## City of New Haven

## Monthly Financial Report Fiscal Year 2020-2021



For the Month Ending
December 31, 2020
SUbMITTED JANUARY 28, 2021

# City of New Haven <br> Justin M. Elicker, Mayor 



## January 28, 2021

The Honorable Board of Alders
City of New Haven
165 Church Street
New Haven, CT 06510

Dear Honorable Board:
In compliance with Article VIII, Section 5 of the Charter of the City of New Haven, please find attached the required budgetary and financial reports for the month of December 2020.

As required by City Charter, the report shall be filed in the Office of the City Clerk where it shall be available for public inspection. Copies will also be made available to members of the Financial Review and Audit Commission.

Thank you.

Very truly yours,


Justin M. Elicker, Mayor

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MONTH ENDING; DECEMBER 2020

| BOA APPROVED |  |  |  |
| :---: | :---: | :---: | :---: |
| EXPENDITURES | $\$ 567,990,073$ | $\$ 573,158,303$ | $(\$ 5,168,230)$ |
| REVENUE | $\$ 567,990,073$ | $\$ 558,288,873$ | $(\$ 9,701,200)$ |
|  | BALANCE SURPLUS / (DEFICIT) | $\mathbf{( \$ 1 4 , 8 6 9 , 4 3 0 )}$ |  |

CITY FUND BALANCE (UNAUDITED) AS OF MONTH ENDING; DECEMBER 2020

| Major Fund | Previous Years <br> Fund Balance | FY 2019-20 <br> Unaudited <br> Operating <br> Results | FY 2019-20 Audit <br> Ending Fund <br> Balance |
| ---: | ---: | :---: | ---: |
| General Fund <br> Litigation Fund | $\$ 18,157,009$ | $(\$ 14,869,430)$ | $\$ 3,287,579$ |
| Medical Self Insurance Fund | $\$ 225,179$ | $\$ 0$ | $\$ 225,179$ |
| Workers Compensation Fund | $(\$ 793,189)$ | $\$ 3,796,249$ | $\$ 3,003,060$ |
| Grand Total | $\$ 212,703$ | $\$ 0$ | $\$ 212,703$ |
|  | $\$ 17,801,703$ | $(\$ 11,073,181)$ | $\$ 6,728,521$ |

## MONTH ENDING; DECEMBER 2020

## SUMMARY- CHANGES FROM PRIOR REPORT

Expenditures Changes

|  | November-20 <br> Surplus / (Deficit) | $\begin{gathered} \hline \text { December-20 } \\ \text { Surplus / } \\ \text { (Deficit) } \\ \hline \end{gathered}$ | $+/-$ <br> Savings (Decrease) / <br> Increase <br> (35 | Comments on Expenditure/Revenue Changes |
| :---: | :---: | :---: | :---: | :---: |
| Legislative Services | \$15,000 | \$50,000 | \$35,000 |  |
| Mayor's Office | \$15,000 | \$75,000 | \$60,000 |  |
| Chief Administrators Office | \$30,000 | \$30,000 | \$0 |  |
| Corporation Counsel | \$30,000 | \$30,000 | \$0 |  |
| Finance Department | \$0 | \$0 | \$0 |  |
| Information and Technology | \$0 | \$0 | \$0 |  |
| Office of Assessment | \$0 | \$50,000 | \$50,000 |  |
| Library | \$0 | \$0 | \$0 |  |
| Park's and Recreation | \$0 | \$0 | \$0 |  |
| City Clerk's Office | \$15,000 | \$15,000 | \$0 |  |
| Registrar of Voters | \$0 | \$0 | \$0 |  |
| Public Safety/911 | \$143,892 | \$143,892 | \$0 |  |
| Police Department | (\$1,911,469) | (\$1,911,469) | \$0 |  |
| Fire Department | (\$1,999,337) | (\$1,999,337) | \$0 |  |
| Health Department | \$55,000 | $(\$ 10,000)$ | $(\$ 65,000)$ |  |
| Fair Rent | \$0 | \$0 | \$0 |  |
| Elderly Services | \$20,000 | \$20,000 | \$0 |  |
| Youth Services | \$0 | \$0 | \$0 |  |
| Services with Disabilities | \$0 | \$0 | \$0 |  |
| Community Services | \$30,000 | \$30,000 | \$0 |  |
| Vacancy Savings | $(\$ 3,146,196)$ | $(\$ 3,146,196)$ | \$0 |  |
| Various Organizations | \$0 | \$0 | \$0 |  |
| Non-Public Transportation | \$0 | \$0 | \$0 |  |
| FEMA Match | \$0 | \$0 | \$0 |  |
| Contract Reserve | \$500,000 | \$700,000 | \$200,000 |  |
| Public Works | \$0 | \$0 | \$0 |  |
| Engineering | \$45,000 | \$45,000 | \$0 |  |
| Debt Service | \$0 | \$0 | \$0 |  |
| Master Lease | \$0 | \$0 | \$0 |  |
| Rainy Day Replenishment | \$0 | \$0 | \$0 |  |
| Development Operating Subsidies | \$0 | \$0 | \$0 |  |
| City Plan | \$0 | \$0 | \$0 |  |
| Transportation Traffic and Parking | \$100,272 | \$100,272 | \$0 |  |
| Commission on Equal Opportunity | \$3,000 | \$3,000 | \$0 |  |
| Office of Bld, Inspect\& Enforc | \$0 | \$0 | \$0 |  |
| Economic Development | \$10,915 | \$10,915 | \$0 |  |
| Livable Cities Initiatives | \$15,000 | \$15,000 | \$0 |  |
| Pension(s) | \$0 | \$100,000 | \$100,000 |  |
| Self-Insurance | $(\$ 500,000)$ | $(\$ 500,000)$ | \$0 |  |
| Employee Benefits | \$1,800,000 | \$1,990,000 | \$190,000 | Adjustment in medical contribution |
| Education | \$2,709,484 | \$744,662 | (\$1,964,822) |  |
| REVENUE TOTAL | (\$2,019,439) | (\$3,414,261) | (\$1,394,822) |  |

MONTH ENDING; DECEMBER 2020


## COVID 19 - City Spending By Agency

Year to Date as of 01/28/21
Covid 19 - City Spending is accounted for as a special revenue fund. The below expenditures are not accounted for in the general fund. FEMA is expected to reimburse the City 75\% of eligible cost, with the City matching 25\%. In FY 2019-20, The City moved $\$ 1.2 \mathrm{M}$ as the local match for FEMA related matters. The City will determine if any additional funds needed for FY 202021. Those funds will come from the City general fund (expenditure reserve or storm ) account.

| City Agency | March to June Overtime | July to Current Overtime | Total | Account Notes |
| :---: | :---: | :---: | :---: | :---: |
| 137 - Finance | \$644 | \$0 | \$644 |  |
| 160 - Parks, Recreation \& Trees | \$13,560 | \$0 | \$13,560 |  |
| 200 - Public Safety Comm. | \$6,475 | \$0 | \$6,475 |  |
| 201 - Police Department | \$455,584 | \$396,456 | \$852,040 |  |
| 202 - Fire Department | \$189,799 | \$42,487 | \$232,286 |  |
| 301 - Health Department | \$22,437 | \$12,438 | \$34,875 |  |
| 308 - CSA | \$0 | \$0 | \$0 |  |
| 501 - Public Works | \$17,866 | \$0 | \$17,866 |  |
| 502 - Engineering | \$0 | \$0 | \$0 |  |
| 504 - Parks and Public Works | \$0 | \$44,670 | \$44,670 |  |
| 900 - Education | \$14,139 | \$28,166 | \$42,305 |  |
| 903 - Food Services (BOE) | \$8,596 | \$13,334 | \$21,930 |  |
| Total | \$729,099 | \$537,551 | \$1,266,651 |  |
| City Agency | March to June <br> Non-Personnel | July to Current Non-Personnel | Total | Account Notes |
| 111 - Legislative Services | \$1,633 | \$719 | \$2,353 |  |
| 131 - Mayor's Office | \$0 | \$10,600 | \$10,600 |  |
| 132 - CAO | \$55,003 | \$6,053 | \$61,056 |  |
| 133 - Corporation Counsel | \$113 | \$0 | \$113 |  |
| 137 - Finance | \$385,651 | \$32,918 | \$418,570 |  |
| 139 - Asessors Office | \$0 | \$0 | \$0 |  |
| 152 - Library | \$5,739 | \$7,500 | \$13,239 |  |
| 160 - Parks, Recreation \& Trees | \$86,051 | \$0 | \$86,051 |  |
| 161 - City/Town Clerk | \$0 | \$0 | \$0 |  |
| 162 - Registrars of Voters | \$17,206 | \$0 | \$17,206 |  |
| 200 - Public Safety Comm. | \$993 | \$0 | \$993 |  |
| 201 - Police Department | \$31,411 | \$30,837 | \$62,248 |  |
| 202 - Fire Department | \$177,896 | \$26,013 | \$203,909 |  |
| 301 - Health Department | \$148,052 | \$24,961 | \$173,013 |  |
| 302 - Fair Rent Commisssion | \$0 | \$0 | \$0 |  |
| 303 - Elderly Services | \$1,075 | \$59 | \$1,133 |  |
| 304 - Youth Services | \$4,474 | \$0 | \$4,474 |  |
| 305 - Disability Services | \$3,400 | \$1,650 | \$5,050 |  |
| 308 - CSA | \$524,239 | \$374,645 | \$898,884 |  |
| 501 - Public Works | \$9,420 | \$0 | \$9,420 |  |
| 502 - Engineering | \$64,103 | \$76,203 | \$140,305 |  |
| 504 - Parks and Public Works | \$0 | \$107,962 |  |  |
| 702 - City Plan | \$0 | \$0 | \$0 |  |
| 704 - Transportation, Traffic \& Parking | \$2,792 | \$0 | \$2,792 |  |
| 705 - Commission on Equal Opportunities | \$0 | \$0 | \$0 |  |
| 721 - Building Inspection \& Enforcement | \$429 | \$0 | \$429 |  |
| 724 - Economic Development | \$0 | \$0 | \$0 |  |
| 747 - LCI | \$1,203 | \$3,242 | \$4,446 |  |
| 900 - Education | \$774,526 | \$417,069 | \$1,191,595 |  |
| 903 - Food Services (BOE) | \$121,803 | \$74,185 | \$195,988 |  |
| Total | \$2,417,212 | \$1,194,617 | \$3,503,867 |  |
| City <br> Category | Grand Total | FEMA <br> Share (75\%) | Local (City) <br> Share (25\%) |  |
| Labor | \$1,266,651 | \$949,988.00 | \$316,662.67 |  |
| Materials, Supplies, and Contracts | \$3,503,867 | \$2,627,900.34 | \$875,966.78 |  |
| Grand Totals | \$4,770,518 | \$3,577,888 | \$1,192,629 |  |
| ctual expenditures figures are subject to change <br>  | based on FEMA eliga FEMA eligability/gufid | ability/guidelines or ot teflomes or other City ch | $\frac{\text { City changes }}{\text { es }}$ |  |

## GENERAL FUND SELECTED REVENUE SUMMARY

FISCAL YEAR 2020-2021
MONTH ENDING; DECEMBER 2020
A comparison of selected revenue sources, compared to the same period in the prior fiscal year are cited below.

## Intergovernmental (State) Revenue Sources (Selected) as of December

|  | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | +/- | $\%$ |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Education Cost Sharing | $\$ 35,627,381$ | $\$ 35,627,381$ | $\$ 35,627,381$ | $\$ 35,695,462$ | $\$ 35,627,381$ | $\$ 35,627,381$ | $\$ 0$ | $0 \%$ |
| PILOT-College \& Hospital | $\$ 41,698,019$ | $\$ 40,483,204$ | $\$ 36,335,839$ | $\$ 36,375,142$ | $\$ 36,356,794$ | $\$ 36,356,794$ | $\$ 0$ | $0 \%$ |
| PILOT-State Property | $\$ 6,993,359$ | $\$ 6,013,572$ | $\$ 5,146,251$ | $\$ 5,146,251$ | $\$ 5,146,251$ | $\$ 5,146,251$ | $\$ 0$ | $0 \%$ |
| PILOT-Rev Sharing ieu | $\$ 0$ | $\$ 14,584,940$ | $\$ 14,584,940$ | $\$ 15,246,372$ | $\$ 15,246,372$ | $\$ 15,246,372$ | $\$ 0$ | $0 \%$ |
| Pequot Funds | $\$ 2,074,772$ | $\$ 1,931,474$ | $\$ 1,917,784$ | $\$ 1,834,451$ | $\$ 1,834,451$ | $\$ 1,834,451$ | $\$ 0$ | $0 \%$ |


|  | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | +/- | $\%$ |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Real Estate Con. Tax | $\$ 934,752$ | $\$ 1,111,116$ | $\$ 1,645,837$ | $\$ 856,814$ | $\$ 1,294,024$ | $\$ 1,294,445$ | $\$ 421$ | $0 \%$ |
| City Clerk Fee's | $\$ 173,218$ | $\$ 190,630$ | $\$ 190,473$ | $\$ 176,793$ | $\$ 203,565$ | $\$ 156,388$ | $(\$ 47,177)$ | $-23 \%$ |
| Building Permits | $\$ 4,253,232$ | $\$ 3,159,803$ | $\$ 3,939,190$ | $\$ 3,000,450$ | $\$ 7,485,169$ | $\$ 12,701,916$ | $\$ 5,216,747$ | $70 \%$ |
| Parking Tags | $\$ 2,519,515$ | $\$ 2,297,900$ | $\$ 2,416,953$ | $\$ 2,195,701$ | $\$ 2,252,831$ | $\$ 601,329$ | $(\$ 1,651,503)$ | $-\mathbf{7 3 \%}$ |
| Parking Meters* | $\$ 3,057,365$ | $\$ 3,236,428$ | $\$ 3,182,685$ | $\$ 2,877,971$ | $\$ 3,258,545$ | $\$ 1,643,610$ | $(\$ 1,614,934)$ | $-50 \%$ |


|  | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | +/- | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other | \$1,250 | \$5,500 | \$5,500 | \$3,317 | \$34,550 | $(\$ 14,816)$ | $(\$ 49,367)$ | -143\% |
| Meter Bags | \$346,030 | \$492,308 | \$386,667 | \$329,487 | \$185,466 | \$270,950 | \$85,484 | 46\% |
| Meter Coin Revenue | \$1,171,334 | \$1,057,744 | \$958,073 | \$839,783 | \$738,661 | \$298,002 | (\$440,659) | -60\% |
| Meter Credit Card Revenue | \$1,023,919 | \$1,144,584 | \$1,165,986 | \$1,077,050 | \$932,949 | \$445,415 | $(\$ 487,534)$ | -52\% |
| Pay by Cell | \$471,733 | \$495,403 | \$631,561 | \$603,002 | \$1,352,439 | \$626,368 | (\$726,071) | -54\% |
| Voucher Revenue | \$43,099 | \$40,890 | \$34,899 | \$25,333 | \$14,480 | \$17,691 | \$3,212 | 100\% |
|  | \$3,057,365 | \$3,236,428 | \$3,182,685 | \$2,877,971 | \$3,258,545 | \$1,643,610 | (\$1,614,934) | -50\% |

## GENERAL FUND REVENUE REPORT

## FISCAL YEAR 2020-2021

## MONTH ENDING; DECEMBER 2020

|  | A | B | C | $\begin{gathered} D \\ C-A \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description | FY 2020-21 <br> Approved Budget | FY 2020-21 <br> Recognized as 9/31/2020 | $\begin{gathered} \text { FY 2020-21 } \\ \text { Forecasted Thru } \\ 6 / 30 / 2021 \\ \hline \end{gathered}$ | +/- Variance Positive (Negative) | Comments |
| Section I. General Property Taxes |  |  |  |  |  |
| Current Taxes |  |  |  |  |  |
| Real Estate | \$235,512,431 | \$141,102,842 | \$236,012,431 | \$500,000 |  |
| Personal Property | \$27,880,227 | \$16,477,399 | \$28,080,227 | \$200,000 |  |
| Motor Vehicle | \$16,194,422 | \$11,514,175 | \$16,194,422 | \$0 |  |
| Supplemental Motor Vehicle | \$2,030,027 | \$382,821 | \$2,030,027 | \$0 |  |
| Current Interest | \$1,000,000 | \$270,266 | \$1,000,000 | \$0 |  |
| Tax Collection Initiatives: | \$1,177,612 | \$0 | \$0 | (\$1,177,612) |  |
| Sub-Total | \$283,794,719 | \$169,747,503 | \$283,317,107 | (\$477,612) |  |
| Delinquent City Taxes |  |  |  |  |  |
| Real Estate \& Personal Property | \$1,650,000 | \$1,413,921 | \$2,200,000 | \$550,000 |  |
| Interest \& Penalties | \$700,000 | \$326,050 | \$700,000 | \$0 |  |
| Sub-Total | \$2,350,000 | \$1,739,971 | \$2,900,000 | \$550,000 |  |
| Sec l. Property Taxes Total | \$286,144,719 | \$171,487,474 | \$286,217,107 | \$72,388 |  |

## GENERAL FUND REVENUE REPORT

## FISCAL YEAR 2020-2021

MONTH ENDING; DECEMBER 2020

|  | A | B | C |  |
| :---: | :---: | :---: | :---: | :---: |
| Account Description | FY 2020-21 <br> Approved Budget | FY 2020-21 <br> Recognized as 9/31/2020 | $\begin{gathered} \text { FY 2020-21 } \\ \text { Forecasted Thru } \\ 6 / 30 / 2021 \\ \hline \end{gathered}$ | +/- Variance Positive (Negative) |
| Section II. State Grants |  |  |  |  |
| State Grants for Education |  |  |  |  |
| Education Cost Sharing | \$142,509,525 | \$35,627,381 | \$142,509,525 | \$0 |
| Special Education Reimbursement | \$0 | \$0 | \$0 | \$0 |
| State Aid for Constr. \& Reconst | \$3,732,020 | \$3,732,020 | \$3,732,020 | \$0 |
| Health Svc-Non-Public Schools | \$35,000 | \$0 | \$35,000 | \$0 |
| School Transportation | \$0 | \$0 | \$0 | \$0 |
| Education, Legally Blind | \$0 | \$0 | \$0 | \$0 |
| Sub-Total | \$146,276,545 | \$39,359,401 | \$146,276,545 | \$0 |
| City PILOT and State Grants |  |  |  |  |
| PILOT: State Property | \$5,146,251 | \$5,146,251 | \$5,146,251 | \$0 |
| PILOT: Colleges \& Hospitals | \$37,045,385 | \$36,356,794 | \$36,395,385 | $(\$ 650,000)$ |
| Distressed Cities Exemption | \$0 | \$0 | \$0 | \$0 |
| Tax Relief for the Elderly-Freeze | \$0 | \$0 | \$0 | \$0 |
| Homeowners Tax Relief-Elderly Cii | \$0 | \$0 | \$0 | \$0 |
| Tax Abatement | \$0 | \$0 | \$0 | \$0 |
| Reimb.-Low Income Veterans | \$50,000 | \$0 | \$50,000 | \$0 |
| Reimb. - Disabled | \$10,000 | \$0 | \$10,000 | \$0 |
| Pequot Funds | \$5,503,352 | \$1,834,451 | \$5,503,352 | \$0 |
| Telecommunications Property Tax | \$625,000 | \$0 | \$625,000 | \$0 |
| Town Aid: Roads | \$1,245,504 | \$627,014 | \$1,245,504 | \$0 |
| Agriculture Rents and Taxes | \$0 | \$0 | \$0 | \$0 |
| Municipal Revenue Sharing/PILOT | \$15,246,372 | \$15,246,372 | \$15,246,372 | \$0 |
| Motor Vehicle Tax Reduction PILO | \$0 | \$0 | \$0 | \$0 |
| Grants for Municipal Projects | \$0 | \$0 | \$0 | \$0 |
| Municipal stabilization grant | \$1,675,450 | \$1,675,450 | \$1,675,450 | \$0 |
| Grants for Municipal Projects | \$1,805,520 | \$0 | \$1,805,520 | \$0 |
| Municipal Gaming Revenue | \$0 | \$0 | \$0 | \$0 |
| Off Track Betting | \$450,000 | \$155,887 | \$450,000 | \$0 |
| Sub-Total | \$68,802,834 | \$61,042,218 | \$68,152,834 | $(\$ 650,000)$ |
| Section II State Grants Total | \$215,079,379 | \$100,401,619 | \$214,429,379 | $(\$ 650,000)$ |

# GENERAL FUND REVENUE REPORT <br> FISCAL YEAR 2020-2021 <br> MONTH ENDING; DECEMBER 2020 

| Account Description | FY 2020-21 <br> Approved Budget | FY 2020-21 Recognized as 9/31/2020 | $\begin{gathered} \text { FY 2020-21 } \\ \text { Forecasted Thru } \\ 6 / 30 / 2021 \\ \hline \end{gathered}$ | +/- Variance Positive (Negative) |
| :---: | :---: | :---: | :---: | :---: |
| Section III. License, Permits, \& Fees |  |  |  |  |
| Other Agencies | \$35,000 | \$16,660 | \$35,000 | \$0 |
| Maps/Bid Documents | \$2,000 | \$166 | \$2,000 | \$0 |
| Office of Technology | \$2,000 | \$250 | \$2,000 | \$0 |
| Parks Lighthouse (Admission \& Co | \$70,000 | \$43,341 | \$70,000 | \$0 |
| Park Dept.-Carousel \& Bldng | \$1,000 | \$0 | \$1,000 | \$0 |
| Park Dept.-Other Fees | \$70,000 | \$20,906 | \$70,000 | \$0 |
| Town Clerk/City Clerk | \$350,000 | \$156,388 | \$350,000 | \$0 |
| Police Service | \$100,000 | \$68,556 | \$100,000 | \$0 |
| Police - Animal Shelter | \$5,000 | \$2,595 | \$5,000 | \$0 |
| Police-General Fingerprinting | \$50,000 | \$0 | \$50,000 | \$0 |
| Police - Towing | \$0 | \$0 | \$0 | \$0 |
| Fire Service | \$80,000 | \$14,358 | \$80,000 | \$0 |
| Fire Service Emergency Response | \$100,000 | \$92,171 | \$125,000 | \$25,000 |
| Fire Services-Vacant Building | \$200,000 | \$0 | \$0 | (\$200,000) |
| Fire Prevention Services | \$125,000 | \$0 | \$0 | $(\$ 125,000)$ |
| Non Life Fire Hazard Reg. Fees | \$125,000 | \$0 | \$0 | $(\$ 125,000)$ |
| Health Services | \$345,500 | \$68,621 | \$200,000 | (\$145,500) |
| School Based Health Clinic Permit | \$0 | \$0 | \$0 | \$0 |
| Registrar of Vital Stats. | \$630,000 | \$217,033 | \$500,000 | $(\$ 130,000)$ |
| P.W.-Public Space Lic./Permits | \$145,000 | \$75,513 | \$145,000 | \$0 |
| Public Works Evictions | \$3,500 | \$0 | \$3,500 | \$0 |
| Public Works Bulk Trash | \$11,000 | \$5,583 | \$11,000 | \$0 |
| Residential Parking | \$100,000 | \$0 | \$50,000 | $(\$ 50,000)$ |
| Traffic \& Parking/Meter Receipts | \$7,150,000 | \$1,643,610 | \$3,500,000 | (\$3,650,000) |
| TT\&P Permits | \$300,000 | \$0 | \$0 | $(\$ 300,000)$ |
| Building Inspections | \$19,450,000 | \$12,701,916 | \$19,450,000 | \$0 |
| Permit and License Center OBIE | \$65,000 | \$27,685 | \$65,000 | \$0 |
| High School Athletics | \$35,000 | \$0 | \$35,000 | \$0 |
| LCI Ticket Collections | \$50,000 | \$28,278 | \$50,000 | \$0 |
| Engineer's Cost Recovery | \$7,500 | \$1,655 | \$7,500 | \$0 |
| Sec. III Lic., Permits, Fees Total | \$29,607,500 | \$15,185,284 | \$24,907,000 | (\$4,700,500) |

## Section IV. Interest Income

| Section IV. Interest Income Total | $\$ 700,000$ | $\$ 72,008$ | $\$ 700,000$ | $\$ 0$ |
| :--- | :--- | :--- | :--- | :--- |

Section V. Rents and Fines

| Received from Rents |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Parks Employee Rents | \$10,800 | \$5,338 | \$10,800 | \$0 |
| Misc. Comm Dev Rent | \$15,000 | \$7,530 | \$15,000 | \$0 |
| Coliseum Lots | \$240,000 | \$120,000 | \$240,000 | \$0 |
| Parking Space Rental | \$3,000 | \$1,210 | \$3,000 | \$0 |
| Sub-Total | \$268,800 | \$134,078 | \$268,800 | \$0 |
| Received from Fines |  |  |  |  |
| Superior Court | \$50,000 | \$10,943 | \$50,000 | \$0 |
| Parking Tags | \$5,000,000 | \$601,329 | \$2,500,000 | (\$2,500,000) |
| Parking Tags-Street Sweeping | \$300,000 | \$0 | \$0 | $(\$ 300,000)$ |
| Delinquent Tag Collections | \$500,000 | \$0 | \$0 | (\$500,000) |
| Police False Alarm | \$100,000 | \$22,167 | \$100,000 | \$0 |
| P.W. Public Space Violations | \$8,000 | \$200 | \$8,000 | \$0 |
| Sub-Total | \$5,958,000 | \$634,638 | \$2,658,000 | (\$3,300,000) |
| Section V. Rents and Fine Total | \$6,226,800 | \$768,716 | \$2,926,800 | (\$3,300,000) |

## GENERAL FUND REVENUE REPORT

FISCAL YEAR 2020-2021
MONTH ENDING; DECEMBER 2020

|  | A | B | C | $\begin{gathered} D \\ C-A \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Account Description | FY 2020-21 <br> Approved Budget | FY 2020-21 <br> Recognized as 9/31/2020 | $\begin{gathered} \text { FY 2020-21 } \\ \text { Forecasted Thru } \\ 6 / 30 / 2021 \\ \hline \end{gathered}$ | +/- Variance Positive (Negative) |
| Section VI. Other Revenues |  |  |  |  |
| Payment in Lieu of Taxes (PILOT) |  |  |  |  |
| So Central Regional Water Auth. | \$1,091,275 | \$0 | \$1,091,275 | \$0 |
| Parking Authority PILOTS | \$45,000 | \$0 | \$45,000 | \$0 |
| Eastview PILOT | \$29,000 | \$0 | \$29,000 | \$0 |
| Trinity Housing | \$75,000 | \$24,646 | \$75,000 | \$0 |
| NHPA : PILOT | \$4,000,000 | \$0 | \$3,000,000 | (\$1,000,000) |
| GNHWPCA:PILOT | \$608,400 | \$304,200 | \$608,400 | \$0 |
| 52 Howe Street | \$65,000 | \$41,876 | \$65,000 | \$0 |
| Ninth Square | \$600,000 | \$278,852 | \$600,000 | \$0 |
| Farnham Court PILOT | \$30,000 | \$32,892 | \$30,000 | \$0 |
| Temple Street Arcade | \$0 | \$0 | \$0 | \$0 |
| Sub-Total | \$6,543,675 | \$682,466 | \$5,543,675 | (\$1,000,000) |
| Other Taxes and Assessments |  |  |  |  |
| Real Estate Conveyance Tax | \$1,900,000 | \$1,294,445 | \$2,100,000 | \$200,000 |
| Yale Fire Services | \$3,300,000 | \$3,476,912 | \$3,476,912 | \$176,912 |
| Air Rights Garage | \$175,000 | \$24,000 | \$175,000 | \$0 |
| Sub-Total | \$5,375,000 | \$4,795,357 | \$5,751,912 | \$376,912 |
| Miscellaneous |  |  |  |  |
| Controllers Miscellaneous Revenue | \$750,000 | \$522,226 | \$750,000 | \$0 |
| Vehicle Registration | \$100,000 | \$0 | \$0 | $(\$ 100,000)$ |
| Personal Property Audit | \$400,000 | \$0 | \$0 | (\$400,000) |
| BABS Revenue | \$350,000 | \$155,887 | \$350,000 | \$0 |
| Personal Motor Vehicle Reimburse | \$13,000 | \$3,472 | \$13,000 | \$0 |
| Neighborhood Preservation Loan | \$0 | \$822 | \$0 | \$0 |
| Sub-Total | \$1,613,000 | \$682,407 | \$1,113,000 | (\$500,000) |
| Other Revenues |  |  |  |  |
| Liquidation of Grove Street Trust | \$0 | \$0 | \$0 | \$0 |
| Voluntary Payments | \$0 | \$1,800 | \$0 | \$0 |
| Yale University Voluntary Payment | \$9,700,000 | \$759,744 | \$9,700,000 | \$0 |
| Yale New Haven Hospital Voluntar! | \$2,800,000 | \$0 | \$2,800,000 | \$0 |
| Revenue Initiative | \$2,500,000 | \$0 | \$2,500,000 | \$0 |
| Bond Premium | \$0 | \$0 | \$0 | \$0 |
| Sale of Fixed Assets | \$1,300,000 | \$0 | \$1,300,000 | \$0 |
| Police Vehicle Extra Duty | \$400,000 | \$76,910 | \$400,000 | \$0 |
| Sub-Total | \$16,700,000 | \$838,454 | \$16,700,000 | \$0 |
| Section VI. Other Revenue Total | \$30,231,675 | \$6,998,683 | \$29,108,587 | (\$1,123,088) |
| General Fund Revenue Total | \$567,990,073 | \$294,913,784 | \$558,288,873 | (\$9,701,200) |
| Transfers From Other Sources | \$0 | \$0 | \$0 | \$0 |
| Grand Total of FY 2020-21 GF Revenue | \$567,990,073 | \$294,913,784 | \$558,288,873 | (\$9,701,200) |

## GENERAL FUND REVENUE REPORT

## FISCAL YEAR 2020-2021

MONTH ENDING; DECEMBER 2020
A B C C D

| ccount Description | FY 2020-21 <br> Approved Budget | FY 2020-21 <br> Recognized as 9/31/2020 | FY 2020-21 Forecasted Thru 6/30/2021 | +/- Variance Positive (Negative) | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: |
| count Description | Budge |  |  |  | Comments |

City Clerk Document Preservation 1000-20706 - July 2020 to June 2021

| Start of Year <br> Balance | Year to Date <br> Revenue | Year to Date <br> Expenditures | Current <br> Balance |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 9 | 0,083 |  |  |  | $\mathbf{y y}$ | $\mathbf{1 0 0 , 5 0 6}$ |


| Vendor | Expenditure Summary | Revenue Summary |  |
| :---: | :---: | :---: | :---: |
|  | Amount Paid | Start of Year | 91,083 |
|  |  | Deposits; |  |
|  |  | July | 1,219 |
|  |  | August | 2,049 |
|  |  | September | 2,309 |
|  |  | October | 1,274 |
|  |  | November | 1,613 |
|  |  | December | 959 |
|  |  | January | 0 |
|  |  | February | 0 |
|  |  | March | 0 |
|  |  | April | 0 |
|  |  | May | 0 |
|  |  | June | 0 |

## REVENUE SUMMARY ANALYSIS

FISCAL YEAR 2020-2021
MONTH ENDING; DECEMBER 2020

|  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \{A\} <br> FY 15-16 <br> Thru 12/31/15 | \{B\} <br> FY 16-17 <br> Thru 12/31/16 | \{C\} <br> FY 17-18 <br> Thru 12/31/17 | \{D\} <br> FY 18-19 <br> Thru 12/31/18 | \{E\} <br> FY 19-20 <br> Thru 12/31/19 | \{F\} <br> FY 20-21 <br> Thru 12/31/20 | $\begin{gathered} \{\mathrm{G}\} \\ \{\mathrm{F}-\mathrm{E}\} \\ \text { Fy } 21 \mathrm{Vs} 20 \\ \text { YTD +/- } \end{gathered}$ | \{H\} <br> FY 20-21 <br> Budget |
| CITY SOURCES |  |  |  |  |  |  |  |  |
| PROPERTY TAXES | \$145,705,508 | \$147,848,141 | \$151,792,068 | \$159,230,075 | \$171,552,394 | \$171,487,474 | $(\$ 64,920)$ | \$286,144,719 |
| LICENSES, PERMITS \& FEES | \$15,940,652 | \$7,247,763 | \$7,738,809 | \$6,608,951 | \$10,654,558 | \$15,185,284 | \$4,530,726 | \$29,607,500 |
| INVESTMENT INCOME | \$12,964 | \$97,315 | \$9,713 | \$680,092 | \$740,609 | \$72,008 | $(\$ 668,601)$ | \$700,000 |
| RENTS \& FINES | \$2,553,196 | \$2,358,517 | \$2,682,327 | \$2,365,750 | \$2,423,936 | \$768,716 | (\$1,655,220) | \$6,226,800 |
| PAYMENTS IN LIEU OF TAXES | \$681,519 | \$735,923 | \$923,440 | \$493,438 | \$680,576 | \$682,466 | \$1,890 | \$6,543,675 |
| OTHER TAXES AND ASSESSMENTS | \$3,344,315 | \$3,895,727 | \$4,463,263 | \$3,676,814 | \$4,554,724 | \$4,795,357 | \$240,633 | \$5,375,000 |
| MISCELLANEOUS \& OTHER REVENUE | \$3,096,939 | \$1,476,712 | \$1,246,292 | \$2,833,213 | \$1,753,311 | \$1,520,861 | $(\$ 232,450)$ | \$18,313,000 |
| CITY SOURCES SUB-TOTAL | \$171,335,093 | \$163,660,098 | \$168,855,912 | \$175,888,333 | \$192,360,108 | \$194,512,165 | \$2,152,057 | \$352,910,694 |
| STATE SOURCES |  |  |  |  |  |  |  |  |
| STATE GRANTS FOR EDUCATION | \$38,305,783 | \$40,678,096 | \$40,725,012 | \$40,573,033 | \$35,627,381 | \$39,359,401 | \$3,732,020 | \$146,276,545 |
| STATE GRANTS \& PILOTS | \$50,753,345 | \$66,553,637 | \$57,833,284 | \$59,148,411 | \$60,432,676 | \$61,042,218 | \$609,542 | \$68,802,834 |
| STATE SOURCES SUB-TOTAL | \$89,059,128 | \$107,231,733 | \$98,558,296 | \$99,721,444 | \$96,060,057 | \$100,401,619 | \$4,341,562 | \$215,079,379 |
| GRAND TOTAL | \$260,394,221 | \$270,891,831 | \$267,414,208 | \$275,609,777 | \$288,420,165 | \$294,913,784 | \$6,493,619 | \$567,990,073 |



GENERAL FUND SELECTED EXPENDITURE PROJECTION

## FISCAL YEAR 2020-2021

MONTH ENDING; DECEMBER 2020
A comparison of selected department's gross overtime and expenditures compared to the same period in the prior year are cited below.

| Selected Department(s) Gross Overtime |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | +/- | \% |
| Fire gross ot | \$1,996,371 | \$1,707,610 | \$2,470,708 | \$2,750,762 | \$280,054 | 11\% |
| Police gross ot | \$4,158,370 | \$4,559,702 | \$4,549,324 | \$4,862,187 | \$312,863 | 7\% |
| Parks gross ot | \$223,540 | \$187,885 | \$252,176 | \$0 | $(\$ 252,176)$ | -100\% |
| PW gross ot | \$429,397 | \$371,564 | \$427,899 | \$0 | $(\$ 427,899)$ | -100\% |
| Parks/Public Works | \$0 | \$0 | \$0 | \$745,192 | \$745,192 | 100\% |
| PS Comm ot | \$462,079 | \$401,192 | \$425,872 | \$151,035 | $(\$ 274,837)$ | -65\% |
|  | \$7,269,757 | \$7,227,953 | \$8,125,979 | \$8,509,176 | \$898,026 | 12\% |

## Selected Department(s) Expense Roll-Up Summary

| Finance |  | Budget | FY 21 Projected | +/- | Comment |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Salary | \$4,215,918 | \$4,215,918 | \$0 |  |
|  | Overtime | \$1,500 | \$1,500 | \$0 |  |
|  | Other Personnel Cost | \$650 | \$650 | \$0 |  |
|  | Utility | \$0 | \$0 | \$0 |  |
|  | Non-Personnel | \$7,360,277 | \$7,360,277 | \$0 |  |
|  | Total | \$11,578,345 | \$11,578,345 | \$0 |  |


| PS Communications |
| :--- |
|  |
|  |
|  |
|  |
|  |
| Other Personnel Cost |


| Police |
| :--- |
|  |
|  |
|  |
|  |
|  |
|  |
| Other Personnertime Cost |

## GENERAL FUND SELECTED EXPENDITURE PROJECTION

## FISCAL YEAR 2020-2021

MONTH ENDING; DECEMBER 2020
A comparison of selected department's gross overtime and expenditures compared to the same period in the prior year are cited below.

## Selected Department(s) Expense Roll-Up Summary



## GENERAL FUND EXPENDITURE REPORT <br> FISCAL YEAR 2020-2021 <br> MONTH ENDING; DECEMBER 2020

|  | A | B | C | D | $\begin{gathered} E \\ C+D \end{gathered}$ | $\begin{gathered} F \\ E / B \end{gathered}$ | G | $\begin{gathered} H \\ B-G \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2020-21 | FY 2020-21 | FY 2020-21 | FY 2020-21 | FY 2020-21 | FY 2020-21 | FY 2020-21 | +/- Variance |
|  | Approved | Revised | YTD | Committed | Total YTD | \% Budget | Forecasted Thru | Positive |
| City Agency | Budget | Budget | Expenditures | Encumbered | Expenditures | Expended | 6/30/2021 | (Negative) |
| Legislative Services | \$989,413 | \$989,413 | \$364,660 | \$15,000 | \$379,660 | 38\% | \$939,413 | \$50,000 |
| Mayor's Office | \$954,196 | \$954,196 | \$370,219 | \$111,665 | \$481,884 | 51\% | \$879,196 | \$75,000 |
| Chief Administrators Office | \$1,824,306 | \$1,824,306 | \$534,204 | \$550,028 | \$1,084,232 | 59\% | \$1,794,306 | \$30,000 |
| Corporation Counsel | \$2,667,409 | \$2,667,409 | \$955,900 | \$803,014 | \$1,758,914 | 66\% | \$2,637,409 | \$30,000 |
| Finance Department | \$11,578,345 | \$11,578,345 | \$5,923,306 | \$2,534,577 | \$8,457,883 | 73\% | \$11,578,345 | \$0 |
| Information and Technology | \$0 | \$0 | \$0 | \$0 | \$0 | 0\% | \$0 | \$0 |
| Office of Assessment | \$773,453 | \$773,453 | \$309,387 | \$5,482 | \$314,869 | 41\% | \$723,453 | \$50,000 |
| Central Utilities | \$7,330,072 | \$7,330,072 | \$1,866,816 | \$5,172,713 | \$7,039,529 | 96\% | \$7,330,072 | \$0 |
| Library | \$4,023,843 | \$4,023,843 | \$1,762,818 | \$548,081 | \$2,310,899 | 57\% | \$4,023,843 | \$0 |
| Park's and Recreation | \$0 | \$0 | $(\$ 2,230)$ | \$0 | $(\$ 2,230)$ | 0\% | \$0 | \$0 |
| City Clerk's Office | \$519,980 | \$519,980 | \$180,578 | \$75,081 | \$255,658 | 49\% | \$504,980 | \$15,000 |
| Registrar of Voters | \$1,059,020 | \$1,059,020 | \$697,919 | \$83,591 | \$781,510 | 74\% | \$1,059,020 | \$0 |
| Public Safety/911 | \$3,466,892 | \$3,466,892 | \$1,385,563 | \$90,878 | \$1,476,441 | 43\% | \$3,323,000 | \$143,892 |
| Police Department | \$43,125,914 | \$43,125,914 | \$20,215,222 | \$1,626,389 | \$21,841,611 | 51\% | \$45,037,383 | $(\$ 1,911,469)$ |
| Fire Department | \$33,609,258 | \$33,609,258 | \$17,144,929 | \$1,209,703 | \$18,354,632 | 55\% | \$35,608,595 | (\$1,999,337) |
| Health Department | \$4,112,992 | \$4,112,992 | \$1,489,310 | \$96,835 | \$1,586,145 | 39\% | \$4,122,992 | $(\$ 10,000)$ |
| Fair Rent | \$127,034 | \$127,034 | \$64,097 | \$1,250 | \$65,347 | 51\% | \$127,034 | \$0 |
| Elderly Services | \$771,606 | \$771,606 | \$214,555 | \$89,424 | \$303,979 | 39\% | \$751,606 | \$20,000 |
| Youth Services | \$0 | \$0 | \$0 | \$0 | \$0 | 0\% | \$0 | \$0 |
| Services with Disabilities | \$96,804 | \$96,804 | \$48,469 | \$3,769 | \$52,237 | 54\% | \$96,804 | \$0 |
| Community Services | \$2,583,589 | \$2,583,589 | \$729,708 | \$1,195,732 | \$1,925,440 | 75\% | \$2,553,589 | \$30,000 |
| Recreation and Youth | \$2,291,689 | \$2,291,689 | \$1,542,880 | \$2,000 | \$1,544,880 | 67\% | \$2,271,689 | \$20,000 |
| Vacancy Savings | $(\$ 3,146,196)$ | $(\$ 3,146,196)$ | \$0 | \$0 | \$0 | 0\% | \$0 | $(\$ 3,146,196)$ |
| Various Organizations | \$1,105,295 | \$1,105,295 | \$449,540 | \$365,000 | \$814,540 | 74\% | \$1,105,295 | \$0 |
| Non-Public Transportation | \$815,000 | \$815,000 | \$0 | \$0 | \$0 | 0\% | \$815,000 | \$0 |
| FEMA Clean Up | \$0 | \$0 | \$0 | \$0 | \$0 | 0\% | \$0 | \$0 |
| Contract Reserve | \$3,200,000 | \$3,200,000 | \$1,696,390 | \$0 | \$1,696,390 | 53\% | \$2,500,000 | \$700,000 |
| Expenditure Reserve | \$4,000,000 | \$4,000,000 | \$0 | \$0 | \$0 | 0\% | \$3,500,000 | \$500,000 |
| Public Works | \$0 | \$0 | \$8,865 | \$0 | \$8,865 | 0\% | \$0 | \$0 |
| Engineering | \$3,014,683 | \$3,014,683 | \$1,090,556 | \$1,566,274 | \$2,656,829 | 88\% | \$2,969,683 | \$45,000 |
| Parks and Public Works | \$15,931,730 | \$15,931,730 | \$6,809,315 | \$2,937,605 | \$9,746,920 | 61\% | \$15,631,730 | \$300,000 |
| Debt Service | \$56,955,151 | \$56,955,151 | \$40,896,089 | \$0 | \$40,896,089 | 72\% | \$59,529,120 | $(\$ 2,573,969)$ |
| Master Lease | \$128,000 | \$128,000 | \$0 | \$0 | \$0 | 0\% | \$128,000 | \$0 |
| Fund Bal. Replenishment | \$0 | \$0 | \$0 | \$0 | \$0 | 0\% | \$0 | \$0 |
| Development Operating Sub. | \$350,000 | \$350,000 | \$673 | \$302,505 | \$303,178 | 87\% | \$350,000 | \$0 |
| City Plan | \$716,127 | \$716,127 | \$321,657 | \$27,431 | \$349,088 | 49\% | \$716,127 | \$0 |
| Transportation Traffic/Parking | \$3,290,155 | \$3,290,155 | \$1,106,820 | \$435,966 | \$1,542,786 | 47\% | \$3,189,883 | \$100,272 |
| Commission on Equal Op. | \$217,659 | \$217,659 | \$103,269 | \$3,000 | \$106,269 | 49\% | \$214,659 | \$3,000 |
| Office of Bld, Inspect\& Enforc | \$1,133,959 | \$1,133,959 | \$493,429 | \$15,630 | \$509,059 | 45\% | \$1,133,959 | \$0 |
| Economic Development | \$1,862,444 | \$1,862,444 | \$1,050,003 | \$159,271 | \$1,209,274 | 65\% | \$1,851,529 | \$10,915 |
| Livable Cities Initiatives | \$839,564 | \$839,564 | \$411,603 | \$29,301 | \$440,903 | 53\% | \$824,564 | \$15,000 |
| Pension(s) | \$67,260,780 | \$67,260,780 | \$64,184,034 | \$0 | \$64,184,034 | 95\% | \$67,160,780 | \$100,000 |
| Self-Insurance | \$5,600,000 | \$5,600,000 | \$3,837,722 | \$0 | \$3,837,722 | 69\% | \$6,100,000 | $(\$ 500,000)$ |
| Employee Benefits | \$93,591,210 | \$93,591,210 | \$43,382,763 | \$599,000 | \$43,981,763 | 47\% | \$91,601,210 | \$1,990,000 |
| Board of Education | \$189,218,697 | \$189,218,697 | \$65,156,155 | \$58,811,704 | \$123,967,859 | 66\% | \$188,474,035 | \$744,662 |
| Total Expenditures | \$567,990,073 | \$567,990,073 | \$286,797,191 | \$79,467,898 | \$366,265,089 | 64.48\% | \$573,158,303 | (\$5,168,230) |

## GENERAL FUND EXPENDITURE REPORT <br> FISCAL YEAR 2020-2021 <br> MONTH ENDING; DECEMBER 2020

| Agency | Approved | Revised | Y-T-D | Y-T-D | Y-T-D | $\%$ of Budget | Total Projected | +/- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Name | Budget | Budget | Expenditures | Encumbered | Expenditure | Expended | Expenditures | Bud VS Total |
| Debt Service |  |  |  |  |  |  |  |  |
| Principal | 28,322,660 | 28,322,660 | 24,564,376 | 0 | 24,564,376 | 87\% | 28,322,660 | 0 |
| Interest | 31,484,460 | 31,484,460 | 16,279,713 | 0 | 16,279,713 | 52\% | 31,484,460 | 0 |
| Tans Interest | 0 | 0 | 0 | 0 | 0 | 100\% | 0 | 0 |
| Contractual Services | 0 | 0 | 52,000 | 0 | 52,000 | 100\% | 52,000 | $(52,000)$ |
| Tans Premium | 0 | 0 | 0 | 0 | 0 | 100\% | 270,000 | $(270,000)$ |
| FCAF (School Const. Inte | 0 | 0 | 0 | 0 | 0 | 100\% | 0 | 0 |
| Premium \& Refunding | $(2,851,969)$ | $(2,851,969)$ | 0 | 0 | 0 | 0\% | $(600,000)$ | $(2,251,969)$ |
| Sub-Total | 56,955,151 | 56,955,151 | 40,896,089 | 0 | 40,896,089 | 72\% | 59,529,120 | $(2,573,969)$ |
| Operating Subsidies |  |  |  |  |  |  |  |  |
| Tweed NH Airport | 300,000 | 300,000 | 0 | 300,000 | 300,000 | 100\% | 300,000 | 0 |
| CT Open | 0 | 0 | 0 | 0 | 0 | 0\% | 0 | 0 |
| Regional Comm (AMR) | 0 | 0 | 0 | 0 | 0 | 0\% | 0 | 0 |
| New Haven Works | 0 | 0 | 0 | 0 | 0 | 0\% | 0 | 0 |
| US Census | 0 | 0 | 0 | 0 | 0 | 0\% | 0 | 0 |
| Canal Boathouse | 50,000 | 50,000 | 673 | 2,505 | 3,178 | 100\% | 50,000 | 0 |
| Market New Haven | 0 | 0 | 0 | 0 | 0 | 0\% | 0 | 0 |
| Sub-Total | 350,000 | 350,000 | 673 | 302,505 | 303,178 | 87\% | 350,000 | 0 |
| Pension |  |  |  |  |  |  |  |  |
| Fica and Medicare | 4,700,000 | 4,700,000 | 1,826,439 | 0 | 1,826,439 | 39\% | 4,600,000 | 100,000 |
| City \& BOE Pensions | 22,665,766 | 22,665,766 | 22,665,766 | 0 | 22,665,766 | 100\% | 22,665,766 | 0 |
| Police and Fire Pension | 39,595,014 | 39,595,014 | 39,595,014 | 0 | 39,595,014 | 100\% | 39,595,014 | 0 |
| State Teachers Subsidy | 0 | 0 | 0 | 0 | 0 | 0\% | 0 | 0 |
| Executive Mgmt. Pension | 300,000 | 300,000 | 96,815 | 0 | 96,815 | 0\% | 300,000 | 0 |
| Sub-Total | 67,260,780 | 67,260,780 | 64,184,034 | 0 | 64,184,034 | 95\% | 67,160,780 | 100,000 |
| Self Insurance |  |  |  |  |  |  |  |  |
| General Insurance Policie | 3,100,000 | 3,100,000 | 3,437,722 | 0 | 3,437,722 | 111\% | 3,600,000 | $(500,000)$ |
| General Litigation Fund | 2,500,000 | 2,500,000 | 400,000 | 0 | 400,000 | 16\% | 2,500,000 | 0 |
| Sub-Total | 5,600,000 | 5,600,000 | 3,837,722 | 0 | 3,837,722 | 69\% | 6,100,000 | $(500,000)$ |
| Employee Benefits |  |  |  |  |  |  |  |  |
| Life Insurance | 730,000 | 730,000 | 0 | 0 | 0 | 0\% | 730,000 | 0 |
| Health Insurance | 83,668,210 | 83,668,210 | 40,538,689 | 0 | 40,538,689 | 48\% | 81,668,210 | 2,000,000 |
| Workers Comp Contract | 1,000,000 | 1,000,000 | 184,134 | 599,000 | 783,134 | 78\% | 900,000 | 100,000 |
| Workers Comp Pay. | 6,500,000 | 6,500,000 | 3,350,207 | 0 | 3,350,207 | 52\% | 6,700,000 | $(200,000)$ |
| Perfect Attendance | 18,000 | 18,000 | 20,250 | 0 | 20,250 | 113\% | 18,000 | 0 |
| Longevity | 690,000 | 690,000 | 10,807 | 0 | 10,807 | 2\% | 600,000 | 90,000 |
| Unemployment | 355,000 | 355,000 | 0 | 0 | 0 | 0\% | 355,000 | 0 |
| Reserve Lump Sum | 225,000 | 225,000 | $(721,325)$ | 0 | $(721,325)$ | -321\% | 225,000 | 0 |
| GASB (Opeb) | 405,000 | 405,000 | 0 | 0 | 0 | 0\% | 405,000 | 0 |
| Sub-Total | 93,591,210 | 93,591,210 | 43,382,763 | 599,000 | 43,981,763 | 47\% | 91,601,210 | 1,990,000 |

NEW HAVEN PUBLIC SCHOOLS

| Account Descriptions | $2020 / 21$ <br> Approved Budget <br> (A) | YTD Actuals <br> (B) | YTD \% Expended | Encumbrances <br> (C) | Available(A-B-C) | As of 8/31/20 |  | As of 11/12/20 |  | Current Projection-01/08/21 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Full-Year Expenditure Forecast as of $8 / 31 / 2020$ <br> (D) | Full Year Variance (A-D) | Full-Year Expenditure Forecast as of $1 / 8 / 21$ (E) | Full Year Variance (A-E) | Full-Year Expenditure Forecast as of 4/9/20 (F) | Full Year Variance (A-F) |
| Salary and Wages |  |  |  |  |  |  |  |  |  |  |  |
| Teacher Full-Time | \$74,343,383 | \$34,499,175 | 46.41\% | \$0 | \$39,844,208 | 74,343,383 | \$0 | \$73,358,401 | \$984,982 | \$79,528,688 | $(\$ 5,185,305)$ |
| Admin \& Management Full-Time | \$15,735,850 | \$9,179,579 | 58.34\% | \$0 | \$6,556,271 | 15,735,850 | \$0 | \$19,105,256 | (\$3,369,406) | \$18,272,260 | $(\$ 2,536,410)$ |
| Paraprofessionals | \$3,444,881 | \$1,915,253 | 55.60\% | \$0 | \$1,529,628 | 3,444,881 | \$0 | \$4,034,496 | $(\$ 589,615)$ | \$4,286,384 | $(\$ 841,503)$ |
| Support Staff Full-Time | \$12,744,318 | \$5,502,955 | 43.18\% | \$0 | \$7,241,363 | 12,744,318 | \$0 | \$10,773,020 | \$1,971,298 | \$10,820,663 | \$1,923,655 |
| Part Time \& Seasonal | \$3,572,683 | \$533,109 | 14.92\% | \$126,002 | \$2,913,572 | 3,572,683 | \$0 | \$1,381,499 | \$2,191,184 | \$1,368,148 | \$2,204,535 |
| Substitutes | \$1,550,000 | \$301,133 | 19.43\% | \$0 | \$1,248,867 | 1,550,000 | \$0 | \$1,355,505 | \$194,495 | \$1,051,133 | \$498,867 |
| Overtime, Benefits, Other | \$3,700,500 | \$1,411,726 | 38.15\% | \$20,924 | \$2,267,850 | 3,700,500 | \$0 | \$3,733,563 | $(\$ 33,063)$ | \$3,682,589 | \$17,911 |
| Total Salaries and Benefits | \$115,091,615 | \$53,342,930 | 46.35\% | \$146,926 | \$61,601,759 | 115,091,615 | \$0 | \#\#\#\#\#\#\#\#\#\#\# | \$1,349,875 | \$119,009,865 | (\$3,918,250) |
| Supplies and Services |  |  |  |  |  |  |  |  |  |  |  |
| Instructional Supplies | \$3,322,702 | \$1,447,567 | 43.57\% | \$930,494 | \$944,641 | 3,322,702 | \$0 | \$3,838,298 | $(\$ 515,596)$ | \$2,758,061 | \$564,641 |
| Tuition | \$20,302,634 | \$7,218,851 | 35.56\% | \$16,268,808 | $(\$ 3,185,025)$ | 20,302,634 | \$0 | \$19,064,113 | \$1,238,521 | \$20,086,158 | \$216,476 |
| Utilities | \$10,532,200 | \$2,943,115 | 27.94\% | \$7,267,732 | \$321,353 | 10,532,200 | \$0 | \$10,210,847 | \$321,353 | \$8,638,847 | \$1,893,353 |
| Transportation | \$22,788,125 | \$2,410,489 | 10.58\% | \$21,406,210 | $(\$ 1,028,574)$ | 22,788,125 | \$0 | \$23,680,568 | $(\$ 892,443)$ | \$21,994,849 | \$793,276 |
| Maintenance, Property, Custodial | \$2,349,390 | \$650,148 | 27.67\% | \$1,434,952 | \$264,290 | 2,349,390 | \$0 | \$1,683,946 | \$665,444 | \$2,085,100 | \$264,290 |
| Other Contractual Services | \$14,831,971 | \$5,639,765 | 38.02\% | \$7,836,390 | \$1,355,816 | $\begin{gathered} 14,831,971 \\ 3,700,500 \end{gathered}$ | \$0 | \$14,289,701 | \$542,270 | \$13,901,155 | \$930,816 |
| Total Supplies and Services | \$74,127,022 | \$20,309,935 | 27.40\% | \$55,144,586 | (\$1,327,499) | 74,127,022 | \$0 | \$72,767,473 | \$1,359,549 | \$69,464,170 | \$4,662,852 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| General Fund Totals | \$189,218,637 | \$73,652,865 | 38.92\% | \$55,291,512 | \$60,274,260 | 189,218,637 | \$0 | \#\#\#\#\#\#\#\#\#\#\# | \$2,709,424 | \$188,474,035 | \$744,602 |

## Monthly Financial Report (Unaudited) as of January 8, 2021

## Key assumptions to the January forecast:

In-person instruction resumes January 19.
-We only receive half of the Magnet School Transportation Grant.
We annualized the January 8 payroll for the full year.
-Revenue estimates so far are conservative and not fully projected or allocated.

## What's driving the current surplus projection:

-We needed to correct an error in the payroll calculation; note the difference between the November and January forecasts in the salary lines
Vacancies still impacting salary expenses for non-instructional full-time positions
-Substitutes so far look favorable, even with ADA accommodations for certified staff and slight increase in daily rate because of change in minimum wage.
In general, lower spending with buildings not in use through mid-January
The projection is likely still conservative.

NEW HAVEN POLICE DEPARTMENT
MONTH ENDING; DECEMBER 2020

| Vacancies Count through December 31, 2020 |  |  |  | Sworn Position Count through December 31, 2020 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Title | FY 2018-19 | FY 2019-20 | FY 2020-21 | Total Positions | Filled | Vacant |
| Police Chief | 0 | 0 | 0 | 1 | 1 | 0 |
| Assistant Chiefs | 0 | 1 | 0 | 3 | 3 | 0 |
| Assistant Chiefs (\$1.00) | 0 | 0 | 1 | 1 | 0 | 1 |
| Police Captain | 2 | 3 | 2 | 3 | 1 | 2 |
| Police Captain (\$1.00) | 2 | 1 | 0 | 0 | 0 | 0 |
| Police Lieutenant | 2 | 6 | 5 | 17 | 12 | 5 |
| Police Sergeant | 9 | 15 | 9 | 45 | 36 | 9 |
| Police Detective | 10 | 9 | 5 | 54 | 49 | 5 |
| Police Officer | 39 | 51 | 31 | 266 | 235 | 31 |
| Police Officer (\$1.00) | 27 | 3 | 16 | 16 | 0 | 16 |
| Total | 91 | 89 | 69 | 406 | 337 | 69 |

OVERALL DEPARTMENT DEMOGRAPHICS

| ETHNICITY | ASIAN | BLACK | HISPANIC | INDIAN | White | OTHER | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEMALE | 1 | 27 | 18 | 0 | 41 | 0 | 87 |
| MALE | 4 | 57 | 56 | 0 | 188 | 0 | 305 |
| TOTAL | 5 | 84 | 74 | 0 | 229 | 0 | 392 |
| PERCENTAGE | 1\% | 21\% | 19\% | 0\% | 58\% | 0\% | 100\% |
| AGE RANGES |  |  |  |  |  |  |  |
|  | FEMALE | MALE | TOTAL | PCT |  |  |  |
| 18-29 | 13 | 44 | 57 | 15\% |  |  |  |
| 30-40 | 37 | 143 | 180 | 46\% |  |  |  |
| 41-50 | 20 | 84 | 104 | 27\% |  |  |  |
| >50 | 17 | 34 | 51 | 13\% |  |  |  |
| TOTAL | 87 | 305 | 392 | 100\% |  |  |  |
| RESIDENCY COUNT | NEW HAVEN | HAMDEN | EAST <br> HAVEN | WEST <br> HAVEN | BRANFORD | OTHER CITIES/TOWNS |  |
| OVERALL DEPT | 75 | 44 | 20 | 20 | 14 | 224 |  |
|  | 19\% | 11\% | 5\% | 5\% | 4\% | 56\% |  |

## NEW HAVEN POLICE DEPARTMENT <br> MONTH ENDING; DECEMBER 2020

ACTIVE SWORN PERSONNEL DEMOGRAPHICS


## NEW HAVEN POLICE DEPARTMENT <br> MONTH ENDING; DECEMBER 2020

THREE YEAR BUDGET HISTORY

| FY 2018 | Category | Original Budget | Transfers | Revised Budget | Actuals | Available | PCT Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Salaries | \$33,161,697 | \$0 | \$33,161,697 | \$30,385,564 | \$2,776,133 | 92\% |
|  | Overtime | \$4,142,684 | \$0 | \$4,142,684 | \$7,054,489 | $(\$ 2,911,805)$ | 170\% |
|  | Other Personnel | \$474,150 | \$0 | \$474,150 | \$529,500 | $(\$ 55,350)$ | 112\% |
|  | Utilities | \$590,981 | \$0 | \$590,981 | \$568,897 | \$22,084 | 96\% |
|  | Non-Personnel | \$2,644,489 | \$0 | \$2,644,489 | \$2,343,319 | \$301,170 | 89\% |
| FY 2018 Operating Result Surplus/(Deficit) |  | \$41,014,001 | \$0 | \$41,014,001 | \$40,892,295 | \$121,706 | 100\% |
| FY 2019 | Category | Original Budget | Transfers | Revised Budget | Actuals | Available | PCT Budget |
|  | Salaries | \$33,878,686 | \$0 | \$33,878,686 | \$30,320,113 | \$3,558,573 | 89\% |
|  | Overtime | \$4,412,684 | \$0 | \$4,412,684 | \$7,857,091 | $(\$ 3,444,407)$ | 178\% |
|  | Other Personnel | \$474,150 | \$0 | \$474,150 | \$447,713 | \$26,437 | 94\% |
|  | Utilities | \$570,981 | \$0 | \$570,981 | \$569,931 | \$1,050 | 100\% |
|  | Non-Personnel | \$2,561,416 | \$0 | \$2,561,416 | \$2,370,663 | \$190,753 | 93\% |
| FY 2019 Operating Result Surplus/(Deficit) |  | \$41,897,917 | \$0 | \$41,897,917 | \$41,565,511 | \$332,407 | 99\% |
| FY 2020 [unaudited] | Category | Original Budget | Transfers | Revised Budget | Actuals | Available | PCT Budget |
|  | Salaries | \$32,927,607 | \$0 | \$32,927,607 | \$28,939,939 | \$3,987,668 | 88\% |
|  | Overtime | \$5,550,000 | \$0 | \$5,550,000 | \$7,818,771 | (\$2,268,771) | 141\% |
|  | Other Personnel | \$474,150 | \$0 | \$474,150 | \$322,408 | \$151,742 | 68\% |
|  | Utilities | \$0 | \$0 | \$0 | \$0 | \$0 | 0\% |
|  | Non-Personnel | \$2,580,782 | \$0 | \$2,580,782 | \$1,790,525 | \$790,257 | 69\% |
| FY 2019 Operating Result Surplus/(Deficit) |  | \$41,532,539 | \$0 | \$41,532,539 | \$38,871,643 | \$2,660,896 | 94\% |
| FY 2021 [Budget] | Category | Original Budget | Transfers | Revised Budget | Actuals | Available | PCT Budget |
|  | Salaries | \$32,554,116 | \$0 | \$32,554,116 | \$31,333,478 | \$1,220,638 | 96\% |
|  | Overtime | \$7,054,888 | \$0 | \$7,054,888 | \$10,187,045 | $(\$ 3,132,157)$ | 144\% |
|  | Other Personnel | \$350,050 | \$0 | \$350,050 | \$350,000 | \$50 | 100\% |
|  | Utilities | \$0 | \$0 | \$0 | \$0 | \$0 | 0\% |
|  | Non-Personnel | \$3,166,860 | \$0 | \$3,166,860 | \$3,166,860 | \$0 | 100\% |
| FY 2019 Operating Result Surplus/(Deficit) |  | \$43,125,914 | \$0 | \$43,125,914 | \$45,037,383 | (\$1,911,469) | 104\% |

## NEW HAVEN POLICE DEPARTMENT <br> MONTH ENDING; DECEMBER 2020



NEW HAVEN POLICE DEPARTMENT
MONTH ENDING; DECEMBER 2020

| CRIME COMPARISON REPORT This report covers periods: Year to Date (YTD): |  | 1/1/2020 | to | 12/31/2020 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| VIOLENT CRIME: | 2020 | 2019 | 2018 | 2017 | Change 2017-2020 | Change 2019-2020 |
| Murder Victims | 20 | 11 | 10 | 7 | 185.7\% | 81.8\% |
| Felony Sex. Assault | 25 | 38 | 47 | 40 | -37.5\% | -34.2\% |
| Robbery | 326 | 310 | 298 | 358 | -8.9\% | 5.2\% |
| Assault with Firearm Victims | 121 | 78 | 50 | 61 | 98.4\% | 55.1\% |
| Agg. Assault (NIBRS) | 391 | 673 | 507 | 516 | -24.2\% | -41.9\% |
| Total: | 883 | 1110 | 912 | 982 | -10.1\% | -20.5\% |
|  | 2020 | 2019 | 2018 | 2017 | Change 2017-2020 | Change 2019-2020 |
| Burglary | 503 | 635 | 672 | 830 | -39.4\% | -20.8\% |
| MV Theft | 721 | 689 | 632 | 609 | 18.4\% | 4.6\% |
| Larceny from Vehicle | 710 | 995 | 1,018 | 924 | -23.2\% | -28.6\% |
| Other Larceny | 2,667 | 2,647 | 2,619 | 2,896 | -7.9\% | 0.8\% |
| Total: | 4,601 | 4,966 | 4,941 | 5,259 | -12.5\% | -7.3\% |
| OTHER CRIME: | 2020 | 2019 | 2018 | 2017 | Change 2017-2020 | Change 2019-2020 |
| Simple Assault | 906 | 1,845 | 1,804 | 1,934 | -53.2\% | -50.9\% |
| Prostitution | 0 | 2 | 6 | 11 | -100.0\% | -100.0\% |
| Drugs \& Narcotics | 787 | 1,274 | 1,391 | 1,679 | -53.1\% | -38.2\% |
| Vandalism | 1,953 | 2,282 | 2,165 | 2,363 | -17.4\% | -14.4\% |
| Intimidation/Threatening-no force | 1,875 | 1,226 | 1,264 | 1,273 | 47.3\% | 52.9\% |
| Weapons Violation | 529 | 474 | 367 | 377 | 40.3\% | 11.6\% |
| Total: | 6,050 | 7,103 | 6,997 | 7,637 | -20.8\% | -14.8\% |
| FIREARM DISCHARGE: | 2020 | 2019 | 2018 | 2017 | Change 2017-2020 | Change 2019-2020 |
| Firearm Discharge | 274 | 151 | 101 | 134 | 104.5\% | 81.5\% |

## NEW HAVEN FIRE DEPARTMENT MONTH ENDING; DECEMBER 2020

| Vacancies Count through December 31, 2020 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Suppression |  |  |  | Non-Suppression |  |  |  |
| Title | FY 2018-19 | FY 2019-20 | FY 2020-21 | Title | FY 2018-19 | FY 2019-20 | FY 2020-21 |
| Fire Chief | 0 | 0 | 0 | Director of Training | 0 | 0 | 0 |
| Asst Chief Administration | 0 | 0 | 1 | Drillmaster | 0 | 0 | 1 |
| Asst Chief Operations | 0 | 0 | 0 | Assistant Drillmaster | 3 | 3 | 3 |
| Deputy Chief | 0 | 0 | 0 | Assistant Drillmaster (\$1.00) | 2 | 2 | 2 |
| Battalion Chief | 0 | 0 | 0 | Fire Marshal | 0 | 1 | 1 |
| Captain | 1 | 1 | 1 | Deputy Fire Marshal | 0 | 1 | 0 |
| Lieutenant | 1 | 1 | 4 | Executive Administrative Assist | 0 | 0 | 0 |
| Firefighter/EMT | 30 | 14 | 14 | Admin Asst I | 0 | 0 | 0 |
| Firefighter/EMT (\$1.00) | 3 | 0 | 0 | Admin Asst II | 0 | 0 | 0 |
|  |  |  |  | Fire Inspector/Investigator | 0 | 0 | 0 |
|  |  |  |  | Fire Investigator Supv | 0 | 0 | 0 |
|  |  |  |  | Fire Prop \& Equip Tech | 0 | 0 | 0 |
|  |  |  |  | Life Safety Comp Offr | 0 | 0 | 0 |
|  |  |  |  | Public Assembly Inspector | 0 | 0 | 0 |
|  |  |  |  | Security Analyst | 0 | 1 | 1 |
|  |  |  |  | Special Mechanic | 0 | 0 | 0 |
|  |  |  |  | Special Mechanic Fire | 0 | 0 | 1 |
|  |  |  |  | Supv Building Facilities | 0 | 0 | 0 |
|  |  |  |  | Supv EMS | 0 | 0 | 1 |
| Total | 35 | 16 | 20 | Total | 5 | 8 | 10 |

## NEW HAVEN FIRE DEPARTMENT

MONTH ENDING; DECEMBER 2020

| Position Count through December 31, 2020 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Suppression |  |  |  | Non-Suppression |  |  |  |
| Title | Total | Filled | Vacant | Title | Total | Filled | Vacant |
| Fire Chief | 1 |  | 0 | Director of Training | 1 | 1 | 0 |
| Asst Chief Administration | 1 | 0 | 1 | Drillmaster | 1 | 0 | 1 |
| Asst Chief Operations | 1 | 1 | 0 | Assistant Drillmaster | 3 | 0 | 3 |
| Deputy Chief | 4 | 4 | 0 | Assistant Drillmaster (\$1.00) | 2 | 0 | 2 |
| Battalion Chief | 8 | 8 | 0 | Fire Marshal | 1 | 0 | 1 |
| Captain | 25 | 24 | 1 | Deputy Fire Marshal | 1 | 1 | 0 |
| Lieutenant | 40 | 40 | 0 | Executive Administrative Assist | 1 | 1 | 0 |
| Firefighter/EMT | 236 | 229 | 7 | Admin Asst I | 1 | 1 | 0 |
|  |  |  |  | Admin Asst II | 1 | 1 | 0 |
|  |  |  |  | Fire Inspector/Investigator | 6 | 6 | 0 |
|  |  |  |  | Fire Investigator Supv | 1 | 1 | 0 |
|  |  |  |  | Fire Prop \& Equip Tech | 2 | 2 | 0 |
|  |  |  |  | Life Safety Comp Ofcr | 1 | 1 | 0 |
|  |  |  |  | Public Assembly Inspector | 1 | 1 | 0 |
|  |  |  |  | Security Analyst | 1 | 0 | 1 |
|  |  |  |  | Special Mechanic | 2 | 2 | 0 |
|  |  |  |  | Special Mechanic Fire | 1 | 0 | 1 |
|  |  |  |  | Supv Building Facilities | 1 | 1 | 0 |
|  |  |  |  | Supv EMS | 1 | 0 | 1 |
| Total | 316 | 307 | 9 | Total | 29 | 19 | 10 |

## NEW HAVEN FIRE DEPARTMENT

MONTH ENDING; DECEMBER 2020
OVERALL DEPARTMENT DEMOGRAPHICS

| ETHNICITY | ASIAN | BLACK | HISPANIC | INDIAN | White | OTHER | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FEMALE | 0 | 10 | 3 | 0 | 5 | 0 | 18 |
| MALE | 2 | 69 | 43 | 0 | 181 | 1 | 296 |
| TOTAL | 2 | 79 | 46 | 0 | 186 | 1 | 314 |
| PERCENTAGE | 1\% | 25\% | 15\% | 0\% | 59\% | 0\% | 100\% |
| AGE RANGES |  |  |  |  |  |  |  |
|  | FEMALE | MALE | TOTAL | PCT |  |  |  |
| 18-29 | 2 | 63 | 65 | 21\% |  |  |  |
| 30-40 | 3 | 116 | 119 | 38\% |  |  |  |
| 41-50 | 7 | 71 | 78 | 25\% |  |  |  |
| >50 | 6 | 46 | 52 | 17\% |  |  |  |
| TOTAL | 18 | 296 | 314 | 100\% |  |  |  |
| RESIDENCY COUNT | BRANFORD | $\begin{aligned} & \text { EAST } \\ & \text { HAVEN } \end{aligned}$ | HAMDEN | $\begin{gathered} \text { NEW } \\ \text { HAVEN } \end{gathered}$ | WEST <br> HAVEN | OTHER CITIES/TOWNS |  |
| OVERALL DEPT | 9 | 16 | 30 | 88 | 12 | 159 |  |
|  | 3\% | 5\% | 10\% | 28\% | 4\% | 51\% |  |

## NEW HAVEN FIRE DEPARTMENT MONTH ENDING; DECEMBER 2020

ACTIVE SUPRESSION PERSONNEL DEMOGRAPHICS

| EMPLOYEE COUNT | FEMALE | MALE |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Fire Chief | 0 | 1 |  |  |
| Asst Chief Administration | 0 | 0 |  |  |
| Asst Chief Operations | 0 | 1 |  |  |
| Deputy Chief | 0 | 4 |  |  |
| Battalion Chief | 0 | 8 |  |  |
| Captain | 0 | 24 |  |  |
| Lieutenant | 0 | 36 |  |  |
| Firefighter | 11 | 210 |  |  |
| TOTAL | 11 | 284 |  |  |
| TOTAL PERCENTAGE | 4\% | 96\% |  |  |
| AGE RANGES |  |  |  |  |
| TITLE | 18-29 | 30-40 | 41-50 | >50 |
| Fire Chief | 0 | 0 | 0 | 1 |
| Asst Chief Administration | 0 | 0 | 0 | 0 |
| Asst Chief Operations | 0 | 0 | 0 | 1 |
| Deputy Chief | 0 | 0 | 3 | 1 |
| Battalion Chief | 0 | 1 | 5 | 2 |
| Captain | 1 | 7 | 10 | 6 |
| Lieutenant | 5 | 17 | 11 | 3 |
| Firefighter | 59 | 92 | 40 | 30 |
| TOTAL | 65 | 117 | 69 | 44 |
| PERCENTAGE | 22\% | 40\% | 23\% | 15\% |

## NEW HAVEN FIRE DEPARTMENT MONTH ENDING; DECEMBER 2020

THREE YEAR BUDGET HISTORY

| FY 2018 | Category | Original Budget | Transfers | Revised Budget | Actuals | Available | PCT Budget |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Salaries | $\$ 24,037,403$ | $\$ 1,100,000$ |  | $\$ 25,137,403$ | $\$ 25,408,117$ | $(\$ 270,714)$ |

## NEW HAVEN FIRE DEPARTMENT MONTH ENDING; DECEMBER 2020



## NEW HAVEN FIRE DEPARTMENT

MONTH ENDING; DECEMBER 2020


## SUMMARY OF GROSS OVERTIME BY DEPARTMENT, BY WEEK FISCAL YEAR 2020-2021 MONTH ENDING; DECEMBER 2020

| AGENCY | w/e <br> $12 / 4 / 2020$ | w/e <br> $12 / 11 / 2020$ | w/e <br> $12 / 18 / 2020$ | w/e <br> $12 / 25 / 2020$ | w/e <br> $12 / 31 / 2020$ | Gross <br> Overtime |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| 111 - Legislative Services | $\$ 0$ |  |  |  |  |  |
| 131 Mayor's Office | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 278$ | $\$ 278$ |
| 132 Chief Administrative Office | $\$ 833$ | $\$ 518$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 133 - Corporation Counsel | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 2,860$ |
| 137 - Finance | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 138 - Information and Technology | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 139 - Office of Assessment | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 152 - Library | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 160 - Park's and Recreation | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 161 - City Town Clerk | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 162 - Registrar of Voters | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 200 - Public Safety Communication | $\$ 12,476$ | $\$ 6,785$ | $\$ 9,472$ | $\$ 14,778$ | $\$ 20,388$ | $\$ 63,899$ |
| 201 - Police Services | $\$ 180,245$ | $\$ 200,486$ | $\$ 217,115$ | $\$ 204,558$ | $\$ 198,401$ | $\$ 1,000,806$ |
| 202 - Fire Services | $\$ 97,200$ | $\$ 85,299$ | $\$ 133,081$ | $\$ 112,584$ | $\$ 125,364$ | $\$ 553,528$ |
| 301 - Health Department | $\$ 2,781$ | $\$ 403$ | $\$ 320$ | $\$ 458$ | $\$ 0$ | $\$ 3,962$ |
| 309 - Youth and Recreation | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| 504 - Parks and Public Works | $\$ 25,990$ | $\$ 13,275$ | $\$ 14,722$ | $\$ 89,266$ | $\$ 29,387$ | $\$ 172,640$ |
| 702 - City Plan | $\$ 0$ | $\$ 0$ | $\$ 282$ | $\$ 0$ | $\$ 0$ | $\$ 282$ |
| 704 - Transportation, Traffic and Parkir | $\$ 1,805$ | $\$ 2,007$ | $\$ 1,320$ | $\$ 2,241$ | $\$ 1,923$ | $\$ 9,296$ |
| 721 - Office of Bldg., Inspection \& Enfo | $\$ 616$ | $\$ 0$ | $\$ 2,122$ | $\$ 1,151$ | $\$ 849$ | $\$ 4,738$ |
| $744-$ Livable Cititis Initiative | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 391$ | $\$ 0$ | $\$ 391$ |
| 900 - Board of Education | $\$ 38,858$ | $\$ 51,038$ | $\$ 47,360$ | $\$ 55,787$ | $\$ 40,713$ | $\$ 233,756$ |
| Grand Total | $\$ 360,805$ | $\$ 359,810$ | $\$ 425,794$ | $\$ 482,393$ | $\$ 417,633$ | $\$ 2,046,435$ |


| AGENCY | JULY | AUG. | SEPT | ост | Nov | DEC | GROSS EXPEND. | $\begin{gathered} \text { Reimbursements } \\ \text { Year to Date } \end{gathered}$ | Net <br> Total | ORIGINAL BUDGET | REVISED BUDGET | baLANCE | PCT Expended |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 111-Legislative Services | \$300 | \$0 | \$482 | \$672 | \$634 | \$278 | \$2,366 | \$0 | \$2,366 | \$10,000 | \$10,000 | \$7,635 | 24\% |
| 131 - Mayor's Office | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0\% |
| 132 - Chief Administrative Offic | \$1,414 | \$829 | \$1,297 | \$2,801 | \$8,388 | \$2,860 | \$17,590 | \$0 | \$17,590 | \$30,000 | \$30,000 | \$12,410 | 59\% |
| 133 - Corporation Counsel | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0\% |
| 137 - Finance | \$0 | \$0 | \$0 | \$0 | \$210 | \$0 | \$210 | \$0 | \$210 | \$1,500 | \$1,500 | \$1,290 | 14\% |
| 138 - Information and Technolo | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0\% |
| 139 - Office of Assessment | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100 | \$100 | \$100 | 0\% |
| 152 - Library | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0\% |
| 160 - Park's and Recreation | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \#DIV/0! |
| 161 - City Town Clerk | \$617 | \$1,958 | \$93 | \$2,182 | \$849 | \$0 | \$5,700 | \$0 | \$5,700 | \$9,000 | \$9,000 | \$3,300 | 63\% |
| 162 - Registrar of Voters | \$0 | \$9,155 | \$1,333 | \$9,911 | \$9,643 | \$0 | \$30,041 | \$0 | \$30,041 | \$30,000 | \$30,000 | (\$41) | 100\% |
| 200 - Public Safety Communica | \$35,238 | \$38,130 | \$41,107 | \$50,549 | \$36,587 | \$63,899 | \$265,509 | (\$114,474) | \$151,035 | \$250,000 | \$250,000 | \$98,965 | 60\% |
| 201 - Police Services | \$698,107 | \$807,848 | \$791,481 | \$1,032,345 | \$695,544 | \$1,000,806 | \$5,026,130 | (\$163,943) | \$4,862,187 | \$7,054,888 | \$7,054,888 | \$2,192,701 | 69\% |
| 202 - Fire Services | \$384,664 | \$484,219 | \$409,968 | \$516,197 | \$402,186 | \$553,528 | \$2,750,762 | \$0 | \$2,750,762 | \$2,169,000 | \$2,169,000 | (\$581,762) | 127\% |
| 301 - Health Department | \$1,721 | \$0 | \$1,201 | \$678 | \$8,232 | \$3,962 | \$15,794 | \$0 | \$15,794 | \$50,000 | \$50,000 | \$34,206 | 32\% |
| 309 - Youth and Recreation | \$527 | \$2,149 | \$1,256 | 261 | \$0 | \$0 | \$4,192 | \$0 | \$4,192 | \$14,000 | \$14,000 | \$9,808 | 30\% |
| 504 - Parks and Public Works | \$76,369 | \$204,319 | \$116,523 | \$94,272 | \$81,069 | \$172,640 | \$745,192 | \$0 | \$745,192 | \$948,000 | \$948,000 | \$202,808 | 79\% |
| 702 - City Plan | \$336 | \$227 | \$0 | \$363 | \$200 | \$282 | \$1,408 | \$0 | \$1,408 | \$5,500 | \$5,500 | \$4,092 | 26\% |
| 704 - Transportation, Traffic anc | \$6,315 | \$9,265 | \$7,466 | \$10,358 | \$6,552 | \$9,296 | \$49,252 | \$0 | \$49,252 | \$130,750 | \$130,750 | \$81,498 | 38\% |
| 721 - Office of Bldg., Inspection | \$657 | \$6,091 | \$1,520 | \$4,519 | \$2,863 | \$4,738 | \$20,388 | \$0 | \$20,388 | \$15,000 | \$15,000 | $(\$ 5,388)$ | 136\% |
| 747 - Livable Cities Initiative | \$0 | \$301 | \$150 | \$329 | \$0 | \$391 | \$1,171 | \$0 | \$1,171 | \$13,000 | \$13,000 | \$11,829 | 9\% |
| 900 - Board of Education | \$65,593 | \$139,464 | \$176,531 | \$223,334 | \$205,501 | \$233,756 | \$1,044,180 | \$0 | \$1,044,180 | \$1,230,500 | \$1,230,500 | \$186,320 | 85\% |
| total | \$1,271,858 | \$1,703,954 | \$1,550,406 | \$1,948,772 | \$1,458,458 | \$2,046,435 | \$9,979,883 | $(\$ 278,418)$ | \$9,701,465 | \$11,961,238 | \$11,961,238 | \$2,259,773 | 81\% |

## SUMMARY OF INVESTMENTS

FISCAL YEAR 2020-2021
MONTH ENDING; DECEMBER 2020


| SPECIAL FUND INVESTMENTS |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund <br> Type | Date | Term/ <br> Days | Bank | Rate | Type | Principal <br> Amount | Interest <br> Amount |
| SPECIAL FUNDS | Dec | Daily | TD BANK | $0.25 \%$ | MMA | $3,321,372.56$ | 575.30 |
| Total Special Fund Interest Earned |  |  |  |  |  |  | $\mathbf{5 7 5 . 3 0}$ |


| SUMMARY OF OUTSTANDING DEBT FISCAL YEAR 2020-2021 <br> MONTH ENDING; DECEMBER 2020 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Bonds Outstanding as of $6 / 30 / 20$ | Principal Retired 7/20-11/20 | Principal Retired in <br> December 2020 | $\begin{array}{r} \text { FY2021 G.O. Bonds } \\ \text { and QZAB Bonds } \\ \hline \end{array}$ | Principal Defeased | Outstanding Balance December 31, 2020 |
| General Obligation |  |  |  |  |  |  |
| City | 441,814,724.74 | 12,836,744.60 | - |  |  | 428,977,980.14 |
| Education | 210,703,040.85 | 11,088,255.40 | 133,680.00 |  |  | 199,481,105.45 |
| Outstanding Balance | December 31, 2020 628,459,085.59 |  |  |  |  |  |

Includes: General Obligation and Qualified Zone Academy Bond
CWF bonds are no longer is City's name.
As of 7/1/07, CWF debt became a cost sharing agreement.

|  |  |  | SUMMA FISCA MONTH EN FULL |  | ERSONN 2020-202 RSEMBER | $2020$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EFF DATE | FUND | AGENCY | JOB TITLE | LAST NAME | FIRST NAME | SALARY | COMMENTS | RESIDENCY |
| 12/14/2020 | GF | Parks \& Public Works | Executive Administrative Assistant | Dasent | Tariq | \$51,648.00 |  | Waterbury |
| 12/14/2020 | GF | Police Dept | Police Officer | Arnone | Thomas | \$75,961.00 | Police Officer Contractual Salary Upgrade Police Officer |  |
| 12/14/2020 | GF | Police Dept | Police Officer | Cari | Nikko | \$75,961.00 | Contractual Salary Upgrade Police Officer |  |
| 12/14/2020 | GF | Police Dept | Police Officer | McKernan | Ashley | \$75,961.00 | Contractual Salary Upgrade Police Officer |  |
| 12/14/2020 | GF | Police Dept | Police Officer | Wright | Jacob | \$75,961.00 | Contractual Salary Upgrade Contractual Upgrade |  |
| 12/9/2020 | GF | Police Dept | Police Detective | White | Elizabeth | \$82,161.00 | Detective Tier 1 to Detective Tier 2/ 4 yr Contractual Upgrade |  |
| 12/9/2020 | GF | Police Dept | Police Detective | Conklin | Daniel | \$82,161.00 | Detective Tier 1 to Detective Tier 2/ 4 yr Contractual Upgrade |  |
| 12/9/2020 | GF | Police Dept | Police Detective | Macuirzynsky | Ryan | $\$ 82,161.00$ | Detective Tier 1 to Detective Tier 2/4yr |  |
| 12/14/2020 | SF | HEALTH DEPARTMENT | Asthma Initiative Project Director | Vicente | Mariel | \$59,408.00 |  | New Milford |
| 12/21/2020 | GF | Parks \& Public Works | Equipment Operator | Mitchell | Yuwell | 25.90/hr |  | New Haven |
| 12/21/2020 | GF | Parks \& Public Works | Refuse Laborer | Santiago | Efren | 26.90/hr |  | New Haven |
| PART-TIME PERSONNEL |  |  |  |  |  |  |  |  |
| EFF DATE | FUND | AGENCY | JOB TITLE | LAST NAME | FIRST NAME | SALARY/HR RATE | COMMENTS | RESIDENCY |
| 12/16/2020 | GF | Library | Library Aide | Delgado | Alana | \$14.00 | up to 19 hrs per week | New Haven |

CITY VACANCY REPORT
MONTH ENDING; DECEMBER 2020
NON-SWORN FULL TIME VACANCIES AS
OF 12-31-20

| FTE | Department | Pos. No | Position Title | Budget Salary | Date Vacated | Comment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FT | LEGISLATIVE SERVICES | 120 | SENIOR LEGISLATIVE ASSISTANT | 86,922 | 3/14/2020 |  |
| FT | LEGISLATIVE SERVICES | 170 | ADMIN. RECORDS COORDINATOR | 44,819 | 1/17/2020 |  |
| FT | CORPORATION COUNSEL | 20214 | DEPUTY CORPORATION COUNSEL | 119,426 | 10/6/2020 |  |
| FT | FINANCE | 100 | CITY CONTROLLER | 129,000 | 2/28/2020 |  |
| PT | FINANCE | PT 14010 | PT DATA CONTROL CLERK | 17,000 | 7/17/2017 |  |
| FT | FINANCE | 160 | MANAGEMENT ANALYST II | 63,213 | 9/17/2020 |  |
| FT | FINANCE | 2170 | COLLECTIONS SVC REPRESENTATIVE | 49,449 | 11/16/2020 |  |
| FT | FINANCE | 20210 | PROJECT LEADER | 59,408 | 10/6/2020 |  |
| FT | FINANCE | 20211 | PC SUPPORT TECH | 54,908 | 10/6/2020 |  |
| FT | OFFICE OF ASSESSMENT | 1002 | OFFICE MANAGER | 1 | 5/20/2019 |  |
| FT | OFFICE OF ASSESSMENT | 1003 | TITLE MAINTENANCE CLERK | 50,856 | 1/6/2020 |  |
| FT | OFFICE OF ASSESSMENT | 1003 | ASSESSMENT CONTROL CLERK II | 49,695 | 11/23/2020 |  |
| FT | LIBRARY | 20002 | LIBRARY TECHNICAL ASSISTANT | 48,354 | 7/1/2019 |  |
| FT | LIBRARY | 2010 | SUPERVISING LIBRARIAN | 62,424 | 10/26/2020 |  |
| FT | LIBRARY | 180 | LIBRARIAN II | 69,819 | 10/31/2020 |  |
| FT | LIBRARY | 420 | LIBRARIAN III | 59,912 | 10/31/2020 |  |
| FT | CITY CLERK | 110 | DEPUTTY CITY CLERK | 65,580 | 7/1/2020 |  |
| FT | CITY CLERK | 170 | ADMIN CUSTOMER SRVC COORDINATO | 45,113 | 8/12/2019 |  |
| FT | PUBLIC SAFETY COMMUNICATIONS | 820 | 911 OPERATOR DISPATCHER II | 53,168 | 9/14/2020 |  |
| FT | PUBLIC SAFETY COMMUNICATIONS | 910 | 911 OPERATOR DISPATCHER II | 53,168 | 9/21/2020 |  |
| FT | PUBLIC SAFETY COMMUNICATIONS | 990 | 911 OPERATOR DISPATCHER II | 53,168 | 9/21/2020 |  |
| FT | PUBLIC SAFETY COMMUNICATIONS | 220 | COMMUNICATIONS SUPERVISOR | 70,996 | 10/3/2020 |  |
| FT | PUBLIC SAFETY COMMUNICATIONS | 340 | 911 OPERATOR DISPATCHER II | 53,168 | 11/16/2020 |  |
| FT | POLICE DEPARTMENT | 5630 | ACCOUNT CLERK IV | 57,551 | 10/30/2020 |  |
| FT | POLICE DEPARTMENT | 950 | POLICE RECORDS CLERK | 40,343 | 10/22/2019 |  |
| FT | POLICE DEPARTMENT | 1010 | POLICE RECORDS CLERK | 40,343 | 11/30/2019 |  |
| FT | POLICE DEPARTMENT | 1030 | POLICE RECORDS CLERK | 40,343 | 8/16/2020 |  |
| FT | POLICE DEPARTMENT | 1270 | POLICE RECORDS CLERK | 42,173 | 2/1/2020 |  |
| FT | POLICE DEPARTMENT | 20003 | POLICE MECHANIC | 1 | 7/1/2019 |  |
| FT | POLICE DEPARTMENT | 20004 | BODY WORN CAMERA TECH ASSISTANT | 47,957 | 7/1/2019 |  |
| FT | POLICE DEPARTMENT | 9810 | POLICE RECORDS CLERK | 40,343 | 8/31/2020 |  |
| FT | POLICE DEPARTMENT | 5400 | POLICE RECORDS CLERK | 45,375 | 9/19/2020 |  |
| FT | POLICE DEPARTMENT | 6350 | OFF SET PRINTER | 54,908 | 11/29/2020 |  |
| FT | FIRE SERVICES | 21001 | MANAGEMENT AND POLICY ANALYST | 66,227 | 7/1/2020 |  |
| FT | HEALTH DEPARTMENT | 110 | DEPUTY DIRECTOR PUBLIC HEALTH | 90,000 | 0701/20 |  |
| FT | HEALTH DEPARTMENT | 320 | PUBLIC HEALTH NURSE | 57,129 | 8/22/2020 |  |

CITY VACANCY REPORT
MONTH ENDING; DECEMBER 2020

| FTE | Department | Pos. No | Position Title | Budget Salary | Date Vacated | Comment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FT | HEALTH DEPARTMENT | 430 | CLINIC CHARGE NURSE | 75,304 | 10/14/2020 |  |
| FT | HEALTH DEPARTMENT | 440 | PUBLIC HEALTH NURSE | 1 | 11/15/2019 |  |
| FT | HEALTH DEPARTMENT | 570 | PROGRAM DIRECTOR ENVIORMENTAL HEALTH | 106,747 | 7/12/2019 |  |
| FT | HEALTH DEPARTMENT | 590 | SENIR SANITARIAN | 61,006 | 12/17/2020 |  |
| FT | HEALTH DEPARTMENT | 650 | LEAD POISON INSPECTOR | 55,488 | 10/19/2020 |  |
| FT | HEALTH DEPARTMENT | 740 | REGISTRAR OF VITAL STATISTICS | 72,118 | 8/21/2020 |  |
| FT | HEALTH DEPARTMENT | 1130 | PUBLIC HEALTH NURSE | 55,465 | 5/1/2020 |  |
| FT | HEALTH DEPARTMENT | 2010 | PUBLIC HEALTH EMERGENCY RESPONSE | 62,424 | 11/19/2020 |  |
| FT | HEALTH DEPARTMENT | 17002 | PUBLIC HEALTH NURSE | 52,780 | 11/6/2020 |  |
| FT | HEALTH DEPARTMENT | 20013 | LEAD POISON INSPECTOR | 1 | 9/16/2019 |  |
| FT | HEALTH DEPARTMENT | 20014 | LEAD POISON INSPECTOR | 1 | 9/16/2019 |  |
| FT | HEALTH DEPARTMENT | 17007 | PUBLIC HEALTH NURSE | 52,780 | 9/20/2020 |  |
| FT | COMMUNITY SERVICES | 18001 | COMMUNITY LIASON FINACIAL EMPLOWERMENT | 47,957 | 11/27/2020 |  |
| FT | COMMUNITY SERVICES | 20212 | SPECIAL PROJECTS DIRECTOR | 81,647 | 10/6/2020 |  |
| PT | COMMUNITY SERVICES | PT 260 | PT DATA CONTROL CLERK | 20,400 | 12/9/2020 |  |
| FT | ENGINEERING | 120 | CHIEF CIVIL ENGINEER | 1 | 7/1/2020 |  |
| FT | ENGINEERING | 300 | FACILITY ASSET MANAGER | 97,476 | 11/1/2020 |  |
| FT | PARKS AND PUBLIC WORKS | 100 | DIRECTOR OF PARKS AND RECREATION | 1 | 1/30/2020 |  |
| FT | PARKS AND PUBLIC WORKS | 251 | CODE ENFORCEMENT OFFICER | 65,580 | 12/16/2019 |  |
| FT | PARKS AND PUBLIC WORKS | 350 | CARETAKER | 45,678 | 5/2/2020 |  |
| FT | PARKS AND PUBLIC WORKS | 510 | EQUIPMENT OPERATOR I-III | 60,785 | 10/19/2020 |  |
| FT | PARKS AND PUBLIC WORKS | 600 | EQUIPMENT OPERATOR I-III | 60,785 | 6/18/2020 |  |
| FT | PARKS AND PUBLIC WORKS | 620 | EQUIPMENT OPERATOR I-III | 60,785 | 5/24/2019 |  |
| FT | PARKS AND PUBLIC WORKS | 690 | EQUIPMENT OPERATOR I-III | 60,785 | 9/19/2019 |  |
| FT | PARKS AND PUBLIC WORKS | 1000 | MAINT WKR SPARE BRIDGE 10 | 48,683 | 1/3/2020 |  |
| FT | PARKS AND PUBLIC WORKS | 1272 | PUBLIC SPACE CODE ENFORCEMENT OFFICER | 49,449 | 7/1/2020 |  |
| FT | PARKS AND PUBLIC WORKS | 1120 | MECHANIC A | 66,445 | 8/3/2020 |  |
| FT | PARKS AND PUBLIC WORKS | 1380 | REFUSE LABORER | 55,961 | 10/26/2020 |  |
| FT | PARKS AND PUBLIC WORKS | 3000 | CHIEF OF OPERATIONS | 1 |  |  |
| FT | PARKS AND PUBLIC WORKS | 4001 | ADMINISTRATIVE ASSISTANT | 43,085 | 9/26/2019 |  |
| FT | PARKS AND PUBLIC WORKS | 20001 | TREE TRIMMER II | 1 | 7/1/2019 |  |
| FT | PARKS AND PUBLIC WORKS | 20215 | MANAGEMENT ANALYST IV | 54,158 | 10/6/2020 |  |
| FT | PARKS AND PUBLIC WORKS | 2150 | CARETAKER | 48,912 | 12/31/2020 |  |
| FT | CITY PLAN | 1020 | DEPUTY DIRECTOR ZONING | 92,521 | 10/30/2020 |  |
| FT | TRANSPORTATION, TRAFFIC \& PARKING | 180 | PARKING METER SUPERVISOR | 73,276 | 4/4/2020 |  |
| FT | TRANSPORTATION, TRAFFIC \& PARKING | 1130 | PARKING ENFORCEMENT OFFICER | 43,544 | 4/17/2020 |  |
| FT | TRANSPORTATION, TRAFFIC \& PARKING | 2020 | PARKING ENFORCEMENT OFFICER | 1 | 9/4/2016 |  |
| FT | TRANSPORTATION, TRAFFIC \& PARKING | 2040 | PARKING ENFORCEMENT OFFICER | 1 | 7/6/2018 |  |
| FT | TRANSPORTATION, TRAFFIC \& PARKING | 20000 | TRAFFIC MAINTENANCE WORKER II | 1 | 7/1/2019 |  |
| PT | TRANSPORTATION, TRAFFIC \& PARKING | PT 13010 | PT PARKING ENFORCEMENT OFFICER | 18,869 | 12/14/2019 |  |
| PT | TRANSPORTATION, TRAFFIC \& PARKING | PT 13011 | PT PARKING ENFORCEMENT OFFICER | 18,869 | 11/18/2019 |  |
| PT | TRANSPORTATION, TRAFFIC \& PARKING | PT 16003 | PT PARKING ENFORCEMENT OFFICER | 18,869 | 11/18/2019 |  |
| FT | COMMISSION ON EQUAL OPPORTUNITY | 20000 | UTILIZATION MONITOR | 1 | 7/1/2019 |  |
| FT | :FICE OF BUILDING INSPECTION ENFORCEME | 440 | ASSISTANT BUILDING INSPECTOR | 63,123 | 11/23/2020 |  |
| FT | :FICE OF BUILDING INSPECTION ENFORCEME | 315 | ASSISTANT BUILDING PLUMBING INSPECTOR | 63,213 | 7/17/2020 |  |
| FT | :FICE OF BUILDING INSPECTION ENFORCEME | 320 | ASSISTANT BUILDING PLUMBING INSPECTOR | 63,213 | 10/13/2020 |  |
| FT | ECONOMIC DEVELOPMENT | 100 | DEPUTY ECONOMIC DEV. ADMINISTRATOR | 117,373 | 1/1/2020 |  |
| FT | LCI | 100 | EXECUTIVE DIRECTOR | 125,426 | 10/9/2020 |  |

## CITY VACANCY REPORT

MONTH ENDING; DECEMBER 2020

| Agency | BASE SALARY | FT Count | PT Count |
| :---: | :---: | :---: | :---: |
| LEGISLATIVE SERVICES | 131,741 | 2.00 | 0 |
| MAYORS OFFICE | 0 | 0.00 | 0 |
| CHIEF ADMINISTRATIVE OFFICE | 0 | 0.00 | 0 |
| FINANCE | 372,978 | 5.00 | 1 |
| OFFICE OF ASSESSMENT | 100,552 | 3.00 | 0 |
| LIBRARY | 240,509 | 4.00 | 0 |
| PARKS AND RECREATION | 0 | 0.00 | 0 |
| CITY CLERK | 110,693 | 2.00 | 0 |
| PUBLIC SAFETY COMMUNICATIONS | 283,668 | 5.00 | 0 |
| POLICE DEPARTMENT | 409,337 | 10.00 | 0 |
| FIRE SERVICES | 66,227 | 1.00 | 0 |
| HEALTH DEPARTMENT | 741,244 | 14.00 | 0 |
| FAIR RENT | 0 | 0.00 | 0 |
| ELDERLY SERVICES | 0 | 0.00 | 0 |
| COMMUNITY SERVICE ADMINISTRATION | 150,004 | 2.00 | 1 |
| RECREATION AND YOUTH | 0 | 0.00 | 0 |
| PUBLIC WORKS | 0 | 0.00 | 0 |
| ENGINEERING | 97,477 | 2.00 | 0 |
| PARKS AND PUBLIC WORKS | 721,094 | 16.00 | 0 |
| TRANSPORTATION, TRAFFIC \& PARKING | 173,430 | 5.00 | 3 |
| COMMISSION ON EQUAL OPPORTUNITY | 1 | 1.00 | 0 |
| OFFICE OF BUILDING INSPECTION ENFORCEMENT | 189,549 | 3.00 | 0 |
| ECONOMIC DEVELOPMENT | 117,373 | 1.00 | 0 |
| TOTAL | 3,905,877 | 76 | 5 |

[^0]
## CITY VACANCY REPORT

MONTH ENDING; DECEMBER 2020

| SWORN VACANCIES AS OF 12-3 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Police | Total Count | Title | Total Value | Comment |
|  | 31 | Police Officer | \$2,354,853 |  |
| \$1.00 vacant positions | 16 | Police Officer | \$16 |  |
|  | 5 | Police Detective | \$421,100 |  |
|  | 2 | Police Captain | \$209,142 |  |
| \$1.00 vacant positions | 0 | Police Captain | \$0 |  |
|  | 5 | Police Lieutenant | \$476,280 |  |
|  | 9 | Police Sergeant | \$769,185 |  |
|  | 0 | Assistant Chief | \$0 |  |
| \$1.00 vacant positions | 1 | Assistant Chief | \$1 |  |
|  | 69 | Total Value - Police | \$4,230,577 |  |
|  | **52 Total budgeted vacancies for Police Department (69-17 \$1.00 positions) |  |  |  |
|  | ${ }^{* *}$ The grand total is not the estimated savings for the FY. Savings will vary based on the |  |  |  |
|  | actual date the position was vacated. |  |  |  |
| Fire Dept. | Total Count | Title | Total Value | Comment |
| \$1.00 vacant positions | 14 Firefighter |  | \$1,125,376 |  |
|  | 0 | Firefighter | \$0 |  |
|  |  | Deputy Chief | \$0 |  |
|  | 0 | Asst. Chief Operations | \$0 |  |
|  | 0 | Asst. Chief Administration | \$125,426 |  |
|  | 0 | Fire Inspector | \$0 |  |
|  | 1 | Fire Captain | \$95,172 |  |
|  | 1 | Drillmaster | \$106,763 |  |
|  | 3 | Asst. Drillmaster | \$291,867 |  |
| \$1.00 vacant positions | 2 | Asst. Drillmaster | \$2 |  |
|  | 4 | Fire Lieutenant | \$360,184 |  |
|  | 0 | Battalion Chief | \$0 |  |
|  | 1 | Fire Marshall | \$119,838 |  |
|  |  | Deputy Fire Marshall | \$0 |  |
|  | 0 | Lead Mechanic Fire | \$69,000 |  |
|  |  | Management \& Policy | \$66,227 |  |
|  | 1 | Supervisor EMS | \$106,763 |  |
|  | 30 | Total Value - Fire | \$2,466,618 |  |
|  | **28 Tota | cies for Fire Department (30-2 \$ |  |  |
|  | **The gr actual d | estimated savings for the FY. <br> as vacated. | based on the |  |

SUMMARY OF TRAVEL
FISCAL YEAR 2020-2021
MONTH ENDING; DECEMBER 2020

| Dept | Fund | Funding Source | Estimated Travel Cost | Employee(s) Traveling | Travel Date | Conference Title | Conference Location | Purpose / Description |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 201-Police | GF | $\begin{gathered} 12011010- \\ 56677 \end{gathered}$ | 100.00 | Officer Michael Fumiatti | 12/7/2020 | Verbal Judo Deescalation | Virtual | The mission of the Verbal Judo Institute is to create a S.A.F.E.R.© world by delivering practical and easy to learn strategies which empower people to effectively de-escalate conflict and potential violence. |
| 201-Police | GF | $\begin{gathered} 12011010- \\ 56677 \end{gathered}$ | 1294.00 | Ofc. M Fumiatti, R. Stratton, R. Hwang, D. Horner | December 1- <br> 3, 2020 | Use of Force Summit Daigle Law Group | Online | The theme of this year's Summit will be, "working together to find our way forward". Working together, we must continue to educate ourselves in order to better protect our communities. Learn with us at this year's Virtual Use of Force Summit. We will not allow the issues with traveling, gathering, and interacting impact our continued education and sharing of operational effectiveness. |
| 201-Police | GF | $\begin{gathered} 12011010- \\ 56677 \end{gathered}$ | 250.00 | Lt. Manmeet Colon | December 1- <br> 3, 2020 | Use of Force Summit Daigle Law Group | Online | The theme of this year's Summit will be, "working together to find our way forward". Working together, we must continue to educate ourselves in order to better protect our communities. Learn with us at this year's Virtual Use of Force Summit. We will not allow the issues with traveling, gathering, and interacting impact our continued education and sharing of operational effectiveness. |

## SUMMARY OF GRANTS ACCEPTED BY THE CITY <br> FISCAL YEAR 2020-2021 MONTH ENDING; DECEMBER 2020

| Name of Grant/Source | Value | Recipient Department | Date Signed | Description of Grant |
| :---: | :---: | :---: | :---: | :---: |
| No Grants |  |  |  |  |

## Special Fund Expenditure and Revenue Projection Explanation

Please note that expenditure and revenue projections contained in this report are estimates based upon preliminary information received from City Departments and Granting Agencies. Budgets reported for Fiscal Year 2020-2021 may reflect anticipated new awards that have not yet been approved by the funding agency and estimated program income not yet recognized. Funding will become available only after grant agreements have been approved, executed and budget have been entered on the City's financial accounting system, MUNIS.

## Deficit Explanation

The Agencies listed below have significant budget variances that we feel warrant an explanation.

- No deficits are projected.


## Surplus Explanation

- If a large surplus exists in a special fund, it is usually the result of a multi-year award that is partially complete. Multi year awards are based on the completion of a project or for the operation of a particular program that extends beyond the City's fiscal year. Any remaining balances for multiyear awards will available in the following fiscal year or until the grant period has ended.

| Agency | Fund |  | $\begin{gathered} \{1\} \\ \text { FY 2020-21 } \\ \text { BOA } \\ \text { Approved } \end{gathered}$ | \{2\} <br> FY 2019-20 Carryover | $\{3\}$ FY 2020-21 Adjusted Budget $12 / 31 / 2020$ | \{4\} <br> Expended <br> Encumbered <br> Year to Date <br> 12/31/2020 | $\{5\}$ FY 2020-21 Projected Expenses $6 / 30 / 2021$ | $\{6\}$ <br> FY 2020-21 <br> Surplus <br> (Deficit) <br> $\{3\}-\{5\}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 131 | $\begin{array}{\|c} \hline \text { MAYC } \\ 2034 \\ 2192 \\ 2311 \\ \hline \end{array}$ | ORS OFFICE <br> CONTROLLER'S REVOLVING FUND LEGISLATIVE/DEVELOPMENT\&POLICY OFFICE OF SUSTAINABILITY | $\begin{array}{r} 20,000 \\ 177,236 \\ 111,425 \\ \hline \end{array}$ | $\begin{array}{r} 6,869 \\ 0 \\ 0 \\ \hline \end{array}$ | $\begin{array}{r} 26,869 \\ 177,236 \\ 111,425 \\ \hline \end{array}$ | 39,750 $0$ | $\begin{array}{r} 20,000 \\ 177,236 \\ 92,854 \\ \hline \end{array}$ | $6,869$ <br> 18,571 |
|  | MAYOR'S OFFICE TOTAL |  | 308,661 | 6,869 | 315,530 | 39,750 | 290,090 | 25,440 |
| 132 | CHIEF ADMINISTRATOR'S OFFICE <br> 2029 EMERGENCY MANAGEMENT <br> 2062 MISC PRIVATE GRANTS <br> 2063 MISC FEDERAL GRANTS <br> 2096 MISCELLANEOUS GRANTS <br> 2133 MISC STATE GRANTS <br> 2150 HOMELAND SECURITY GRANTS <br> 2174 ENERGY EFFICIENCY BLOCK GRANT <br> 2180 PSEG |  | $\begin{array}{r} 65,000 \\ 0 \\ 0 \\ 508,987 \\ 0 \\ 197,000 \\ 0 \\ 500 \\ \hline \end{array}$ | $\begin{array}{r} 147,427 \\ 6,786 \\ 230 \\ 191,400 \\ 45,835 \\ 387,555 \\ 2,532 \\ 106,819 \\ \hline \end{array}$ | $\begin{array}{r} 212,427 \\ 6,786 \\ 230 \\ 700,387 \\ 45,835 \\ 584,555 \\ 2,532 \\ 107,319 \\ \hline \end{array}$ | $\begin{array}{r} 48,164 \\ 0 \\ 230 \\ 85,893 \\ 0 \\ 98,806 \\ 0 \\ 0 \end{array}$ | $\begin{array}{r} 150,000 \\ 6,786 \\ 230 \\ 510,000 \\ 45,835 \\ 584,555 \\ 2,532 \\ 107,319 \\ \hline \end{array}$ | $\begin{array}{r} 62,427 \\ 0 \\ 0 \\ 190,387 \\ 0 \\ 0 \\ 0 \\ 0 \end{array}$ |
|  | CHIEF ADMINISTRATIVE OFFICE TOTAL |  | 771,487 | 888,584 | 1,660,071 | 233,092 | 1,407,256 | 252,814 |
| 137 | DEPARTMENT OF FINANCE <br> 2143 CONTROLLERS SPECIAL FUND <br> 2925 COMMUNITY DEVEL BLOCK GRANT <br> 2930 CARES ACT CDBG-CV |  | $\begin{aligned} & 276,338 \\ & 497,731 \\ & 223,639 \\ & \hline \end{aligned}$ | 49,205 | $\begin{aligned} & 276,338 \\ & 546,936 \\ & 223,639 \\ & \hline \end{aligned}$ | $\begin{array}{r} 211,271 \\ 230,214 \\ 0 \\ \hline \end{array}$ | $\begin{aligned} & 276,338 \\ & 546,936 \\ & 167,729 \\ & \hline \end{aligned}$ | $\begin{array}{r} 0 \\ 0 \\ 55,910 \\ \hline \end{array}$ |
|  | DEPARTMENT OF FINANCE TOTAL |  | 997,708 | 49,205 | 1,046,913 | 441,485 | 991,003 | 55,910 |
| 152 | LIBRARY2096 MISCELLANEOUS GRANTS2133 MISC STATE GRANTS |  | 0 0 | $\begin{array}{r} 64,115 \\ 190,035 \end{array}$ | $\begin{array}{r} 64,115 \\ 190,035 \end{array}$ | $\begin{array}{r} 34,223 \\ 0 \\ \hline \end{array}$ | $\begin{array}{r} 64,115 \\ 190,035 \end{array}$ | 0 |
|  | LIBRARY TOTAL |  | 0 | 254,150 | 254,150 | 34,223 | 254,150 | 0 |
| 161 | CITY CLERK <br> 2133 MISC STATE GRANTS |  | 0 | 58,017 | 58,017 | 49,806 | 58,017 | 0 |
|  | CITY CLERK TOTAL |  | 0 | 58,017 | 58,017 | 49,806 | 58,017 | 0 |
| 162 | REGISTRAR OF VOTERS 2152 DEMOCRACY FUND |  | 0 | 221,113 | 221,113 | 62,000 | 62,000 | 159,113 |
|  | REGISTRAR OF VOTERS TOTAL |  | 0 | 221,113 | 221,113 | 62,000 | 62,000 | 159,113 |
| 200 | PUBLIC SAFETY COMMUNICATIONS 2220 REGIONAL COMMUNICATIONS |  | 723,541 | 52,325 | 775,866 | 563,362 | 775,866 | 0 |
|  | PUBLIC SAFETY COMMUNICATIONS TOTAL |  | 723,541 | 52,325 | 775,866 | 563,362 | 775,866 | 0 |
| 201 | POLIC <br> 2062 <br> 2085 <br> 2096 <br> 2134 <br> 2150 <br> 2213 <br> 2214 <br> 2216 <br> 2217 <br> 2218 <br> 2224 <br> 2225 <br> 2227 <br> 2281 <br> 2309 <br> 2925 | CE SERVICES <br> MISC PRIVATE GRANTS <br> THE HUMANE COMMISSION <br> MISCELLANEOUS GRANTS <br> POLICE APPLICATION FEES <br> HOMELAND SECURITY GRANTS <br> ANIMAL SHELTER <br> POLICE N.H. REGIONAL PROJECT <br> POLICE YOUTH ACTIVITIES <br> POLICE EQUIPMENT FUND <br> POLICE FORFEITED PROP FUND <br> MISC POLICE DEPT GRANTS <br> MISC POLICE DEPT FEDERAL GRANT <br> JUSTICE ASSISTANCE GRANT PROG <br> STATE FORFEITURE FUND <br> FIRING RANGE RENTAL FEES <br> COMMUNITY DEVEL BLOCK GRANT | 0 0 25,000 6,965 0 1,241 300,138 0 0 7,833 0 0 0 0 10,000 0 | $\begin{array}{r} 12,908 \\ 25,820 \\ 279 \\ 40,786 \\ 7,348 \\ 77,838 \\ 0 \\ 5,881 \\ 25,238 \\ 175,643 \\ 27,232 \\ 601,242 \\ 299,943 \\ 3,807 \\ 3,000 \\ 0 \end{array}$ | $\begin{array}{r} 12,908 \\ 25,820 \\ 25,279 \\ 47,751 \\ 7,348 \\ 79,079 \\ 300,138 \\ 5,881 \\ 25,238 \\ 183,475 \\ 27,232 \\ 601,242 \\ 299,943 \\ 3,807 \\ 13,000 \\ 0 \end{array}$ | 3,500 0 0 30,000 0 22,980 132,458 0 0 130,000 0 207,448 201,399 86 0 0 | 12,908 25,820 25,279 47,751 7,348 25,000 300,138 5,881 25,238 183,475 27,232 601,242 299,943 3,807 13,000 0 | 0 0 0 0 0 54,079 0 0 0 0 0 0 0 0 0 0 |
|  | POLIC | CE SERVICES TOTAL | 351,176 | 1,306,964 | 1,658,140 | 727,872 | 1,604,060 | 54,079 |


| Agency | Fund | $\begin{gathered} \{1\} \\ \text { FY 2020-21 } \\ \text { BOA } \\ \text { Approved } \end{gathered}$ | \{2\} <br> FY 2019-20 Carryover | $\{3\}$ FY 2020-21 Adjusted Budget $12 / 31 / 2020$ | \{4\} <br> Expended Encumbered Year to Date 12/31/2020 | $\{5\}$ FY 2020-21 Projected Expenses $6 / 30 / 2021$ | $\{6\}$ <br> FY 2020-21 <br> Surplus <br> (Deficit) <br> $\{3\}-\{5\}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 202 | FIRE SERVICES 2063 MISC FEDERAL GRANTS 2096 MISCELLANEOUS GRANTS 2108 FIRE APPLICATION FEES | 0 0 0 | $\begin{array}{r} 7,227 \\ 78,144 \\ 5,721 \\ \hline \end{array}$ | $\begin{array}{r} 7,227 \\ 78,144 \\ 5,721 \\ \hline \end{array}$ | $\begin{array}{r} 0 \\ 67,000 \\ 5,721 \end{array}$ | $\begin{array}{r} 7,227 \\ 78,144 \\ 5,721 \\ \hline \end{array}$ | 0 0 0 |
|  | FIRE SERVICES TOTAL | 0 | 91,092 | 91,092 | 72,721 | 91,092 | 0 |
| 301 | HEALTH DEPARTMENT <br> 2017 COMMUNITY FOUNDATION <br> 2028 STD CONTROL <br> 2038 STATE HEALTH SUBSIDY <br> 2040 COMMUNICABLE DISEASE CONTROL <br> 2048 HEALTH DEPT GRANTS <br> 2062 MISC PRIVATE GRANTS <br> 2070 HUD LEAD BASED PAINT <br> 2084 RYAN WHITE - TITLE I <br> 2096 MISCELLANEOUS GRANTS <br> 2133 MISC STATE GRANTS <br> 2136 HUD LEAD PAINT REVOLVING FUND <br> 2138 BIO TERRORISM GRANTS <br> 2160 MUNICIPAL ID PRGORAM <br> 2193 HEALTH MEDICAL BILLING PROGRAM <br> 2925 COMMUNITY DEVEL BLOCK GRANT | $\begin{array}{r} 0 \\ 116,412 \\ 139,137 \\ 352,777 \\ 45,636 \\ 118,362 \\ 0 \\ 5,941,067 \\ 208,508 \\ 579,737 \\ 0 \\ 45,000 \\ 0 \\ 284,797 \\ 0 \\ \hline \end{array}$ | 33,814 1,435 53,506 124,863 45,939 6,706 $5,600,000$ $5,255,767$ 213,204 9,910 248,319 137,532 4,522 0 183,345 | 33,814 117,847 192,643 477,640 91,575 125,068 $5,600,000$ $11,196,834$ 421,711 589,647 248,319 182,532 4,522 284,797 183,345 | 28,283 1,435 28,795 90,919 15,424 3,728 48,995 $4,242,508$ 164,163 33,018 102,777 28,537 0 53,275 9,680 | 33,814 117,847 192,643 477,640 91,575 125,068 $2,500,000$ $8,397,625$ 421,711 579,737 125,000 182,532 4,522 284,797 183,345 | 0 0 0 0 0 0 $3,100,000$ $2,799,208$ 0 9,910 123,319 0 0 0 0 |
|  | PUBLIC HEALTH TOTAL | 7,831,432 | 11,918,861 | 19,750,294 | 4,851,538 | 13,717,857 | 6,032,437 |
| 303 | ELDERLY SERVICES <br> 2300 ORAL CANCER AWARENESS AND PREV <br> 2925 COMMUNITY DEVEL BLOCK GRANT | $\begin{array}{r} 0 \\ 47,000 \\ \hline \end{array}$ | $\begin{array}{r} 348 \\ 9,840 \\ \hline \end{array}$ | $\begin{array}{r} 348 \\ 56,840 \\ \hline \end{array}$ | $\begin{array}{r} 0 \\ 24,500 \\ \hline \end{array}$ | $\begin{array}{r}0 \\ 47,000 \\ \hline 47,000\end{array}$ | $\begin{array}{r} 348 \\ 9,840 \\ \hline \end{array}$ |
|  | ELDERLY SERVICES TOTAL | 47,000 | 10,188 | 57,188 | 24,500 | 47,000 | 10,188 |
| 308 | COMMUNITY SERVICES ADMINISTRATION <br> 2020 FOOD STAMP EMPLYMNT \& TRAINING <br> 2062 MISC PRIVATE GRANTS <br> 2063 MISC FEDERAL GRANTS <br> 2065 EMERGENCY SOLUTIONS GRANT HUD <br> 2066 INNO. HOMELESS INITIATIVE <br> 2073 HOUSING OPP FOR PERSONS WITH AIDS <br> 2095 SAGA SUPPORT SERVICES FUND <br> 2096 MISCELLANEOUS GRANTS <br> 2133 MISC STATE GRANTS <br> 2160 MUNICIPAL ID PRGORAM <br> 2173 PRISON REENTRY PROGRAM <br> 2310 DIXWELL COMMUNITY HOUSE <br> 2925 COMMUNITY DEVEL BLOCK GRANT <br> 2930 CARES ACT CDBG-CV <br> 2931 CARES ACT ESG-CV <br> 2932 CARES ACT HOPWA-CV | 0 100,000 0 329,995 0 $1,105,207$ 0 0 0 0 0 150,000 427,818 710,361 $2,647,229$ 160,839 | $\begin{array}{r} 46,173 \\ 80,812 \\ 61,699 \\ 58,718 \\ 19,366 \\ 99,262 \\ 176,388 \\ 23,003 \\ 63,005 \\ 82,733 \\ 1,240 \\ 0 \\ 10,213 \\ 0 \\ 0 \\ 0 \end{array}$ | 46,173 180,812 61,699 388,713 19,366 $1,204,469$ 176,388 23,003 63,005 82,733 1,240 150,000 438,031 710,361 $2,647,229$ 160,839 | 32 129,571 5,579 316,115 0 $1,199,749$ 5,830 10,000 0 0 0 0 311,902 415,793 196,474 0 | 46,173 180,812 61,699 388,713 19,366 $1,204,469$ 50,000 23,003 63,005 25,000 0 150,000 427,818 710,361 $2,647,229$ 160,839 | 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 0 <br> 126,388 <br> 0 <br> 0 <br> 57,733 <br> 1,240 <br> 0 <br> 10,213 <br> 0 <br> 0 <br> 0 |
|  | COMMUNITY SERVICES ADMIN TOTAL | 5,631,449 | 722,612 | 6,354,061 | 2,591,045 | 6,158,487 | 195,574 |


| Agency | Fun |  | $\begin{gathered} \{1\} \\ \text { FY 2020-21 } \\ \text { BOA } \\ \text { Approved } \end{gathered}$ | \{2\} <br> FY 2019-20 <br> Carryover | $\{3\}$ FY 2020-21 Adjusted Budget $12 / 31 / 2020$ | \{4\} <br> Expended <br> Encumbered <br> Year to Date <br> 12/31/2020 | $\{5\}$ FY 2020-21 Projected Expenses $6 / 30 / 2021$ | $\{6\}$ FY 2020-21 Surplus (Deficit) $\{3\}-\{5\}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 309 | YOUTH \& RECREATION <br> 2035 YOUTH SERVICES BUREAU <br> 2044 LIGHTHOUSE CAROUSEL EVENT FUND <br> 2050 ECONOMIC DEV. REVOLVING FUND <br> 2100 PARKS SPECIAL RECREATION ACCT <br> 2133 MISC STATE GRANTS <br> 2153 MAYORS YOUTH INITIATIVE <br> 2159 STREET OUTREACH WORKER PROGRAM <br> 2304 YOUTH AT WORK <br> 2925 COMMUNITY DEVEL BLOCK GRANT |  | $\begin{array}{r} 226,441 \\ 124,212 \\ 13,348 \\ 405,215 \\ 200,000 \\ 430,561 \\ 200,000 \\ 542,410 \\ 252,244 \\ \hline \end{array}$ | 3,223 616,165 0 329,998 221,928 315,964 18,846 0 2,559 | $\begin{array}{r} 229,664 \\ 740,377 \\ 13,348 \\ 735,213 \\ 421,928 \\ 746,524 \\ 218,846 \\ 542,410 \\ 254,803 \\ \hline \end{array}$ | $\begin{array}{r} 191,787 \\ 33,968 \\ 0 \\ 255,833 \\ 7,697 \\ 164,289 \\ 0 \\ 355,411 \\ 252,244 \\ \hline \end{array}$ | $\begin{array}{r} 229,664 \\ 740,377 \\ 0 \\ 735,213 \\ 421,928 \\ 746,524 \\ 218,846 \\ 542,410 \\ 254,803 \\ \hline \end{array}$ | $\begin{array}{r} 0 \\ 0 \\ 13,348 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ \hline \end{array}$ |
|  | YOUTH \& RECREATION |  | 2,394,431 | 1,508,683 | 3,903,113 | 1,261,229 | 3,889,765 | 13,348 |
| 502 | ENGINEERING2133 MISC STATE GRANTS2191 UI STREET LIGHT INCENTIVE2925 COMMUNITY DEVEL BLOCK GRANT2927 CDBG-DISASTER RECOVERY |  | $\begin{array}{r} 0 \\ 0 \\ 50,000 \\ 0 \\ \hline \end{array}$ | $\begin{array}{r} 698,043 \\ 129,603 \\ 41,424 \\ 6,508 \\ \hline \end{array}$ | $\begin{array}{r} 698,043 \\ 129,603 \\ 91,424 \\ 6,508 \\ \hline \end{array}$ | $\begin{array}{r} 134,525 \\ 0 \\ 91,424 \\ 0 \\ \hline \end{array}$ | $\begin{array}{r} 698,043 \\ 129,603 \\ 91,424 \\ 6,508 \\ \hline \end{array}$ | 0 0 0 0 |
|  | ENGINEERING TOTAL |  | 50,000 | 875,577 | 925,577 | 225,949 | 925,577 | 0 |
| 702 | CITY PLAN <br> 2062 MISC PRIVATE GRANTS <br> 2096 MISCELLANEOUS GRANTS <br> 2110 FARMINGTON CANAL LINE <br> 2133 MISC STATE GRANTS <br> 2140 LONG WHARF PARCELS G AND H <br> 2179 RT 34 RECONSTRUCTION <br> 2185 BOATHOUSE AT CANAL DOCK <br> 2189 RT 34 DOWNTOWN CROSSING <br> 2925 COMMUNITY DEVEL BLOCK GRANT |  | 0 0 0 0 0 0 0 0 105,777 | 34,138 0 $6,919,250$ $1,255,123$ 46,970 $1,245,770$ 673,904 $17,158,735$ 13,292 | 34,138 0 $6,919,250$ $1,255,123$ 46,970 $1,245,770$ 673,904 $17,158,735$ 119,069 | $\begin{array}{r} 0 \\ 0 \\ 1,021,467 \\ 880,335 \\ 0 \\ 555,668 \\ 138,550 \\ 15,051,558 \\ 18,172 \\ \hline \end{array}$ | 34,138 0 $3,500,000$ $1,255,123$ 46,970 $1,245,770$ 673,904 $15,051,558$ 105,777 | 0 <br> 0 <br> $3,419,250$ <br> 0 <br> 0 <br> 0 <br> 0 <br> $2,107,177$ <br> 13,292 |
|  | CITY PLAN TOTAL |  | 105,777 | 27,347,181 | 27,452,958 | 17,665,749 | 21,913,239 | 5,539,719 |
| 704 | TRANSPORTATIONITRAFFIC AND PARKING 2062 MISC PRIVATE GRANTS |  | 0 | 15,000 | 15,000 | 15,000 | 15,000 | 0 |
|  | TRANSPORTATIONITRAFFIC AND PARKING |  | 0 | 15,000 | 15,000 | 15,000 | 15,000 | 0 |
| 705 | COMM. ON EQUAL OPPORTUNITIES <br> 2042 CEO SCHOOL CONSTRUCTION PROG <br> 2178 CONSTRUCTION WORKFORCE INIT |  | $\begin{array}{r} 10,000 \\ 0 \end{array}$ | $\begin{aligned} & 12,289 \\ & 34,635 \end{aligned}$ | 22,289 34,635 | 831 0 | 10,000 0 | 12,289 <br> 34,635 |
|  | EQUAL OPPORTUNITIES TOTAL |  | 10,000 | 46,924 | 56,924 | 831 | 10,000 | 46,924 |
| 721 | BUILDING INSPECTION AND ENFORCEMENT2303 SPECIAL VENDING DISTRICT FEES |  | 210,531 | 37,930 | 248,461 | 64,867 | 248,461 | 0 |
|  | PERSONS WITH DISABILITIES TOTAL |  | 210,531 | 37,930 | 248,461 | 64,867 | 248,461 | 0 |
| 724 | ECONOMIC DEVELOPMENT2050 ECONOMIC DEV. REVOLVING FUND2062 MISC PRIVATE GRANTS2064 RIVER STREET MUNICIPAL DEV PRJ2133 MISC STATE GRANTS2139 MID-BLOCK PARKING GARAGE2155 ECONOMIC DEVELOPMENT MISC REV2165 YNHH HOUSING \& ECO DEVELOP2177 SMALL \& MINORITY BUSINESS DEV2181 US EPA BROWNFIELDS CLEAN-UP2189 RT 34 DOWNTOWN CROSSING2194 SMALL BUSINESS INITIATIVE2925 COMMUNITY DEVEL BLOCK GRANT2927 CDBG-DISASTER RECOVERY2930 CARES ACT CDBG-CV |  | 0 0 0 0 0 55,406 261,991 84,316 200,000 0 0 381,760 0 500,000 | 60,531 60,130 72,959 138,360 $1,040,234$ 336,314 468,465 0 414,626 $17,434,917$ 39,654 158,119 131,282 0 | 60,531 60,130 72,959 138,360 $1,040,234$ 391,720 730,456 84,316 614,626 $17,434,917$ 39,654 539,879 131,282 500,000 | $\begin{array}{r} 0 \\ 0 \\ 72,957 \\ 6,870 \\ 649,037 \\ 320,333 \\ 200,000 \\ 27,907 \\ 103,550 \\ 10,029,287 \\ 3,370 \\ 145,492 \\ 0 \\ 0 \\ \hline \end{array}$ | 60,531 60,130 72,959 138,360 $1,040,234$ 391,720 730,456 84,316 614,626 $10,029,287$ 39,654 539,879 131,282 500,000 | $\begin{array}{r}0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 7,405,630 \\ 0 \\ 0 \\ 0 \\ 0 \\ \hline\end{array}$ |
|  | ECONOMIC DEVELOPMENT TOTAL |  | 1,483,473 | 20,355,589 | 21,839,062 | 11,558,803 | 14,433,432 | 7,405,630 |


| Agency | Fund | $\begin{gathered} \{1\} \\ \text { FY 2020-21 } \\ \text { BOA } \\ \text { Approved } \end{gathered}$ | $\{2\}$ <br> FY 2019-20 Carryover | $\{3\}$ FY 2020-21 Adjusted Budget $12 / 31 / 2020$ | \{4\} <br> Expended <br> Encumbered <br> Year to Date <br> 12/31/2020 | $\begin{gathered} \hline\{5\} \\ \text { FY 2020-21 } \\ \text { Projected } \\ \text { Expenses } \\ 6 / 30 / 2021 \\ \hline \end{gathered}$ | $\begin{gathered} \hline\{6\} \\ \text { FY } 2020-21 \\ \text { Surplus } \\ \text { (Deficit) } \\ \{3\}-\{5\} \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 747 | LIVABLE CITY INITIATIVE |  |  |  |  |  |  |
|  | 2024 HOUSING AUTHORITY | 412,379 | 29,870 | 442,249 | 164,443 | 442,249 | 0 |
|  | 2050 ECONOMIC DEV. REVOLVING FUND | 0 | 1,930,184 | 1,930,184 | 0 | 1,930,184 | 0 |
|  | 2060 INFILL UDAG LOAN REPAYMENT | 49,133 | 131,148 | 180,282 | 18,183 | 75,000 | 105,282 |
|  | 2069 HOME - HUD | 1,552,940 | 2,702,565 | 4,255,505 | 1,406,846 | 2,500,000 | 1,755,505 |
|  | 2092 URBAN ACT | 0 | 5,502 | 5,502 | 0 | 5,502 | 0 |
|  | 2094 PROPERTY MANAGEMENT | 23,864 | 401,025 | 424,889 | 207,177 | 250,000 | 174,889 |
|  | 2148 RESIDENTIAL RENTAL LICENSES | 464,319 | 67,804 | 532,123 | 148,254 | 532,123 | 0 |
|  | 2151 HOUSING DEVELOPMENT FUND | 381,656 | 1,163,288 | 1,544,944 | 585,957 | 1,000,000 | 544,944 |
|  | 2165 YNHH HOUSING \& ECO DEVELOP | 0 | 342,353 | 342,353 | 341,715 | 342,353 | 0 |
|  | 2170 LCI AFFORDABLE HOUSING CONST | 0 | 92,799 | 92,799 | 0 | 92,799 | 0 |
|  | 2182 HUD CHALLENGE GRANT | 0 | 325 | 325 | 0 | 325 | 0 |
|  | 2195 DIXWELL Q HOUSE ST BOND FUNDS | 0 | 125,000 | 125,000 | 0 | 125,000 | 0 |
|  | 2197 NEIGHBORHOOD COMMUNITY DEVEL | 0 | 2,647,209 | 2,647,209 | 872,035 | 2,647,209 | 0 |
|  | 2199 NEIGHBORHOOD RENEWAL PROGRAM | 0 | 2,420,000 | 2,420,000 | 1,962,000 | 2,420,000 | 0 |
|  | 2305 NEIGHBORHOOD COMM IMPROV FUND | 0 | 645,871 | 645,871 | 25,370 | 645,871 | 0 |
|  | 2312 HOUSING INVESTMENT FUND | 25,000 | 0 | 25,000 | 0 | 25,000 | 0 |
|  | 2925 COMMUNITY DEVEL BLOCK GRANT | 3,431,661 | 2,657,390 | 6,089,051 | 86,299 | 6,089,051 | 0 |
|  | 2927 CDBG-DISASTER RECOVERY | 0 | 1,854,878 | 1,854,878 | 1,693,085 | 1,854,878 | 0 |
|  | 2930 CARES ACT CDBG-CV | 802,393 | 0 | 802,393 | 35,575 | 802,393 | 0 |
|  | LIVABLE CITY INITIATIVE TOTAL | 7,143,346 | 17,217,213 | 24,360,558 | 7,546,939 | 21,779,938 | 2,580,620 |
|  | GRAND TOTALS | 28,060,012 | 82,984,074 | 111,044,086 | 48,030,761 | 88,672,291 | 22,371,795 |
| 900 | EDUCATION |  |  |  |  |  |  |
|  | 2090 CHILD DEVELOPMENT PROGRAM BOE | 1,245,653 | 0 | 1,245,653 | 705,358 | 1,245,653 | 0 |
|  | 2500 ED LAW ENFORCEMENT RESIST TRAF | 1,117,660 | 0 | 1,117,660 | 0 | 1,117,660 | 0 |
|  | 2501 TITLE 1 FEDERAL | 55,779 | 0 | 55,779 | 5,704 | 55,779 | 0 |
|  | 2502 FORD ED. GRANT | 90,000 | 0 | 90,000 | 24,984 | 90,000 | 0 |
|  | 2503 ED ADULT BASIC CASH | 2,936,457 | 0 | 2,936,457 | 1,550,054 | 2,936,457 | 0 |
|  | 2504 PRESCHOOL HANDICAPPED | 7,213,711 | 0 | 7,213,711 | 3,601,218 | 7,213,711 | 0 |
|  | 2505 VOC. ED. REVOLVING FUND | 452,369 | 0 | 452,369 | 303,253 | 452,369 | 0 |
|  | 2508 MODEL LEARN. DISABILITES | 210,654 | 0 | 210,654 | 128,244 | 210,654 | 0 |
|  | 2511 INTEGRATED ARTS CURRICULUM | 1,064,068 | 0 | 1,064,068 | 653,414 | 1,064,068 | 0 |
|  | 2512 LEE H.S. PARENTING | 1,364,406 | 0 | 1,364,406 | 1,184,215 | 1,364,406 | 0 |
|  | 2517 MAGNET SCHOOLS ASSISTANCE | 5,544,881 | 0 | 5,544,881 | 1,461,930 | 5,544,881 | 0 |
|  | 2518 STATE BILINGUAL ED | 489,755 | 0 | 489,755 | 285,826 | 489,755 | 0 |
|  | 2519 CAREER EXPLORATION | 529,992 | 0 | 529,992 | 0 | 529,992 | 0 |
|  | 2521 EDUCATION FOOD SERVICES | 14,868,000 | 0 | 14,868,000 | 11,220,140 | 14,868,000 | 0 |
|  | 2523 EXTENDED DAY KINDERGARTEN | 8,735,157 | 0 | 8,735,157 | 7,371,898 | 8,735,157 | 0 |
|  | 2528 PRIVATE FOUNDATION GRTS | 260,734 | 0 | 260,734 | 86,957 | 260,734 | 0 |
|  | 2531 EDUCATION CHAPTER I | 3,416,517 | 0 | 3,416,517 | 3,224,433 | 3,416,517 | 0 |
|  | 2532 EDUCATION HEAD START | 6,464,922 | 0 | 6,464,922 | 2,106,136 | 6,464,922 | 0 |
|  | 2534 MEDICAID REIMBURSEMENT | 202,599 | 0 | 202,599 | 65,750 | 202,599 | 0 |
|  | 2538 MISC. EDUCATION GRANTS | 16,009 | 0 | 16,009 | 0 | 16,009 | 0 |
|  | 2546 SCHOOL IMPROVEMENTS | 385,122 | 0 | 385,122 | 237,154 | 385,122 | 0 |
|  | 2547 EDUCATION JOBS FUND | 18,860,436 | 0 | 18,860,436 | 5,456,031 | 18,860,436 | 0 |
|  | 2550 CARES SCHOOL EMERGENCY RELIEF | 7,860,562 | 0 | 7,860,562 | 6,235,433 | 7,860,562 | 0 |
|  | 2568 ED HEAD START - USDA | 126,006 | 0 | 126,006 | 2,644 | 126,006 | 0 |
|  | 2579 84-85 PRIORITY SCHOOLS | 5,892,037 | 0 | 5,892,037 | 2,447,688 | 5,892,037 | 0 |
|  | 2580 JOBS FOR CT YOUTH | 6,385 | 0 | 6,385 | 0 | 6,385 | 0 |
|  | 2925 COMMUNITY DEVEL BLOCK GRANT | 0 | 8,500 | 8,500 | 0 | 8,500 | 0 |
|  | EDUCATION SUB-TOTAL | 89,409,870 | 8,500 | 89,418,370 | 48,358,465 | 89,418,370 | 0 |
|  | GRAND TOTALS | 117,469,882 | 82,992,574 | 200,462,456 | 96,389,226 | 178,090,661 | 22,371,795 |

## SPECIAL FUND REVENUE PROJECTION REPORT <br> FISCAL YEAR 2020-21 DECEMBER

| Fund | Fund Description | $\begin{gathered} \{1\} \\ \text { FY 2020-21 } \\ \text { BOA } \\ \text { Approved } \end{gathered}$ | $\begin{gathered} \hline\{2\} \\ \text { FY 2019-20 } \\ \text { Carryover } \end{gathered}$ | \{3\} <br> FY 2020-21 <br> Adjusted Budget 12/31/2020 | \{4\} <br> FY 2020-21 Reveune 12/31/2020 | $\begin{gathered} \hline\{5\} \\ \text { FY 2020-21 } \\ \text { Projected } \\ \text { Revenue } \\ 6 / 30 / 2021 \\ \hline \end{gathered}$ | \{6\} <br> Variance Projected v. Budget \{3\} - \{5\} |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2017 | COMMUNITY FOUNDATION | 0 | 33,814 | 33,814 | 0 | 33,814 | 0 |
| 2020 | FOOD STAMP EMPLYMNT \& TRAINING | 0 | 46,173 | 46,173 | 0 | 46,173 | 0 |
| 2024 | HOUSING AUTHORITY | 412,379 | 29,870 | 442,249 | 136,195 | 442,249 | 0 |
| 2028 | STD CONTROL | 116,412 | 1,435 | 117,847 | 0 | 117,847 | 0 |
| 2029 | EMERGENCY MANAGEMENT | 65,000 | 147,427 | 212,427 | 0 | 150,000 | 62,427 |
| 2034 | CONTROLLER'S REVOLVING FUND | 20,000 | 6,869 | 26,869 | 0 | 20,000 | 6,869 |
| 2035 | YOUTH SERVICES BUREAU | 226,441 | 3,223 | 229,664 | 29,100 | 229,664 | 0 |
| 2038 | STATE HEALTH SUBSIDY | 139,137 | 53,506 | 192,643 | 140,832 | 192,643 | 0 |
| 2040 | COMMUNICABLE DISEASE CONTROL | 352,777 | 124,863 | 477,640 | 13,544 | 477,640 | 0 |
| 2042 | CEO SCHOOL CONSTRUCTION PROG | 10,000 | 12,289 | 22,289 | 0 | 10,000 | 12,289 |
| 2044 | LIGHTHOUSE CAROUSEL EVENT FUND | 124,212 | 616,165 | 740,377 | 5,332 | 740,377 | 0 |
| 2048 | HEALTH DEPT GRANTS | 45,636 | 45,939 | 91,575 | 0 | 91,575 | 0 |
| 2050 | ECONOMIC DEV. REVOLVING FUND | 13,348 | 1,990,715 | 2,004,063 | 0 | 1,990,715 | 13,348 |
| 2060 | INFILL UDAG LOAN REPAYMENT | 49,133 | 131,148 | 180,282 | 25,832 | 75,000 | 105,282 |
| 2062 | MISC PRIVATE GRANTS | 218,362 | 216,480 | 434,842 | 0 | 434,842 | 0 |
| 2063 | MISC FEDERAL GRANTS | 0 | 69,155 | 69,155 | 0 | 69,155 | 0 |
| 2064 | RIVER STREET MUNICIPAL DEV PRJ | 0 | 72,959 | 72,959 | 0 | 72,959 | 0 |
| 2065 | EMERGENCY SOLUTIONS GRANT HUD | 329,995 | 58,718 | 388,713 | 0 | 388,713 | 0 |
| 2066 | INNO. HOMELESS INITIATIVE | 0 | 19,366 | 19,366 | 0 | 19,366 | 0 |
| 2069 | HOME - HUD | 1,552,940 | 2,702,565 | 4,255,505 | 485,350 | 2,500,000 | 1,755,505 |
| 2070 | HUD LEAD BASED PAINT | 0 | 5,600,000 | 5,600,000 | 0 | 2,500,000 | 3,100,000 |
| 2073 | HOUSING OPP FOR PERSONS WITH AIDS | 1,105,207 | 99,262 | 1,204,469 | 0 | 1,204,469 | 0 |
| 2084 | RYAN WHITE - TITLE I | 5,941,067 | 5,255,767 | 11,196,834 | 2,024,283 | 8,397,625 | 2,799,208 |
| 2085 | THE HUMANE COMMISSION | 0 | 25,820 | 25,820 | 0 | 25,820 | 0 |
| 2090 | CHILD DEVELOPMENT PROGRAM BOE | 1,245,653 | 0 | 1,245,653 | 119,044 | 1,245,653 | 0 |
| 2092 | URBAN ACT | 0 | 5,502 | 5,502 | 5 | 5,502 | 0 |
| 2094 | PROPERTY MANAGEMENT | 23,864 | 401,025 | 424,889 | 59,514 | 250,000 | 174,889 |
| 2095 | SAGA SUPPORT SERVICES FUND | 0 | 176,388 | 176,388 | 169 | 50,000 | 126,388 |
| 2096 | MISCELLANEOUS GRANTS | 742,495 | 570,145 | 1,312,639 | 93,984 | 1,122,252 | 190,387 |
| 2100 | PARKS SPECIAL RECREATION ACCT | 405,215 | 329,998 | 735,213 | 29,803 | 735,213 | 0 |
| 2108 | FIRE APPLICATION FEES | 0 | 5,721 | 5,721 | 0 | 5,721 | 0 |
| 2110 | FARMINGTON CANAL LINE | 0 | 6,919,250 | 6,919,250 | 0 | 3,500,000 | 3,419,250 |
| 2133 | MISC STATE GRANTS | 779,737 | 2,680,254 | 3,459,992 | 824,989 | 3,450,081 | 9,910 |
| 2134 | POLICE APPLICATION FEES | 6,965 | 40,786 | 47,751 | 6,965 | 47,751 | 0 |
| 2136 | HUD LEAD PAINT REVOLVING FUND | 0 | 248,319 | 248,319 | 0 | 125,000 | 123,319 |
| 2138 | BIO TERRORISM GRANTS | 45,000 | 137,532 | 182,532 | 0 | 182,532 | 0 |
| 2139 | MID-BLOCK PARKING GARAGE | 0 | 1,040,234 | 1,040,234 | 0 | 1,040,234 | 0 |
| 2140 | LONG WHARF PARCELS G AND H | 0 | 46,970 | 46,970 | 0 | 46,970 | 0 |
| 2143 | CONTROLLERS SPECIAL FUND | 276,338 | 0 | 276,338 | 216,046 | 276,338 | 0 |
| 2148 | RESIDENTIAL RENTAL LICENSES | 464,319 | 67,804 | 532,123 | 93,400 | 532,123 | 0 |
| 2150 | HOMELAND SECURITY GRANTS | 197,000 | 394,903 | 591,903 | 5,360 | 591,903 | 0 |
| 2151 | HOUSING DEVELOPMENT FUND | 381,656 | 1,163,288 | 1,544,944 | 401,871 | 1,000,000 | 544,944 |
| 2152 | DEMOCRACY FUND | 0 | 221,113 | 221,113 | 0 | 62,000 | 159,113 |
| 2153 | MAYORS YOUTH INITIATIVE | 430,561 | 315,964 | 746,524 | 353,000 | 746,524 | 0 |
| 2155 | ECONOMIC DEVELOPMENT MISC REV | 55,406 | 336,314 | 391,720 | 127,614 | 391,720 | 0 |
| 2159 | STREET OUTREACH WORKER PROGRAM | 200,000 | 18,846 | 218,846 | 200,000 | 218,846 | 0 |
| 2160 | MUNICIPAL ID PRGORAM | 0 | 87,255 | 87,255 | 83 | 29,522 | 57,733 |
| 2161 | CHILDREN'S TRUST FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| 2165 | YNHH HOUSING \& ECO DEVELOP | 261,991 | 810,818 | 1,072,809 | 0 | 1,072,809 | 0 |
| 2170 | LCI AFFORDABLE HOUSING CONST | 0 | 92,799 | 92,799 | 100,000 | 92,799 | 0 |
| 2173 | PRISON REENTRY PROGRAM | 0 | 1,240 | 1,240 | 0 | 0 | 1,240 |
| 2174 | ENERGY EFFICIENCY BLOCK GRANT | 0 | 2,532 | 2,532 | 0 | 2,532 | 0 |
| 2177 | SMALL \& MINORITY BUSINESS DEV | 84,316 | 0 | 84,316 | 0 | 84,316 | 0 |

## SPECIAL FUND REVENUE PROJECTION REPORT <br> FISCAL YEAR 2020-21 DECEMBER

| Fund | Fund Description | $\{1\}$ FY 2020-21 BOA Approved | \{2\} FY 2019-20 Carryover | $\{3\}$ FY 2020-21 Adjusted Budget $12 / 31 / 2020$ | $\{4\}$ FY 2020-21 Reveune $12 / 31 / 2020$ | $\{5\}$ FY 2020-21 Projected Revenue $6 / 30 / 2021$ | \{6\} <br> Variance <br> Projected v. <br> Budget <br> \{3\} - \{5\} |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2178 | CONSTRUCTION WORKFORCE INIT | 0 | 34,635 | 34,635 | 0 | 0 | 34,635 |
| 2179 | RT 34 RECONSTRUCTION | 0 | 1,245,770 | 1,245,770 | 0 | 1,245,770 | 0 |
| 2180 | PSEG | 500 | 106,819 | 107,319 | 103 | 107,319 | 0 |
| 2181 | US EPA BROWNFIELDS CLEAN-UP | 200,000 | 414,626 | 614,626 | 0 | 614,626 | 0 |
| 2182 | HUD CHALLENGE GRANT | 0 | 325 | 325 | 0 | 325 | 0 |
| 2185 | BOATHOUSE AT CANAL DOCK | 0 | 673,904 | 673,904 | 0 | 673,904 | 0 |
| 2189 | RT 34 DOWNTOWN CROSSING | 0 | 34,593,651 | 34,593,651 | 2,425,206 | 25,080,845 | 9,512,806 |
| 2191 | UI STREET LIGHT INCENTIVE | 0 | 129,603 | 129,603 | 0 | 129,603 | 0 |
| 2192 | LEGISLATIVE/DEVELOPMENT\&POLICY | 177,236 | 0 | 177,236 | 0 | 177,236 | 0 |
| 2193 | HEALTH MEDICAL BILLING PROGRAM | 284,797 | 0 | 284,797 | 828 | 284,797 | 0 |
| 2194 | SMALL BUSINESS INITIATIVE | 0 | 39,654 | 39,654 | 0 | 39,654 | 0 |
| 2195 | DIXWELL Q HOUSE ST BOND FUNDS | 0 | 125,000 | 125,000 | 0 | 125,000 | 0 |
| 2197 | NEIGHBORHOOD COMMUNITY DEVEL | 0 | 2,647,209 | 2,647,209 | 200,000 | 2,647,209 | 0 |
| 2198 | BYRNE CRIMINAL JUSTICE INNOV | 0 | 0 | 0 | 0 | 0 | 0 |
| 2199 | NEIGHBORHOOD RENEWAL PROGRAM | 0 | 2,420,000 | 2,420,000 | 1,599,500 | 2,420,000 | 0 |
| 2213 | ANIMAL SHELTER | 1,241 | 77,838 | 79,079 | 4,006 | 25,000 | 54,079 |
| 2214 | POLICE N.H. REGIONAL PROJECT | 300,138 | 0 | 300,138 | 226,045 | 300,138 | 0 |
| 2216 | POLICE YOUTH ACTIVITIES | 0 | 5,881 | 5,881 | 0 | 5,881 | 0 |
| 2217 | POLICE EQUIPMENT FUND | 0 | 25,238 | 25,238 | 2,898 | 25,238 | 0 |
| 2218 | POLICE FORFEITED PROP FUND | 7,833 | 175,643 | 183,475 | 9,013 | 183,475 | 0 |
| 2220 | REGIONAL COMMUNICATIONS | 723,541 | 52,325 | 775,866 | 542,656 | 775,866 | 0 |
| 2224 | MISC POLICE DEPT GRANTS | 0 | 27,232 | 27,232 | 27 | 27,232 | 0 |
| 2225 | MISC POLICE DEPT FEDERAL GRANT | 0 | 601,242 | 601,242 | 0 | 601,242 | 0 |
| 2227 | JUSTICE ASSISTANCE GRANT PROG | 0 | 299,943 | 299,943 | 15 | 299,943 | 0 |
| 2281 | STATE FORFEITURE FUND | 0 | 3,807 | 3,807 | 0 | 3,807 | 0 |
| 2300 | ORAL CANCER AWARENESS AND PREV | 0 | 348 | 348 | 0 | 0 | 348 |
| 2301 | SECOND CHANCE GRANT | 0 | 0 | 0 | 422 | 0 | 0 |
| 2303 | SPECIAL VENDING DISTRICT FEES | 210,531 | 37,930 | 248,461 | 94,420 | 248,461 | 0 |
| 2304 | YOUTH AT WORK | 542,410 | 0 | 542,410 | 780,283 | 542,410 | 0 |
| 2305 | NEIGHBORHOOD COMM IMPROV FUND | 0 | 645,871 | 645,871 | 0 | 645,871 | 0 |
| 2307 | RESERVE FOR LITIGATION | 0 | 0 | 0 | 0 | 0 | 0 |
| 2309 | FIRING RANGE RENTAL FEES | 10,000 | 3,000 | 13,000 | 3,000 | 13,000 | 0 |
| 2310 | DIXWELL COMMUNITY HOUSE | 150,000 | 0 | 150,000 | 150,000 | 150,000 | 0 |
| 2311 | OFFICE OF SUSTAINABILITY | 111,425 | 0 | 111,425 | 0 | 92,854 | 18,571 |
| 2312 | HOUSING INVESTMENT FUND | 25,000 | 0 | 25,000 | 0 | 25,000 | 0 |
| 2500 | ED LAW ENFORCEMENT RESIST TRAF | 1,117,660 | 0 | 1,117,660 | 0 | 1,117,660 | 0 |
| 2501 | TITLE 1 FEDERAL | 55,779 | 0 | 55,779 | 0 | 55,779 | 0 |
| 2502 | FORD ED. GRANT | 90,000 | 0 | 90,000 | 45,000 | 90,000 | 0 |
| 2503 | ED ADULT BASIC CASH | 2,936,457 | 0 | 2,936,457 | 1,879,041 | 2,936,457 | 0 |
| 2504 | PRESCHOOL HANDICAPPED | 7,213,711 | 0 | 7,213,711 | 58,848 | 7,213,711 | 0 |
| 2505 | VOC. ED. REVOLVING FUND | 452,369 | 0 | 452,369 | 0 | 452,369 | 0 |
| 2508 | MODEL LEARN. DISABILITES | 210,654 | 0 | 210,654 | 292,749 | 210,654 | 0 |
| 2511 | INTEGRATED ARTS CURRICULUM | 1,064,068 | 0 | 1,064,068 | 251,670 | 1,064,068 | 0 |
| 2512 | LEE H.S. PARENTING | 1,364,406 | 0 | 1,364,406 | 336,149 | 1,364,406 | 0 |
| 2517 | MAGNET SCHOOLS ASSISTANCE | 5,544,881 | 0 | 5,544,881 | 582,952 | 5,544,881 | 0 |
| 2518 | STATE BILINGUAL ED | 489,755 | 0 | 489,755 | 0 | 489,755 | 0 |
| 2519 | CAREER EXPLORATION | 529,992 | 0 | 529,992 | 0 | 529,992 | 0 |
| 2521 | EDUCATION FOOD SERVICES | 14,868,000 | 0 | 14,868,000 | 2,236,990 | 14,868,000 | 0 |
| 2523 | EXTENDED DAY KINDERGARTEN | 8,735,157 | 0 | 8,735,157 | 4,082,928 | 8,735,157 | 0 |
| 2528 | PRIVATE FOUNDATION GRTS | 260,734 | 0 | 260,734 | 28,057 | 260,734 | 0 |
| 2531 | EDUCATION CHAPTER I | 3,416,517 | 0 | 3,416,517 | 2,439,099 | 3,416,517 | 0 |
| 2532 | EDUCATION HEAD START | 6,464,922 | 0 | 6,464,922 | 1,865,101 | 6,464,922 | 0 |
| 2534 | MEDICAID REIMBURSEMENT | 202,599 | 0 | 202,599 | 4,899 | 202,599 | 0 |

## SPECIAL FUND REVENUE PROJECTION REPORT <br> FISCAL YEAR 2020-21 <br> DECEMBER

| Fund | Fund Description | $\begin{gathered} \{1\} \\ \text { FY 2020-21 } \\ \text { BOA } \\ \text { Approved } \end{gathered}$ | \{2 $\}$ FY 2019-20 Carryover | $\{3\}$ FY 2020-21 Adjusted Budget $12 / 31 / 2020$ | \{4\} <br> FY 2020-21 Reveune 12/31/2020 | \{5\} <br> FY 2020-21 <br> Projected <br> Revenue <br> 6/30/2021 | \{6\} <br> Variance Projected v. Budget \{3\} - \{5\} |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2538 | MISC. EDUCATION GRANTS | 16,009 | 0 | 16,009 | 0 | 16,009 | 0 |
| 2546 | SCHOOL IMPROVEMENTS | 385,122 | 0 | 385,122 | 0 | 385,122 | 0 |
| 2547 | EDUCATION JOBS FUND | 18,860,436 | 0 | 18,860,436 | 1,237,079 | 18,860,436 | 0 |
| 2550 | CARES SCHOOL EMERGENCY RELIEF | 7,860,562 | 0 | 7,860,562 | 1,353,290 | 7,860,562 | 0 |
| 2568 | ED HEAD START - USDA | 126,006 | 0 | 126,006 | 51,614 | 126,006 | 0 |
| 2579 | 84-85 PRIORITY SCHOOLS | 5,892,037 | 0 | 5,892,037 | 1,188,163 | 5,892,037 | 0 |
| 2580 | JOBS FOR CT YOUTH | 6,385 | 0 | 6,385 | 0 | 6,385 | 0 |
| 2925 | COMMUNITY DEVEL BLOCK GRANT | 5,193,991 | 3,133,886 | 8,327,877 | 293,188 | 8,294,532 | 33,345 |
| 2927 | CDBG-DISASTER RECOVERY | 0 | 1,992,668 | 1,992,668 | 283,036 | 1,992,668 | 0 |
| 2930 | CARES ACT CDBG-CV | 2,236,393 | 0 | 2,236,393 | 0 | 2,180,483 | 55,910 |
| 2931 | CARES ACT ESG-CV | 2,647,229 | 0 | 2,647,229 | 0 | 2,647,229 | 0 |
| 2932 | CARES ACT HOPWA-CV | 160,839 | 0 | 160,839 | 0 | 160,839 | 0 |
|  | TOTAL | 117,469,882 | 82,992,574 | 200,462,456 | 30,040,589 | 178,090,661 | 22,371,795 |

## FY 2020-2021 CAPITAL PROJECT REPORT MONTH ENDING; DECEMBER 2020

The City of New Haven, BOA approved budget for FY 2019-20 includes a Two-Year capital bonding plan. The overall amount approved is $\$ 70,700,000$. Revised Budget is due to re-designations of previous capital funds added to fiscal year 2020 as approved by the Board of Alders.


## FY 2020-2021 CAPITAL PROJECT REPORT MONTH ENDING; DECEMBER 2020

The City of New Haven, BOA approved budget for FY 2019-20 includes a Two-Year capital bonding plan. The overall amount approved is $\$ 70,700,000$. Revised Budget is due to re-designations of previous capital funds added to fiscal year 2020 as approved by the Board of Alders.


## FY 2020-2021 CAPITAL PROJECT REPORT MONTH ENDING; DECEMBER 2020

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| AGENCY | PROJECT DESCRIPTION | ORIGINAL BUDGET | REVISED <br> BUDGET | $\begin{gathered} \text { YTD } \\ \text { EXPENSES + } \\ \text { OPEN PO'S } \end{gathered}$ | PROJECTED EXPENDITURES AS OF JUNE 30, 2021 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CITY PLAN | ROUTE 34 EAST | \$0 | \$0 | $(\$ 123,750)$ | \$0 |  |
| CITY PLAN | WAY FINDING SIGN SYSTEM | \$0 | \$0 | \$500 | \$0 |  |
| CITY PLAN | FARMINGTON CANAL GREEWAY | \$0 | \$0 | $(\$ 148,500)$ | \$0 |  |
| TWEED/N H AIRPORT | TWEED NEW HAVEN AIRPORT | \$0 | \$0 | $(\$ 837,079)$ | \$0 |  |
| TRAFFIC \& PARKING | TRAFFIC SIGNAL MAINTENANCE | \$0 | \$0 | $(\$ 502,971)$ | \$0 |  |
| TRAFFIC \& PARKING | PARKING METER MAINTENANCE | \$0 | \$0 | $(\$ 41,613)$ | \$0 |  |
| TRAFFIC \& PARKING | TRAFFIC SIGNAL \& PAVEMENT MARK | \$0 | \$0 | $(\$ 148,500)$ | \$0 |  |
| TRAFFIC \& PARKING | TRANSPORTATION ENHANCEMENTS | \$0 | \$0 | (\$80,270) | \$0 |  |
| TRAFFIC \& PARKING | PLANNING AND ENGINEERING SERVI | \$0 | \$0 | (\$224,477) | \$0 |  |
| TRAFFIC \& PARKING | STREET LIGHT <br> MAINTENANCE | \$0 | \$0 | $(\$ 205,862)$ | \$0 |  |
| TRAFFIC \& PARKING | $\begin{aligned} & \text { VISION ZERO } \\ & \text { PROJECTS } \end{aligned}$ | \$0 | \$0 | \$16,000 | \$0 |  |
| TRAFFIC \& PARKING | LOCAL TRANSIT INFRASTRUCTURE I | \$0 | \$0 | $(\$ 99,000)$ | \$0 |  |
| TRAFFIC \& PARKING | SAFE ROUTES TO SCHOOL | \$0 | \$0 | \$1,000 | \$0 |  |
| BLDG INSPEC \& ENFORC | DEMOLITION | \$0 | \$0 | $(\$ 173,038)$ | \$0 |  |
| ECONOMIC DEVELOPMENT | LAND AND BUILDING BANK | \$0 | \$0 | $(\$ 441,418)$ | \$0 |  |
| ECONOMIC DEVELOPMENT | COMMERCIAL INDUSTRIAL SITE DEV | \$0 | \$0 | $(\$ 338,337)$ | \$0 |  |
| ECONOMIC DEVELOPMENT | FACADES | \$0 | \$0 | $(\$ 594,000)$ | \$0 |  |
| ECONOMIC DEVELOPMENT | PRE CAPITAL FEASIBILTY | \$0 | \$0 | $(\$ 120,259)$ | \$0 |  |
| ECONOMIC DEVELOPMENT | SMALL BUSINESS PUBLIC MARKET | \$0 | \$0 | $(\$ 198,000)$ | \$0 |  |
| ECONOMIC DEVELOPMENT | COMMUNITY FOOD SYSTEMS HUB | \$0 | \$0 | $(\$ 101,383)$ | \$0 |  |
| LIVABLE CTY INITAT | $\begin{aligned} & \text { NEIGHBRHD } \\ & \text { COMMERCIAL } \\ & \text { PUB.IMPRO } \end{aligned}$ | \$0 | \$0 | $(\$ 114,661)$ | \$0 |  |

## FY 2020-2021 CAPITAL PROJECT REPORT MONTH ENDING; DECEMBER 2020

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| AGENCY | PROJECT DESCRIPTION | ORIGINAL BUDGET | REVISED BUDGET | $\begin{gathered} \text { YTD } \\ \text { EXPENSES + } \\ \text { OPEN PO'S } \end{gathered}$ | PROJECTED EXPENDITURES AS OF JUNE 30, 2021 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LIVABLE CTY INITAT | NEIGHBORHOOD HOUSING ASSISTANC | \$0 | \$0 | $(\$ 148,086)$ | \$0 |  |
| LIVABLE CTY INITAT | PROPERTY MANAGEMENT | \$0 | \$0 | $(\$ 99,000)$ | \$0 |  |
| LIVABLE CTY INITAT | RESIDENTIAL REHABILITATION | \$0 | \$0 | $(\$ 553,500)$ | \$0 |  |
| LIVABLE CTY INITAT | HOUSING <br> DEVELOPEMENT | \$0 | \$0 | $(\$ 1,003,200)$ | \$0 |  |
| LIVABLE CTY INITAT | PUBLIC IMPROVEMENT | \$0 | \$0 | (\$198,000) | \$0 |  |
| LIVABLE CTY INITAT | ACQUISITION | \$0 | \$0 | $(\$ 615,546)$ | \$0 |  |
| LIVABLE CTY INITAT | DOWN PAYMENT AND CLOSING COST | \$0 | \$0 | \$0 | \$0 |  |
| LIVABLE CTY INITAT | EERAP | \$0 | \$0 | $(\$ 63,998)$ | \$0 |  |
| EDUCATION | GENERAL IMPROVEMENTS | \$0 | \$0 | \$122,116 | \$0 |  |
| EDUCATION | LIFE SAFETY | \$0 | \$0 | \$485,000 | \$0 |  |
| EDUCATION | HVAC REPAIRS \& REPLACEMENTS | \$0 | \$0 | $(\$ 81,203)$ | \$0 |  |
| EDUCATION | ENERGY <br> PERFORMANCE <br> ENHANCEMENT | \$0 | \$0 | \$1,141,864 | \$0 |  |
| EDUCATION | INFORMATION,TECHN OLOGY \& COMPU | \$0 | \$0 | $(\$ 799,624)$ | \$0 |  |
| EDUCATION | CUSTODIAL EQUIPMENT | \$0 | \$0 | $(\$ 162,026)$ | \$0 |  |
| EDUCATION | INTERIOR AND EXTERIOR PAINTING | \$0 | \$0 | $(\$ 222,180)$ | \$0 |  |
| EDUCATION | ASBESTOS <br> ENVIRONMENTAL | \$0 | \$0 | (\$164,526) | \$0 |  |
| EDUCATION | SCHOOL ACCREDITATION | \$0 | \$0 | $(\$ 99,000)$ | \$0 |  |
| EDUCATION | FLOOR TILE | \$0 | \$0 | $(\$ 48,764)$ | \$0 |  |
| EDUCATION | CAFETERIA PROGRAM \& EQUIPMENT | \$0 | \$0 | $(\$ 188,647)$ | \$0 |  |
| EDUCATION | PROFESSIONAL SERVICES | \$0 | \$0 | \$40,991 | \$0 |  |
| EDUCATION | PAVING FENCING \& SITE IMPROVEM | \$0 | \$0 | $(\$ 173,000)$ | \$0 |  |

## FY 2020-2021 CAPITAL PROJECT REPORT MONTH ENDING; DECEMBER 2020

The City of New Haven, BOA approved budget for FY 2019-20 includes a Two-Year capital bonding plan. The overall amount approved is $\$ 70,700,000$. Revised Budget is due to re-designations of previous capital funds added to fiscal year 2020 as approved by the Board of Alders.

| AGENCY | PROJECT DESCRIPTION | ORIGINAL BUDGET | REVISED <br> BUDGET | $\begin{gathered} \text { YTD } \\ \text { EXPENSES + } \\ \text { OPEN PO'S } \end{gathered}$ | PROJECTED EXPENDITURES AS OF JUNE 30, 2021 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EDUCATION | LT MAINTENANCE STEWARDSHIP | \$0 | \$0 | $(\$ 1,554,807)$ | \$0 |  |
| ASSESSORS OFFICE | REVALUATION | \$0 | \$0 | \$0 | \$0 |  |
| ENGINEERING | CLIMATE CHANGE/SUSTAINABILI TY | \$0 | \$0 | \$0 | \$0 |  |
| GRAND TOTAL |  | \$12,060 | \$0 | (\$31,847,919) | \$0 |  |

SUMMARY OF BUDGET TRANSFERS
FISCAL YEAR 2020-2021
MONTH ENDING; DECEMBER 2020

| Department | Transfer No. | Amount | Line: From | Line -Desc | Line: To | Line Desc | Reason |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No transfers |  |  |  |  |  |  |  |

# SELF INSURANCE FUND \& FOOD SERVICE \& OPEB PROJECTION 

FISCAL YEAR 2020-2021
MONTH ENDING; DECEMBER 2020
SELF INFURANCE FUND

|  | (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Actual | Actual | Actual | Actual | Actual | Un-Audited | YTD |
|  | FY 13-14 | FY 14-15 | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 |
| EXPENDITURES |  |  |  |  |  |  |  |  |
| FISCAL YEAR EXPENDITUES | \$3,050,081 | \$1,192,561 | \$1,733,945 | \$2,316,245 | \$2,608,586 | \$4,054,192 | \$3,085,364 | \$756,794 |
| RICCI CASE | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| LEWIS SETTLMENT | \$0 | \$0 | \$0 | \$0 | \$9,500,000 | \$0 | \$0 | \$0 |
| AUDITOR ADJUSTMENT (CASE RESERVE) | $(\$ 710,000)$ | $(\$ 567,833)$ | \$10,000 | \$1,041,500 | \$0 | \$0 | \$0 | \$0 |
| EXPENDITURE TOTALS | \$2,340,081 | \$624,728 | \$1,743,945 | \$3,357,745 | \$12,108,586 | \$4,054,192 | \$3,085,364 | \$756,794 |
| REVENUE |  |  |  |  |  |  |  |  |
| GENERAL FUND 49109 | \$2,400,000 | \$2,400,000 | \$1,750,763 | \$2,326,245 | \$2,612,000 | \$4,291,100 | \$3,085,458 | \$756,794 |
| BOND PROCEEDS RICCI | \$0 | \$6,207,335 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| BOND PROCEEDS LEWIS 49119 | \$0 | \$0 | \$0 | \$0 | \$9,500,000 | \$0 | \$0 | \$0 |
| OTHER REVENUE | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MISC - 49119 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$250 | \$0 |
| TOTAL REVENUE | \$2,400,000 | \$8,607,335 | \$1,750,763 | \$2,326,245 | \$12,112,000 | \$4,291,100 | \$3,085,708 | \$756,794 |
| EXPENDITURES VS REVENUES OPERATING RESULT | \$59,919 | \$7,982,607 | \$6,817 | (\$1,031,500) | \$3,414 | \$236,908 | \$344 | \$0 |
| SURPLUS /( DEFICIT) |  |  |  |  |  |  |  |  |
| TRANSFERS IN/ OUT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| AUDITOR ADJUSTMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| T RESULTS [OPERATING RESULTS + TRANSFERS IN/OU | \$59,919 | \$7,982,607 | \$6,817 | (\$1,031,500) | \$3,414 | \$236,908 | \$344 | \$0 |


| FOOD SERVICE FUND |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES |  |  |  | Actual <br> FY 16-17 | (5) <br> Actual <br> FY 17-18 | (6) <br> Actual <br> FY 18-19 | (7) Un-Audited FY 19-20 | (8) <br> Projected <br> FY 20-21 |
|  |  |  |  |  |  |  |  |  |
| EXPENDITURES | \$11,761,659 | \$13,943,504 | \$15,021,987 | \$14,721,178 | \$14,477,468 | \$15,109,462 | \$12,876,182 | \$14,868,000 |
| REVENUES | \$11,764,755 | \$13,971,959 | \$14,999,598 | \$14,725,148 | \$14,611,801 | \$15,133,775 | \$12,587,016 | \$14,868,000 |
| EXPENDITURES VS REVENUES OPERATING RESULT SURPLUS /( DEFICIT) | \$3,096 | \$28,455 | $(\$ 22,389)$ | \$3,970 | \$134,334 | \$24,313 | (\$289,166) | \$0 |
| TRANSFERS IN/ OUT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| AUDITOR ADJUSTMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| T RESULTS [OPERATING RESULTS + TRANSFERS IN/OU | \$3,096 | \$28,455 | $(\$ 22,389)$ | \$3,970 | \$134,334 | \$24,313 | (\$289,166) | \$0 |
| Fund Balance | \$1,816,214 | \$1,844,669 | \$1,822,280 | \$1,826,249 | \$1,960,583 | \$1,984,896 | \$1,695,729 | \$1,984,896 |

OPEB CONTRIBUTION BY UNION

| BARGAINING UNIT | (1) <br> Actual Prior to FY 15 | (2) <br> Actual <br> FY 14-15 | (3) <br> Actual <br> FY 15-16 | (4) <br> Actual <br> FY 16-17 | $\begin{gathered} \hline(5) \\ \text { Actual } \\ \text { FY 17-18 } \end{gathered}$ | $\begin{gathered} \hline(6) \\ \text { Actual } \\ \text { FY 18-19 } \end{gathered}$ | (7) <br> Un-Audited FY 19-20 | $\begin{gathered} \hline \text { (8) } \\ \text { YTD } \\ \text { FY } 20-21 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CITY OF NEW HAVEN | \$490,000 | \$15,000 | \$15,000 | \$405,000 | \$405,000 | \$405,000 | \$405,000 | \$405,000 |
| POLICE OPEB | \$0 | \$207,904 | \$261,890 | \$342,034 | \$348,354 | \$326,273 | \$323,050 | \$178,592 |
| LOCAL 1303-NURSES | \$0 | \$0 | \$0 | \$0 | \$4,783 | \$15,720 | \$27,321 | \$9,834 |
| LOCAL 424 | \$0 | \$0 | \$0 | \$0 | \$6,277 | \$19,718 | \$31,746 | \$15,688 |
| LOCAL 71 | \$0 | \$0 | \$0 | \$0 | \$4,871 | \$16,970 | \$28,523 | \$13,429 |
| LOCAL 884 CLERICAL | \$0 | \$0 | \$0 | \$0 | \$33,672 | \$115,266 | \$202,221 | \$93,649 |
| LOCAL 3144-SUPERVISORY/PROFESSIONAL | \$0 | \$0 | \$0 | \$0 | \$796 | \$159,780 | \$249,315 | \$122,973 |
| EXECUTIVE MANAGEMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,058 | \$49,251 | \$27,690 |
| LOCAL 1303-CORP COUNSEL | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,462 | \$13,495 | \$7,047 |

WORKERS' COMPENSATION PROGRAM
MONTH ENDING; DECEMBER 2020

| MONTH ENDING; DECEMBER 2020 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \{2\} | \{3\} | \{4\} | \{5\} | \{6\} | \{7\} | \{8\} | \{9\} | \{10\} |  |  |
|  | Actual <br> FY 12-13 | Actual <br> FY 13-14 | Actual <br> FY 14-15 | Actual <br> FY 15-16 | Actual <br> FY 16-17 | Actual <br> FY 17-18 | Actual <br> FY 18-19 | Actual (unaudited) FY 19-20 | Projected <br> FY 20-21 | $\stackrel{+/-}{\text { FY } 21 \mathrm{VS} 20}$ |  |
| JULY | \$946,468 | \$1,129,736 | \$649,824 | \$718,014 | \$730,569 | \$1,142,049 | \$899,509 | \$860,148 | \$688,001 | $(\$ 172,147)$ | A |
| AUGUST | \$1,133,002 | \$831,654 | \$1,014,736 | \$970,294 | \$1,401,920 | \$789,938 | \$816,853 | \$971,080 | \$964,468 | $(\$ 6,612)$ | A |
| SEPTEMBER | \$562,313 | \$742,218 | \$800,874 | \$598,974 | \$443,281 | \$726,793 | \$595,347 | \$753,053 | \$280,960 | $(\$ 472,094)$ | A |
| OCTOBER | \$808,580 | \$534,472 | \$416,831 | \$511,307 | \$824,325 | \$750,642 | \$822,304 | \$783,058 | \$411,175 | $(\$ 371,883)$ | A |
| NOVEMBER | \$549,577 | \$666,435 | \$628,838 | \$665,912 | \$375,237 | \$587,318 | \$624,371 | \$613,092 | \$673,878 | \$60,786 | A |
| DECEMBER | \$941,236 | \$864,476 | \$823,006 | \$567,658 | \$783,243 | \$879,823 | \$1,082,317 | \$701,555 | \$650,114 | $(\$ 51,441)$ | A |
| JANUARY | \$684,292 | \$330,809 | \$569,009 | \$495,286 | \$515,823 | \$765,260 | \$668,137 | \$544,292 | \$544,292 | \$0 | P |
| FEBRUARY | \$716,782 | \$591,586 | \$561,888 | \$677,261 | \$636,636 | \$810,332 | \$604,929 | \$573,248 | \$573,248 | \$0 | P |
| MARCH | \$656,975 | \$501,841 | \$732,305 | \$431,458 | \$614,304 | \$881,966 | \$555,170 | \$772,729 | \$772,729 | \$0 | P |
| APRIL | \$879,552 | \$683,577 | \$558,549 | \$659,015 | \$536,820 | \$765,735 | \$899,599 | \$439,076 | \$439,076 | \$0 | P |
| MAY | \$709,180 | \$583,852 | \$620,719 | \$784,329 | \$719,467 | \$670,594 | \$628,303 | \$441,270 | \$441,270 | \$0 | P |
| JUNE | \$714,901 | \$692,755 | \$740,458 | \$689,926 | \$561,021 | \$541,334 | \$863,627 | \$934,412 | \$934,412 | \$0 | P |
| SUB- TOTAL EXPENSES | \$9,302,858 | \$8,153,409 | \$8,117,037 | \$7,769,434 | \$8,142,645 | \$9,311,784 | \$9,060,465 | \$8,387,012 | \$7,373,623 | $(\$ 1,013,390)$ |  |
| GENERAL FUND | \$7,970,000 | \$6,900,000 | \$7,351,872 | \$7,000,000 | \$7,188,600 | \$8,364,250 | \$8,094,788 | \$7,555,000 | \$6,673,623 | $(\$ 881,377)$ |  |
| RECOVERY REVENUE 49103 | \$251,122 | \$585,394 | \$233,920 | \$134,933 | \$301,096 | \$392,943 | \$480,273 | \$192,000 | \$200,000 | \$8,000 |  |
| SPECIAL FUND REVENUE 49132 | \$495,239 | \$492,298 | \$533,026 | \$562,638 | \$608,188 | \$557,537 | \$520,158 | \$493,962 | \$500,000 | \$6,038 |  |
| BOE \& CAT. CASES 49143 | \$560,140 | \$158,268 | \$12,289 | \$11,270 | \$11,762 | \$4,849 | \$0 | \$0 | \$0 | \$0 |  |
| MISC - 49119 | \$22,597 | \$27,329 | \$14,403 | \$132,211 | \$32,999 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| SUB - TOTAL REVENUE | \$9,299,098 | \$8,163,289 | \$8,145,509 | \$7,841,052 | \$8,142,646 | \$9,319,579 | \$9,095,219 | \$8,240,962 | \$7,373,623 |  |  |
| IET RESULT OPERATING RESULT | $(\$ 3,760)$ | \$9,880 | \$28,473 | \$71,618 | \$0 | \$7,795 | \$34,754 | (\$146,051) | \$0 |  |  |
| Fund Balance | \$31,677 | \$41,557 | \$70,030 | \$141,648 | \$141,648 | \$149,443 | \$176,402 | \$3,392 | \$176,402 |  |  |



## MEDICAL BENEFIT EXPENDITURES

MONTH ENDING; DECEMBER 2020

|  | FY 16-17 <br> EXPENDITURES | FY 17-18 EXPENDITURES | FY 18-19 EXPENDITURES | $\begin{gathered} \text { FY 19-20 } \\ \text { EXPENDITURES } \end{gathered}$ | $\begin{gathered} \text { FY 20-21 } \\ \text { EXPENDITURES } \end{gathered}$ | $\begin{gathered} \text { \$ FY21vs20 } \\ +/- \end{gathered}$ | $\left\lvert\, \begin{gathered} \%(F Y 21 v s 20) \\ +/- \end{gathered}\right.$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| JULY | \$8,201,044 | \$10,308,556 | \$9,429,533 | \$11,307,372 | \$7,994,782 | $(\$ 3,312,590)$ | -29.3\% |
| AUGUST | \$9,510,346 | \$12,336,346 | \$9,781,396 | \$8,441,614 | \$8,348,410 | $(\$ 93,204)$ | -1.1\% |
| SEPTEMBER | \$8,900,208 | \$10,146,679 | \$9,895,920 | \$9,816,603 | \$8,946,441 | $(\$ 870,162)$ | -8.9\% |
| OCTOBER | \$8,813,497 | \$8,311,334 | \$10,521,272 | \$10,127,093 | \$9,254,409 | $(\$ 872,684)$ | -8.6\% |
| NOVEMBER | \$8,881,752 | \$8,665,701 | \$8,335,004 | \$9,043,651 | \$8,640,393 | (\$403,258) | -4.5\% |
| DECEMBER | \$9,198,598 | \$10,263,572 | \$10,238,038 | \$9,046,133 | \$9,580,332 | \$534,199 | 5.9\% |
| JANUARY | \$8,081,068 | \$9,098,088 | \$9,034,024 | \$7,879,448 | \$8,509,805 | \$630,357 | 8.0\% |
| FEBRUARY | \$8,561,789 | \$8,965,754 | \$8,917,456 | \$7,389,496 | \$7,980,656 | \$591,160 | 8.0\% |
| MARCH | \$9,604,359 | \$10,070,762 | \$9,485,962 | \$10,880,686 | \$11,751,142 | \$870,456 | 8.0\% |
| APRIL | \$8,898,002 | \$9,867,325 | \$9,122,088 | \$6,462,887 | \$6,979,918 | \$517,031 | 8.0\% |
| MAY | \$9,741,884 | \$9,836,260 | \$9,883,008 | \$7,912,391 | \$8,545,382 | \$632,991 | 8.0\% |
| JUNE | \$10,525,226 | \$8,859,888 | \$8,977,494 | \$8,117,040 | \$8,766,404 | \$649,364 | 8.0\% |
| SUB TOTAL EXPENDITURES | \$108,917,773 | \$116,730,265 | \$113,621,196 | \$106,424,415 | \$105,298,074 | (\$1,126,341) | -1\% |
| Plus: Cafeteria Workers premium to Unite Here | \$1,941,776 | \$1,973,451 | \$1,937,488 | \$1,870,470 | \$2,000,000 | \$129,530 | 6.9\% |
| Plus: Health Savings accounts contributions | \$652,513 | \$972,281 | \$1,471,122 | \$1,807,825 | \$2,000,000 | \$192,175 | 10.6\% |
| Plus: Prior Year Expenses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.0\% |
|  | \$111,512,061 | \$119,675,997 | \$117,029,805 | \$110,102,710 | \$109,298,074 | (\$804,636) |  |
| Plus: Life Insurance plus: Mercer Medicare Parts D | \$1,036,368 | \$1,057,156 | \$1,074,489 | \$1,185,167 | \$1,100,000 | $(\$ 85,167)$ | $\begin{array}{r} -7.19 \% \\ 0.00 \% \end{array}$ |
| Plus: Gallagher Inc. <br> Plus: Employee Wellness Program | $\begin{array}{r} \$ 98,000 \\ \$ 334,734 \end{array}$ | \$98,000 $\$ 300,000$ | $\$ 98,000$ $\$ 309,000$ | $\begin{array}{r} \$ 99,619 \\ \$ 318,300 \end{array}$ | \$98,000 $\$ 318,300$ | $\begin{gathered} (\$ 1,619) \\ \$ 0 \end{gathered}$ | $\begin{array}{r} -1.63 \% \\ 0.00 \% \end{array}$ |
| Plus: Incurred but not reported (IBNR) <br> Plus: McGLADREY RE-ENROLLMENT | \$1,694,800 | \$0 | $\begin{array}{r} (\$ 70,300) \\ \$ 0 \end{array}$ | $\begin{aligned} & \$ 0 \\ & \$ 0 \end{aligned}$ | \$0 | \$0 | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ |
| Plus: One Time Payment(s) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Plus: Other Contractual Services | \$0 | \$0 | \$22,839 | \$0 | \$0 | \$0 | 0.00\% |
| Plus: Other Adjustments | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Plus: Medical Benefits Opt out program - Teachers | \$142,500 | \$139,000 | \$122,000 | \$107,500 | \$106,000 | $(\$ 1,500)$ | -1.40\% |
| Plus: Misc Expenses | \$0 | \$0 | \$0 | \$0 | \$150,000 | \$150,000 | 100.00\% |
| Plus: Personnel Cost | \$0 | \$0 | \$11,272 | \$68,364 | \$80,000 | \$11,636 | 17.0\% |
| PLUS: - Food service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| plus: Other | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| TOTAL EXPENDITURES - MEDICAL SELF |  |  |  |  |  |  |  |
| INSURANCE FUND | \$114,818,463 | \$121,270,154 | \$118,597,105 | \$111,881,661 | \$111,150,374 | (\$731,287) | -0.65\% |
|  | 7.49\% | 5.62\% | -2.20\% | -5.66\% | -0.65\% |  |  |

MEDICAL BENEFIT EXPENDITURES

## MONTH ENDING; DECEMBER 2020

MEDICAL BENEFITS

| REVENUE |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 16-17 REVENUE | FY 17-18 REVENUE | FY 18-19 REVENUE | FY 19-20 REVENUE | FY 20-21 REVENUE | $\begin{gathered} \$ \\ +/- \end{gathered}$ | $\%$ <br> INCREASE |
| JULY | \$707,429 | (\$307,613) | \$1,044,877 | \$696,239 | \$871,426 | \$175,187 | 25.2\% |
| AUGUST | \$1,042,932 | \$1,377,651 | \$1,536,492 | \$1,650,650 | \$1,156,824 | $(\$ 493,826)$ | -29.9\% |
| SEPTEMBER | \$2,467,095 | \$2,570,551 | \$2,306,954 | \$2,239,504 | \$2,537,767 | \$298,263 | 13.3\% |
| OCTOBER | \$2,337,193 | \$2,831,457 | \$2,715,887 | \$2,631,563 | \$3,023,880 | \$392,317 | 14.9\% |
| NOVEMBER | \$3,041,584 | \$2,175,448 | \$3,216,816 | \$3,663,323 | \$2,296,863 | (\$1,366,460) | -37.3\% |
| DECEMBER | \$3,176,658 | \$3,158,826 | \$2,269,588 | \$2,171,487 | \$2,946,263 | \$774,776 | 35.7\% |
| JANUARY | \$2,571,151 | \$2,290,725 | \$2,955,085 | \$2,672,033 | \$2,672,033 | \$0 | 0.0\% |
| FEBRUARY | \$2,552,084 | \$2,916,457 | \$2,379,587 | \$2,680,371 | \$2,680,371 | \$0 | 0.0\% |
| MARCH | \$3,436,339 | \$2,432,704 | \$3,261,962 | \$2,177,166 | \$2,177,166 | \$0 | 0.0\% |
| APRIL | \$2,283,799 | \$3,199,691 | \$2,268,806 | \$2,776,129 | \$2,776,129 | \$0 | 0.0\% |
| MAY | \$2,293,265 | \$2,448,047 | \$3,580,540 | \$3,265,471 | \$3,265,471 | (\$0) | 0.0\% |
| JUNE | \$4,417,387 | \$4,396,470 | \$4,191,448 | \$3,144,220 | \$3,144,220 | \$0 | 0.0\% |
| TOTAL NON GENERAL FUND REVENUE | \$30,326,916 | \$29,490,413 | \$31,728,041 | \$29,768,153 | \$29,548,413 | (\$219,740) | -0.7\% |
| MEDICARE PT D | \$0 | \$0 | \$0 | \$0 | \$0 |  |  |
| PLUS : GF LIFE INSURANCE CONTRIBUTION | \$730,000 | \$730,000 | \$730,000 | \$730,000 | \$730,000 |  |  |
| PLUS MEDICARE PART D | \$0 | \$0 | \$0 | \$0 | \$0 |  |  |
| PLUS: RETENTION SETTLEMNT | \$0 | \$0 | \$0 | \$0 | \$0 |  |  |
| PLUS; PRESCRIPTION REBATE | \$3,263,100 | \$3,233,517 | \$3,131,316 | \$0 | \$3,000,000 |  |  |
| PLUS: STOP LOSS | \$0 | \$1,755,460 | \$0 | \$0 | \$0 |  |  |
| PLUS :INTER-DISTRICT: BOE | \$0 | \$0 | \$0 | \$0 | \$0 |  |  |
| PLUS :TRANSFERS | $(\$ 283,958)$ | \$753,751 | \$0 | \$0 | \$0 |  |  |
| OUTSIDE REVENUE SUB-TOTAL | \$34,036,059 | \$35,963,141 | \$35,589,357 | \$30,498,153 | \$33,278,413 |  |  |
| GENERAL FUND | \$72,668,210 | \$77,438,210 | \$84,338,200 | \$83,681,253 | \$81,668,210 |  |  |
| TOTAL REVENUES - MEDICAL SELF INSURANCE |  |  |  |  |  |  |  |
| FUND | \$106,704,269 | \$113,401,351 | \$119,927,557 | \$114,179,406 | \$114,946,623 |  |  |
|  | \$0 | \$0 | \$0 | (\$0) | \$0 |  |  |
| PROJECTED OPERATING SURPLUS/(DEFICIT)* | (\$8,114,195) | (\$7,868,803) | \$1,330,452 | \$2,297,745 | \$3,796,249 |  |  |
| TRANSFER IN/OUT/REFUNDING SAVINGS | \$0 | \$9,000,000 | \$0 | \$0 | \$0 |  |  |
| AUDITOR ADJUSTMENTS | \$7,990,150 |  | \$0 | \$0 | \$0 |  |  |
| NET TOTAL OPERATING (INCLUDING TRANSFEF | (\$124,045) | \$1,131,197 | \$1,330,452 | \$2,297,745 | \$3,796,249 |  |  |
| PREVIOUS YEARS FUND BALANCE | (\$5,428,848) | (\$5,552,583) | (\$4,421,386) | (\$3,090,934) | $(\$ 793,189)$ |  |  |
| NEW FUND BALANCE | $(\$ 5,552,892)$ | (\$4,421,386) | (\$3,090,934) | $(\$ 793,189)$ | \$3,003,060 |  |  |

LARGE CLAIMS OVER \$250,000 - FY 17 to FY 21
MONTH ENDING; DECEMBER 2020

|  | FY 17 MEDICAL >\$250K | FY 18 MEDICAL $>\$ 250 \mathrm{k}$ | FY 19 MEDICAL $>\$ 250 \mathrm{k}$ | FY 20 <br> MEDICAL $>\$ 250 \mathrm{k}$ | FY 21 MEDICAL $>\$ 250 \mathrm{k}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| July-December |  |  |  |  |  |
|  | \$451,058 | \$914,612 | \$604,855 | \$676,555 | \$770,562 |
|  | \$357,485 | \$785,127 | \$446,622 | \$564,093 | \$426,948 |
|  | \$332,702 | \$737,820 | \$438,597 | \$482,098 | \$403,116 |
|  | \$326,239 | \$658,122 | \$422,845 | \$486,571 | \$351,317 |
|  | \$306,747 | \$580,046 | \$385,241 | \$439,319 | \$330,309 |
|  | \$312,568 | \$347,770 | \$383,556 | \$418,971 | \$320,784 |
|  | \$312,290 | \$338,333 | \$359,861 | \$265,414 | \$296,220 |
|  | \$313,113 | \$329,315 | \$313,897 | \$383,722 | \$280,997 |
|  | \$267,759 | \$314,549 | \$303,110 | \$332,142 | \$264,451 |
|  | \$267,258 | \$307,343 | \$293,258 | \$290,344 | \$258,258 |
|  | \$259,295 | \$281,364 | \$265,116 | \$334,502 |  |
|  | \$256,719 | \$270,534 |  | \$329,880 |  |
|  |  | \$270,417 |  | \$269,511 |  |
|  |  | \$262,606 |  | \$264,180 |  |
|  |  |  |  |  |  |
| TOTAL | \$3,763,232 | \$6,651,742 | \$4,216,959 | \$5,537,304 | \$3,702,963 |
| COUNT | 12 | 15 | 11 | 14 | 10 |
| AVG | \$313,603 | \$443,449 | \$383,360 | \$395,522 | \$370,296 |


[^0]:    ${ }^{* *}$ The grand total is not the estimated savings for the FY. Savings will vary based on the actual date the position was vacated

