

# CITY OF NEW HAVEN

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APPROVED BUDGET  
2021-2022

MAYOR JUSTIN M. ELICKER

APPROVED BY THE BOARD OF ALDERS MAY 26, 2021



City of New Haven  
General Funds, Capital Projects, and Special Funds Budget  
Fiscal Year; July 1, 2021 – June 30, 2022  
Board of Alder Approved Budget

**Board of Alders**

President of the Board - Hon. Tyisha Walker-Myers  
President Pro Tempore of the Board of Alders- Hon. Jeanette Morrison  
Majority Leader of the Board of Alders- Hon. Richard Furlow  
Deputy Majority Leader of the Board of Alders- Hon. Evelyn Rodriguez  
Third Officer of the Board of Alders - Hon. Sal DeCola  
Hon. Delphine Clyburn, Chair - Black and Hispanic Caucus  
Hon. Ernie Santiago, Vice-Chair - Black and Hispanic Caucus

Ward	Ward	Ward
1. Hon. Eli Sabin	11. Hon. Renee Haywood	21. Hon. Steven Winter
2. Hon. Frank E. Douglass, Jr.	12. Hon. Gerald M. Antunes	22. Hon. Jeanette L. Morrison
3. Hon. Ron C. Hurt	13. Hon. Rosa Ferraro Santana	23. Hon. Tyisha Walker-Myers
4. Hon. Evelyn Rodriguez	14. Hon. Paola Acosta	24. Hon. Evette Hamilton
5. Hon. Kampton Singh	15. Hon. Ernie G. Santiago	25. Hon. Adam J. Marchand
6. Hon. Carmen Rodriguez	16. Hon. Jose Crespo	26. Hon. Darryl Brackeen, Jr.
7. Hon. Abigail Roth	17. Hon. Jody Ortiz	27. Hon. Richard Furlow
8. Hon. Ellen Cupo	18. Hon. Salvatore E. DeCola	28. Hon. Jill L. Marks
9. Hon. Charles Decker	19. Hon. Kimberly R. Edwards	29. Hon. Brian Wingate
10. Hon. Anna M. Festa	20. Hon. Delphine Clyburn	30. Hon. Honda Smith

**Mayor**

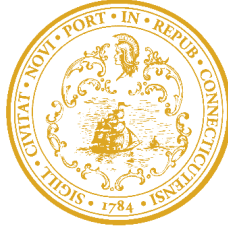
Justin Elicker

**Mayoral Cabinet**

Sean Matteson, Chief of Staff  
Dr. Iline Tracey, Ed. D., Superintendent of Schools  
Patricia King, Corporation Counsel  
(Vacant), Chief Administrative Officer  
Michael Gormany, City Budget Director  
Michael Gormany, Acting Controller  
Michael Piscitelli, Economic Development Administrator  
Dr. Mehul Dalal, Community Services Administrator

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**City of New Haven**  
**Justin M. Elicker, Mayor**



May 26, 2021

Dear New Haven Residents,

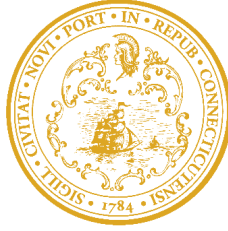
After a year of tremendous sacrifice and hardship for so many of our family, friends, and neighbors, I present to you the City of New Haven's Budget for Fiscal Year 2021-2022. This budget reflects significant progress toward putting New Haven on a more sustainable financial footing.

After decades of passing the buck to future generations through increasing debt burdens and underfunded pensions, we're making the investments needed to take care of our long-term obligations. We've increased funding to our pension and capped borrowing below our city's historical norm. And we've done this without raising taxes or cutting services.

Early this year, my administration identified increasing State funding as a top priority. We helped lead a statewide coalition of Mayors to advocate for this funding change in Hartford. And, thanks to the steadfast leadership of our state legislative delegation we got it done. This change means an additional \$49 million annually to the city in Payment In-Lieu of Taxes funding.

And our budget calls on Yale University to honor its partnership with the city through an increased voluntary payment. While those talks are ongoing – I remain optimistic we will reach an equitable arrangement.

**City of New Haven**  
**Justin M. Elicker, Mayor**

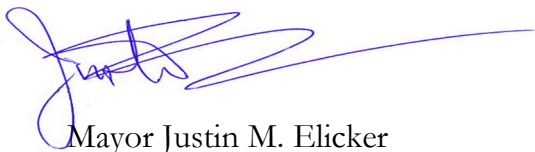


Additionally, the city of New Haven has received investment through the American Rescue Plan, and in collaboration with the New Haven Board of Alders, we're also making significant investments into public safety, youth programming, and health. Those investments include:

- **\$2 million investment in our Safe City Program** to increase walking and bicycle beats, expand violence interruption programs, increase the number of street outreach workers, expand Youth Connect, and support at-risk individuals.
- **\$1.5 million investment into youth engagement** to support extended summer camps, counselor training programs, youth jobs, a summer concert series, and additional youth support personnel.
- **\$2.5 million investment into our Clean and Safe Neighborhoods Program** to improve infrastructure in our parks, create a city-wide youth ambassador program, and implement city-wide beautification efforts.
- **Opening the Re-Entry Welcome Center** to connect returning citizens to services like counseling, housing, and job placement.
- **Re-opening the Q-House** to ensure a central place for youth to go to find services, engage with mentors and have fun.
- **The creation of a Crisis Response Team** to redefine how we think about public safety by having social workers and medical experts respond to some 911 calls that may not require police response.

After only a year and a half in office, I feel grateful to be your mayor during one of the most consequential times in our city's history. I know that New Haven's taxes are high. But we are making progress to address the City's historical financial challenges while working tirelessly to improve the services we deliver to you, ensure that our city is safe, and provide opportunities for every resident. We have more work to do, and I thank you for your commitment to our city.

Always Serving You,

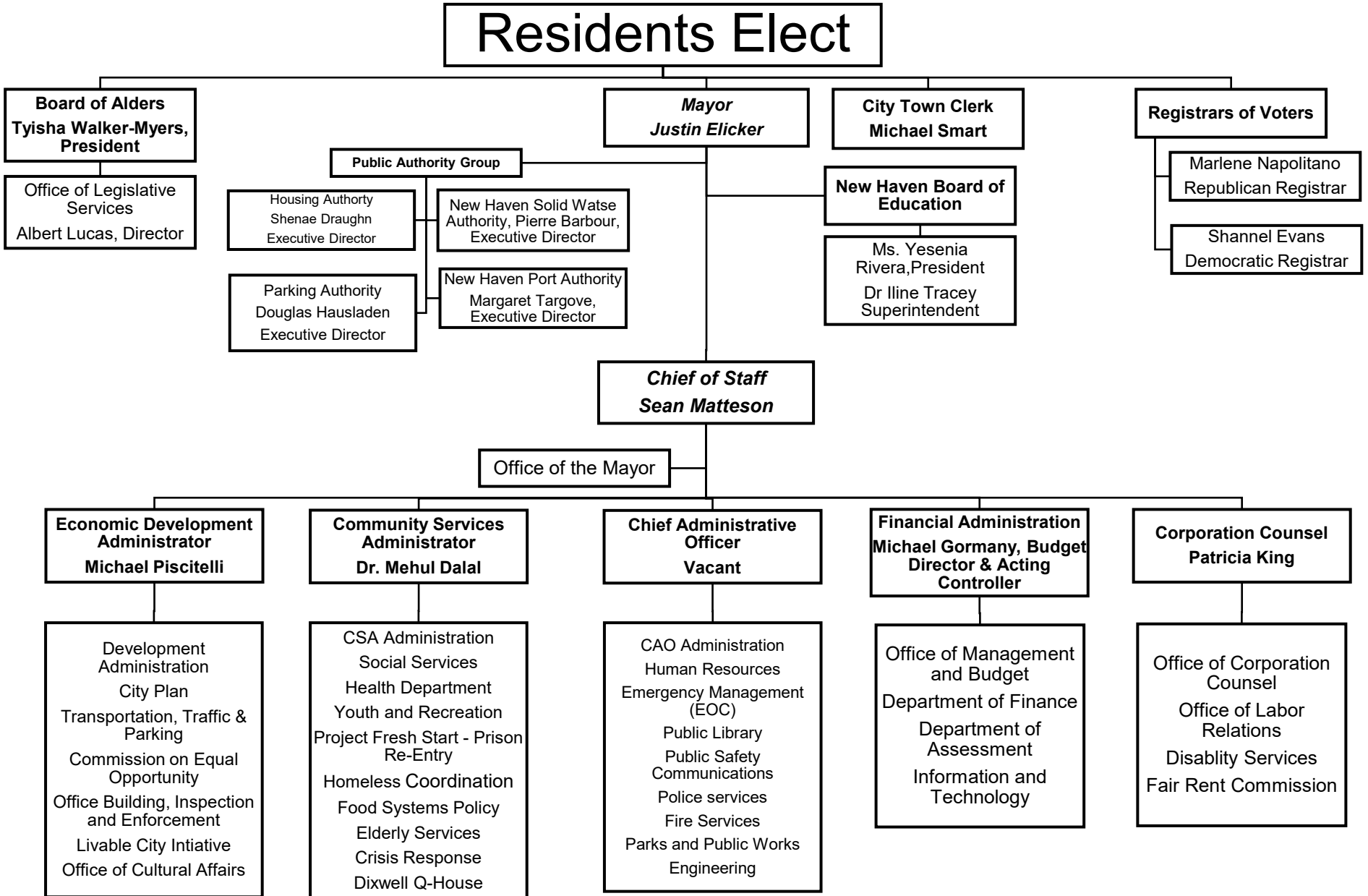


Justin M. Elicker

**CITY OF NEW HAVEN  
ADMINISTRATOR'S LISTING**

<i>Department</i>	<i>Department Head</i>	<i>Phone</i>	<i>Email</i>
Assessor's Office	Alexzander D. Pullen ( <i>Acting</i> )	203-946-4800	<a href="mailto:apullen@newhavenct.gov">apullen@newhavenct.gov</a>
Chief Administrator's Office	Vacant	203-946-7900	
City Plan	Aicha Woods	203-946-6379	<a href="mailto:awoods@newhavenct.gov">awoods@newhavenct.gov</a>
City/Town Clerk	Michael Smart	203-946-8349	<a href="mailto:msmart@newhavenct.gov">msmart@newhavenct.gov</a>
Comm. On Equal Opportunities	Nichole Jefferson	203-946-7727	<a href="mailto:njeffers@newhavenct.net">njeffers@newhavenct.net</a>
Community Serv. Admin	Dr. Mehul Dalal	203-946-7909	<a href="mailto:mdalal@newhavenct.gov">mdalal@newhavenct.gov</a>
Corporation Counsel	Patricia King	203-946-7951	<a href="mailto:pking@newhavenct.gov">pking@newhavenct.gov</a>
Disability Services	Gretchen Knauff	203-946-7833	<a href="mailto:gknauff@newhavenct.gov">gknauff@newhavenct.gov</a>
Economic Development	Michael Piscitelli, Aicp	203-946-2867	<a href="mailto:mpiscite@newhavenct.gov">mpiscite@newhavenct.gov</a>
Education	Dr Iline P. Tracey	475-220-1003	<a href="mailto:iline.tracey@newhaven.k12.ct.us">iline.tracey@newhaven.k12.ct.us</a>
Elderly Services	Migdalia Castro	203-946-8550	<a href="mailto:mcastro@newhavenct.gov">mcastro@newhavenct.gov</a>
Engineering	Giovanni Zinn	203-946-6417	<a href="mailto:gzinn@newhavenct.gov">gzinn@newhavenct.gov</a>
Fair Rent Commission	Otis Johnson, Jr.	203-946-8156	<a href="mailto:ojohnson@newhavenct.gov">ojohnson@newhavenct.gov</a>
Finance Department	Michael Gormany ( <i>Acting</i> )	203-946-8300	<a href="mailto:mgormany@newhavenct.gov">mgormany@newhavenct.gov</a>
Fire Department	Chief John Alston	203-946-6300	<a href="mailto:jalston@newhavenct.gov">jalston@newhavenct.gov</a>
Health Department	Maritza Bond	203-946-6999	<a href="mailto:mbond@newhavenct.gov">mbond@newhavenct.gov</a>
Legislative Services	Albert Lucas	203-946-8371	<a href="mailto:alucas@newhavenct.gov">alucas@newhavenct.gov</a>
Livable City Initiative	Arlevia Samuel ( <i>Acting</i> )	203-946-7090	<a href="mailto:asamuel@newhavenct.gov">asamuel@newhavenct.gov</a>
Mayor's Office	Mayor Justin Elicker	203-946-8200	
Office of Building Inspection	James Turcio	203-946-8045	<a href="mailto:jturcio@newhavenct.gov">jturcio@newhavenct.gov</a>
Parks and Public Works	Jeffrey Pescosolido	203-946-7700	<a href="mailto:jpescoso@newhavenct.gov">jpescoso@newhavenct.gov</a>
Police Department	Renee Dominguez	203-946-6333	<a href="mailto:rdominguez@newhavenct.gov">rdominguez@newhavenct.gov</a>
Public Library	John Jessen	203-946-8124	<a href="mailto:jjessen@nhfpl.org">jjessen@nhfpl.org</a>
Public Safety Communications	George Peet	203-946-6236	<a href="mailto:gpeet@newhavenct.gov">gpeet@newhavenct.gov</a>
Recreation and Youth	Gwendolyn Williams	203-946-7582	<a href="mailto:gbusch@newhavenct.gov">gbusch@newhavenct.gov</a>
Registrar of Voters	Marlene Napolitano	203-946-8035	<a href="mailto:mnapolitano@newhavenct.gov">mnapolitano@newhavenct.gov</a>
Registrar of Voters	Shannel Evans	203-946-8035	<a href="mailto:sevans@newhavenct.gov">sevans@newhavenct.gov</a>
Transportation, Traffic & Parking	Douglas Hausladen	203-946-8075	<a href="mailto:dhausladen@newhavenct.gov">dhausladen@newhavenct.gov</a>

# City of New Haven Organizational Structure





<b>BUDGET CALENDAR</b> <b>FISCAL YEAR 2021-2022</b>
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October 13, 2020	Budget guidelines sent to coordinators and department heads for developing the FY 2021-22 General Fund and Capital Budgets are
Oct 14, 2020 – Dec 17, 2020	Department Heads work with respective Coordinator and Management & Budget to develop the General Fund and Capital Projects with direction from the Mayor's Office as required.
December 18, 2020	General and Capital Project Budget requests submitted to Management & Budget.
December 21, 2020	Special Fund Budgets sent to coordinators and department heads.
January 22, 2021	Special Fund budget requests submitted to Management & Budget.
February 11, 2021	Capital Projects Committee meeting to review and approve the Capital project budget and plan.
March 1, 2021	The Mayor's FY 2021-22 General, Special and Capital budgets are submitted to the Board of Alders.
March 8, Monday	Public Hearing on the Budget #1 Budget Workshop (Overview) Monthly Meeting
March 30, Tuesday	Public Hearing on the Budget #2 Budget Workshop #1
March 31, Wednesday	Budget Workshop #2
April 12, Monday	Budget Workshop #3
April 15, Thursday	Budget Workshop #4
May 10, Monday	Public Hearing on the Budget #3 Deliberations Monthly Meeting
May 13, Thursday	Deliberations
May 20, Thursday	Deliberations (If needed)
May 26, Wednesday @ 7 PM	Board of Alders' Special Budget meeting

**BOARD OF ALDERS BUDGET  
FISCAL YEAR 2021-22  
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## SECTION I - CITY FINANCIAL PROCEDURES



# CITY FINANCIAL PROCEDURES

## **Independent Audit**

The Board of Alders is required under State law to annually appoint an independent certified public accounting firm to audit the financial transactions of City funds. The City hired the accounting firm of RSM US LLP to act as auditors for Fiscal Years 2019 through 2022.

## **Basis of Accounting**

Governmental Funds (which include the General Fund, Redevelopment Bond Administration Fund, Improvement Fund, Human Resources Fund, Library Fund, Redevelopment Agency Fund, Community Development Fund, Education Grants Fund, Neighborhood Preservation, and various bond series funds) and Expendable Trust and Agency Funds (Union Station Escrow Fund and others) are accounted for on the modified accrual basis. Under this method, revenues are recognized as they become both measurable and available. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except expenditures for debt service, prepaid expenditures, and other long-term obligations, which are recognized when paid.

Proprietary Funds (Golf Course and Transfer Station Enterprise Funds, Medical Self-Insurance Reserve Fund and Self-Insurance Fund) and Non-Expendable Trust Funds and Pension Trust Funds (Library Endowment Fund, City Employees' Retirement Fund, Policemen's and Firemen's Pension Fund and other funds) are accounted for on the accrual basis in which the revenues are recognized in the accounting period in which they are earned, and expenses are recognized at the time they are incurred.

Pursuant to the Charter, encumbrances established in, and unliquidated at the end of any fiscal year, are considered in determining an operating surplus or deficit on a budgetary basis.

## **Budget Procedure**

The Mayor is responsible for developing the General Fund budget of the City. During the months of January and February, the Mayor estimates both the amount of money necessary to be appropriated for the expenses of the City and the rate of taxation for the fiscal year which begins on the following July 1. The Mayor, in proposing the rate of taxation, is required to estimate the receipts from taxes for the next fiscal year at not more than one percent less than the actual rate of collection for the preceding fiscal year. The Mayor submits the recommended budget and tax rate to the Board of Alders by March 1.

The Board of Alders is required to hold two public hearings on the proposed budget, one in March following receipt and publication of the Mayor's proposal, and the second

prior to final action on the budget proposal in May. During the intervening two months, the Finance Committee of the Board meets with City officials to review the budget proposal. The Finance Committee transmits the amended budget proposal on the third Monday of May to the Board of Alders.

The Board of Alders may increase or decrease individual appropriations and revenue estimates. The Board may increase the total budget, and it may increase the tax rate above the levels proposed by the Mayor, by a two-thirds vote of the entire Board. However, the Board of Alders may not reduce any amount proposed by the Mayor for the payment of principal of or interest on the municipal debt. The budget as adopted must be balanced. The Mayor, within ten days after the adoption of the budget by the Board of Alders, either may approve the budget as adopted or veto specific line items. If the Mayor does not act upon the budget within the ten-day period, it becomes operative and effective without his or her signature. Any veto by the Mayor may be overridden by a two-thirds vote of the entire Board of Alders.

### **Financial Administration**

The City's accounting system maintains expenditure control at the budgetary appropriation level. Proposed expenditures require a purchase requisition and purchase order. Funds are encumbered when the purchase order is issued or when contracts are executed. Proposed commitments more than appropriations are not processed until additional appropriations are made available. The Board of Alders may establish by ordinance, from time to time, an amount of appropriation under the approved budget which the Controller, with the approval of the Mayor, shall be authorized to transfer between line items within any department or from one department to another. No such transfer more than such authorized amount shall be implemented unless it shall be proposed by the Mayor and approved by the Board of Alders, provided that an increase in the total appropriation shall be approved only by the vote of two-thirds of the entire Board of Alders. Budgetary revenues and expenditures are monitored by the Office of Management and Budget.

After the close of the fiscal year the unencumbered balance of each appropriation shall lapse except for capital and non-recurring expenditures, and the excess of cash receipts over expenditures plus encumbrances shall be used only for capital and non-recurring expenditures for financing the succeeding year's appropriations.

No later than 28 days after the end of each month of the fiscal year, the Mayor, through the Office of Management and Budget, submits to the Board of Alders and the Commission a report showing (i) budgeted and actual revenues up to the last day of the preceding month and an estimate of such revenues for the fiscal year (ii) budgeted and actual expenditures for each budgeted agency of the City up to the last day of the preceding month and an estimate of such expenses for the fiscal year, and (iii) the projected budget surplus or deficit



for the fiscal year. Each monthly report is filed in the Office of the City Clerk where it is available for public inspection.

The Commission meets monthly to review the financial condition of the City as outlined in the monthly financial reports and in the audited financial statements and conduct such other business as may come before it.

### **Financial Projections**

The City utilizes the “MUNIS” Financial System for the computerized monitoring of its budget and actual expenditures and revenues against the budget. The system employs rigorous encumbrance and posting requirements for all line items in the budget. A monthly distribution of the budget to actual performance status is made to all City departments and the Board of Alders.

### **Investment Practices**

*General Fund.* In accordance with the City’s investment policy, the City invests in certificates of deposits, repurchase agreements and money market instruments with qualified public depositories as defined in the Connecticut General Statutes Section 36-382. These qualified public depositories report to the City regularly about their capital ratios as well as the details of their posted collateral. City investment judgments are based on safety, liquidity and yield.

The City keeps a roster of qualified banks that meet the above listed criteria. The roster is periodically reviewed and analyzed for safety of the whole financial institution. In addition, the City establishes limits of deposit investments on smaller and relatively weaker financial institutions. Each account with a specific purpose has FDIC Insurance of \$250,000. Safety is a primary criterion of investment decisions of this Fund.

The City invests excess cash with the State of Connecticut Short Term Investment Fund (STIF). STIF is an investment pool of high-quality, short-term money market instruments for state and local governments managed by the State Treasurer’s Cash Management Division. The General Fund and other disbursement accounts, such as the Payroll Account, are also “swept” at an overnight market rate. The City attempts to keep its funds as liquid as possible in order to meet its operational requirements for the General Fund.

*Special Revenue Funds.* The City maintains numerous Special Revenue funds from many grantor sources. Where program activity is funded in advance and is permitted by the grantor, the City invests consistent with the criteria listed in the General Fund section of this report.

*Capital Project Funds.* The unexpended proceeds from the issuance of General Obligation debt are invested in a U.S. Treasury Money Market Fund. This investment fund is segregated into various sub accounts associated with each debt issuance for arbitrage

purposes. Where interest income activity is unrestricted, the City maintains the investment policy outlined for the General Fund.

*Pension Trust Funds.* Most City employees (excluding Department of Education teachers and administrators) are covered by two major Pension Funds. The City Charter gives the responsibility for administering these funds to two Boards of Trustees consisting of mayoral appointed citizens, the City Controller and elected union employees (the “Retirement Boards”). These funds are named the City Employees’ Retirement Fund and the Policemen’s and Firemen’s Pension Fund, respectively. The Retirement Boards independently retain professional fund managers, custodial banks, legal counsel and performance monitor professionals to assist them in performing their fiduciary responsibilities.

## Labor Relations

Understanding that work force costs and performance are essential to the fiscal soundness and effectiveness of local government, New Haven has focused on collective bargaining to contain costs and increase productivity. At the same time, New Haven has sought a partnership with each of its fourteen bargaining units to develop an appropriate methodology and to balance the City’s ability to provide benefits to its employees on a level commensurate with its ability to pay. Key to the success in reducing benefit costs was introducing a three-tiered premium cost sharing program in its self-insured medical benefit program, and then further negotiating reduced costs through less expensive medical benefit programs aimed at shifting from expensive indemnity plans to a managed care plan negotiated with a single Preferred Provider Organization. In continuing its success with this strategy, most unions have worked with the City to further reduce the number of available medical plans. In addition, the City has successfully negotiated the three-tiered co-pay program in its pharmaceutical program. The City has been successful in recent negotiations in its pursuit of more cost-effective health and benefit packages with its labor unions. Additionally, contract negotiations have included a review and analysis of operations within and across City departments to streamline efficient operations and reduce costs to the City. The table below summarizes the City and Board of Education bargaining units and their contract expiration dates:

<u>City Group</u>	<u>Contract Expires</u>
Clerical) Local 884, AFSCME, AFL-CIO	06/30/2020
(Public Works) Local 424 Unit 34, UPSEU	06/30/2021
Elm City Local of the CT Alliance of City Police	06/30/2022
(Fire) Local 825, International Association of Firefighters	06/30/2024
(Management) Local 3144, AFSCME, AFL- CIO	06/30/2020
(Nurses) Local 1303-467 AFSME	06/30/2020
(Attorneys) Local 1303-464 AFSCME	06/30/2020
(Blue Collar) Local 424, Unit 128, UPSEU	06/30/2020
<u>Board of Education</u>	<u>Contract Expires</u>
(Teachers) Local 933, AFT, AFL-CIO	06/30/2021
(Paraprofessionals) Local 3429, AFSCME, AFL-CIO	06/30/2023
(School Administrators) Local 18	06/30/2023
Custodians) Local 287, AFSCME, AFL-CIO	06/30/2023
(Cafeteria Workers) Local 217, AFL-CIO	06/30/2024
(Trade Unions) Local 24, 90 & 777 Council	06/30/2021

## **Workers' Compensation and Risk Management**

The Workers' Compensation & Risk Management Division is organized under the Department of Finance and reports directly to the City Controller. This division supervises all aspects of the City's Self-Insured Workers' Compensation Program. The City is an authorized Self Insurer by the State of Connecticut Workers' Compensation Commission since 1980. The City is also obligated to its sworn Police and Fire personnel under the terms of the Heart and Hypertension (H&H) Act. The liabilities under the H&H Act cannot be covered by the purchase of insurance and are self-funded. The City utilizes the services of PMA Inc to operate as its Third-Party Administrator for the day-to-day handling of its Workers' Compensation and H&H claims. Through the City's Health & Safety Committees, this Division also supervises all Risk Management Program activities.

The City has maintained a Risk Management program aimed at controlling expenditures in Workers' Compensation, Employee Benefits, Pensions, and overall General Liability, which includes auto, public official liability, and other general litigation, risk, and benefits Management.

Protective Self Insurance Program: New Haven established its Protective Self Insurance Program (PSIP) to serve as a master insurance policy for umbrella coverage for claims incurred after July 1, 1998. The PSIP has a self-insured retention of \$1.0 million and a total limit of \$20.0 million for auto, law enforcement and general liability. The policy also provides property damage coverage for City-owned property and automobiles. Previously, all claims were paid out of a Public Liability account funded through the City's General Fund budget, placing the City without a cap on its exposure. In addition, the City has Public Officials liability with a total limit of \$5.0 million.

Motor Vehicle Policy and Training: To reduce costs associated with automobile-related claims, New Haven instituted a comprehensive policy to regulate who may operate a City vehicle and under what conditions. All employees will be required to attest that they understand the policy prior to operating the vehicle. Police, Fire, Parks, and Public Works employees also take part in a six-point defensive driver training program, with refresher courses given as scheduled.

Occupational Health and Safety Administration Program (OSHA): The City has been aggressively organizing and implementing the core programs required by OSHA. As a municipality we are governed by the State of Connecticut department of OSHA who has adopted and is enforcing the Federal OSHA standards. The City has utilized the services of PMA Risk Control to provide a welcomed enhancement to our strategic plan of incident loss reduction, regulatory compliance, and safety training. An effective safety/ risk control plan is a key component of our efforts to reduce employee injuries thus, having a direct impact on decreasing workers' compensation claims.

Workers' Compensation: The City has completed two workers' compensation portfolio transfers. These portfolio transfers involved selling retired and terminated open workers' compensation and heart & hypertension claim files to a private insurance company.

### **Benefits Management**

City employees still receive a diverse range of benefits, including inpatient care, outpatient care, home health and hospice services, emergency care, specialty provider services, maternity benefits, mental health/substance abuse services, prosthetic devices/medical equipment, and other outpatient services. The next step will be to move employees to a Health Maintenance Organization. Concurrently, the City has developed an on-line medical benefits database for all present and former employees who are covered by the City's health benefits program. This resulted in greater internal control over expenditures for health benefits and improved administration of the program. The City also implemented on-line access to the major medical carrier's database. This enhanced service to employees concerning reimbursement inquiries and further increased accuracy and efficiency.

Employee Benefits: The City has moved all active employees to a Preferred Provider Organization from an Indemnity Plan and has required premium cost sharing for all bargaining units. Retirees also pay a portion of the retirement benefit costs.

### **Board of Education**

The New Haven public school district is coterminous with City boundaries. Effective on January 1, 2016, the Board of Education shall consist of seven (7) members as follows: The Mayor, four (4) members appointed by the Mayor, subject to approval by the Board of Alders; and two (2) elected by district, which districts shall be established as set forth in Article II of the City Charter. The Department is administered by a Superintendent of Schools who is appointed by the Board of Education. The Department is financed through the General Fund of the City and the State principally through the Education Cost Sharing Grant and its budget is prepared in the same manner as that of other City departments. Expenditures of the Department are audited by the City's auditor. Financial transactions vary from those of other City departments in that after adoption of the General Fund budget, the Board of Education has control over its budget.

The City issues debt on behalf of the Department of Education, and except for certain categorical State and Federal grants, all revenues and reimbursements are accounted for in the General Fund. The State reimburses the City for certain debt service costs associated with debt for eligible Board of Education projects.

Based on audited figures for Fiscal Years 2001 through 2019, the City has continued to meet the Minimum Expenditure Requirement of Section 10-262(j) of the Connecticut General Statutes.

## DEBT OF THE CITY

Procedure for Debt Authorization: City bonds are customarily authorized concurrent with the City's capital budget appropriations. The Charter provides that the authorization of bonds be specific as to the purpose of such issue and in no case shall the term of any bond issue be greater than the life of the public improvements therein provided for, as determined by the Board of Alders. In addition, State law authorizes the City to issue revenue bonds and to borrow in anticipation of the sale of bonds or the receipt of grants. The Code of Ordinances delegates responsibility with respect to the issuance and sale of bonds and notes to the Bond Sale Committee.

The Bond Sale Committee, consisting of the Mayor, the Controller, and the President, Majority Leader, and Minority Leader of the Board of Alders, supervise and approve all issuances and sales of bonds, notes, or other obligations of the City authorized by the Board of Alders pursuant to the statutes, Charter, or ordinances. The Bond Sale Committee determines the rates of interest, maturity schedules, and all other terms, details, and particulars pertaining to the issuance and sale of City bonds, notes, or other obligations.

Debt Limitation: The City is limited by State law to incurring indebtedness, in certain classes, in amounts which will not cause the aggregate indebtedness in each class to exceed the factors multiplied by total tax collections for the most recent audited fiscal year preceding the date of issuance. The computation of total tax collections includes current and back taxes, interest, penalties, and certain payments made by the State to the City in lieu of taxes as authorized under State law. Certain indebtedness is excluded in computing aggregate indebtedness as follows:

- a. Each bond, note and other evidence of indebtedness issued in anticipation of taxes or issued for the supply of water, for the supply of gas, for the supply of electricity, for the construction of subways for cables, wire, and pipes, for the construction of conduits for cables, wires and pipes and for two or more of such purposes.
- b. Each bond, note or other evidence of indebtedness issued in anticipation of the receipt of proceeds from assessments which have been levied upon property benefited by a public improvement; and
- c. Each bond notes or other evidence of indebtedness issued in anticipation of the receipt of proceeds from any State or Federal grant.

City Debt Service: The following table outlines general obligation debt payments as a percentage of general fund expenditures.

**GENERAL FUND DEBT SERVICE REPORT  
DEBT SERVICE AS A % OF TOTAL EXPENDITURES**

Year	General Fund Expenditures	Debt Service Amount	Debt Svc Amount Category	As a Percent of Total Expenditures
2003	355,896,954	37,178,565	Actual	10.45%
2004	361,524,730	39,320,172	Actual	10.88%
2005	377,605,274	44,587,448	Actual	11.81%
2006	397,843,538	45,851,542	Actual	11.53%
2007	420,465,634	50,994,356	Actual	12.13%
2008	435,957,311	51,648,536	Actual	11.85%
2009	454,560,570	58,851,808	Actual	12.95%
2010	459,427,337	63,196,486	Actual	13.76%
2011	467,266,612	60,228,401	Actual	12.89%
2012	481,622,139	61,346,532	Actual	12.74%
2013	486,381,040	62,693,110	Actual	12.89%
2014	490,773,186	61,650,674	Actual	12.56%
2015	509,525,282	70,898,492	Actual	13.91%
2016	505,948,292	66,011,387	Actual	13.05%
2017	523,340,196	69,935,483	Actual	13.36%
2018	538,906,953	33,672,981	Actual	6.25%
2019	547,089,954	37,249,545	Actual	6.81%
2020*	556,641,051	53,674,689	Budget	9.64%
2021*	569,115,077	59,807,120	Budget	10.51%
2022 (Crisis)	589,149,644	62,827,640	Budget	10.66%
2022 (Together)	606,244,052	62,827,640	Budget	10.36%
2022 BOA	606,344,052	62,827,640	Budget	10.36%

Debt Management: Over the past ten years, the City authorizations reflected the need to improve and maintain the City’s infrastructure and the quality of public services. Funding was authorized for new school facilities as well as improvements to existing schools. The City replaced aging or obsolete public safety equipment, improved City parks, and provided funding for economic and neighborhood development projects. Funds were also authorized for the renovations and replacement of bridges, solid waste management and sewer separation projects. For some of the projects, local funds supplemented grants from the State and Federal governments.

The table below displays the outstanding general obligation bonds of the City.

**Bonds Outstanding at Year End (source; City CAFR)**

<b>FISCAL YEAR</b>	<b>OUTSTANDING BONDS</b>
2002-2003	\$428,682,276
2003-2004	\$500,848,442
2004-2005	\$525,278,746
2005-2006	\$503,307,879
2006-2007	\$490,896,510
2007-2008	\$497,007,908
2008-2009	\$501,192,130
2009-2010	\$511,287,768
2010-2011	\$499,238,340
2011-2012	\$503,382,312
2012-2013	\$502,002,907
2013-2014	\$514,855,326
2014-2015	\$515,645,466
2015-2016	\$522,993,825
2016-2017	\$522,453,131
2017-2018	\$552,150,607
2018-2019	\$614,808,607
2019-2020	\$652,517,766



<b><u>Aggregate Debt Service (Based on current borrowing-Subject to change with next bond deal, restructuring or refinancing)</u></b>			
<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Debt Service</b>
2022	\$ 32,025,712.84	\$ 30,801,927.52	\$ 62,827,640.36
2023	\$ 39,561,860.90	\$ 30,156,136.38	\$ 69,717,997.28
2024	\$ 41,214,407.20	\$ 29,499,324.18	\$ 70,713,731.38
2025	\$ 48,930,335.75	\$ 28,645,712.06	\$ 77,576,047.81
2026	\$ 51,159,342.82	\$ 26,375,776.55	\$ 77,535,119.37
2027	\$ 52,900,847.76	\$ 24,051,362.13	\$ 76,952,209.89
2028	\$ 52,054,388.38	\$ 21,712,417.25	\$ 73,766,805.63
2029	\$ 53,968,202.28	\$ 19,367,268.87	\$ 73,335,471.15
2030	\$ 53,282,295.07	\$ 16,961,478.09	\$ 70,243,773.16
2031	\$ 55,756,817.88	\$ 14,372,351.79	\$ 70,129,169.67
2032	\$ 58,061,014.03	\$ 11,749,846.58	\$ 69,810,860.61
2033	\$ 58,883,432.39	\$ 8,997,008.68	\$ 67,880,441.07
2034	\$ 59,140,000.00	\$ 6,157,922.25	\$ 65,297,922.25
2035	\$ 22,195,000.00	\$ 4,173,137.50	\$ 26,368,137.50
2036	\$ 19,935,000.00	\$ 3,131,550.00	\$ 23,066,550.00
2037	\$ 16,840,000.00	\$ 2,223,825.00	\$ 19,063,825.00
2038	\$ 13,375,000.00	\$ 1,480,150.00	\$ 14,855,150.00
2039	\$ 10,140,000.00	\$ 904,025.00	\$ 11,044,025.00
2040	\$ 6,660,000.00	\$ 504,600.00	\$ 7,164,600.00

Short Term Indebtedness: Whenever any town or city in the State has authorized the issuance of general obligation bonds under the provisions of any public or special act, it may authorize the issuance of temporary notes in anticipation of the receipt of the proceeds from the sale of such bonds. The amount of such notes may equal but not exceed the amount of such bonds and can be renewed from time to time. Should the period between the date of the original notes and the maturity of the notes exceed two years, a payment of principal is required during the third and each subsequent year during which such temporary notes remain outstanding. Notes may not be renewed beyond ten years from the date of original issue. In addition, the General Statutes of Connecticut authorizes the City to borrow in anticipation of the receipt of State grants in aid.

School Construction Projects: For school construction projects approved by the State Legislature prior to July 1, 1996, the State of Connecticut will reimburse the City for principal and interest on bonds issued for eligible school construction costs over the life of outstanding school bonds.

For projects approved on or after July 1, 1996, Section 10-287(i) of the Connecticut General Statutes provides for proportional progress payments for eligible school construction costs.

The City will only be required to issue bonds for costs net of such progress payments. The City is currently reimbursed at the rate of approximately 79 percent. This percentage is recalculated by the State annually. For certain Charter and Magnet Schools the reimbursement rate is 90 percent. All the current school projects under construction were approved after July 1, 1996 and are subject to progress payments.

School construction projects that were approved by the State on or after July 1, 1996 are subject to progress payments which reimburse the City for costs during construction. In order to facilitate cash flow, the City of New Haven issued a general obligation note in anticipation of State grants for school construction projects under a tax-exempt revolving loan agreement. This general obligation note can accommodate the issuance of up to \$70,000,000 of grant anticipation notes under the revolving loan agreement, with an interest rate of 2.03%, which expires on May 26, 2020. As of June 30, 2017, the City has \$56,587,951 of notes outstanding under the Agreement.

Authorized but Unissued Debt: As of June 30, 2019, the City had approximately \$216,255,187 in bonds authorized but unissued. This amount has been authorized solely for school construction bonds as of June 30, 2019.

Contingent liabilities of the City consist of New Haven Parking Authority revenue bonds and the Shubert Performing Arts Center management lease agreement which do not constitute a pledge of the full faith and credit of the City.

The Greater New Haven Water Pollution Control Authority: Pursuant to Section 22a-500 to 22a-519, inclusive, of the Connecticut General Statutes, as amended (the “Act”), and following the enactment of concurrent ordinances by the legislative bodies of the constituent municipalities of New Haven, East Haven, Hamden and Woodbridge (the “Constituent Municipalities”) and the approval of a preliminary plan of operation by the Commissioner of Environmental Protection and the State Treasurer on July 28, 2005, the Greater New Haven Water Pollution Control Authority (the “Authority”) was created as a public body politic and corporate of the State, and a political subdivision of the State established and created for the performance of an essential public and governmental function. The Authority was created to purchase the assets of the New Haven WPCA, including the East Shore Treatment Plant (the “Treatment Plant”) which serves the Constituent Municipalities and to operate the Treatment Plant and to use, equip, re-equip, repair, maintain, supervise, manage, operate, and perform any act pertinent to the collection, transportation, treatment and disposal of sewage with respect to the Constituent Municipalities.

Prior to the sale, operation and maintenance of the Treatment Plant had been performed under contract by Operations Management International, Inc. (“OMI”) since 1997. This contract was assigned to the Authority and OMI has continued with its current responsibilities. OMI is also responsible for the operation and maintenance of the regional

wastewater collection system, a role it performed previously with respect to the New Haven wastewater system. Similarly, the Authority assumed the contract with Synagro-CT, Inc. (“Synagro”) to dispose of the sludge accumulated in the wastewater treatment process. Synagro has in service at the Treatment Plant since 1995.

The Authority issued \$91,290,000 Greater New Haven Water Pollution Control Authority Regional Wastewater System Revenue Bonds, 2005 Series A Bonds (the “2005 Series A Bonds”) under and pursuant to the Act and an Indenture of Trust, dated as of August 1, 2005 between the Authority and U.S. Bank, National Association, as Trustee (the “Indenture”), to finance (i) the acquisition from the Constituent Municipalities of their wastewater systems pursuant to an Asset Purchase Agreement, (ii) payments to the Constituent Municipalities for the purpose of providing funds to each such municipality sufficient to defease its outstanding general obligation debt issued for its wastewater system, (iii) deposits into a debt service reserve for the 2005 Series A Bonds and other reserves, and (iv) financing costs related to the issuance of the 2005 Series A Bonds. Simultaneously with the issuance of the 2005 Series A Bonds on August 29, 2005, the Authority received from the four Constituent Municipalities quitclaim deeds and other instruments of conveyance of their real property and personal tangible wastewater assets that comprise the regional wastewater system.

Upon the delivery of the 2005 Series A Bonds the City received \$34,332,000 from the Authority for its wastewater system, and \$28,433,383.93 to defease \$26,600,489.64 of its outstanding general obligation debt issued for its wastewater system. In addition, the Authority assumed \$33,306,979 of the City’s outstanding general obligation debt issued to the State of Connecticut under the State’s Clean Water Fund program (“Assumed Clean Water Fund Obligations”). The Assumed Clean Water Fund Obligations were replaced with Clean Water Fund Obligations of the Authority on June 14, 2007.

The Authority has assumed and continued the City’s original comprehensive program to separate storm and sanitary sewers in the City (“CSO Program”). CSO projects will be financed by loans and grants under the State’s Clean Water Fund which are eligible for 50% grants. The balance will be financed by loans bearing interest at a rate of 2% per annum. As specified in the CSO Agreement between the City and the Authority, the City will be responsible for payment to the Authority of 40% of the costs associated with Clean Water Fund Obligations issued pursuant to the CSO plan.

Tax anticipation notes: A Tax Anticipation Note (TAN) is a short-term debt security issued by a state or local government, in which payments (i.e. interest and principal payment) are secured by future tax revenue. State and local governments use tax anticipation notes to borrow money, typically for one year or less and at a low-interest rate

Fiscal Year	TANS Amount	Interest Rate
<b>2020-2021</b>	\$45,000,000	0.96%
<b>2019-2020</b>	\$35,000,000	1.596%
<b>2018-2019</b>	\$20,000,000	3.00%
<b>2017-2018</b>	\$25,000,000	2.50%
<b>2016-2017</b>	\$33,000,000	2.50%

## **CAPITAL IMPROVEMENT PROGRAM**

The Capital Improvement Program of the City begins with departmental requests identifying the projects and providing an estimate of the cost and justification of the project. The departmental requests are transmitted to the Capital Projects Committee composed of the Controller, two members of the Board of Alders (not from the same political party) a member of the City Plan Commission appointed by the Mayor, the Planning Director, and four citizen members appointed by the Mayor, whose terms run concurrently with the Mayor's.

The Capital Projects Committee reviews and evaluates departmental requests and recommends a Capital Improvement Program to the Mayor not later than February 15<sup>th</sup> of each year. The Mayor shall prepare and submit a capital budget to the Board of Alders as part of the annual budget submission. After a public hearing, the Board of Alders adopts an ordinance appropriating funds for capital projects. The capital budget is primarily used to finance improvements with an average life of five years or more as well as large scale permanent improvements. Regular capital improvement programs for the maintenance of City streets, sewers, parks and for purchases of major equipment are also financed through the capital budget. Capital budget funding comes from the following three primary sources: the City's general obligation bonds, State resources and Federal resources.

### City Capital Borrowing Board of Alders Approved Budget

<b>Fiscal Year</b>	<b>City Bonding</b>	<b>State Bonding</b>	<b>Federal Bonding</b>	<b>Enterprise</b>	<b>Grand Total</b>
2021-22	60,000,000	17,294,314	8,782,000	0.00	86,076,314
2020-21	0.00	0.00	0.00	0.00	0.00
2019-20	70,700,000	5,251,051	10,863,699	0.00	86,814,750
2018-19	58,030,000	15,911,086	4,650,000	0.00	78,591,086
2017-18	43,300,000	20,600,000	4,800,000	0.00	68,700,000
2016-17	46,185,000	44,735,604	1,100,000	2,250,000	94,270,604
2015-16	46,115,000	17,508,106	5,350,000	0.00	68,973,106

## RELATED AUTHORITIES

The New Haven Parking Authority was created and established in 1951 by the General Assembly of the State. The Parking Authority consists of the Traffic Engineer for the City and a Board of Commissioners with five members appointed by the Mayor, not more than three of whom may be members of the same political party. The term of the appointed members of the Parking Authority is five years and one member's term expires on August 15 in each year. The term of the Traffic Engineer is indefinite. The daily operations of the Parking Authority are administered by its Executive Director.

The Parking Authority is authorized in the name of the City to acquire, construct, reconstruct, improve, operate and maintain parking facilities at such locations as shall be approved by the Board of Alders. Subject to authorization and approval by the Board of Alders, the Parking Authority has the power to acquire real property or any interest therein for parking facilities by purchase, gift, devise, lease or by exercise of the power of eminent domain. The Parking Authority owns and operates or leases (as lessor) six major multi-level, drive-in parking garages primarily serving the downtown areas of the City. In addition, the Parking Authority owns or leases (as lessee) and operates sixteen surface parking lots serving the downtown and other areas of the City. The Parking Authority is also authorized, subject to authorization and approval of the Board of Alders, to finance its various projects through the issuance of general obligation bonds of the City, revenue bonds or bond anticipation notes, which may be secured using revenues from the following sources: ad valorem tax levies; parking fees and special charges from the use of parking facilities; appropriations duly authorized from the General Fund of the City; assessment of benefits against owners of real estate specifically benefited by any parking facility; gifts; bequests; devises; grants in aid or otherwise; and on-street parking revenues. The Board of Alders, in authorizing the issuance of revenue bonds, also fixes the initial schedule of rates, rentals, fees and other charges for the use of the parking facilities to be financed.

The Parking Authority is accounted for as a component unit in accordance with generally accepted accounting principles. By ordinance, annual audits must be conducted by an independent certified public accountant chosen by the Parking Authority.

The New Haven Solid Waste and Recycling Authority (NHSWRA) was created by Board of Alders vote on March 31, 2008. The NHSWRA is a municipal resource recovery authority whose responsibility is to provide the essential public and government function of furthering the health, safety and welfare of its residents. The NHSWRA is specifically responsible for the operations and management of the City's transfer station for solid waste

New Haven Port Authority serves to enhance the economic competitiveness of the greater New Haven region and all of Connecticut through waterborne traffic.

The Port Authority was created by the New Haven Board of Aldermen in February of 2003 (Article II. Sec. 15-31) of the Code of Ordinances, in accordance with the General Statutes

of the State of Connecticut CGS Sec. 7-329a. The Port of New Haven is the busiest port between New York and Boston and the largest deep-water port in the State of Connecticut. In the 2016 ranking by the U.S. Army Corps of Engineers of the top 150 ports in the United States, the port of New Haven placed fifty-third as measured by volume of cargo transiting the port.

Our Port is an integral component to the regional economy and represents a key connection in a comprehensive transportation network that includes water, rail, roads and pipelines. It was created for the purposes of promoting the shipment of freight and commerce through the Port of New Haven. We work closely with the private terminal operators supporting businesses to advance that agenda.

Since our creation in 2003, we have collaborated with several City departments to secure funding to improve security and air quality at the port and will continue to seek funding opportunities to improve the port's infrastructure to promote a vibrant, secure and environmentally sound port.

## **Employee Retirement System**

The Pension Funds are single employer, contributory, defined benefit plans, qualified under Section 401(a) of the Internal Revenue Code. Most full-time employees paid by the City's General Fund (exclusive of school administrators, certified teachers and more recently hired Executive Management and Confidential Employees of the City) are members of CERF. Police and fire personnel are members of P&F.

The first pension system for City employees was established in 1937. The Special Act establishing that fund was repealed in 1939, when CERF was created. Separate pension funds for police officers and firefighters, respectively known as the Policemen's Relief Fund and a Firemen's Relief Fund (later collectively referred to as Police and Fire Plan No. 1), were established in 1899. Police and Fire Plan No. 2, which combined these formerly separate police and fire retirement funds for police officers and firefighters hired after December 31, 1957 was created by a Special Act in 1957. Police and Fire Plan No. 1 and Police and Fire Plan No. 2 were merged into a single pension fund, now known as, P&F in 1990 by means of an ordinance adopted on May 29, 1990.

Retirement benefits for school administrators and certified teachers are provided by the Connecticut State Teacher's Retirement Fund to which the City does not contribute.

Executive Management Employees (Coordinators and Department Heads) whose initial hire date into City service was on or after July 1, 2008 are not eligible to join CERF, and after December 27, 2011, rehired Executive Management Employees, elected officials, and Confidential Employees (General Fund non-bargaining unit General Fund employees who are not members of Executive Management) who are not members of CERF or P&F on the date of their hire, rehire or assumption of elected office, as the case may be, are covered by Social Security, and, in addition, the City contributes 7.5% of their base pay to a defined contribution plan.

Terms and conditions of CERF (with the exception of some terms applicable to Executive Management and Confidential Employees, who are not subject to collective bargaining) are subject to collective bargaining agreements between the City or the New Haven Board of Education and the following bargaining units: Unit 34 of United Public Service Employees Union Local 424, UE Local 222 CILU/CIPU, Local 71, Local 884 of the American Federation Of State, County and Municipal Employees, New Haven Management & Professional Management Union, Local 3144, Council 4, AFSCME, AFL-CIO, Unite Here Local 217, AFL-CIO, Board of Education Employees Local 287 of Council 4 AFSCME, AFL-CIO, United Brotherhood of Carpenters and Joiners of America, Local 24, Brotherhood of Painters and Allied Trades, District Council 11, International Brotherhood of Electrical Workers, Local 90, and United Association of Journeymen, Apprentices of the Plumbing and Pipefitting Industry of the United States and Canada Local 777, Local 1303-464 of Council 4, AFSCME, AFL-CIO, and Local 1303-467 of Council 4, AFSCME, AFL-CIO. For Executive Management and Confidential Employees who are members of CERF



the terms and conditions of the CERF are set forth in the Executive Management and Confidential Employees Personnel and Procedures Manual which has been duly adopted by the City.

Terms and conditions of P&F are subject to the collective bargaining agreement between the City and the New Haven Police Union Elm City Local Inc. for police officers and the collective bargaining agreement between New Haven Fire Union, Local 825 International Association of Fire Fighters, AFL-CIO for firefighters.

In the more recent collective bargaining agreements, significant changes were agreed to for the purposes of enhancing the financial soundness of the Pension Funds and amortizing their unfunded accrued actuarial liability (“UAAL”). These changes include but are not limited to: establishing a tier system which reduces the rate of annual Cost of Living Adjustments (“COLAs”) to 2% for CERF and includes lifetime caps for some bargaining units and reducing the COLAs from 4% to 3% for certain firefighters and from 4% to 2% for police officers. In addition, COLAs for both the newest hires for police (hires after April 10, 2012) and fire (hires after August 28, 2013) have been reduced to 1.5%. Also, employee contribution percentages (12% for Police and 11% for Fire) have been increased as has the service years required for age retirement eligibility for P&F. Finally, overtime earnings have been eliminated from pension calculation totals for new P&F hires and in many CERF collective bargaining agreements as well.

In addition, the investment return assumption for both plans was reduced from 8.00% per year to 7.75% per year, net of investment expenses, which has had the effect of increasing the City’s annual required contribution and the Entry Age Normal Method is now used to determine actuarial cost rather than the previous Projected United Credit method for P&F. Importantly, a closed 30-year amortization of unfunded liabilities was adopted from the previous open 30-year amortization period as of July 1, 2012 for CERF and as of July 1, 2014 for P&F.

As of June 30, 2018, the funded ratio of CERF was 38.8% and the funded ratio of P&F was 41.4%. Since fiscal year 1995, the City has funded 100% of its actuarially determined employer contribution (“ADEC”) as determined by the independent actuarial firm retained by the City. An important factor in determining the ADEC is the level of funding required to amortize the unfunded liability of the funds at the end of the closed 30-year amortization period which is 2044 for CERF and 2042 for P&F. The fiscal year 2014, fiscal year 2015, fiscal year 2016, fiscal year 2017, fiscal year 2018 and fiscal year 2019 ADEC were funded fully. For fiscal year 2020, the City has budgeted to fully fund its ADEC by approximately \$60,850,559.

As of June 30, 2018, there were 1,102 retirees and beneficiaries receiving benefits from CERF with 940 active plan members and 66 members who had contingent eligibility for a deferred benefit or a return of their own contributions. As of June 30, 2018, there were

1,345 retirees and beneficiaries receiving benefits from P&F with 719 active plan members and 24 members who had contingent eligibility for a deferred benefit or a return of their own contributions. The Funds and all public employee retirement systems are part of the City's financial reporting entity and are included in the City's financial reports as pension trust funds.

## Police and Fireman Fund (P&F)

Fiscal Year	ADEC CERF	Total GF Expenditures	ADEC % of GF Expenditures	IRR	MW Rate of Return	IRR Source
2022 BOA	\$53,093,107	\$606,344,052	8.76%	7.25%		City Budget
2022 (Crisis)	\$52,300,000	\$589,149,644	8.88%	7.75%	0.00%	City Budget
2022 (Together)	\$53,093,107	\$606,244,052	8.76%	7.25%	0.00%	City Budget
2021	\$39,595,014	\$567,990,073	6.97%	7.75%	0.00%	City Budget
2020	\$38,629,220	\$550,532,243	7.02%	7.75%	7.23%	City CAFR (Pg. 64)
2019	\$35,559,572	\$529,264,452	6.72%	7.75%	7.04%	City CAFR (Pg. 64)
2018	\$34,607,857	\$532,258,256	6.50%	7.75%	2.21%	City CAFR (Pg. 67)
2017	\$27,536,158	\$521,722,474	5.28%	7.75%	13.71%	City CAFR (Pg. 65)
2016	\$26,306,000	\$505,948,292	5.20%	8.00%	-1.79%	City CAFR (Pg. 65)
2015	\$25,251,586	\$509,525,283	4.96%	8.00%	0.73%	City CAFR (Pg. 64)
2014	\$24,358,055	\$490,773,183	4.96%	8.25%	18.52%	City CAFR (Pg. 62)
2013	\$24,258,355	\$486,381,039	4.99%	8.25%	15.62%	City CAFR (Pg. 62)
2012	\$23,007,922	\$479,072,975	4.80%	8.25%	1.29%	MW ROR-Hooker & Holcombe
2011	\$18,691,926	\$446,935,491	4.18%	8.25%	19.03%	MW ROR-Hooker & Holcombe
2010	\$17,811,000	\$439,096,217	4.06%	8.50%	0.00%	MW ROR-Hooker & Holcombe

1. FY 2021 and FY 2022 are budgeted.
2. The money-weighted rate of return expresses investment performance, net of investment expenses, adjusted for the changing amounts invested.

## City Employee Retirement Fund (CERF)

Fiscal Year	ADEC CERF	Total GF Expenditures	ADEC % of City Budget	IRR	MW Rate of Return	Source
2022 BOA	\$26,700,000	\$606,344,052	4.40%	7.25%		City Budget
2022 (Crisis)	\$25,700,000	\$589,149,644	4.36%	7.25%	0.00%	City Budget
2022 (Together)	\$26,700,000	\$606,244,052	4.40%	7.25%	0.00%	City Budget
2021	\$22,665,766	\$567,990,073	3.99%	7.75%	0.00%	City Budget
2020	\$22,221,339	\$550,532,243	4.04%	7.75%	7.10%	City CAFR (Pg. 56)
2019	\$22,096,174	\$529,264,452	4.17%	7.75%	5.57%	City CAFR (Pg. 56)
2018	\$21,662,917	\$532,258,256	4.07%	7.75%	7.91%	City CAFR (Pg. 59)
2017	\$20,359,292	\$521,722,474	3.90%	7.75%	8.18%	City CAFR (Pg. 57)
2016	\$19,514,992	\$505,948,292	3.86%	8.00%	-2.68%	City CAFR (Pg. 57)
2015	\$17,544,752	\$509,525,283	3.44%	8.00%	-1.60%	City CAFR (Pg. 57)
2014	\$16,870,000	\$490,773,183	3.44%	8.25%	14.17%	City CAFR (Pg. 58)
2013	\$16,909,072	\$486,381,039	3.48%	8.25%	7.21%	City CAFR (Pg. 58)
2012	\$16,258,723	\$479,072,975	3.39%	8.25%	-0.41%	MW ROR-Hooker & Holcombe
2011	\$11,941,035	\$446,935,491	2.67%	8.25%	18.10%	MW ROR-Hooker & Holcombe
2010	\$11,412,000	\$439,096,217	2.60%	8.50%	0.00%	MW ROR-Hooker & Holcombe

1. FY 2021 and FY 2022 are budgeted.
2. The money-weighted rate of return expresses investment performance, net of investment expenses, adjusted for the changing amounts invested.

The table below summarizes the City’s General Fund contributions to the pension program as determined by actuarial recommendation.

### Total ADEC as Percentage of Budget

Fiscal Year	CERF+P&F ADEC	Total Expenditures	Total ADEC as a % Of City Expenditures
2022 BOA	\$79,793,107	\$606,344,052	13.16%
2022 (Crisis)	\$78,000,000	\$589,149,644	13.24%
2022 (Together)	\$79,793,107	\$606,244,052	13.16%
2021	\$62,260,780	\$567,990,073	10.96%
2020	\$60,850,559	\$550,628,001	11.05%
2019	\$57,655,746	\$529,264,452	10.89%
2018	\$56,270,774	\$532,258,256	10.57%
2017	\$47,895,450	\$521,722,474	9.18%
2016	\$45,820,992	\$505,948,292	9.06%
2015	\$42,796,338	\$509,525,283	8.40%
2014	\$41,228,055	\$490,773,183	8.40%
2013	\$41,167,427	\$486,381,039	8.46%
2012	\$39,266,645	\$479,072,975	8.20%
2011	\$30,632,961	\$446,935,491	6.85%
2010	\$29,223,000	\$439,096,217	6.66%

## City Net OPEB Liability

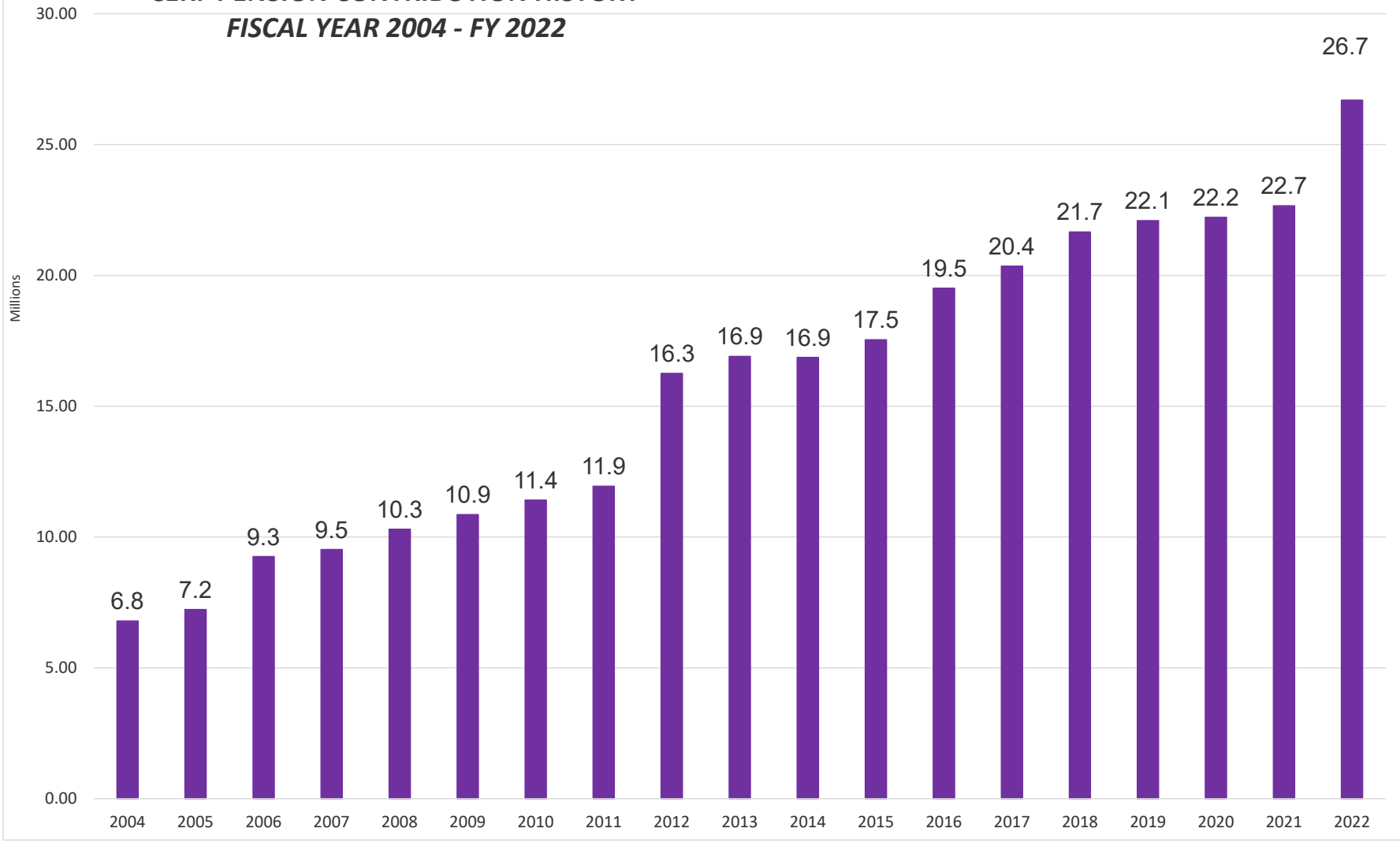
GASB defines other post-employment benefits (OPEB) as benefits other than pensions that state and local governments provide their retired employees. These benefits principally involve retiree health care benefits, but they also can include life insurance, legal, disability, and other services. Under existing standards, governments are required to record an OPEB liability equal to their cumulative amount of unpaid annual required contributions.

GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions (OPEB), was implemented on July 1, 2017 (FY 2018). This statement revised and established new financial reporting requirements for most governments that provide their employees with postemployment benefits other than pensions. Among other requirements, Statement No. 75 required governments to report a liability on the face of the financial statements for the OPEB that they provide:

1. Governments that are responsible only for OPEB liabilities related to their own employees and that provide OPEB through a defined benefit OPEB plan administered through a trust that meets specified criteria will report a net OPEB liability—the difference between the total OPEB liability and assets accumulated in the trust and restricted to making benefit payments.
2. Governments that participate in a cost-sharing OPEB plan that is administered through a trust that meets the specified criteria will report a liability equal to their proportionate share of the collective OPEB liability for all entities participating in the cost-sharing plan.
3. Governments that do not provide OPEB through a trust that meets specified criteria will report the total OPEB liability related to their employees.

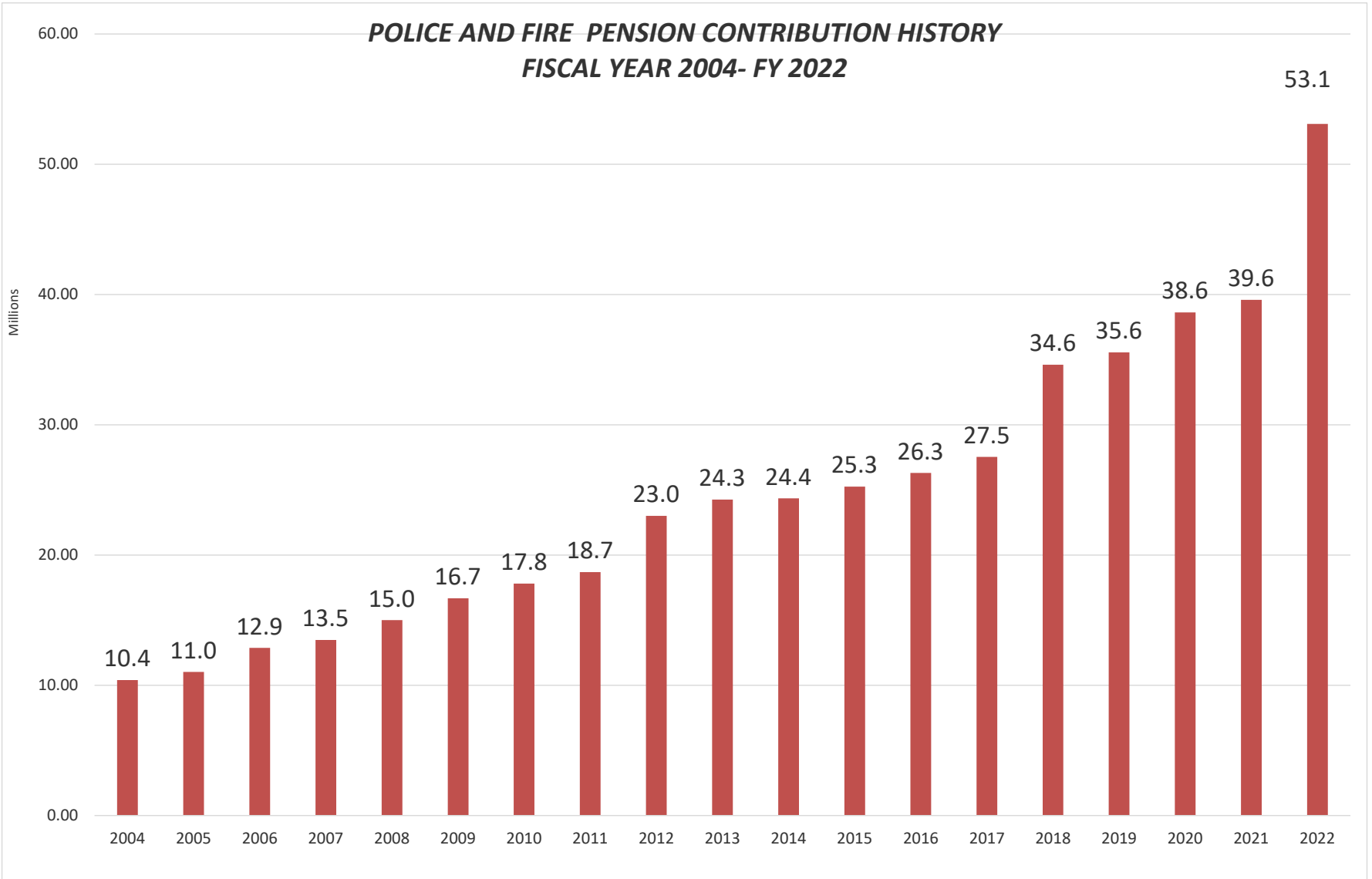
Fiscal Year Ending	Net OPEB Liability	Source
June 30, 2020	820,862,459	City CAFR (pg. 35)
June 30, 2019	664,245,553	City CAFR (pg. 35)
June 30, 2018	616,661,212	City CAFR (pg. 37)
June 30, 2017	166,605,000	City CAFR (pg. 35)
June 30, 2016	146,707,000	City CAFR (pg. 35)
June 30, 2015	138,999,300	City CAFR (pg. 34)
June 30, 2014	132,075,000	City CAFR (pg. 32)
June 30, 2013	119,433,000	City CAFR (pg. 30)
June 30, 2012	103,998,500	City CAFR (pg. 30)
June 30, 2011	90,669,300	City CAFR (pg. 30)
June 30, 2010	72,323,500	City CAFR (pg. 36)
June 30, 2009	22,862,327	City CAFR (pg. 38)

**CERF PENSION CONTRIBUTION HISTORY**  
**FISCAL YEAR 2004 - FY 2022**



FY 1996-2020 Actual  
 FY 2021 & 2022 Budget

**POLICE AND FIRE PENSION CONTRIBUTION HISTORY  
FISCAL YEAR 2004- FY 2022**



FY 1996-2020 Actual  
FY 2021 & 2022 Budget



## CITY SUMMARY OF BOND RATINGS

Rating Range	Standard & Poor's	Fitch	Moody's
Best Quality	AAA	AAA	Aaa
High Quality	AA+	AA+	Aa1
	AA	AA	Aa2
	AA-	AA-	Aa3
Upper Medium Grade	A+	A+	A1
	A	A	A2
	A-	A-	A3
Medium Grade	BBB+	BBB+	Baa1
	BBB	BBB	Baa2
	BBB-	BBB-	Baa3

### Current City Rating

<u>Rating Agency</u>	<u>Previous Rating</u>	<u>Current Rating</u>	<u>Comments</u>
Fitch	BBB (Negative)	BBB (Stable)	
Moody's	Baa1 (Negative)	Baa1 (Stable)	
Standard & Pools	BBB+ (Negative)	BBB+ (Stable)	

**\*\*City did not use Moodys agency. They issued an opinion article**

## CITY SUMMARY OF BOND RATINGS

### Rating Summary Since 2013

<u>Rating Agency</u>	<u>Rating Month</u>	<u>Rating Outcome</u>	<u>Outlook</u>
Fitch	Apr-13	Downgrade from A+ to A	City given negative outlook
	Aug-13	Downgrade from A to A-	Maintains negative outlook
	Jul-15	Maintains A- rating	Changes outlook from negative to stable
	Dec-15	Maintains A- rating	Maintains stable outlook
	Aug-16	Maintains A- rating	Maintains stable outlook
	Jul-17	Maintains A- rating	Maintains stable outlook
	Jul-18	Downgrade to BBB	Changes outlook from stable to negative
	Oct-19	Affirmed BBB rating	Changes outlook from negative to stable
	Oct-20	Affirmed BBB rating	Maintains stable outlook
	Moody's	Jun-13	Downgrade from A1 to A2
Oct-13		Downgrade from A2 to A3	Maintains negative outlook
Aug-14		Maintains A3 rating	Changes outlook to stable
Jul-15		Maintains A3 rating	Maintains stable outlook
Nov-15		Maintains A3 rating	Maintains stable outlook
Aug-16		Downgrade to Baa1	Stable outlook
Jul-17		Maintains Baa1 negative	Maintains negative outlook
Jul-18		Maintains Baa1 negative	Maintains negative outlook
Oct-19		Maintains Baa1 negative	Maintains negative outlook
Jun-20		Maintains Baa1 stable	Changes outlook from negative to stable
Standard & Poors	Aug-13	Downgrade from A- to BBB+	Stable outlook
	Aug-14	Maintains BBB+	Maintains stable outlook
	Jul-15	Upgrades rating to A-	Maintains stable outlook
	Nov-15	Maintains A- rating	Maintains stable outlook
	Jul-16	Maintains A- rating	Changes outlook to positive
	Jul-17	Maintains A- rating	Maintains positive outlook
	Jul-18	Downgrades to BBB+	Outlook is negative
	Oct-19	Affirmed BBB+ rating	Outlook is negative
	Oct-20	Affirmed BBB	Changed outlook to stable

CITY OF NEW HAVEN FUND BALANCE  
FISCAL YEAR 2008-09 TO FY 2018-19

	1	2	3	4	5	6
						<b>SUM 1 TO 5</b>
Fiscal Year	Fund Balance Start of Year	General Fund Operating Results	Internal Service Operating Results	Auditor Reserve Non-Spendable	Auditor Adjustments Food service/Day Care	Fund Balance Grand Total
2008-09	15,508,258	517,531	0	0	0	16,025,789
2009-10	16,025,789	151,928	0	-7,000,000	0	9,177,717
2010-11	16,177,717	649,903	0	-7,000,000	0	9,827,620
2011-12	16,827,620	-8,035,824	0	-5,000,000	0	3,791,796
2012-13	8,791,796	-4,505,105	0	-4,000,000	-9,008,246	-8,721,555
2013-14	-4,721,555	4,743,602	0	0	0	22,047
2014-15	22,047	1,703,953	0	0	0	1,726,000
2015-16	1,726,000	297,605	0	0	0	2,023,605
2016-17	2,023,605	33,658	-5,451,623	0	0	-3,394,360
2017-18	-3,394,360	-8,344,637	1,135,882	0	0	-10,603,115
2018-19	-10,603,115	24,757,987	1,605,015	0	0	15,759,887
2019-20	15,759,887	-256,071	2,355,418	0	0	17,859,234

**\*Start of year fund balance equates to fund balance excluding non spendable**

**\*Internal service operating results are a combination of Workers Comp, Litigation Fund, and Medical Insurance fund**



**SECTION II - GENERAL FUND BUDGET**



# Board of Alder Approved Fiscal Year 2021-22 Budget Summary

The Fiscal Year 2021-22 Budget includes the following sections of information:

## **Budget Summary**

Contains the following items:

- Budget process Calendar.
- Board of Alder Approved – Total Budget (all sources);
- Appropriating Ordinance #1;
- Tax Levy Ordinance #2;
- Budget at-a-Glance; and
- Expenditure and revenue schedules and charts.

## **General Fund Line-Item Summary & Personnel Listing:**

This section of the Budget includes Department summaries for the General, Special and Capital funds as well as the number of positions.

The 105: This section of the Budget is the detailed backup for Appropriating Ordinance #1. Funds allocated at this level are the legal appropriations for Departments. Any transfers in excess of \$1,500 must be approved by the Transfer Committee, which includes representatives from Management & Budget, the Controller's Office and the Board of Alders. All transfers over \$15,000 must be approved by the Board of Alders.

The 102: This section of the Budget is the detailed backup per Department of the 50110 Salary Line Item.

## **Departmental Narratives and Performance Indicators:**

The Narrative Section of the Budget provides a snapshot of each Department, including its mission/objective, current year highlights and goals for the next fiscal year.

## **Capital Budget:**

The Capital Budget contains the descriptions of the major projects that the City will issue Bonds (debt) to finance over the next fiscal year. This section also includes any additional funds from State and Federal resources that will contribute to each project. In addition, the Budget reflects anticipated future projects.

## **Special Funds Revenue Budget:**

This section of the Budget includes anticipated revenues and expenditures of Federal, State and Private Grants. The Community Development Block Grant (CDBG), Home investment Partnership (HOME), Housing Opportunities for Persons with HIV/AIDs (HOPWA) and the Emergency Solutions Grants (ESG) are statutory entitlement grants from the Federal Government.

### **Enterprise Fund Budget:**

The City has four existing Enterprise Funds. These Budgets are approved by the Board of Alders and reflect functional activities that are self-sustaining. These funds include: The Alling Memorial Golf Course, Ralph Walker Skating Rink, East Rock Park Communications Tower and the Lighthouse Park Carousel Fund.

### **Licenses Permits and Fees:**

The annual update to the License, Permits and Fee Schedules are included as a companion to the Budget document. This section enables the City to keep pace with rising costs associated with delivering these services that entitle recipients to either an exclusive use or a service that not everyone benefits from. If fees did not keep pace with rising costs, this burden would be shifted toward the taxpayer, who may not benefit from these specialized services. Changes this year are recommended by the Fire, OBIE, Transportation, Traffic and Parking and the Parks Department.

### **Budget Summary & Financial Summary:**

This section contains a summary of the City Budget, City financial procedures and recent performance along with many supporting charts and graphs.

### **Historic Trends:**

This section contains information including the mill rate, tax collection rate, position counts and bond ratings.



Board of Alder Fiscal Year 2021-22 Budget  
All Sources of Funds

**General Fund**

City Allocation	415,625,355
Board of Education Allocation	190,718,697
<b>Grand Total</b>	<b>606,344,052</b>

**Capital Projects**

City Bonding	60,000,000
State Grants	17,294,314
Federal Grants	8,782,000
Other Capital Sources	0
<b>Grand Total</b>	<b>86,076,314</b>

**Special Revenue Funds**

City Allocation	<b>38,602,758</b>
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**Total City Appropriations**

City Operating Funds	606,344,052
Capital Bonding, City Bonding	60,000,000
Special Revenue Funds	38,602,758
<b>Grand Total</b>	<b>704,946,810</b>

**City Enterprise Funds**

	FY 2022 Anticipated Revenue	FY 2022 Anticipated Expenditures	FY 2022 Anticipated Operating Result Gain / (Loss)
East Rock Comm. Tower	15,000	62,000	(47,000)
Alling Memorial Golf Course	845,000	795,000	50,000
Skating Rink	180,000	125,500	54,500
Lighthouse Park Carousel	156,000	199,212	(43,212)

**Board of Alders Approved General Fund Budget Summary and  
Mill Rate**

A	B	C	D	E	F	G
						F - C
<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2021-22</b>	<b>FY 2021-22</b>	<b>+/-FY 22 VS 21</b>
<b>BOA</b>	<b>BOA</b>	<b>BOA</b>	<b>Crisis</b>	<b>Together</b>	<b>BOA</b>	<b>BOA</b>
547,089,954	556,641,051	567,990,073	589,149,644	606,244,052	606,344,052	38,353,979
<b><u>Mill Rate</u></b>						
<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2021-22</b>	<b>FY 2021-22</b>	<b>+/-FY 22 VS 21</b>
<b>BOA</b>	<b>BOA</b>	<b>BOA</b>	<b>Crisis</b>	<b>Together</b>	<b>BOA</b>	<b>BOA</b>
41.55	38.68	42.98	47.28	43.88	43.88	0.00

**BOARD OF ALDER APPROVED  
TOTAL BUDGET APPROPRIATION BY CITY AGENCY**

<b>Department No. &amp; Name</b>	<b>GENERAL FUND</b>	<b>CAPITAL (CITY BONDING)</b>	<b>SPECIAL FUNDS</b>	<b>GRAND TOTAL</b>
111 Board of Alders	944,668	0	0	944,668
131 Mayor's Office	936,825	1,000,000	407,794	2,344,619
132 Chief Administrator's Office	1,964,336	3,000,000	573,987	5,538,323
133 Corporation Counsel	2,816,999	0	0	2,816,999
137 Department of Finance	11,745,785	3,750,000	744,417	16,240,202
143 Central Utilities	8,932,000	0	0	8,932,000
139 Assessor's Office	773,452	0	0	773,452
152 Public Library	4,019,849	800,000	104,516	4,924,365
160 Parks & Recreation	0	0	0	0
161 City/Town Clerk	508,454	0	0	508,454
162 Registrar of Voters	1,104,020	0	0	1,104,020
200 Public Safety Communications	3,466,892	800,000	723,541	4,990,433
201 Police Service	44,776,333	4,100,000	386,532	49,262,865
202 Fire Service	34,934,146	700,000	5,000	35,639,146
301 Public Health	4,276,123	0	12,079,134	16,355,257
302 Fair Rent Commission	127,034	0	0	127,034
303 Elderly Services	726,606	0	59,500	786,106
304 Youth Services	0	0	0	0
305 Services to Persons with Disabilities	96,804	0	0	96,804
308 Community Service Admin	3,674,655	0	3,265,426	6,940,081
309 Youth and Recreation	2,267,764	0	1,659,113	3,926,877
402 Vacancy & Non-Personnel Savings	(585,419)	0	0	(585,419)
403 Salary Reserve for Contract Negotiations	3,200,000	0	0	3,200,000
404 Various Organizations	1,805,295	0	0	1,805,295
405 Non- Public Transportation	840,000	0	0	840,000
408 Expenditure Reserve	2,397,874	0	0	2,397,874
501 Public Works	0	0	0	0
502 Engineering	3,194,682	10,400,000	0	13,594,682
504 Public Works and Parks	16,525,963	7,300,000	341,571	24,167,534
600 Debt Service	62,827,640	0	0	62,827,640
601 Master Lease Payment	128,000	0	0	128,000
602 Fund Balance Replenishment	0	0	0	0
701 Financial Support to Organizations	350,000	0	0	350,000
702 City Plan	718,289	1,800,000	2,238,477	4,756,766
703 Airport	0	500,000	0	500,000
704 Transportation/Traffic & Parking	3,737,619	2,300,000	0	6,037,619
705 Commission on Equal Opportunities	212,659	0	5,000	217,659
721 Office of Building Inspection & Enforcement	1,219,880	500,000	223,581	1,943,461
724 Economic Development	1,856,247	4,950,000	7,339,219	14,145,466
747 Livable City Initiative	839,564	3,100,000	8,445,950	12,385,514
802 Pensions	84,793,107	0	0	84,793,107
804 Self Insurance	6,100,000	0	0	6,100,000
805 Employee Benefits	97,371,210	0	0	97,371,210
900 Education	190,718,697	15,000,000	0	205,718,697
999 Re-Funding Cash Flow Savings	0	0	0	0
<b>GRAND TOTALS</b>	<b>606,344,052</b>	<b>60,000,000</b>	<b>38,602,758</b>	<b>704,946,810</b>

***APPROPRIATING ORDINANCE #1 AN ORDINANCE MAKING APPROPRIATIONS FOR OPERATING CITY OF NEW HAVEN DEPARTMENTS FOR THE FISCAL YEAR JULY 1, 2021 THROUGH JUNE 30, 2022***

Ordained by the New Haven Board of Alders that the sums hereinafter enumerated are hereby appropriated for the operating expenses of the Departments, Boards, Agencies and Commissions of the City of New Haven for the period July 1, 2021 through June 30, 2022, as follows:

<b>Department No. &amp; Name</b>		<b>Personnel</b>	<b>Non-Personnel</b>	<b>Total</b>
111	Board of Alders	684,167	260,501	944,668
131	Mayor's Office	835,625	101,200	936,825
132	Chief Administrator's Office	959,336	1,005,000	1,964,336
133	Corporation Counsel	1,846,614	970,385	2,816,999
137	Department of Finance	4,318,908	7,426,877	11,745,785
143	Central Utilities	0	8,932,000	8,932,000
139	Assessor's Office	742,832	30,620	773,452
152	Public Library	3,275,349	744,500	4,019,849
160	Parks & Recreation	0	0	0
161	City/Town Clerk	347,653	160,801	508,454
162	Registrar of Voters	732,020	372,000	1,104,020
200	Public Safety Communications	3,463,892	3,000	3,466,892
201	Police Service	41,609,473	3,166,860	44,776,333
202	Fire Service	33,768,851	1,165,295	34,934,146
301	Public Health	4,106,886	169,237	4,276,123
302	Fair Rent Commission	125,784	1,250	127,034
303	Elderly Services	437,598	289,008	726,606
304	Youth Services	0	0	0
305	Services to Persons with Disabilities	91,804	5,000	96,804
308	Community Service Admin	771,655	2,903,000	3,674,655

<b>Department No. &amp; Name</b>		<b>Personnel</b>	<b>Non-Personnel</b>	<b>Total</b>
309	Youth and Recreation	1,047,764	1,220,000	2,267,764
402	Vacancy & Non-Personnel Savings	(585,419)	0	(585,419)
403	Salary Reserve for Contract Negotiations	3,200,000	0	3,200,000
404	Various Organizations	0	1,805,295	1,805,295
405	Non- Public Transportation	0	840,000	840,000
406	Storm Accounts	0	0	0
408	Expenditure Reserve	0	2,397,874	2,397,874
501	Public Works	0	0	0
502	Engineering	724,380	2,470,302	3,194,682
504	Public Works and Parks	10,752,613	5,773,350	16,525,963
600	Debt Service	0	62,827,640	62,827,640
601	Master Lease Payment	0	128,000	128,000
602	Fund Balance Replenishment	0	0	0
701	Financial Support to Organizations	0	350,000	350,000
702	City Plan	653,289	65,000	718,289
704	Transportation/Traffic & Parking	2,606,694	1,130,925	3,737,619
705	Commission on Equal Opportunities	202,659	10,000	212,659
721	Office of Building Inspection & Enforcement	1,172,880	47,000	1,219,880
724	Economic Development	1,129,247	727,000	1,856,247
747	Livable City Initiative	794,564	45,000	839,564
802	Pensions	0	84,793,107	84,793,107
804	Self-Insurance	0	6,100,000	6,100,000
805	Employee Benefits	0	97,371,210	97,371,210
900	Education	115,091,615	75,627,082	190,718,697
999	Re-Funding Cash Flow Savings	0	0	0
	<b>GRAND TOTALS</b>	<b>234,908,733</b>	<b>371,435,319</b>	<b>606,344,052</b>

# FY 2021-22 BUDGET AMENDMENT DETAIL

## I. GENERAL FUND EXPENDITURES

### A. General Fund - Salary / Personnel Amendments - TECHNICAL

Line	DEPT/ORG	POS #	JOB TITLE	CORRECTION / ACTION	UNION	MAYORS BUDGET		ADJUSTMENT		+/-
						R-S	SALARY	R-S	SALARY	
1.00	704-Traffic and Parking	PT 13010	Pt Parking Enforcement Officer	Add position to Budget (Forward)	N/A	N/A	\$0	PT	\$18,869	\$18,869
2.00	704-Traffic and Parking	PT 13011	Pt Parking Enforcement Officer	Add position to Budget (Forward)	N/A	N/A	\$0	PT	\$18,869	\$18,869
3.00	301-Health	190	Public Health Nurse Director	Hired at increased salary	3144	11/8	\$101,715	11/9	\$106,747	\$5,032
4.00	301-Health	740	Registrar of Vital Stats	Hired at increased salary	3144	11/1	\$72,118	11/2	\$75,855	\$3,737
5.00	301-Health	110	Deputy Director Public Health	Hired at increased salary	3144	N/A	\$90,000	12/8	\$112,199	\$22,199
6.00	137-Finance	PT 20221	PT Accounts Payable Auditor	Position to be added based on Central Svc. other contractual svcs	N/A	N/A	\$0	N/A	\$27,000	\$27,000
7.00	137-Finance	PT 20221	PT Collections Svc Clerk Tax Office	Position to be added based on Central Svc. other contractual svcs	N/A	N/A	\$0	N/A	\$27,000	\$27,000
8.00	137-Finance	TBD	PT Data Control Clerk or similar position	Position added as part of purchasing division	N/A	N/A	\$0	N/A	\$27,000	\$27,000
9.00	721-OBIE	TBD	Building Examiner	New position due to increases in projects and code enforcement	3144	N/A	\$0	7/10	\$78,213	\$78,213
<b>Net Impact</b>										<b>\$227,919</b>

### B. General Fund - Non-Sworn Budget Changes

Line	OBJ / OBJ DESCRIPTION	DESCRIPTION	MAYORS BUDGET	PROPOSED ADJUSTED BUDGET	ACTION	+/-
10.00	15021020-56694 (Storm water)	Adjustment in budget	\$500,000	\$525,000	Increase	\$25,000
11.00	11321310-50130 (OT Funding HR)	Increase OT Funding	\$15,000	\$30,000	Increase	\$15,000
12.00	11321010-56695 (UNH COOP)	Restore program funding	\$0	\$50,000	Increase	\$50,000
13.00	15048110-56694 (Refuse/Recycle)	Increase FY 2021-22 budget due to contractual obligations	\$517,500	\$575,000	Increase	\$57,500
14.00	11371080-56694 (Central svc)	Reduction to accommodate PT positions in Finance	\$800,000	\$740,000	Dcrease	(\$60,000)
15.00	12012040-50110 (Attrition Police)	Increase Attrition	(\$500,000)	(\$675,000)	Dcrease	(\$175,000)
16.00	14021010-50110 (City attrition savings)	Increase Attrition	(\$250,000)	(\$585,419)	Dcrease	(\$335,419)
17.00	11371010-56655 (REG Dues)	Reduction to accommodate PT positions in Finance	\$285,000	\$255,000	Dcrease	(\$30,000)
18.00	11371120-56662 (IT Main)	Budget adjustment to actual cost	\$4,200,000	\$4,300,000	Increase	\$100,000
19.00	11371080-56656 (Phone Copier Rental)	Budget adjustment to actual cost	\$700,000	\$900,000	Increase	\$200,000
20.00	13031010-56694	Small increase for grant funding match neglected to include our cleaning costs for new safety equipment acquired recently by our Signals crew	\$25,000	\$40,000	Increase	\$15,000
21.00	17047590-55586 (TTP Uniforms)		\$5,000	\$15,000	Increase	\$10,000
22.00	11331340-56694 (Labor Contract Svc)	Allocate funding from Other contractual services to Legal Services	\$110,000	\$10,000	Dcrease	(\$100,000)
23.00	11331340-56696 (Labor Legal Svc)	Allocate funding from Other contractual services to Legal Services	\$40,000	\$140,000	Increase	\$100,000
<b>Net Impact</b>						<b>(\$127,919)</b>

# FY 2021-22 BUDGET AMENDMENT DETAIL

## C. General Fund - Revenue Changes

Line	DESCRIPTION	COMMENT	MAYORS BUDGET	ADJUSTED BUDGET	ACTION	+/-
24.00	Building permits		(\$13,600,000)	(\$13,700,000)	Increase	(\$100,000.00)
						\$0.00
						\$0.00
<b>Net Impact</b>						(\$100,000)

	<i>Mayors Proposed</i>	<i>Technical Amendment</i>
Revenue	\$606,244,052	\$606,344,052
Expense	\$607,744,052	\$607,844,052
<b>Gap</b>	<b>(\$1,500,000)</b>	<b>(\$1,500,000)</b>

## II. INFORMATION ONLY CHANGES - SPECIAL FUNDS

Line	DEPT/ORG	POS #	JOB TITLE	CORRECTION / ACTION	UNION	MAYORS BUDGET		ADJUSTMENT		+/-
						R-S	SALARY	R-S	SALARY	
25.00	Mayors Office	21320060	Sustainability Specialist/Analyst	Correction to budget - Position was accidentally deleted	EM	0/0	\$0	0/0	\$60,000	\$60,000
26.00	Youth Services	23040010	Youth Program Services Assistant	Elimination of Title	3144	7/4	\$57,177	10/4	\$0	-\$57,177
27.00	Youth Services	TBD	Youth Service Bureau Manager	Replaces above position	3144	0/0	\$0	10/4	\$76,502	\$76,502
28.00	Engineering	TBD	Capital Projects Coordinator		3144	0/0	\$0	11/10	\$113,041	\$113,041
29.00	Finance	TBD	Administrative Assistant	Correction to budget - Listed as Account Clerk I and unfunded	884	0/0	\$0	9/3	\$43,085	\$43,085
<b>Net Impact</b>										-

## III. POLICY AMENDMENTS

1.00 The Office of Legislative Services (Board of Alders staff) is the only department allowed to determine how to spend the \$500,000 spread across the five new legislative-priority funds (Job Training (\$100K), Community Policing Forum Funds (\$100K), Affordable Housing Studies (\$100K), Health Engagement (\$100K) and Environmental Education (\$100K))

**TAX LEVY AND REVENUE APPROPRIATING ORDINANCE #2 AN ORDINANCE MAKING TAX LEVY AND REVENUE ASSUMPTIONS FOR THE FISCAL YEAR JULY 1, 2021 THROUGH JUNE 30, 2022**

**WHEREAS:** The Mayor of the City of New Haven has made estimates of the amount of money necessary to appropriate for the expenses of the City during the next fiscal year, beginning July 1, 2021 through June 30, 2022, and has classified such expenses under appropriate heads and Departments, as more fully appears in “Appropriating Ordinance #1”, An Ordinance Making Appropriations for Operating Departments of the City of New Haven for the Fiscal Year July 1, 2021 through June 30, 2022, and

**WHEREAS:** said Appropriating Ordinance #1, after publication and due hearing and consideration thereof pursuant to the provisions of the Charter of the City, has been enacted by the New Haven Board of Alders; and

**WHEREAS:** by utilizing such authorization, the Net Taxable Grand List of October 1, 2020 of property in Wards 1-30, inclusive, is estimated at \$6,712,653,144 and it is estimated that 97.74% will be collected on real estate, 97.75% on personal property and 90.01% on motor vehicles.

**NOW, THEREFORE, BE IT ORDAINED BY THE NEW HAVEN BOARD OF ALDERS THAT:**

The taxes for said next fiscal year shall be based upon the rate of taxation recommended to this Board by the Mayor, of which for real estate, personal property and motor vehicle shall be at a rate of **43.88 mills** upon the ratable estimates within the limits of the City of New Haven to meet said expenses as enumerated in appropriating ordinance #1.

- I. Said taxes shall become due on July 1, 2021 and shall be payable in two semi-annual installments from that date: namely, July 1, 2021 and January 1, 2022. However, any tax of less than one hundred dollars (\$100.00) shall be due and payable in a single installment on July 1, 2021. Further, the tax on any motor vehicles registered with the Commissioner of Motor Vehicles subsequent to October 1, 2020, shall be due and payable in a single installment on January 1, 2022 as provided in Section 12-71b of the General Statutes of Connecticut, Revision of 1958 as amended.
- II. Pursuant 12-144c of the general Statutes of Connecticut, Revision of 1958 as amended; (a) any property tax due in an amount less than five dollars (\$5.00) is waived, and (b) any property tax that remains due on an account after the receipt of payment and that is less than two dollars (\$2.00) is waived.
- III. The receipts from taxes levied to meet the expenses of the City for the next fiscal year beginning July 1, 2021, through June 30, 2022, and such miscellaneous revenues received by the City in said year, and not designated by law or regulation to be appropriated to other purposes, shall be and the same hereby are appropriated to meet the estimated general expenses of the City as contained in said Appropriating Ordinance #1 as approved by this Board.
- IV. Revenues received by the City for the next fiscal year beginning July 1, 2021, through June 30, 2022, in excess of the total appropriations for the general expenses of the City as contained in said Appropriating Ordinance #1, shall not be expended or encumbered without approval by the Mayor and Board of Alders.



# **Revenue Budget Summary**

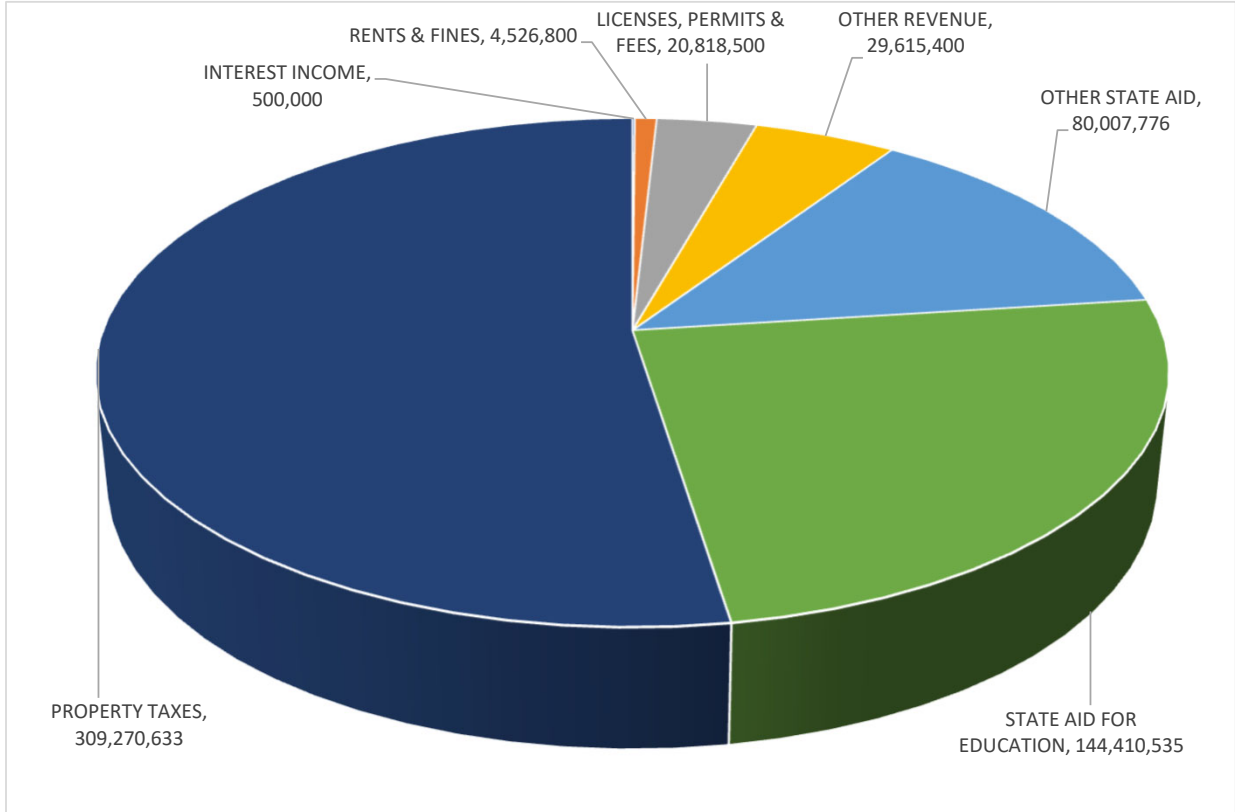
## **Revenue Summary**

The primary source of revenue in the City of New Haven is property taxes (51.02%). The second largest source of revenue is Intergovernmental Revenue (37.72%)—which includes State Property PILOT funding, College and Hospital PILOT funding, aid to public schools [Education Cost Sharing], and other miscellaneous state grants.

## **Board of Alder Budget Summary:**

- Overall revenue budget increase of \$38.3M (6.75%), when compared to FY 2021 Board of Alder approved budget.
- 2020 Net Grand List increased by 1.33% [\$87.9M value Increase]
- Mill Rate remains at 43.88.
  - Increase in tax revenue based on GL growth (approx. \$2.5M)
- Additional revenue of \$53M added for.
  - Tier PILOT from State of Connecticut which was passed in the State budget in June 2021. The City will yield an estimated \$47-\$49M in additional PILOT funding
  - Additional contribution from Yale University, Yale New Haven Hospital or another City Partner
- Increase in Public Works inspections and permits revenue
- Building permits budget reduced from \$19.4M to \$13.6M.
- Meter receipts reduced from \$7.1M to \$4.5M.
- Parking tags reduced from \$5.0M to \$4.1M.
  - Parking tags related to street sweeping were combined with the normal parking tag budget (\$300K)
- Delinquent Parking Tags Collection removed for a reduction of (\$500K);
- NHPA PILOT Payment reduced from \$4.0M to \$2.8M.
- Real Estate Conveyance increased from \$1.9M to \$2.2M.
- Motor Vehicle and Personal Property Audit revenue removed for a reduction of \$500K.
- City Interest income earning revenue budget reduced by \$200K.

**FISCAL YEAR 2020-21 GENERAL FUND  
BOARD OF ALDER APPROVED BUDGET  
WHERE THE MONEY COMES FROM**



<b>Category</b>	<b>Budget</b>	<b>%</b>
INTEREST INCOME	500,000	0.08%
RENTS & FINES	4,526,800	0.75%
LICENSES, PERMITS & FEES	20,918,500	3.45%
OTHER STATE AID	68,151,357	11.24%
OTHER REVENUE	79,115,400	13.05%
STATE AID FOR EDUCATION	144,410,535	23.82%
PROPERTY TAXES	288,721,460	47.62%
<b>TOTAL</b>	<b>606,344,052</b>	<b>100.02%</b>

## FISCAL YEAR 2021-22 BOARD OF ALDER SUMMARY OF GENERAL FUND REVENUES

	REVENUE CATEGORY	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	+/-	%
		BOA APPROVED	BOA APPROVED	BOA APPROVED	BOA APPROVED	BOA APPROVED	Net Change FY 22 V FY 21	Net Change FY 22 V FY 21
I.	Property Taxes	249,924,307	279,265,138	278,560,094	286,144,719	288,721,460	2,576,741	0.90%
II.	State Aid - BOE	148,238,612	148,307,929	146,276,545	146,276,545	144,410,535	(1,866,010)	-1.28%
	State Aid - City	73,883,327	68,058,437	67,833,437	68,802,834	68,151,357	(651,477)	-0.95%
	State Aid sub-total	<b>222,121,939</b>	<b>216,366,366</b>	<b>214,109,982</b>	<b>215,079,379</b>	<b>212,561,892</b>	<b>(2,517,487)</b>	<b>-1.17%</b>
III.	Licenses, Permits & Fees	25,091,098	21,695,500	28,432,000	29,607,500	20,918,500	(8,689,000)	-29.35%
IV.	Interest Income	25,000	25,000	700,000	700,000	500,000	(200,000)	-28.57%
V.	Rents & Fines	4,921,000	5,221,000	5,522,300	6,226,800	4,526,800	(1,700,000)	-27.30%
VI.	Other Revenue	36,823,609	24,516,950	29,316,675	30,231,675	79,115,400	48,883,725	161.70%
<b>GRAND TOTAL</b>		<b>538,906,953</b>	<b>547,089,954</b>	<b>556,641,051</b>	<b>567,990,073</b>	<b>606,344,052</b>	<b>38,353,979</b>	<b>6.75%</b>

**BOARD OF ALDER APPROVED BUDGET  
FISCAL YEAR 2021-22**

City Revenue Category	FY 2018 Budget Allocation	FY 2019 Budget Allocation	FY 2020 Budget Allocation	FY 2021 Budget Allocation	FY 2022 Budget Allocation	Net Change FY 22 VS FY 21	% Change FY 22 VS FY 21
<b>SECTION I. PROPERTY TAXES</b>							
<b>CURRENT TAXES</b>							
REAL ESTATE TAX	206,331,154	230,022,772	229,361,791	235,512,431	236,973,995	1,461,564	0.62%
MOTOR VEHICLE TAX	12,732,184	14,936,633	14,808,109	16,194,422	16,958,607	764,185	4.72%
PERSONAL PROPERTY TAX	24,603,330	28,048,094	27,932,555	27,880,227	28,231,219	350,992	1.26%
SUPPLEMENT MV TAX	1,930,027	1,930,027	2,030,027	2,030,027	2,030,027	0	0.00%
INTEREST ON CURRENT TAX	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0.00%
TAX COLLECTION INITIATIVES	1,177,612	1,177,612	1,177,612	1,177,612	1,177,612	0	0.00%
SUB-TOTAL	247,774,307	277,115,138	276,310,094	283,794,719	286,371,460	2,576,741	0.91%
<b>DELINQUENT TAXES</b>							
DELINQUENT REAL ESTATE TAX	1,550,000	1,550,000	1,650,000	1,650,000	1,650,000	0	0.00%
INTEREST ON DELINQUENT TAX	600,000	600,000	600,000	700,000	700,000	0	0.00%
COLLECTIONS FEES	0	0	0	0	0	0	0.00%
FEES ON COLLECTIONS	0	0	0	0	0	0	0.00%
SUB-TOTAL	2,150,000	2,150,000	2,250,000	2,350,000	2,350,000	0	0.00%
<b>SECTION I. TOTAL</b>	<b>249,924,307</b>	<b>279,265,138</b>	<b>278,560,094</b>	<b>286,144,719</b>	<b>288,721,460</b>	<b>2,576,741</b>	<b>0.90%</b>
<b>SECTION II. INTERGOVERNMENTAL AID</b>							
<b>STATE AID (EDUCATION)</b>							
EDUCATION COST SHARING	109,436,593	143,395,358	142,509,525	142,509,525	142,509,525	0	0.00%
SCHOOL CONSTRUCTION REIMB.	5,694,087	4,877,571	3,732,020	3,732,020	1,866,010	(1,866,010)	-50.00%
SCHOOL TRANSPORTATION	0	0	0	0	0	0	0.00%
EDUC REIMB - LEGALLY BLIND	0	0	0	0	0	0	0.00%
HEALTH SERVICES - NONPUB	35,000	35,000	35,000	35,000	35,000	0	0.00%
SPECIAL EDUCATION	33,072,932	0	0	0	0	0	0.00%
SUB-TOTAL	148,238,612	148,307,929	146,276,545	146,276,545	144,410,535	(1,866,010)	-1.28%
<b>STATE AID (CITY)</b>							
MUNICIPAL REVENUE SHARING	0	0	0	0	0	0	0.00%
GRANTS FOR MUNICIPAL PROJECTS	0	0	1,336,123	0	0	0	0.00%
STATE PROPERTY TAX RELIEF	0	1,336,123	0	1,805,520	1,805,520	0	0.00%
PEQUOT FUNDS	5,753,352	5,503,352	5,503,352	5,503,352	5,503,352	0	0.00%
TOWN AID FOR ROADS	1,248,795	1,245,504	1,245,504	1,245,504	1,254,027	8,523	0.68%
OFF TRACK BETTING SPECIAL REV	675,000	675,000	450,000	450,000	350,000	(100,000)	-22.22%
PILOT FOR STATE PROPERTIES	6,172,271	5,146,251	5,146,251	5,146,251	5,146,251	0	0.00%
PILOT COLLEGES & HOSPITALS	40,463,189	36,545,385	36,545,385	37,045,385	36,545,385	(500,000)	-1.35%
PILOT FOR DISABLED	10,000	10,000	10,000	10,000	0	(10,000)	-100.00%
PILOT FOR LOW INCOME VETERANS	62,000	50,000	50,000	50,000	0	(50,000)	-100.00%
PILOT FOR BOATS	0	0	0	0	0	0	0.00%
PILOT MACHINERY & EQUIPMENT	0	0	0	0	0	0	0.00%
MOTOR VEHICLE PILOT	3,393,780	0	0	0	0	0	0.00%
MUNICIPAL REVENUE SHARING PILO	14,584,940	15,246,372	15,246,372	15,246,372	15,246,372	0	0.00%
MUNICIPAL STABILATION GRANT	0	1,675,450	1,675,450	1,675,450	1,675,450	0	0.00%
DISTRESSED CITIES EXEMPTION	385,000	0	0	0	0	0	0.00%
TAX RELIEF FOR ELDERLY/FREEZE	0	0	0	0	0	0	0.00%
TAX RELIEF ELDERLY/CIRCUIT BRK	425,000	0	0	0	0	0	0.00%
TAX ABATEMENT PROGRAM	85,000	0	0	0	0	0	0.00%
RESTORED FUNDING ST. PILOT 09	0	0	0	0	0	0	0.00%
TELECOMMUNICATIONS PROPERTY TX	625,000	625,000	625,000	625,000	625,000	0	0.00%
OTHER MISC REVENUE	0	0	0	0	0	0	0.00%
MUNICIPAL DISTRESSED SUPPORT	0	0	0	0	0	0	0.00%
SUB-TOTAL	73,883,327	68,058,437	67,833,437	68,802,834	68,151,357	(651,477)	-0.95%
<b>SECTION II. TOTAL</b>	<b>222,121,939</b>	<b>216,366,366</b>	<b>214,109,982</b>	<b>215,079,379</b>	<b>212,561,892</b>	<b>(2,517,487)</b>	<b>-1.17%</b>

**BOARD OF ALDER APPROVED BUDGET  
FISCAL YEAR 2021-22**

<b>City Revenue Category</b>	<b>FY 2018 Budget Allocation</b>	<b>FY 2019 Budget Allocation</b>	<b>FY 2020 Budget Allocation</b>	<b>FY 2021 Budget Allocation</b>	<b>FY 2022 Budget Allocation</b>	<b>Net Change FY 22 VS FY 21</b>	<b>% Change FY 22 VS FY 21</b>
<b><u>SECTION III. LICENSE, PERMITS, AND FEES</u></b>							
OTHER LICENSES, PERMITS & FEES	35,000	35,000	35,000	35,000	35,000	0	0.00%
MAPS/BID DOCUMENTS	2,000	2,000	2,000	2,000	2,000	0	0.00%
OFFICE OF TECHNOLOGY	2,000	2,000	2,000	2,000	2,000	0	0.00%
TOWERS LICENSE	0	0	0	0	0	0	0.00%
FIRE INSURANCE RECOVERIES	250,000	250,000	250,000	100,000	100,000	0	0.00%
LIGHTHOUSE ADMISSION/CONCESSION	75,000	75,000	70,000	70,000	70,000	0	0.00%
LIGHTHOUSE CAROUSEL	2,000	2,000	1,000	1,000	1,000	0	0.00%
OTHER RECREATIONAL FEES	60,000	60,000	70,000	70,000	70,000	0	0.00%
KIOSKS VENDORS	0	0	0	0	0	0	0.00%
CITY CLERK	350,000	350,000	350,000	350,000	350,000	0	0.00%
POLICE SERVICES	125,000	125,000	100,000	100,000	100,000	0	0.00%
ANIMAL SHELTER	4,500	4,500	4,500	5,000	5,000	0	0.00%
POLICE GENERAL FINGERPRINTING	0	150,000	150,000	50,000	50,000	0	0.00%
POLICE TOWING FEE	0	0	200,000	0	0	0	0.00%
FIRE SERVICES	80,000	80,000	80,000	80,000	80,000	0	0.00%
TOWING LICENSES	0	0	0	0	0	0	0.00%
FIRE SERVICES VACANT BLDG INSP	0	200,000	200,000	200,000	200,000	0	0.00%
FIRE SERVICE PREVENTION	0	0	0	125,000	125,000	0	0.00%
FIRE LIFE HAZARD REGISTRATION/FEES	0	0	0	125,000	125,000	0	0.00%
HEALTH SERVICES	347,000	347,500	345,500	345,500	345,500	0	0.00%
REGISTRAR OF VITAL STATISTICS	675,000	632,000	630,000	630,000	630,000	0	0.00%
SCHOOL HEALTH SCREENING	0	0	0	0	0	0	0.00%
SCHOOL HEALTH CLINIC PERMIT	0	150,000	325,000	0	0	0	0.00%
PUBLIC SPACE LICENSES & PERMITS	153,098	150,000	145,000	145,000	250,000	105,000	72.41%
BULK TRASH PERMITS	20,000	20,000	11,000	11,000	11,000	0	0.00%
PUBLIC WORKS EVICTIONS	3,000	3,000	3,500	3,500	3,500	0	0.00%
ENGINEERS-COST RECOVERY	7,500	7,500	7,500	7,500	7,500	0	0.00%
STORMWATER CONNECTION FEE	0	0	0	0	6,000	6,000	0.00%
PUBLIC WORKS FEES	0	0	0	0	0	0	0.00%
RESIDENTIAL PARKING	0	0	100,000	100,000	0	(100,000)	-100.00%
TRAFFIC & PARKING METERS	6,800,000	7,000,000	7,000,000	7,150,000	4,500,000	(2,650,000)	-37.06%
TT&P PERMITS	0	0	300,000	300,000	0	(300,000)	-100.00%
BUILDING INSPECTIONS	15,950,000	11,900,000	17,900,000	19,450,000	13,700,000	(5,750,000)	-29.56%
PERMIT AND LICENSE CTR	65,000	65,000	65,000	65,000	65,000	0	0.00%
LCI FINES & TICKET COLLECTIONS	50,000	50,000	50,000	50,000	50,000	0	0.00%
HIGH SCHOOL ATHLETICS	35,000	35,000	35,000	35,000	35,000	0	0.00%
<b>SECTION III. TOTAL</b>	<b>25,091,098</b>	<b>21,695,500</b>	<b>28,432,000</b>	<b>29,607,500</b>	<b>20,918,500</b>	<b>(8,689,000)</b>	<b>-29.35%</b>
<b><u>SECTION IV. INTEREST INCOME</u></b>							
INTEREST INCOME ON INVESTMENTS	25,000	25,000	700,000	700,000	500,000	(200,000)	-28.57%
<b>SECTION IV. TOTAL</b>	<b>25,000</b>	<b>25,000</b>	<b>700,000</b>	<b>700,000</b>	<b>500,000</b>	<b>(200,000)</b>	<b>-28.57%</b>
<b><u>SECTION V. RENTS AND FINES</u></b>							
<b><u>RENTS</u></b>							
PARKING SPACE RENTAL	3,000	3,000	3,000	3,000	3,000	0	0.00%
MISC COMMUNITY DEVELOPMNT RENT	15,000	15,000	15,000	15,000	15,000	0	0.00%
COLISEUM LOTS	240,000	240,000	240,000	240,000	240,000	0	0.00%
PARK'S EMPLOYEE RENTS	5,000	5,000	6,300	10,800	10,800	0	0.00%
<b>SUB-TOTAL</b>	<b>263,000</b>	<b>263,000</b>	<b>264,300</b>	<b>268,800</b>	<b>268,800</b>	<b>0</b>	<b>0.00%</b>
<b><u>FINES</u></b>							
FINES - SUPERIOR COURT	50,000	50,000	50,000	50,000	50,000	0	0.00%
FINES - FALSE ALARM ORDINANCE	100,000	100,000	200,000	100,000	100,000	0	0.00%
FINES - PUBLIC SPACE VIOLATION	8,000	8,000	8,000	8,000	8,000	0	0.00%
FINES - PARKING TAGS	4,500,000	4,800,000	5,000,000	5,000,000	4,100,000	(900,000)	-18.00%
PARKING TAG AMNESTY PROGRAM	0	0	0	0	0	0	0.00%
DELINQUENT PARKING TAG COLLECT	0	0	0	500,000	0	(500,000)	-100.00%
PARKING TAGS-SWEEPING	0	0	0	300,000	0	(300,000)	-100.00%
OTHER FINES	0	0	0	0	0	0	0.00%
<b>SUB-TOTAL</b>	<b>4,658,000</b>	<b>4,958,000</b>	<b>5,258,000</b>	<b>5,958,000</b>	<b>4,258,000</b>	<b>(1,700,000)</b>	<b>-28.53%</b>
<b>SECTION V. TOTAL</b>	<b>4,921,000</b>	<b>5,221,000</b>	<b>5,522,300</b>	<b>6,226,800</b>	<b>4,526,800</b>	<b>(1,700,000)</b>	<b>-27.30%</b>

**BOARD OF ALDER APPROVED BUDGET  
FISCAL YEAR 2021-22**

City Revenue Category	FY 2018 Budget Allocation	FY 2019 Budget Allocation	FY 2020 Budget Allocation	FY 2021 Budget Allocation	FY 2022 Budget Allocation	Net Change FY 22 VS FY 21	% Change FY 22 VS FY 21
<b>SECTION VI. PILOTS, ASSESSMENTS, REVENUE</b>							
<b>PILOT PAYMENTS</b>							
REGIONAL WATER AUTHORITY	1,091,275	1,091,275	1,091,275	1,091,275	1,100,000	8,725	0.80%
TEMPLE MEDICAL CENTER	45,000	45,000	45,000	45,000	45,000	0	0.00%
HOWE STREET LIMITED PARTNERSHP	65,000	65,000	65,000	65,000	65,000	0	0.00%
PILOT NINTH SQUARE	0	0	635,000	600,000	550,000	(50,000)	-8.33%
GREATER N.H. WPCA PILOT	608,400	608,400	608,400	608,400	608,400	0	0.00%
TEMPLE STREET ARCADE. LLC	0	0	0	0	0	0	0.00%
TRINITY HOUSING	75,000	75,000	75,000	75,000	75,000	0	0.00%
NHPA PILOT	1,500,000	1,500,000	2,600,000	4,000,000	2,800,000	(1,200,000)	-30.00%
NHPA PILOT DEFEASEMENT	0	0	0	0	0	0	0.00%
FARNHAM COURT PILOT	0	0	30,000	30,000	30,000	0	0.00%
TRINITY HOUSING	0	0	0	0	0	0	0.00%
EASTVIEW PILOT	29,000	29,000	29,000	29,000	29,000	0	0.00%
NHPA PILOT	0	0	0	0	0	0	0.00%
HOSPITAL OF ST RAPHAEL GARAGE	0	0	0	0	0	0	0.00%
SUB-TOTAL	3,413,675	3,413,675	5,178,675	6,543,675	5,302,400	(1,241,275)	-18.97%
<b>OTHER ASSESSMENTS</b>							
AIR RIGHTS GARAGE SPEC ASSESSM	175,000	175,000	175,000	175,000	175,000	0	0.00%
YALE PAYMENT FOR FIRE SERVICES	2,705,000	2,800,000	3,300,000	3,300,000	3,500,000	200,000	6.06%
REAL ESTATE CONVEYANCE TAX	1,700,000	1,800,000	1,900,000	1,900,000	2,200,000	300,000	15.79%
SUB-TOTAL	4,580,000	4,775,000	5,375,000	5,375,000	5,875,000	500,000	9.30%
<b>MISCELLANOUS REVENUE</b>							
OTHER FINANCING SOURCES	0	0	0	0	0	0	0.00%
CONTROLLER MISC REVENUE	750,000	750,000	750,000	750,000	750,000	0	0.00%
REIMB. FOR PERSONAL MV USE	13,000	13,000	13,000	13,000	13,000	0	0.00%
WELFARE RECOVERIES	0	0	0	0	0	0	0.00%
SALE OF FIXED ASSESTS	0	0	1,100,000	1,300,000	1,000,000	(300,000)	-23.08%
UNITED ILLUMINATING REBATE	0	0	0	0	0	0	0.00%
LIQUIDATION OF GROVE ST	0	0	0	0	0	0	0.00%
MOTOR VEHICLE REG. AUDIT	0	0	0	100,000	0	(100,000)	-100.00%
PERSONAL PROPERTY AUDIT	0	0	0	400,000	0	(400,000)	-100.00%
BABS REVENUE	825,000	825,000	500,000	350,000	275,000	(75,000)	-21.43%
MONETIZATION/FINANCIAL STAB.	0	0	0	0	0	0	0.00%
NEIGHBORHOOD PRES. LOAN PYMNTS	0	0	0	0	0	0	0.00%
SUB-TOTAL	1,588,000	1,588,000	2,363,000	2,913,000	2,038,000	(875,000)	-30.04%
<b>OTHER REVENUE SOURCES</b>							
BOND PREMIUM PROCEEDS	0	0	0	0	0	0	0.00%
CITY REVENUE INITIATIVE	18,600,000	6,100,000	4,900,000	2,500,000	0	(2,500,000)	-100.00%
OTHER CONTRIBUTIONS	8,240,275	8,240,275	11,100,000	0	0	0	0.00%
YALE UNIVERSITY VOLUNTARY	0	0	0	9,700,000	9,700,000	0	0.00%
YALE NH HOSPITAL VOLUNTARY	0	0	0	2,800,000	2,800,000	0	0.00%
VEHICLE EXTRA DUTY FMLY 195	401,659	400,000	400,000	400,000	400,000	0	0.00%
ANTICIPATED STATE/YALE AID	0	0	0	0	53,000,000	53,000,000	0.00%
SALE OF CITY ASSETS	0	0	0	0	0	0	0.00%
REGIONAL WPCA RATE STABILIZATI	0	0	0	0	0	0	0.00%
FEDERAL STIMULUS AIDE	0	0	0	0	0	0	0.00%
SUB-TOTAL	27,241,934	14,740,275	16,400,000	15,400,000	65,900,000	50,500,000	327.92%
<b>SECTION VI. TOTAL</b>	<b>36,823,609</b>	<b>24,516,950</b>	<b>29,316,675</b>	<b>30,231,675</b>	<b>79,115,400</b>	<b>48,883,725</b>	<b>161.70%</b>
<b>GRAND TOTAL REVENUE</b>							
SECTION I. PROPERTY TAXES	249,924,307	279,265,138	278,560,094	286,144,719	288,721,460	2,576,741	0.90%
SECTION II. STATE AID	222,121,939	216,366,366	214,109,982	215,079,379	212,561,892	(2,517,487)	-1.17%
SECTION III. LICENSE, PERMITS, AND FEES	25,091,098	21,695,500	28,432,000	29,607,500	20,918,500	(8,689,000)	-29.35%
SECTION IV. INTEREST INCOME	25,000	25,000	700,000	700,000	500,000	(200,000)	-28.57%
SECTION V. RENTS AND FINES	4,921,000	5,221,000	5,522,300	6,226,800	4,526,800	(1,700,000)	-27.30%
SECTION VI. PILOTS, ASSESSMENTS/REVENUE	36,823,609	24,516,950	29,316,675	30,231,675	79,115,400	48,883,725	161.70%
SECTION VII. OTHER SOURCES/TRANSFERS	0	0	0	0	0	0	0.00%
<b>GRAND TOTAL</b>	<b>538,906,953</b>	<b>547,089,954</b>	<b>556,641,051</b>	<b>567,990,073</b>	<b>606,344,052</b>	<b>38,353,979</b>	<b>6.75%</b>

**ACTUAL REVENUE COLLECTIONS  
FISCAL YEARS 2014-2020**

<b>City Revenue Category</b>	<b>FY 2014 Actual Revenue</b>	<b>FY 2015 Actual Revenue</b>	<b>FY 2016 Actual Revenue</b>	<b>FY 2017 Actual Revenue</b>	<b>FY 2018 Actual Revenue</b>	<b>FY 2019 Actual Revenue</b>	<b>FY 2020 Actual Revenue</b>
<b>SECTION I. PROPERTY TAXES</b>							
<b>CURRENT TAXES</b>							
REAL ESTATE TAX	201,729,889	205,705,091	205,001,759	205,642,170	208,288,537	233,054,544	231,215,491
MOTOR VEHICLE TAX	13,277,005	13,952,367	14,106,994	12,692,668	11,997,024	14,942,913	14,960,358
PERSONAL PROPERTY TAX	23,680,097	25,673,707	26,194,167	26,413,483	25,474,486	27,794,733	27,927,618
SUPPLEMENT MV TAX	2,302,887	2,543,569	2,663,997	2,756,198	2,497,514	3,037,115	2,917,481
INTEREST ON CURRENT TAX	1,059,051	1,023,450	964,244	1,070,886	975,495	1,194,053	1,008,127
TAX COLLECTION INITIATIVES	0	0	0	0	0	0	0
SUB-TOTAL	242,048,929	248,898,184	248,931,161	248,575,406	249,233,055	280,023,358	278,029,074
<b>DELINQUENT TAXES</b>							
DELINQUENT REAL ESTATE TAX	925,672	229,916	1,204,052	2,875,525	3,205,126	3,144,236	2,746,085
INTEREST ON DELINQUENT TAX	1,110,809	1,016,935	901,558	938,720	1,124,651	944,292	814,376
COLLECTIONS FEES	0	4,069	0	0	0	0	0
FEES ON COLLECTIONS	(86,068)	(180,323)	(43,677)	0	0	0	0
SUB-TOTAL	1,950,413	1,070,597	2,061,933	3,814,245	4,329,776	4,088,528	3,560,461
<b>SECTION I. TOTAL</b>	<b>243,999,342</b>	<b>249,968,781</b>	<b>250,993,094</b>	<b>252,389,651</b>	<b>253,562,832</b>	<b>284,111,887</b>	<b>281,589,535</b>
<b>SECTION II. INTERGOVERNMENTAL AID</b>							
<b>STATE AID (EDUCATION)</b>							
EDUCATION COST SHARING	142,476,671	142,500,250	142,681,585	142,450,308	142,194,717	142,678,211	142,503,124
SCHOOL CONSTRUCTION REIMB.	6,298,139	4,471,963	5,658,777	5,740,371	5,694,087	4,877,571	3,732,020
SCHOOL TRANSPORTATION	2,427,010	2,474,228	2,284,948	0	0	0	0
EDUC REIMB - LEGALLY BLIND	0	0	0	0	0	0	0
HEALTH SERVICES - NONPUB	46,989	37,328	30,253	32,391	35,555	44,597	42,713
SPECIAL EDUCATION	0	0	0	0	0	0	0
SUB-TOTAL	151,248,809	149,483,769	150,655,563	148,223,070	147,924,359	147,600,379	146,277,857
<b>STATE AID (CITY)</b>							
MUNICIPAL REVENUE SHARING	0	0	0	0	0	0	0
GRANTS FOR MUNICIPAL PROJECTS	0	0	1,369,123	0	1,369,123	0	0
STATE PROPERTY TAX RELIEF	1,287,658	1,287,658	0	1,369,123	0	1,369,123	1,805,520
PEQUOT FUNDS	7,417,028	6,537,304	6,224,317	5,794,422	5,753,352	5,503,352	5,503,352
TOWN AID FOR ROADS	1,244,746	1,251,332	1,248,795	1,245,504	1,247,601	1,248,741	1,254,250
OFF TRACK BETTING SPECIAL REV	840,328	635,738	688,344	557,167	484,365	502,747	328,976
PILOT FOR STATE PROPERTIES	5,070,786	6,879,419	6,993,359	6,013,572	5,146,251	5,146,251	5,146,251
PILOT COLLEGES & HOSPITALS	38,404,315	43,246,260	41,698,019	40,483,204	36,335,839	36,356,792	36,356,794
PILOT FOR DISABLED	11,231	10,428	9,503	8,699	8,030	8,742	9,001
PILOT FOR LOW INCOME VETERANS	52,427	54,311	63,989	55,190	47,803	39,800	42,508
PILOT FOR BOATS	0	0	0	0	0	0	0
PILOT MACHINERY & EQUIPMENT	0	0	0	0	0	0	0
MOTOR VEHICLE PILOT	0	0	0	2,118,290	1,142,454	0	0
MUNICIPAL REVENUE SHARING PILO	0	0	0	14,584,940	14,584,940	15,246,372	15,246,372
MUNICIPAL STABILATION GRANT	0	0	0	0	2,261,574	1,675,450	1,675,450
DISTRESSED CITIES EXEMPTION	231,722	315,146	394,837	331,010	0	26,191	14,711
TAX RELIEF FOR ELDERLY/FREEZE	4,000	2,000	0	0	0	0	0
TAX RELIEF ELDERLY/CIRCUMT BRK	434,350	426,816	416,557	404,509	0	0	0
TAX ABATEMENT PROGRAM	85,128	84,958	0	0	0	0	0
RESTORED FUNDING ST. PILOT 09	0	0	0	0	0	0	0
TELECOMMUNICATIONS PROPERTY TX	615,596	642,594	605,491	644,864	497,957	469,990	497,976
OTHER MISC REVENUE	32,229	54,879	32,502	54,047	32,261	32,284	32,458
MUNICIPAL DISTRESSED SUPPORT	0	0	0	0	0	0	0
SUB-TOTAL	55,731,543	61,428,843	59,744,837	73,664,540	68,911,550	67,625,834	67,913,620
<b>SECTION II. TOTAL</b>	<b>206,980,352</b>	<b>210,912,612</b>	<b>210,400,400</b>	<b>221,887,610</b>	<b>216,835,909</b>	<b>215,226,213</b>	<b>214,191,477</b>

**ACTUAL REVENUE COLLECTIONS  
FISCAL YEARS 2014-2020**

<b>City Revenue Category</b>	<b>FY 2014 Actual Revenue</b>	<b>FY 2015 Actual Revenue</b>	<b>FY 2016 Actual Revenue</b>	<b>FY 2017 Actual Revenue</b>	<b>FY 2018 Actual Revenue</b>	<b>FY 2019 Actual Revenue</b>	<b>FY 2020 Actual Revenue</b>
<b>SECTION III. LICENSE, PERMITS, AND FEES</b>							
OTHER LICENSES, PERMITS & FEES	45,356	38,883	41,294	43,550	37,269	81,795	53,516
MAPS/BID DOCUMENTS	4,235	3,619	2,455	1,736	2,569	3,571	1,496
OFFICE OF TECHNOLOGY	2,315	1,500	1,285	1,758	750	1,250	1,000
TOWERS LICENSE	0	0	0	0	0	0	0
FIRE INSURANCE RECOVERIES	77,820	58,726	102,021	84,049	99,335	137,973	99,946
LIGHTHOUSE ADMISSION/CONCESSION	68,395	80,594	87,451	64,273	65,470	74,210	82,364
LIGHTHOUSE CAROUSEL	1,345	1,210	1,872	1,014	1,127	1,128	1,097
OTHER RECREATIONAL FEES	58,833	59,702	44,864	66,499	91,037	72,772	38,550
KIOSKS VENDORS	0	0	0	0	0	0	0
CITY CLERK	397,560	353,140	367,201	405,906	352,543	372,732	360,017
POLICE SERVICES	111,990	129,117	146,316	83,102	86,292	113,583	82,411
ANIMAL SHELTER	3,755	5,634	7,225	6,231	4,469	5,249	7,454
POLICE GENERAL FINGERPRINTING	0	0	0	0	0	0	0
POLICE TOWING FEE	0	0	0	0	0	0	0
FIRE SERVICES	72,155	73,535	130,874	85,081	84,115	76,653	61,740
TOWING LICENSES	0	0	0	0	0	0	0
FIRE SERVICES VACANT BLDG INSP	0	0	0	0	0	0	0
FIRE SERVICE PREVENTION	0	0	0	0	0	0	0
FIRE LIFE HAZARD REGISTRATION/FEES	0	0	0	0	0	0	0
HEALTH SERVICES	333,205	344,196	344,438	347,786	350,315	361,705	270,930
REGISTRAR OF VITAL STATISTICS	679,859	669,572	635,765	630,462	604,131	658,824	543,225
SCHOOL HEALTH SCREENING	0	0	0	0	0	0	0
SCHOOL HEALTH CLINIC PERMIT	0	0	0	0	0	0	0
PUBLIC SPACE LICENSES & PERMITS	143,058	202,109	192,122	116,844	149,665	151,027	114,049
BULK TRASH PERMITS	45,458	36,291	48,051	12,942	9,505	13,559	11,063
PUBLIC WORKS EVICTIONS	3,735	3,990	3,750	3,565	3,575	2,166	2,158
ENGINEERS-COST RECOVERY	7,584	37,688	5,116	20,219	0	555	0
STORMWATER CONNECTION FEE	0	0	0	0	0	0	0
PUBLIC WORKS FEES	0	0	0	0	0	0	0
RESIDENTIAL PARKING	33,285	34,290	36,720	120	26	3,050	0
TRAFFIC & PARKING METERS	5,756,520	6,118,684	6,487,834	6,292,394	6,109,040	5,788,563	5,232,268
TT&P PERMITS	0	0	0	0	0	0	0
BUILDING INSPECTIONS	7,860,510	17,446,258	10,096,766	13,420,255	14,156,797	10,872,372	15,615,048
PERMIT AND LICENSE CTR	0	0	0	39,645	76,272	54,705	27,305
LCI FINES & TICKET COLLECTIONS	0	0	50,000	78,840	123,120	79,900	53,557
HIGH SCHOOL ATHLETICS	36,440	36,728	51,799	53,120	43,999	34,265	35,406
<b>SECTION III. TOTAL</b>	<b>15,743,414</b>	<b>25,735,463</b>	<b>18,885,218</b>	<b>21,859,391</b>	<b>22,451,420</b>	<b>18,961,608</b>	<b>22,694,599</b>
<b>SECTION IV. INTEREST INCOME</b>							
INTEREST INCOME ON INVESTMENTS	(38,682)	(12,940)	(6,891)	385,505	1,389,114	2,702,009	1,839,256
<b>SECTION IV. TOTAL</b>	<b>(38,682)</b>	<b>(12,940)</b>	<b>(6,891)</b>	<b>385,505</b>	<b>1,389,114</b>	<b>2,702,009</b>	<b>1,839,256</b>
<b>SECTION V. RENTS AND FINES</b>							
<b>RENTS</b>							
PARKING SPACE RENTAL	3,025	3,300	4,035	3,300	2,585	2,860	3,080
MISC COMMUNITY DEVELOPMNT RENT	15,060	15,060	15,060	15,060	15,060	15,060	15,060
COLISEUM LOTS	240,000	300,000	300,000	180,000	300,000	180,000	300,000
PARK'S EMPLOYEE RENTS	5,820	6,960	5,950	6,300	6,300	6,825	10,850
<b>SUB-TOTAL</b>	<b>263,905</b>	<b>325,320</b>	<b>325,045</b>	<b>204,660</b>	<b>323,945</b>	<b>204,745</b>	<b>328,990</b>
<b>FINES</b>							
FINES - SUPERIOR COURT	44,085	54,580	99,835	96,962	45,520	73,154	51,240
FINES - FALSE ALARM ORDINANCE	147,778	119,597	95,589	101,483	149,066	140,357	83,728
FINES - PUBLIC SPACE VIOLATION	300	4,188	5,000	6,725	3,700	3,350	1,375
FINES - PARKING TAGS	4,257,684	4,624,283	4,958,925	4,655,139	4,604,385	4,308,367	3,356,945
PARKING TAG AMNESTY PROGRAM	0	0	0	0	0	0	0
DELINQUENT PARKING TAG COLLECT	0	0	0	0	0	0	0
PARKING TAGS-SWEEPING	0	0	0	0	0	0	0
OTHER FINES	0	0	0	0	0	0	0
<b>SUB-TOTAL</b>	<b>4,449,846</b>	<b>4,802,648</b>	<b>5,159,348</b>	<b>4,860,308</b>	<b>4,802,671</b>	<b>4,525,228</b>	<b>3,493,287</b>
<b>SECTION V. TOTAL</b>	<b>4,713,751</b>	<b>5,127,968</b>	<b>5,484,393</b>	<b>5,064,968</b>	<b>5,126,616</b>	<b>4,729,973</b>	<b>3,822,277</b>



**ACTUAL REVENUE COLLECTIONS  
FISCAL YEARS 2014-2020**

City Revenue Category	FY 2014 Actual Revenue	FY 2015 Actual Revenue	FY 2016 Actual Revenue	FY 2017 Actual Revenue	FY 2018 Actual Revenue	FY 2019 Actual Revenue	FY 2020 Actual Revenue
<b>SECTION VI. PILOTS, ASSESSMENTS, REVENUE</b>							
<b>PILOT PAYMENTS</b>							
REGIONAL WATER AUTHORITY	1,033,236	1,035,795	1,091,275	1,067,550	995,092	1,127,466	1,115,889
TEMPLE MEDICAL CENTER	43,609	44,410	44,410	44,410	0	76,077	40,041
HOWE STREET LIMITED PARTNERSHP	67,097	70,140	72,245	74,412	76,644	78,944	81,313
PILOT NINTH SQUARE	580,065	0	0	0	0	0	608,852
GREATER N.H. WPCA PILOT	608,400	608,400	608,400	608,400	608,400	608,400	608,400
TEMPLE STREET ARCADE, LLC	0	0	0	0	0	0	0
TRINITY HOUSING	66,808	73,292	73,292	75,638	76,924	78,923	23,929
NHPA PILOT	2,500,000	1,950,000	2,016,544	2,016,544	3,516,544	1,516,544	2,783,094
NHPA PILOT DEFEASEMENT	0	0	0	0	0	0	0
FARNHAM COURT PILOT	0	0	0	0	0	0	70,715
TRINITY HOUSING	0	0	0	0	0	0	0
EASTVIEW PILOT	28,616	29,131	29,131	30,064	0	31,371	32,939
NHPA PILOT	0	0	0	0	0	0	0
HOSPITAL OF ST RAPHAEL GARAGE	0	0	0	0	0	0	0
SUB-TOTAL	4,927,832	3,811,169	3,935,298	3,917,018	5,273,604	3,517,724	5,365,172
<b>OTHER ASSESSMENTS</b>							
AIR RIGHTS GARAGE SPEC ASSESSM	200,000	183,333	116,667	0	155,060	48,000	48,000
YALE PAYMENT FOR FIRE SERVICES	2,704,872	2,695,735	2,702,856	2,784,610	2,705,000	2,800,000	3,244,700
REAL ESTATE CONVEYANCE TAX	1,549,397	1,538,813	2,651,308	1,923,606	2,998,398	2,268,560	2,285,533
SUB-TOTAL	4,454,269	4,417,881	5,470,831	4,708,216	5,858,458	5,116,560	5,578,233
<b>MISCELLANEOUS REVENUE</b>							
OTHER FINANCING SOURCES	0	0	0	0	0	0	0
CONTROLLER MISC REVENUE	848,115	529,597	1,362,438	888,817	810,953	887,095	1,112,781
REIMB. FOR PERSONAL MV USE	12,331	13,617	16,323	14,214	12,694	10,886	9,340
WELFARE RECOVERIES	0	1,723	205	0	0	0	0
SALE OF FIXED ASSESTS	2,550,000	0	0	928,366	0	1,512,442	1,614,218
UNITED ILLUMINATING REBATE	0	0	0	0	0	0	0
LIQUIDATION OF GROVE ST	0	0	0	373,820	0	0	0
MOTOR VEHICLE REG. AUDIT	0	0	0	0	0	0	0
PERSONAL PROPERTY AUDIT	0	0	0	0	0	0	0
BABS REVENUE	820,247	826,484	828,266	799,297	537,145	467,449	463,706
MONETIZATION/FINANCIAL STAB.	0	0	0	0	0	0	0
NEIGHBORHOOD PRES. LOAN PYMNTS	822	274	685	1,096	1,370	1,644	1,096
SUB-TOTAL	4,231,515	1,371,696	2,207,917	3,005,610	1,362,162	2,879,517	3,201,142
<b>OTHER REVENUE SOURCES</b>							
BOND PREMIUM PROCEEDS	1,749,713	1,251,358	0	0	0	0	0
CITY REVENUE INITIATIVE	0	0	0	0	0	3,073,984	0
OTHER CONTRIBUTIONS	8,341,236	8,240,275	8,196,750	8,240,191	11,681,162	11,614,782	11,780,830
YALE UNIVERSITY VOLUNTARY	0	0	0	0	0	0	0
YALE NH HOSPITAL VOLUNTARY	0	0	0	0	0	0	0
VEHICLE EXTRA DUTY FMLY 195	350,842	404,973	678,887	297,971	372,351	449,887	309,409
ANTICIPATED STATE/YALE AID	0	0	0	0	0	0	0
SALE OF CITY ASSETS	0	0	0	0	0	0	0
REGIONAL WPCA RATE STABILIZATI	0	0	0	0	0	0	0
FEDERAL STIMULUS AIDE	0	0	0	0	0	0	0
SUB-TOTAL	10,441,791	9,896,606	8,875,638	8,538,162	12,053,513	15,138,653	12,090,239
<b>SECTION VI. TOTAL</b>	<b>24,055,407</b>	<b>19,497,352</b>	<b>20,489,684</b>	<b>20,169,005</b>	<b>24,547,737</b>	<b>26,652,454</b>	<b>26,234,786</b>
<b>GRAND TOTAL REVENUE</b>							
SECTION I. PROPERTY TAXES	243,999,342	249,968,781	250,993,094	252,389,651	253,562,832	284,111,887	281,589,535
SECTION II. STATE AID	206,980,352	210,912,612	210,400,400	221,887,610	216,835,909	215,226,213	214,191,477
SECTION III. LICENSE, PERMITS, AND FEES	15,743,414	25,735,463	18,885,218	21,859,391	22,451,420	18,961,608	22,694,599
SECTION IV. INTEREST INCOME	(38,682)	(12,940)	(6,891)	385,505	1,389,114	2,702,009	1,839,256
SECTION V. RENTS AND FINES	4,713,751	5,127,968	5,484,393	5,064,968	5,126,616	4,729,973	3,822,277
SECTION VI. PILOTS, ASSESSMENTS/REVENUE	24,055,407	19,497,352	20,489,684	20,169,005	24,547,737	26,652,454	26,234,786
SECTION VII. OTHER SOURCES/TRANSFERS	0	0	0	0	0	1,640,531	0
<b>GRAND TOTAL</b>	<b>495,453,585</b>	<b>511,229,235</b>	<b>506,245,899</b>	<b>521,756,131</b>	<b>523,913,628</b>	<b>554,024,676</b>	<b>550,371,931</b>

## **REVENUE EXPLANATIONS**

### **CURRENT CITY TAXES**

Real and personal property taxes are levied on real estate and personal property of businesses on July 1 of each fiscal year and is payable in semi-annual installments on July 1 and January 1. Motor vehicle taxes are levied and are payable in 2 installments on July 1 and January 1.

The Fiscal Year 2021-22 budget for **REAL AND PERSONAL PROPERTY TAXES** is based on the October 1, 2020 Net Taxable Grand List of \$6,712,653,144.

The City Charter requires budgeted revenues to reflect a tax collection rate of at least 1% below the actual collection rate of the last completed fiscal year. Actual tax collections were 98.59% in FY 2021-22, 97.74% for real estate, 97.75% for personal property and 90.01% for motor vehicles. Based on this requirement and tax collections of the current year, a collection rate of 1% less for each category has been used for budgeted tax revenue for FY 2021-22.

**The mill rate for FY 2021-22 Board of Alder approved budget is 43.88 for Real Estate, Personal Property, and Motor Vehicle.**

**SUPPLEMENTAL MOTOR VEHICLE TAXES** are budgeted separately from the regular July 1 tax levy. These taxes will be levied on January 1, 2022 on motor vehicles acquired after the October 1, 2020 assessment date. For 2021-22, the budget assumes that the Supplemental Motor Vehicle Tax collections will be like those of the current year.

**CURRENT INTEREST** is budgeted for interest charged on current taxes not received within 30 days of the July 1 and January 1 due dates, at the rate of 1.5% per month.

### **DELINQUENT CITY TAXES**

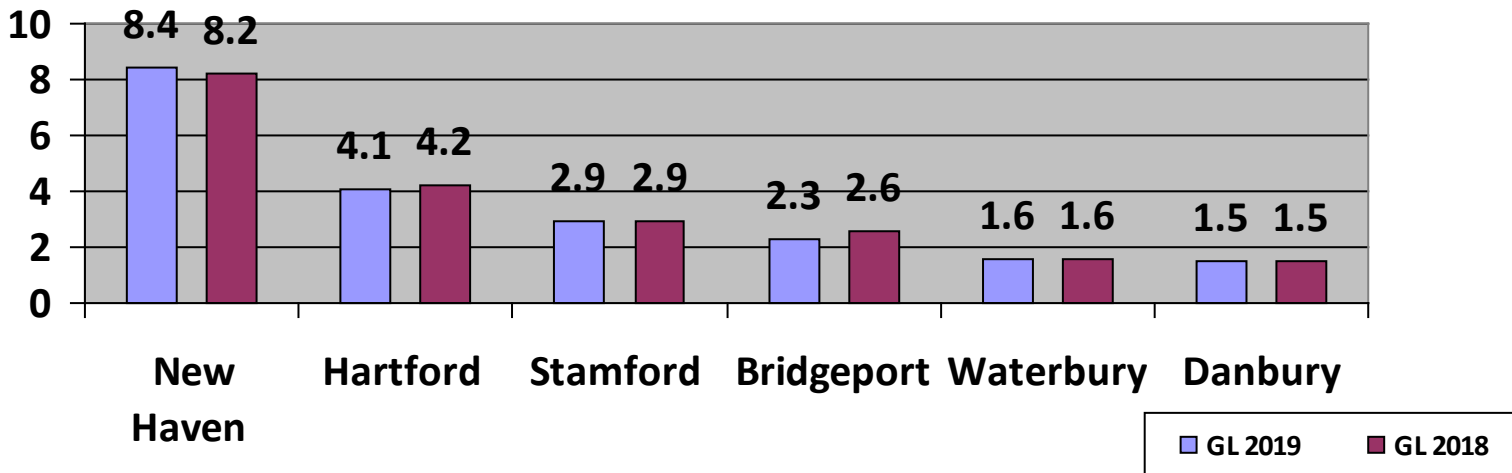
Pursuant to State Statutes, property taxes are subject to a fifteen-year statute of limitations. All taxes collected in this category are budgeted in DELINQUENT REAL AND PERSONAL PROPERTY TAXES. Collection of delinquent taxes are also enforced through foreclosure and tax warrants. The interest rate on delinquent taxes is 1.5% per month or 18% per annum.

**Mill Rate Comparison (<https://portal.ct.gov/OPM/IGPP-MAIN/Publications/Mill-Rates>)**

Rank	Municipality	Mill Rate FY 2018 (GL 2016)	Mill Rate FY 2019 (GL 2017)	Mill Rate FY 2020 (GL 2018)	Mill Rate FY 2021 (GL 2019)
1	Hartford - residential homes are assessed at lower amount	74.29	74.29	74.29	74.29
2	Waterbury	60.21	60.21	60.21	60.21
3	Bridgeport	54.37	54.37	53.99	53.99
4	Hamden	45.26	47.96	48.86	51.98
5	West Haven + Fire District	47.78 (35.26 + 12.52)	49.32 (36.26 + 13.06)	50.70 (36.88 + 14.02)	51.50 (37.48 + 14.02)
6	New Britain	50.5	50.5	50.5	50.5
7	East Hartford	47.05	47.66	49.11	49.92
8	Norwich, City of (Paid Fire) (CCD)	48.74	48.39	48.35 (40.28+7.71 +0.36)	48.79 (42.06+6.41 +0.32)
9	Naugatuck	48.55	48.35	47.25	47.75
10	Torrington	45.75	46.17	46.17	46.17
11	Middletown + City Fire	42.4	43.7	44.40 (36.00+8.40)	44.20 (35.80+8.40)
12	New Haven	38.68	42.98	42.98	43.88
13	Meriden + District 2	N/A	43.21	43.04	43.41
14	New London	43.17	43.17	39.9	38.19

**Grand List Exempt Property Value (As of GL 2018 & GL 2019)  
(Billions)**

**Per CT Municipal Fiscal Indicators**



## City of New Haven Grand List

The City's total Grand List is \$15.9B

- ✓ \$6.7B is the total taxable Grand List
- ✓ \$8.5B is nontaxable
  - Yale University \$3.5B
  - Yale New Haven Hospital \$1.2B
  - Municipal \$2.0B
  - State \$858K
  - Non-Profits \$842K
- ✓ 59.57% of real estate is exempt
  - 59.74% for GL 2019

### 2020 Taxable Grand List Comparison

<b>GROSS TAXABLE</b>	<b>GL 2015</b>	<b>GL 2016</b>	<b>GL 2017</b>	<b>GL 2018</b>	<b>GL 2019</b>	<b>GL 2020</b>	<b>GL 2020 VS GL 2019 (Decrease) / Increase</b>
Real Estate	5,239,162,395	5,748,533,145	5,753,727,663	5,684,986,812	5,712,592,534	5,773,245,188	60,652,654
Personal Property	719,109,633	757,100,350	1,033,827,953	1,093,283,530	1,095,356,040	1,125,575,190	30,219,150
Motor Vehicle	380,823,642	410,168,319	414,539,336	422,346,345	441,394,200	464,241,280	22,847,080
<b>Total</b>	<b>6,339,095,670</b>	<b>6,915,801,814</b>	<b>7,202,094,952</b>	<b>7,200,616,687</b>	<b>7,249,342,774</b>	<b>7,363,061,658</b>	<b>113,718,884</b>

<b>EXEMPTIONS</b>	<b>GL 2015</b>	<b>GL 2016</b>	<b>GL 2017</b>	<b>GL 2018</b>	<b>GL 2019</b>	<b>GL 2020</b>	<b>GL 2020 VS GL 2019 (Decrease) / Increase</b>
Real Estate	(177,073,046)	(214,399,899)	(202,528,196)	(158,935,516)	(165,204,332)	(176,370,486)	11,166,154
Personal Property	(76,095,637)	(92,492,089)	(372,721,157)	(431,161,957)	(438,080,935)	(455,167,828)	17,086,893
Motor Vehicle	(7,800,220)	(19,154,075)	(20,218,852)	(19,016,935)	(21,341,678)	(18,870,200)	(2,471,478)
<b>Total</b>	<b>(260,968,903)</b>	<b>(326,046,063)</b>	<b>(595,468,205)</b>	<b>(609,114,408)</b>	<b>(624,626,945)</b>	<b>(624,626,945)</b>	<b>25,781,569</b>

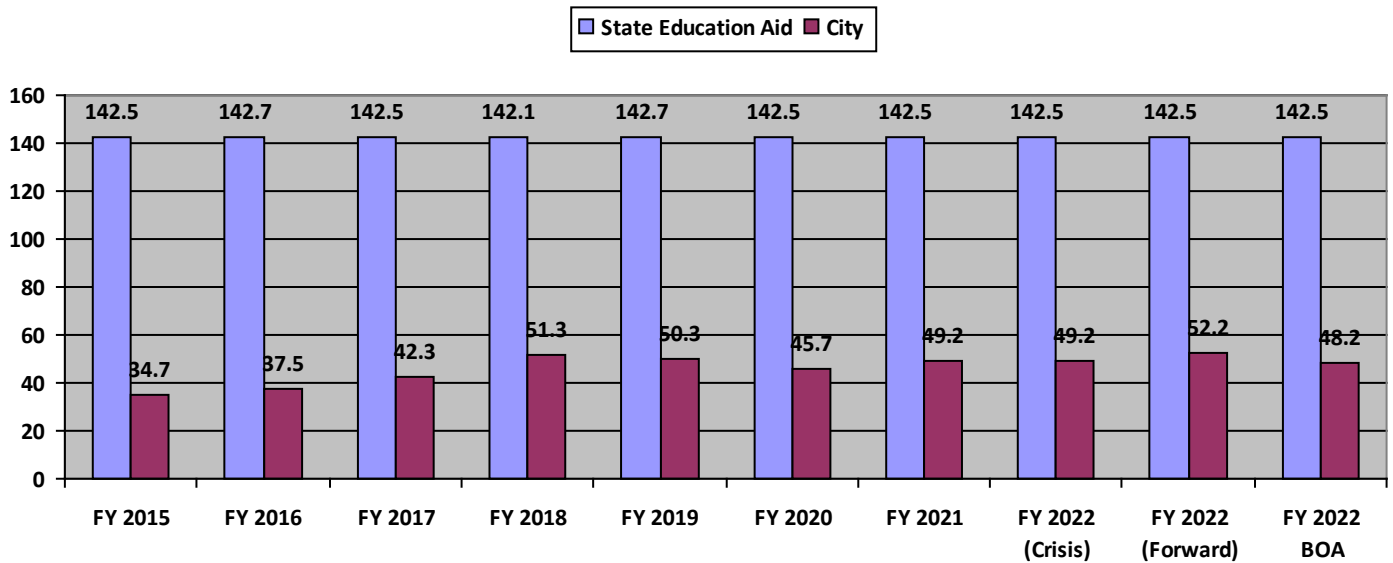
<b>NET TAXABLE GL</b>	<b>GL 2015</b>	<b>GL 2016</b>	<b>GL 2017</b>	<b>GL 2018</b>	<b>GL 2019</b>	<b>GL 2020</b>	<b>GL 2020 VS GL 2019 (Decrease) / Increase</b>
Real Estate	5,062,089,349	5,534,133,246	5,551,199,467	5,526,051,296	5,547,388,202	5,596,874,702	49,486,500
Personal Property	643,013,996	664,608,261	661,106,796	662,121,573	657,275,105	670,407,362	13,132,257
Motor Vehicle	373,023,422	391,014,244	394,320,484	403,329,410	420,052,522	445,371,080	25,318,558
<b>Total</b>	<b>6,078,126,767</b>	<b>6,589,755,751</b>	<b>6,606,626,747</b>	<b>6,591,502,279</b>	<b>6,624,715,829</b>	<b>6,712,653,144</b>	<b>87,937,315</b>

<b>GRAND LIST - TOP TEN ASSESSED RE/PP VALUES</b>									
<b>GL 2014</b>	<b>GL 2015</b>	<b>GL 2016</b>	<b>GL 2017</b>	<b>GL 2018</b>	<b>GL 2019</b>	<b>GL 2019</b>	<b>Owner</b>	<b>Owner</b>	<b>COMBINED (RE/PP)</b>
1	1	1	1	1	1	1	UI	UI	325,588,140
2	2	2	2	2	2	2	WINSTANLEY	WINSTANLEY	148,118,198
4	4	4	4	3	3	3	YALE UNIVE	YALE UNIVE	125,938,721
3	3	3	3	4	4	4	FUSCO	FUSCO	99,199,630
5	5	5	5	5	5	5	PSEG	PSEG	72,674,263
n/a	n/a	n/a	n/a	n/a	n/a	6	YALE HOSPITAL	YALE HOSPITAL	71,651,440
6	6	6	6	6	6	7	MEPT	MEPT	54,302,931
7	7	7	7	7	7	8	CARABETTA	CARABETTA	53,258,360
N/A	N/A	9	9	9	9	9	NEW HAVEN TOWERS	NEW HAVEN TOWERS	46,661,640
N/A	N/A	10	10	10	10	10	HTA-YLW	HTA-YLW	41,675,690

## STATE GRANTS FOR EDUCATION

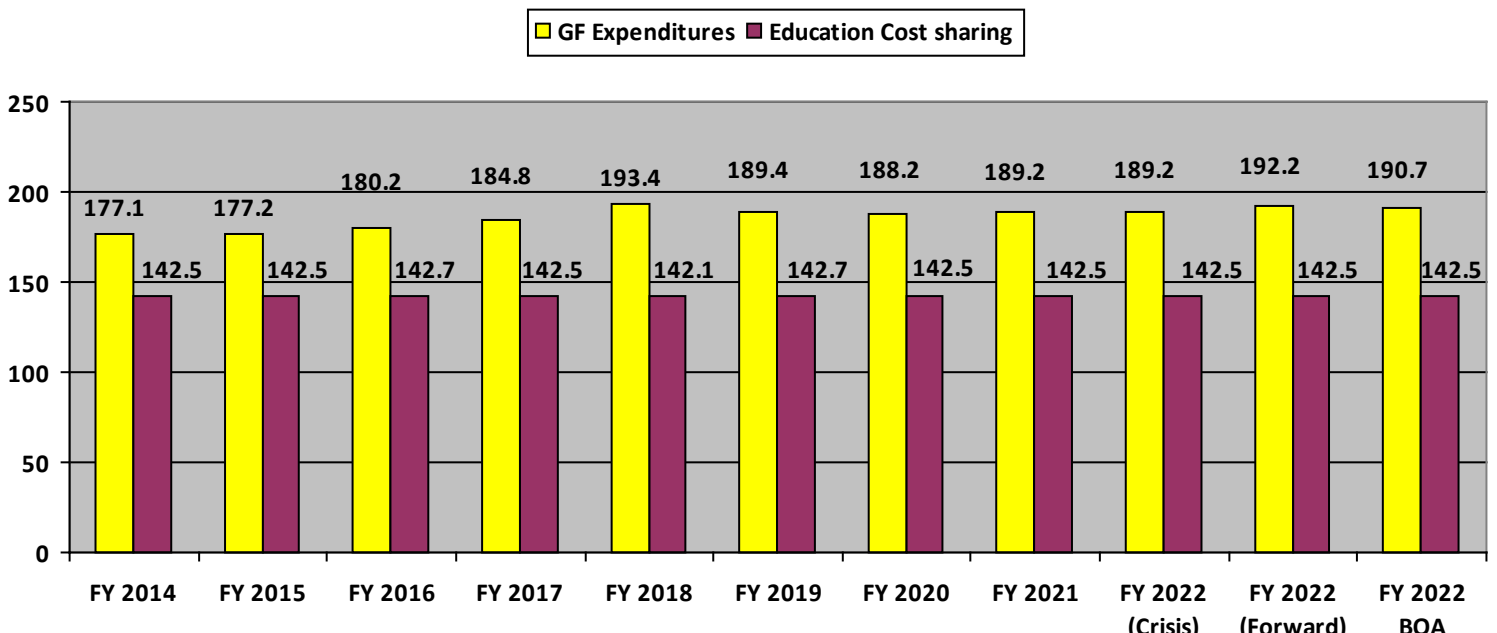
The **EDUCATION COST SHARING (ECS) GRANT** Program, authorized by State legislation in 1988, and effective beginning July 1, 1989, replaced the Guaranteed Tax Base (GTB) Grant and the Education Enhancement Aid (EEA) Grant programs (minimum salary aid, teacher salary aid, general education aid and teacher-pupil ratio aid). The ECS grant formula calculates State aid using a formula which considers a student poverty measure to determine student need and a State aid percentage based on the City's wealth as compared to the State guaranteed town wealth level.

**ECS FUNDING SINCE 2015 FUNDING**



**FY 2014-2020 Actual, & FY 2021 & FY 2022 Budget**

**Education GF Expenditure and Educaion Cost Sharing**



**STATE AID FOR CONSTRUCTION AND RECONSTRUCTION:** The State reimburses local governments for debt payments for old school construction projects based upon the principal and interest debt schedules.

**HEALTH SERVICES-NON-PUBLIC SCHOOLS** program provides reimbursement according to a sliding scale ranging from 45% to 90%, for the costs of eligible health related services provided by the City to children who attend non-public schools.

### **STATE GRANTS: PAYMENTS-IN-LIEU-OF-TAXES**

The City receives grants from the State of Connecticut as partial reimbursement for the tax loss of property exempt from the property tax levy. These grants are categorized as Payments-in-Lieu-of- Taxes (PILOTs).

**TIERED PILOT;** The FY 2022 and FY 2023 Bi-Annum State Budget provided the funding to implement the new Tiered Pilot Program enacted by HB 6516/PA 21-3, which will increase PILOT funding to towns and cities by more than \$140M. New Haven will receive total PILOT funding of \$91.2M for FY 2022. Tiered PILOT will be inclusive of State owned property and College and Hospital.

### **STATE-OWNED REAL PROPERTY PAYMENT-IN-LIEU OF TAXES (PILOT)**

The Office of Policy and Management administers this PILOT program pursuant to C.G.S. section 12-19a, section 12-19b, section 12-19c, section 4b-39, section 32-666, and section 12-18b. This program provides payments for real property tax losses due to exemptions applicable to state-owned real property, certain real property that is the subject of a state lease or long-term financing contract, municipally owned airports and certain land held in trust by the federal government.

A property's use and the amount of state-owned real property in a town have historically determined PILOT percentages, which are:

1. 100% for state prison facilities used for purposes of incarceration in the prior fiscal year, that portion of the John Dempsey Hospital used as a permanent medical ward for prisoners, land designated under the 1983 settlement boundary and taken into trust by the federal government for the Mashantucket Pequot Tribal Nation on or after June 8, 1999, and all state-owned property in a town in which the State of Connecticut owns more than 50% of the property within the town's boundaries;
2. 65% for the Connecticut Valley Hospital and Whiting Forensic Hospital; and
3. 45% for all other state-owned real property, certain real property leased by the state as described in section 4b-39, municipally-owned airports and certain other real property owned or controlled by the federal government.

A grantee's payment in any year may reflect a modification due to an audit of an amount previously paid. Since FY 2015, the four towns of Windsor Locks, Suffield, East Granby and Windsor receive a total of \$4,678,571.79 directly from the Connecticut Airport Authority, for the Bradley International Airport property, regardless of actual property tax loss. This payment is not part of the State-Owned PILOT payment.

There is also a proportionate reduction of PILOT totals to the amount of the appropriation in any year in which funding is insufficient. Notwithstanding the statutory formula, town-by-town payment lists for FY 2020 and FY 2021 were established in Section 54 of P.A. 19-117 that maintained the same funding that each grantee received in FY 2019.

For FY 2022 and FY 2023, recommended payments are extended from the FY 2021 payment list to maintain consistent levels of funding in each year of the biennium. Per the payment list in P.A. 19-117 and as recommended in the Governor's FY 2022-2023 budget, grantees receive PILOT payments on or before October 31st.

### **PRIVATE COLLEGES AND GENERAL AND FREE-STANDING CHRONIC DISEASE HOSPITALS PILOT**

The Office of Policy and Management administers this PILOT program pursuant to C.G.S. section 12-19b(b), section 12-20a, section 12-20b, and section 12-18b. This program provides payments for real property tax losses due to exemptions applicable to eligible private colleges and general and free-standing chronic disease hospitals.

The calculation of the PILOT for towns and certain fire districts reflects 77% of their tax losses for the appropriate grand list. Exceptions to this calculation include the campuses of the Connecticut Healthcare Systems located in Newington and West Haven and owned by the United States Department of Veterans' Affairs. Additionally, C.G.S. section 12-20b and section 12-19b specify the following payments: \$100,000 for the Connecticut Hospice in Branford; \$1,000,000 for the United States Coast Guard Academy in New London; and \$60,000 for the state-owned forest in Voluntown.

A grantee's payment in any year may reflect a modification due to an audit of an amount previously paid. There is also a proportionate reduction of PILOT totals to the amount of the appropriation in any year in which funding is insufficient

Notwithstanding the statutory formula, town-by-town payment lists for FY 2020 and FY 2021 were established in Section 55 of P.A. 19-117 that maintained the same funding that each grantee received in FY 2019, with the exception of Middletown receiving an increase of \$4 million in FY 2020 and FY 2021.

For FY 2022 and FY 2023, recommended payments are extended from the FY 2021 payment list for all municipalities except those that claimed no reimbursable property in their M-37 form submitted to OPM in 2020 for Grand List year 2019.

Per the payment list in P.A. 19-117 and as recommended in the Governor's FY 2022-2023 budget, grantees receive PILOT payments on or before October 31st

### **MUNICIPAL TRANSITION GRANT**

C.G.S. section 4-66l(c), as amended by sections 23 and 24 of P.A. 18-81, provides for motor vehicle property tax grants. Pursuant to section 12-71e of the general statutes as amended by section 699 of P.A. 17-2 (JSS), municipalities may not impose mill rates higher than 45 mills on motor vehicles. The municipal transition grant reimburses local governments for the foregone tax revenue resulting from this motor vehicle property tax cap.

**Trust by the federal government.** The State enacted the **DISTRESSED CITIES EXEMPTION** program to allow manufacturing facilities in certain municipalities to receive an 80% exemption from their property taxes if they acquire, construct or substantially renovate their facilities after



July 1, 1978. The State reimburses the City for 50%, and the City experiences a tax loss for the remaining 50%.

The State provides grants to the City for various State-mandated property tax relief programs for the elderly, disabled and veterans who meet certain income criteria. These programs include: TAX RELIEF FOR THE ELDERLY-FREEZE; TAX RELIEF ELDERLY CIRCUIT BREAKER; AND REIMBURSEMENT FOR LOW INCOME VETERANS AND REIMBURSEMENT FOR TOTALLY DISABLED.

**The PILOT: BOATS** program began in 1982 when the State removed the local property tax on boats and increased the State boat registration fees. The PILOT reimburses the City for partial tax loss, frozen at the 1978 Grand List Assessment. The Governor's budget does not continue the funding of this program.

## OTHER STATE GRANTS

**MASHANTUCKET PEQUOT FUND** is based on a memorandum of understanding between the State and the Mashantucket Pequot Tribe. The allocation is based on the formulas of the State Property PILOT, the Colleges and Hospital PILOT and on the basis of a revision to the property tax relief formula as well as a portion as specifically designated by the General Assembly. Grants will be apportioned pro rata to the formula generated total in the event of an insufficient appropriation.

**TOWN AID: ROADS** The Department of Transportation administers the Town Aid Road Fund grant pursuant to C.G.S. section 13a-175a through section 13a-175e, inclusive, and section 13a-175i. Towns and boroughs use these grants for various purposes, including the construction and maintenance of public highways, roads and bridges. The Secretary of the Office of Policy and Management may approve the use of funds for other purposes. Grant calculations depend upon factors that include population data and the number of a municipality's improved and unimproved road miles. There is an allocation to the amounts the statutes specify for each formula calculation. Additionally, there is a proportionate adjustment of grant totals, as calculated, to the amount of funding available. Recommended bond authorizations for FY 2022 and FY 2023 are maintained at \$60 million per fiscal year. Municipalities receive 50% of this grant in July and the balance in January.

**TELECOMMUNICATION PROPERTY TAX:** This program was enacted in 1989 to replace the Telephone Access Line Tax Share Grant which was repealed. Under this program, telecommunication companies are required to make payments directly to the municipality based on the companies' assessed personal property value located in each municipality based on a mill rate of 47. This payment is made by Sprint, Verizon and AT&T. The State reviews all assessment data and permits accelerated depreciation schedules that are not allowed under municipal assessment statutes.

**MUNICIPAL REVENUE SHARING GRANT:** Municipal Revenue Sharing grants were first issued via payment list in FY 2018 as a substitute for the Select PILOT grant that was originally conceived to be paid out of the Municipal Revenue Sharing Account (MRSA). Revenue into MRSA has been suspended until FY 2022, and further suspension until FY 2024 is recommended in this budget. For FY 2020 and FY 2021, payment lists were established in Section 56 of P.A. 19-117 that maintained the same funding that each grantee received in FY 2019. For FY 2022 and FY 2023, recommended payments are extended from the FY 2021 payment list to maintain consistent levels of funding in each year of the biennium.

Per the payment list in P.A. 19-117 and as recommended in the Governor's FY 2022-2023 budget, grantees receive PILOT payments on or before October 31st.

**MUNICIPAL STABILIZATION GRANT:** Municipal Stabilization grants are paid to municipalities based on statutory payment lists. For FY 2020 and FY 2021, payment lists were established in Section 57 of P.A. 19-117 that maintain the same funding that each grantee received in FY 2019, with the following exceptions:

- ✓ Groton received an increase of \$300,000 in FY 2021; and
- ✓ Thompson received an increase of \$200,000 in FY 2020 and FY 2021.

For FY 2022 and FY 2023, recommended payments are extended from the FY 2021 payment list to maintain consistent levels of funding in each year of the biennium; except for Groton and Thompson whose payments reflect the removal of one-time increases provided in PA 19-117. Grantees receive payments on or before October 31st.

**GRANTS FOR MUNICIPAL PROJECTS :** the Office of Policy and Management administers this program, also known as municipal grants-in-aid, pursuant to p.a. 13-239 section 55, p.a. 13-247 section 128, and p.a. 15-1 (jss) section 55 and section 432 of p.a. 17-2 (jss) for the construction and maintenance of public highways, roads and bridges pursuant to c.g.s. Section 13a-175a(b). Pursuant to section 57 of p.a. 20-1, total bond authorizations in fy 2020 and fy 2021 were \$76 million. Recommended bond authorizations for fy 2022 and fy 2023 are maintained at \$76 million per fiscal year.

**LOCAL CAPITAL IMPROVEMENT PROGRAM (LoCIP):** LoCIP grants are administered pursuant to C.G.S. section 7-535 through section 7-538, inclusive. The Office of Policy and Management must approve LoCIP projects; eligibility parameters and expanded uses and time frames are described in C.G.S. section 7-536

Towns and boroughs must request reimbursement for an approved project within seven years of its approval date although there may be a waiver of this provision if appropriate terms and conditions are met. Reimbursement cannot exceed the total of a grantee's unused entitlement. This includes the formula-generated amount for the current fiscal year (which is available on March 1) and the unused portion of all previous entitlements.

Grantees receive payments after expenses have been incurred and local funds have been expended for an approved project by submitting a certified reimbursement request and providing required expenditure information. Payments are issued once the reimbursement request has been approved and after funds become available following the allotment of funds from state bond proceeds. Recommended bond authorizations for FY 2022 and FY 2023 are maintained at \$30 million per fiscal year

## **RECEIVED FROM LICENSES, PERMITS, SERVICES AND FEES**

This revenue category encompasses a broad range of user charges, most of which the City has the power to establish and the remainder of which are set by Connecticut General Statutes. These estimates are based upon increasing fees to reflect the rate of inflation and the rising cost of doing business.

**BUILDING INSPECTIONS:** Revenues are generated from the issuance of building permits and zoning fees. The FY 2019-20 estimate is based on the current level of permit applications for major projects as well as routine permits for alterations and repairs. The current building inspection fee was increased to \$30.

**CITY/TOWN CLERK:** These revenues include: recording or copying land records; dog licenses; ferret licenses; liquor permits; majority cards; and purchasing copies of City ordinances and documents. All such fees are established by State statute.

**FIRE SERVICE:** Various permits and licenses including hydrant permits, explosive permits, cutting and welding permits and flammable liquid licenses, in addition to the new fee for medical services performed by our EMS personnel.

**FIRE PREVENTION SERVICES:** Non-Life Hazard Use Buildings and Vacant Buildings pose additional risks to the public and first responders. Preplan, Registration and Inspections of these buildings assist the public and fire fighters in identifying hazards and ensure all protective systems are in place and are in working order. Vacant building requires preplanning, risk identification and placarding.

**FIRE SERVICE NON LIFE HARD FEE:** In addition to the registrations required by the Chapter 541 of the Connecticut General Statute, the following non-life hazard uses shall be preplanned and registered by the New Haven Fire Department, and inspected once per year under the standards established by the Chapter 541 of the Connecticut General Statute, and shall pay an annual fee as set forth below:

**HEALTH SERVICES:** Restaurant and other licenses including: pools, sand blasting permits and daycare inspections.

**HEALTH SERVICES SCHOOL BASED CLINIC FEE:** The City of New Haven collects a fee administered by the Health Department to collect a fee from the school-based health centers that operate in the New Haven Public Schools.

**PARKS DEPARTMENT:** Fees recover some of the costs of operating various recreational facilities and sponsoring programs.

**POLICE SERVICE:** Fees for copies of Police reports and various licenses and permits. Fees for the sale and reclaiming of stray animals.

**POLICE FINGERPRINTING:** Fingerprinting revenue is from the fingerprinting fee charged to residents who come to the Police Department voluntarily to be fingerprinted for job applications, pistol permits, etc. This service is currently being provided by a third-party that does charge a fee, but does not share a portion of that fee with the City of New Haven. The Police Department was hoping to take back the fingerprinting responsibilities in July 2018, but the contract and fingerprinting machines were not in place.

**POLICE FALSE ALARMS:** Police Administration Fines/False Alarms revenue is from the collection of resident and commercial burglar fees that are in the City's Alarm Ordinance which consist of a failure to register fee and fees for false alarms. A third-party is currently enforcing the Alarm Ordinance and the City shares the revenue with this company.

**POLICE TOWING:** Police Administration Fines/False Alarms revenue is from the collection of resident and commercial burglar fees that are in the City's Alarm Ordinance, which consist of a failure to register fee and fees for false alarms. A third party is currently enforcing the Alarm Ordinance and the City shares the revenue with this company.

**PUBLIC WORKS:** Various licenses and permits, including excavation licenses and permits, sidewalk licenses and permits and obstruction permits. These permits are issued at the OBIE Licensing Center.

**REGISTRAR OF VITAL STATISTICS:** Purchasing copies of birth, marriage and death certificates. Fees for these services are established by State statute.

**TRANSPORTATION, TRAFFIC AND PARKING - METER RECEIPTS:** Parking meter receipts is revenue generated from parking, estimates are based upon the sun setting of Saturday parking and the extension of hours of enforcement pending approval of the Traffic Authority as required by Sec. 29-64(a) of the New Haven Code of Ordinances.

**TRANSPORTATION, TRAFFIC AND PARKING - PERMITS:** Represents the efforts of the Traffic & Parking Department in various permitting revenue operations. No Parking sign postings, Pedal Cab Operators, Parking Lots, Street Banner, and Low speed vehicles.

**TRANSPORTATION, TRAFFIC AND PARKING – RESIDENTIAL PARKING:** This line item covers the revenue collected from the sale of residential parking zone permits and Green Park permits. The revenues for this line is from sale of monthly or weekly passes sold to non-residents to override the residential parking zone ordinance per section 29-55(b). The Department has sought to clarify ordinances which were not yet reflected in the fee schedules, including addition of new duration of business permits (daily, weekly, monthly) based on feedback from the business community.

## **RECEIVED FROM RENTS & FINES**

**PARKS EMPLOYEES RENT:** Rental income from employees who utilize City owned houses on park property.

**PARKING SPACE RENTAL:** As a result of an agreement with the Federal Government Services Administration, the City receives revenue for nine spaces within the circulation easement under the Hall of Records.

**SUPERIOR COURT:** Revenue from fines collected by the court for parking and other motor vehicle violations.

**PARKING TAGS:** Represents the efforts of the Traffic & Parking Department in enforcing various parking ordinance. The increased projection is due to year-to-date trends from the expanded enforcement resulting from the addition of a part-time crew.

**PUBLIC SPACE VIOLATIONS:** Revenue collections are anticipated with the enforcement of numerous public space ordinances. A fine of \$100 per day has been established.

## **INCOME FROM SHORT TERM INVESTMENTS**

**INTEREST INCOME** is derived from the short-term investment of idle funds. These funds are invested in accordance with the City's investment policy which was adopted by the Board of Alders in August 1995.

## **OTHER TAXES AND ASSESSMENTS**

This revenue category includes assessments, other than the property tax levy, which are collected by the City, pursuant to Connecticut General Statutes and via contracts entered into at the local level.

The **REAL ESTATE CONVEYANCE TAX** is collected on real estate transactions at the rate of .5000 for each \$1,000 of the purchase price of any real property conveyed.

**YALE PAYMENT-FIRE SERVICES:** A 1990 Memorandum of Understanding between the City of New Haven and Yale University provides that Yale will make an annual voluntary contribution to the City in recognition of City fire services provided to university owned tax-exempt properties. The payment for 2019-20 is equal to 5.68% of the City's general operating budget allocation (including benefits) for Fire Services.

**AIR RIGHTS GARAGE** monthly payment pursuant to an agreement between the City, Yale-New Haven Hospital and the Parking Authority, related to the 1991 Air Rights Parking Facility Revenue Bonds.

## **PAYMENTS IN LIEU OF TAXES (NON-STATE)**

The City collects several Payments-in-Lieu-of-Taxes directly from property owners. These are to be distinguished from P.I.L.O.T.(s) which are grants from the State.

**SOUTH CENTRAL REGIONAL WATER AUTHORITY:** The Water Authority P.I.L.O.T is imposed pursuant to a Special Act of the Connecticut General Assembly. In 1977, the South Central Regional Water Authority was created, replacing a private water company. To protect the area's 17 towns against property tax losses resulting from the change from a private taxable company to a tax-exempt Public Authority, the State required that the Authority to make a Payment-in-Lieu-of-Tax based on the assessed value of its properties and the current tax rate.

**AIR RIGHTS GARAGE:** Pursuant to a 1984 lease agreement between the New Haven Parking Authority and Air Rights Development Associates a P.I.L.O.T is due the City of New Haven for commercial space at the Air Rights Garage, 60 York Street. Pursuant to Section 2 of the Special Act #575 payment is based on the assessed value at the rate of tax set by the Board of Alders for that year.

**PARKING AUTHORITY PILOTS:** Pursuant to Lease Agreements between the New Haven Parking Authority and their tenants, the P.I.L.O.T is due the City of New Haven for commercial space under the Temple Street and Crown Street Garages. Pursuant to Section 2 of the Special Act #575 payment is based on the assessed value at the rate of tax set by the Board of Alders for that year.

**TRINITY HOUSING P.I.L.O.T:** The City receives a P.I.L.O.T payment from Trinity Housing on a per-unit basis for the newly constructed Quinnipiac Terrace.

**EASTVIEW HOUSING P.I.L.O.T:** The City receives a P.I.L.O.T payment from Trinity Housing on a per-unit basis for the newly constructed Eastview Terrace.

**HOWE ST. LIMITED PARTNERSHIP:** The City receives a P.I.L.O.T payment from Howe St. Limited Partnership as a result of the redevelopment of the 52 Howe St. site.

## **MISCELLANEOUS**

A variety of revenues, not otherwise categorized, are budgeted as "Miscellaneous."

Employees who are assigned City cars on a 24-hour basis are required to pay a **PERSONAL MOTOR VEHICLE REIMBURSEMENT** for personal use not related to their jobs.

The City collects repayments of loans made prior to July 1, 1984 for **NEIGHBORHOOD PRESERVATION** purposes. Loans made after July 1, 1984 are accounted for in an Economic Development revolving fund, pursuant to City ordinance. These payments stopped in FY 10/11 as the property transitioned to the taxable Grand List.

The State makes a grant to the City for **OFF-TRACK BETTING** facilities located here, at the rate of one percent of the total money wagered.

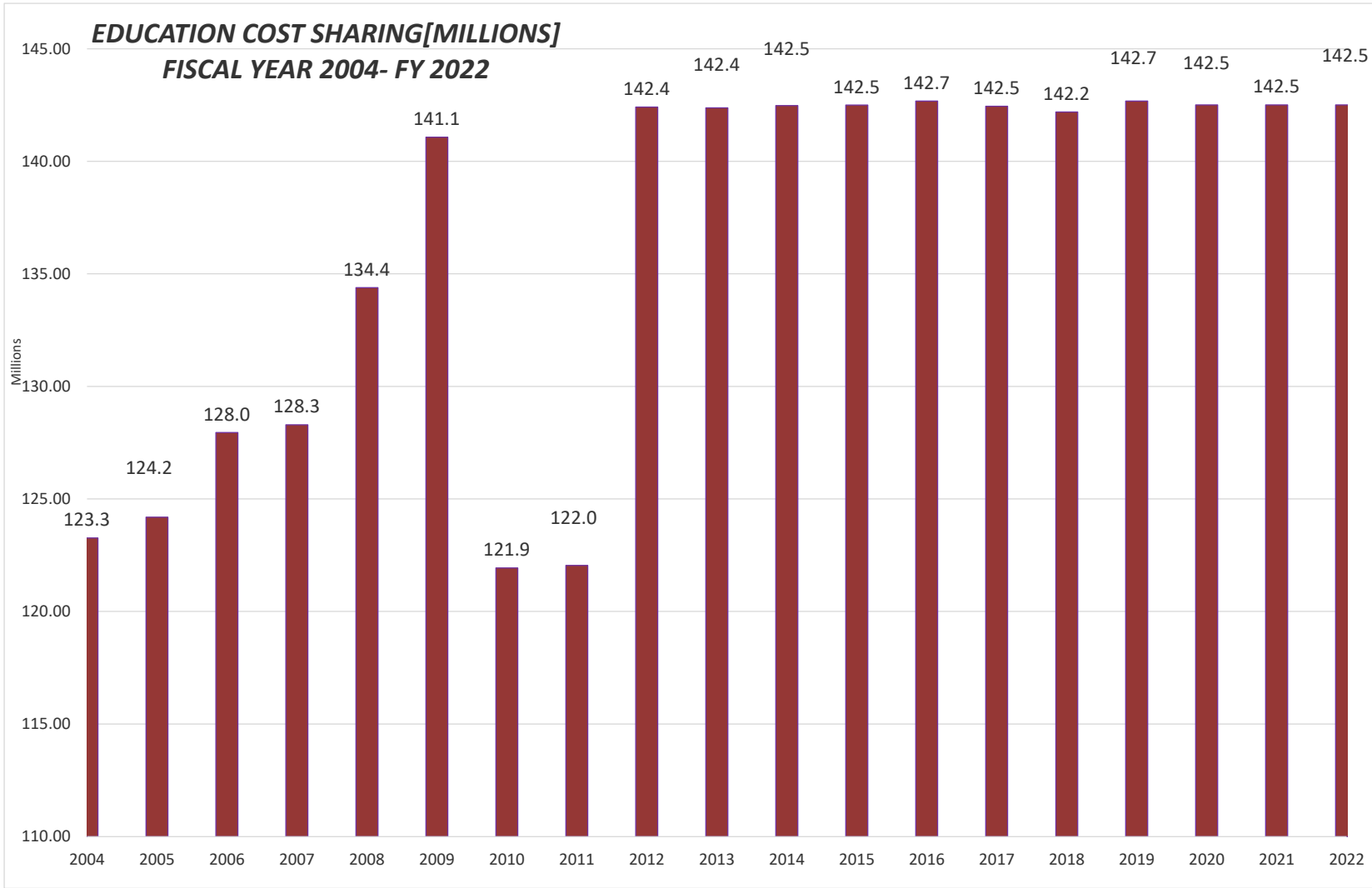
**NHPA PILOT:** Represents efforts that begun in FY 08-09 to secure funding from New Haven Parking Authority based upon payments made by other nonprofits.

**GREATER NEW HAVEN WPCA P.I.L.O.T:** Upon the formation of the regional WPCA, the new entity will be required to make PILOT payments to the constituent towns based on comparable P.I.L.O.T payments in the region, a schedule agreed to upon incorporation.

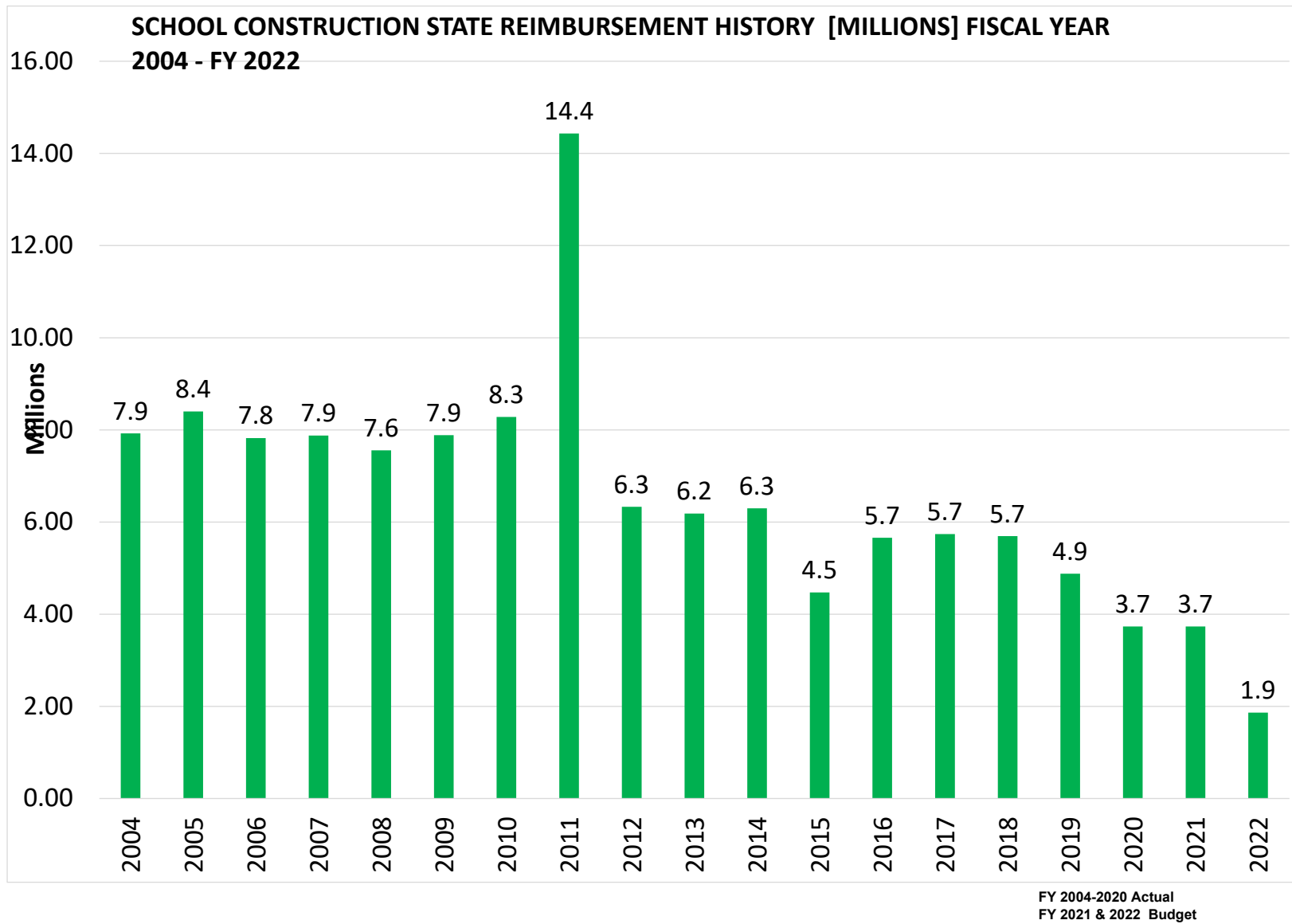
**NON-PROFITS** – Represents efforts begun in FY 04-05 to secure funding from local Non-Profits and currently includes contributions from Yale University, Yale/New Haven Hospital, and several smaller organizations .

**YALE UNIVERSITY VOLUNTARY** – Represents efforts begun in FY 04-05 to secure funding from local Non-Profits and currently includes contributions from Yale University, Yale/New Haven Hospital, and several smaller organizations .

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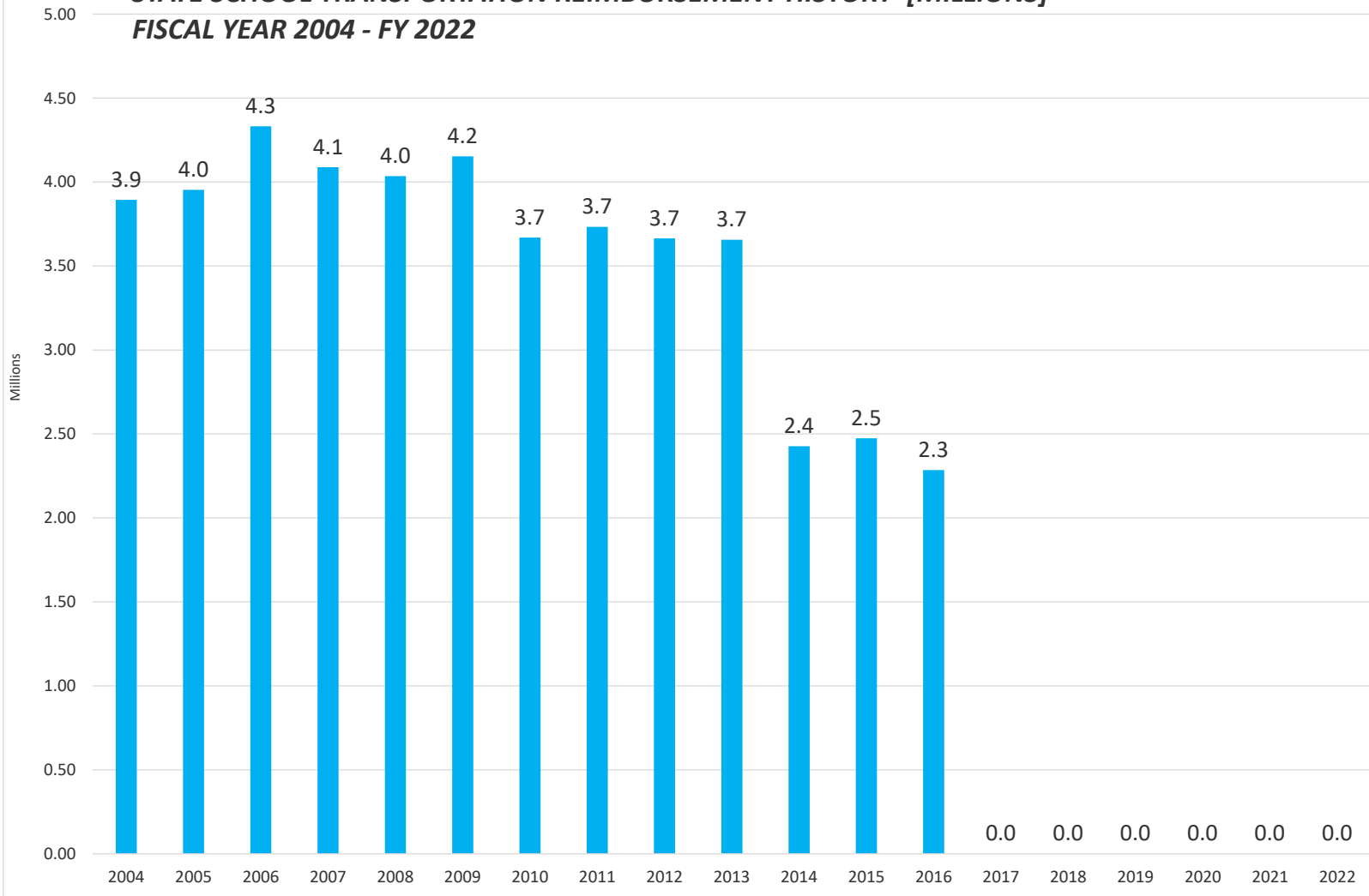


FY 2004-2020 Actual  
 FY 2021 & 2022 Budget

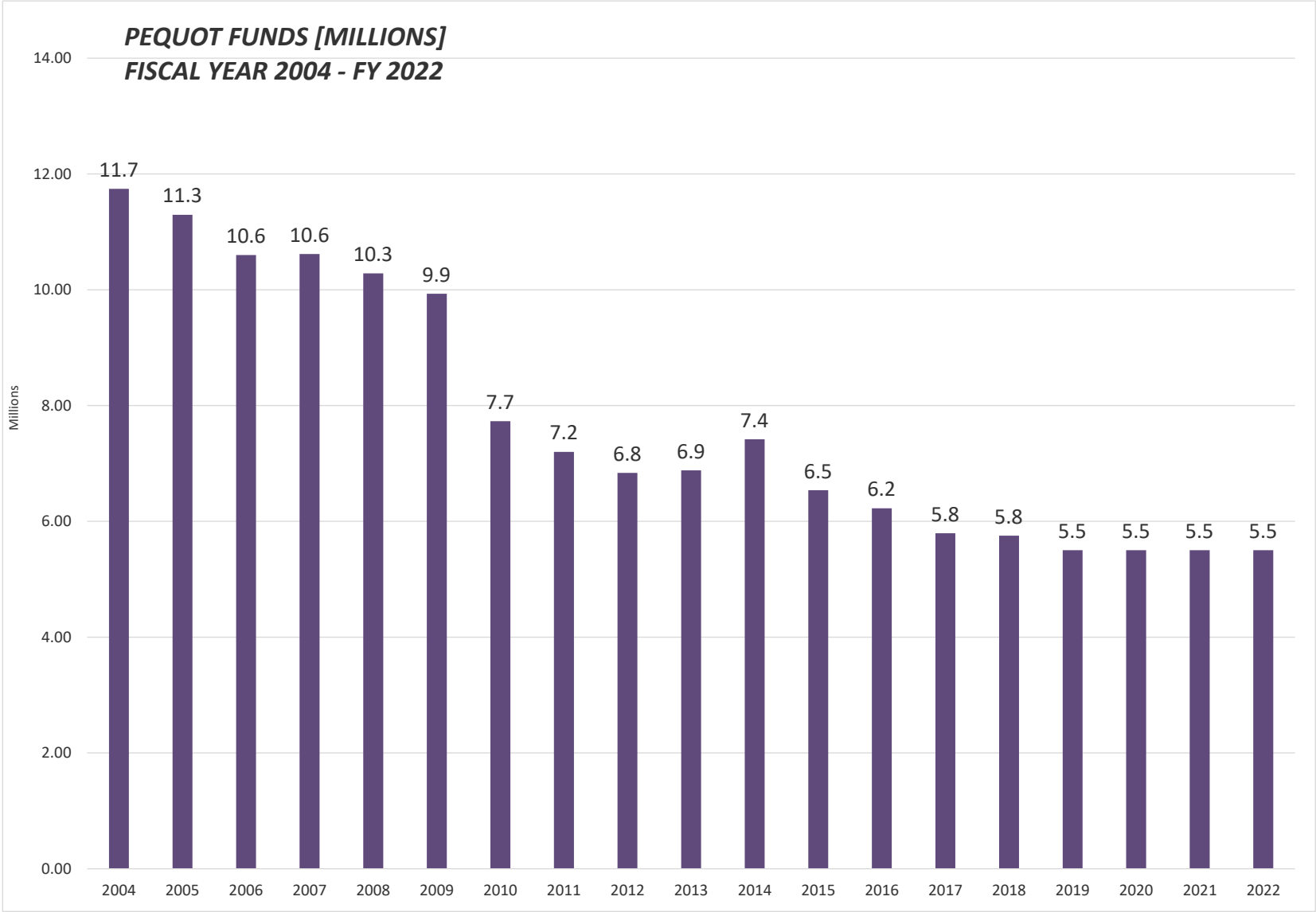


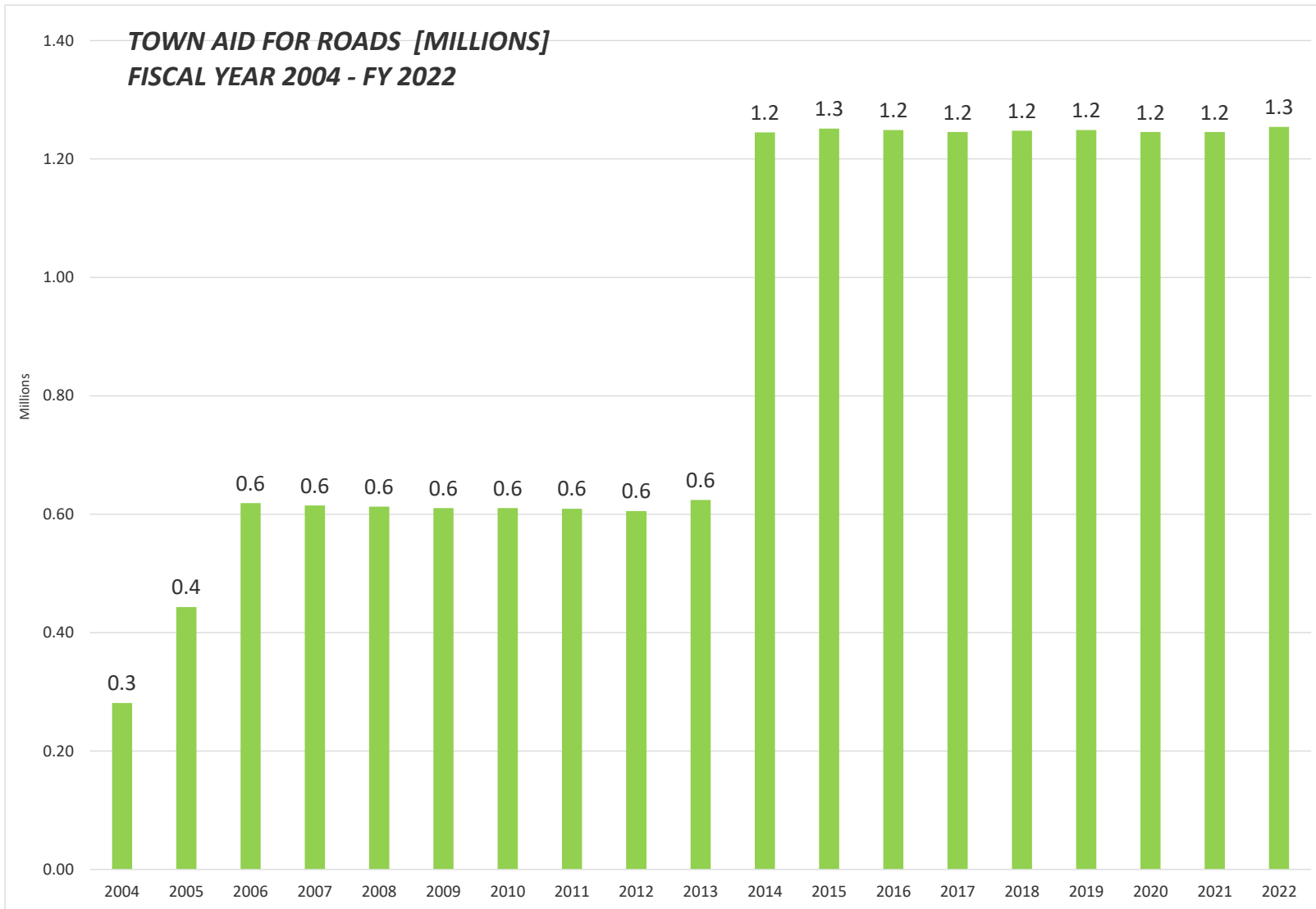


**STATE SCHOOL TRANSPORTATION REIMBURSEMENT HISTORY [MILLIONS]  
FISCAL YEAR 2004 - FY 2022**



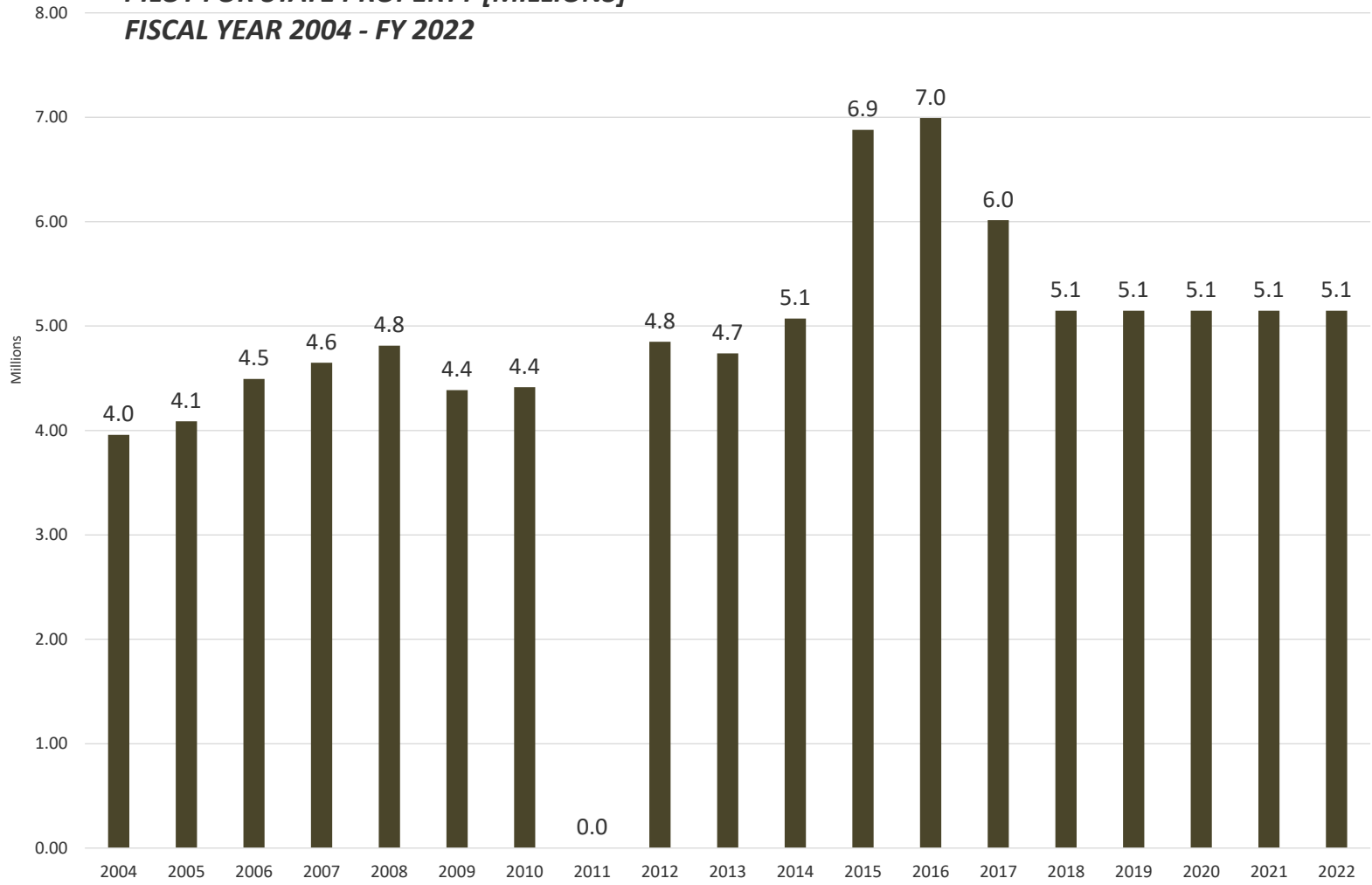
FY 2004-2020 Actual  
FY 2021 & 2022 Budget





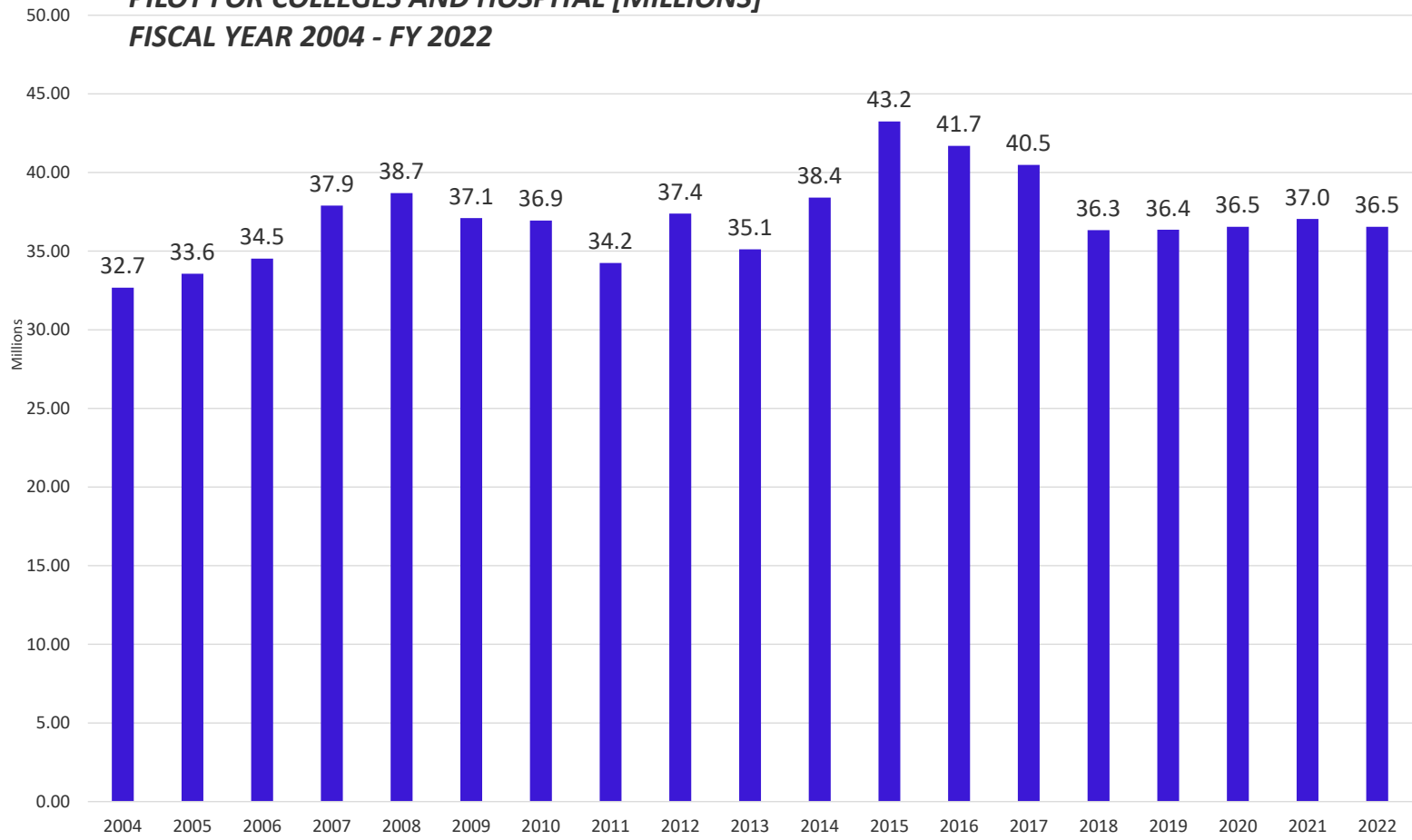
FY 2004-2020 Actual  
 FY 2021 & 2022 Budget

**PILOT FOR STATE PROPERTY [MILLIONS]  
FISCAL YEAR 2004 - FY 2022**



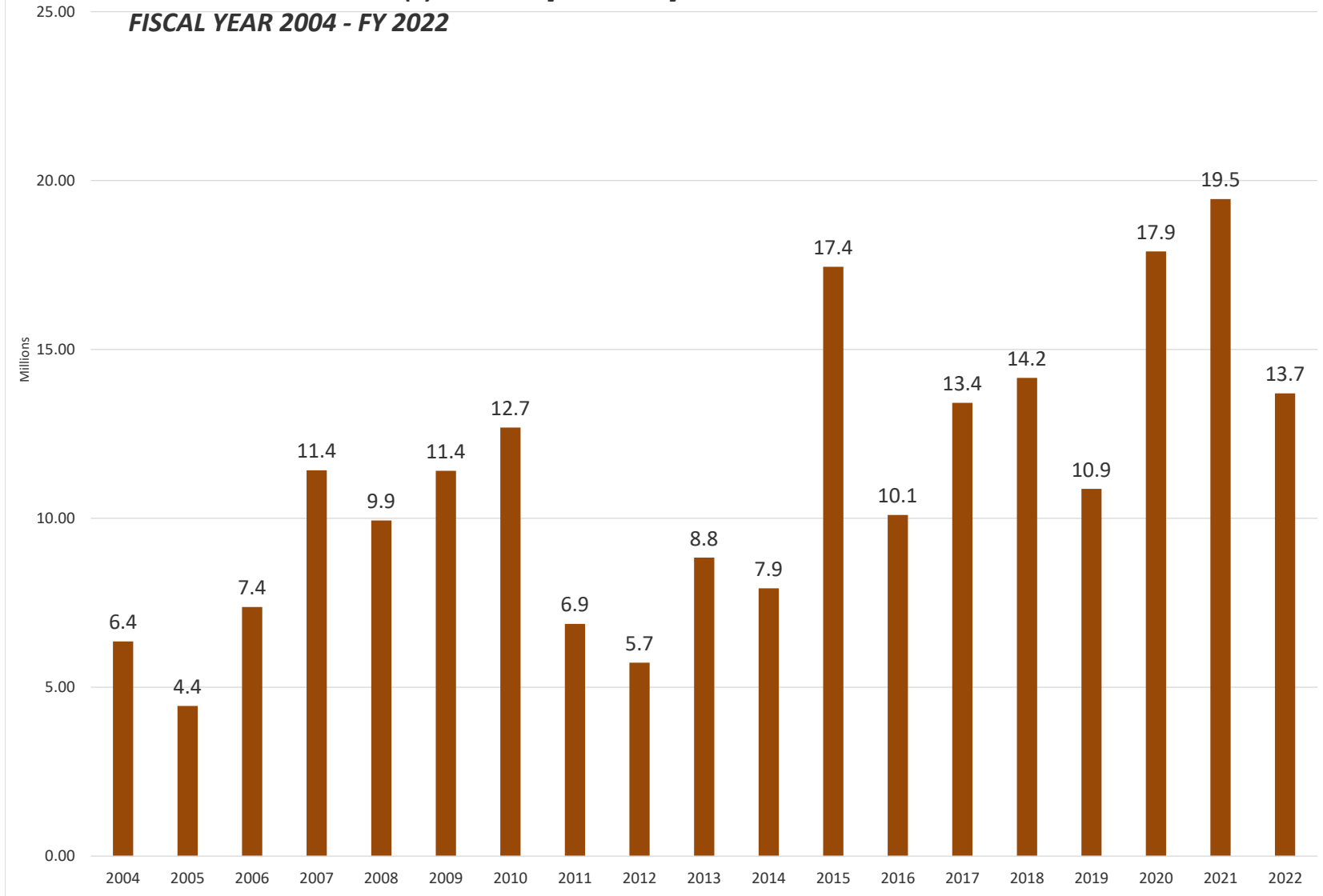
FY 2004-2020 Actual  
FY 2021 & 2022 Budget

***PILOT FOR COLLEGES AND HOSPITAL [MILLIONS]  
FISCAL YEAR 2004 - FY 2022***



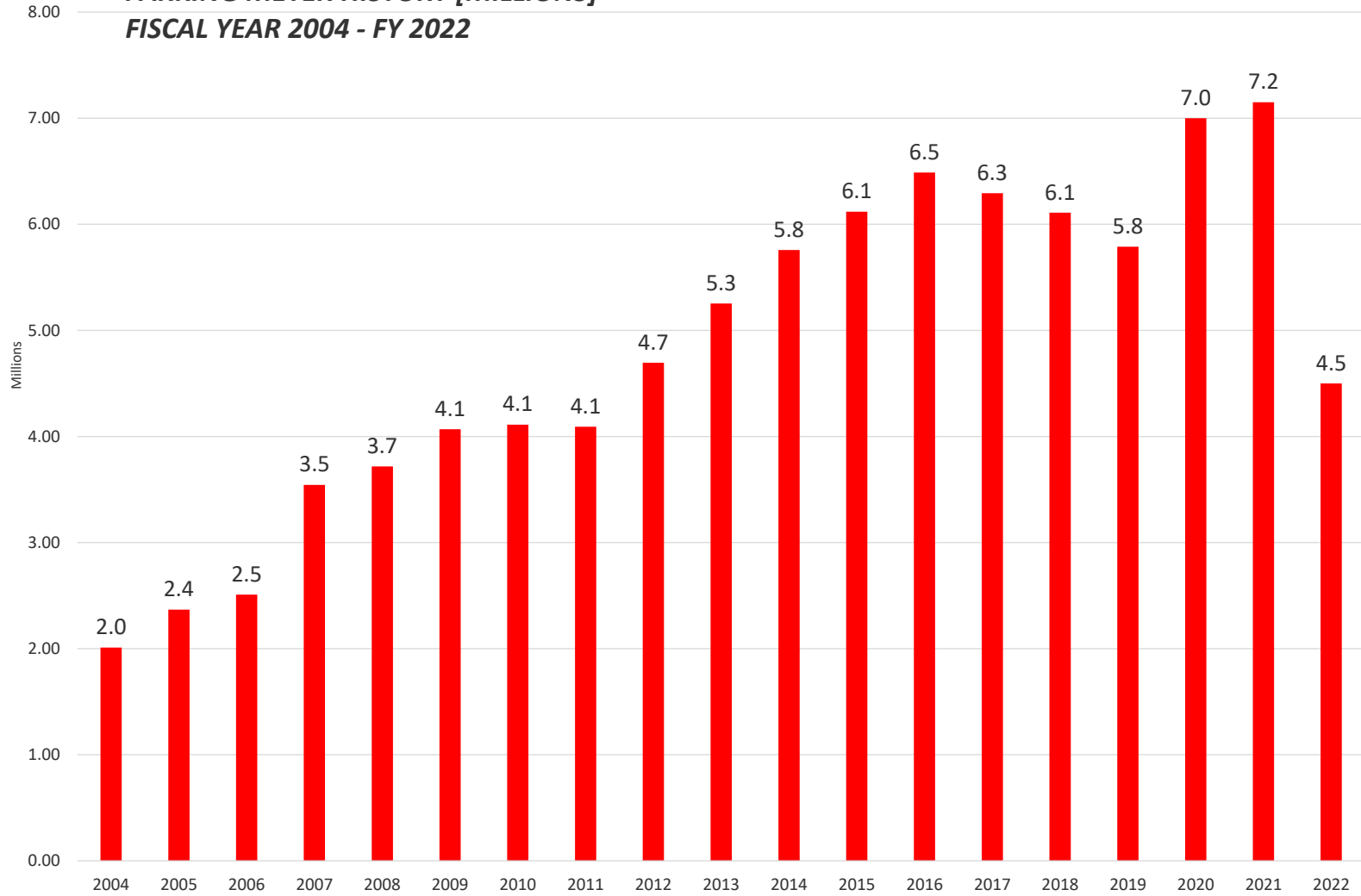
**FY 2004-2020 Actual  
FY 2021 & 2022 Budget**

**CITY BUILDING PERMIT (S) HISTORY [MILLIONS]**  
**FISCAL YEAR 2004 - FY 2022**



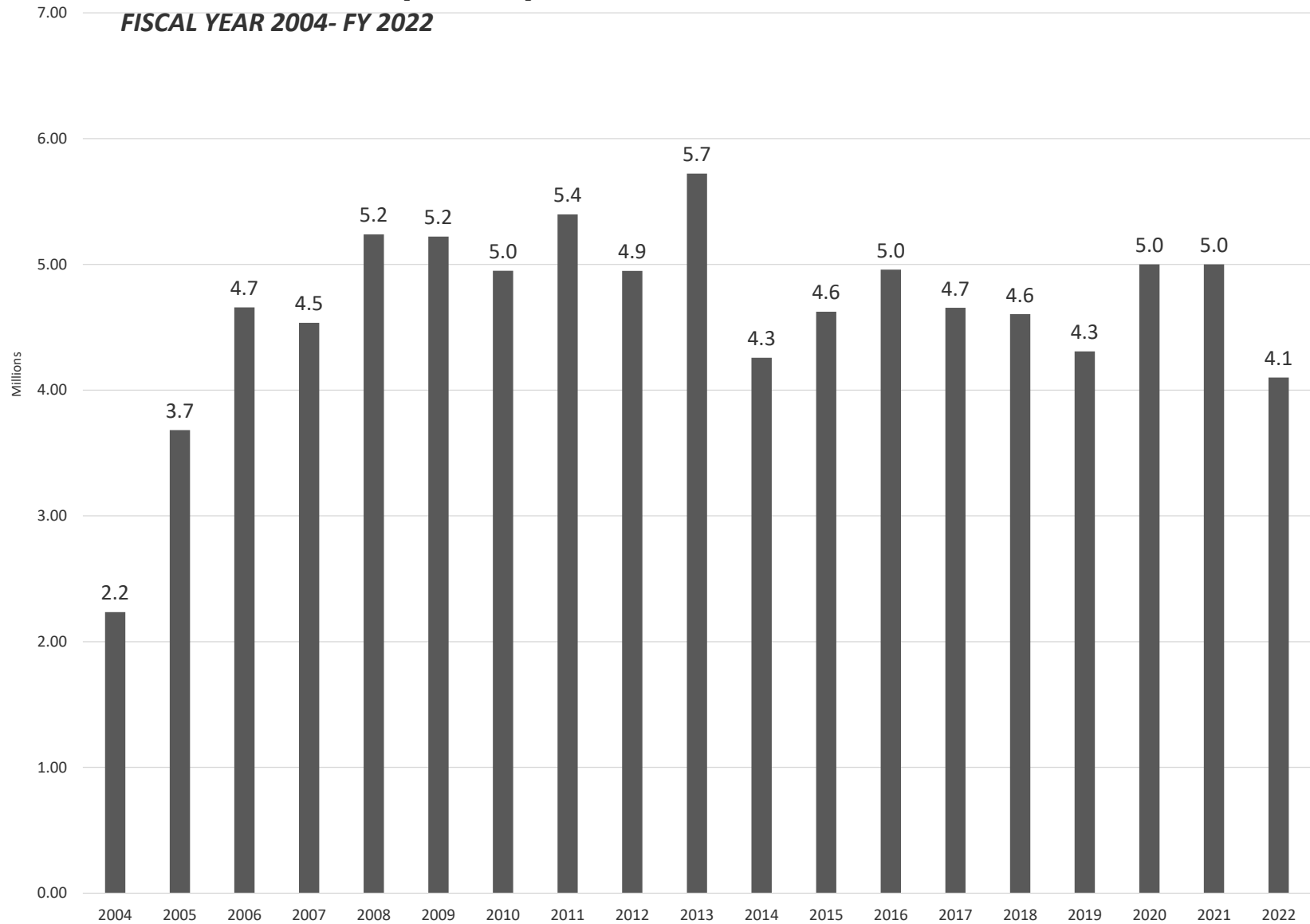
FY 2004-2020 Actual  
FY 2021 & 2022 Budget

**PARKING METER HISTORY [MILLIONS]  
FISCAL YEAR 2004 - FY 2022**



FY 2004-2020 Actual  
FY 2021 & 2022 Budget

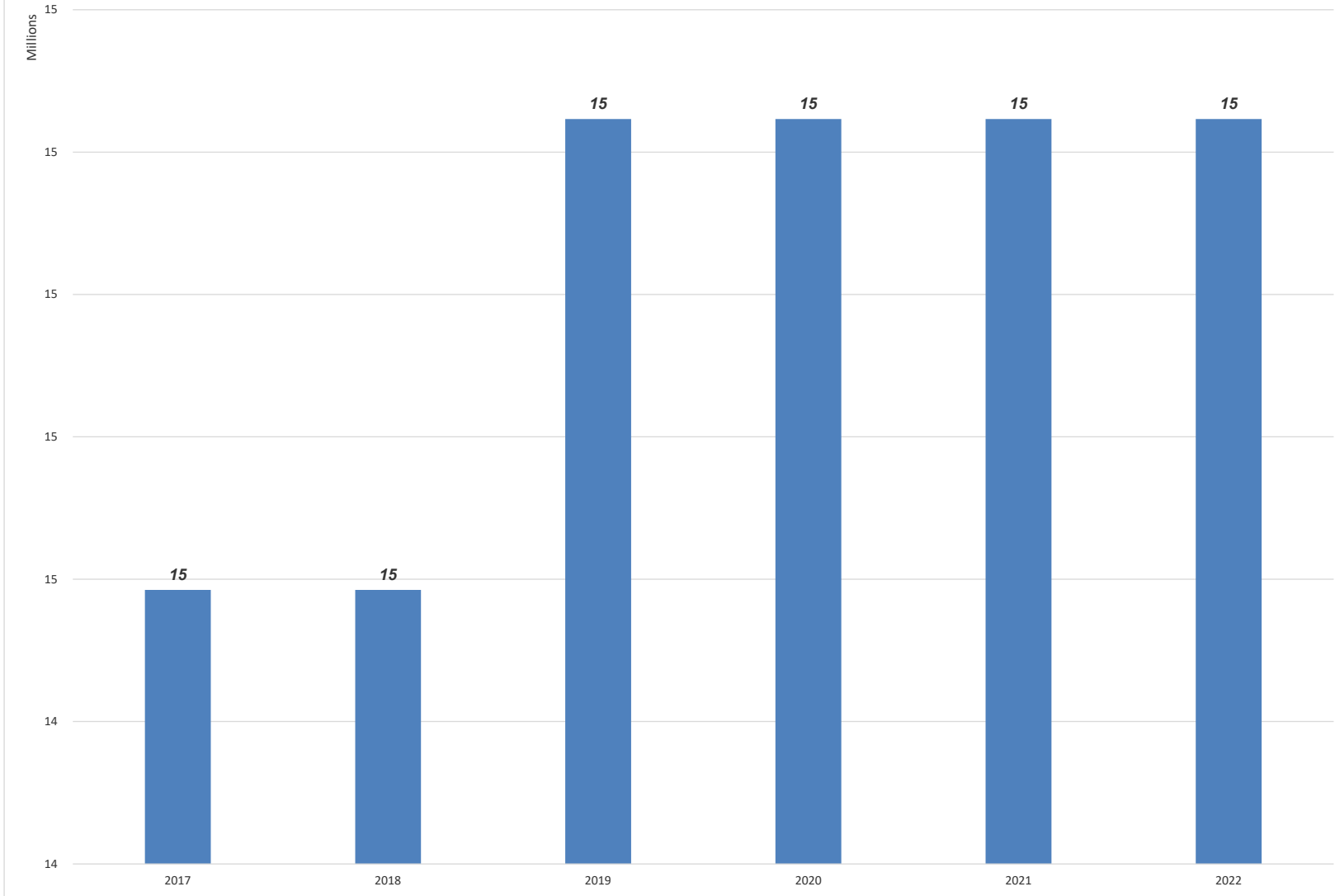
**PARKING TAGS HISTORY [MILLIONS]  
FISCAL YEAR 2004- FY 2022**



FY 2004-2020 Actual  
FY 2021 & 2022 Budget



MUNICIPAL REVENUE SHARING SUPPLEMENTAL PILOT  
MILLIONS



FY 2017-2020 Actual  
FY 2021 & 2022 Budget

# Expenditure Budget Summary

## A. DEPARTMENT SUMMARY

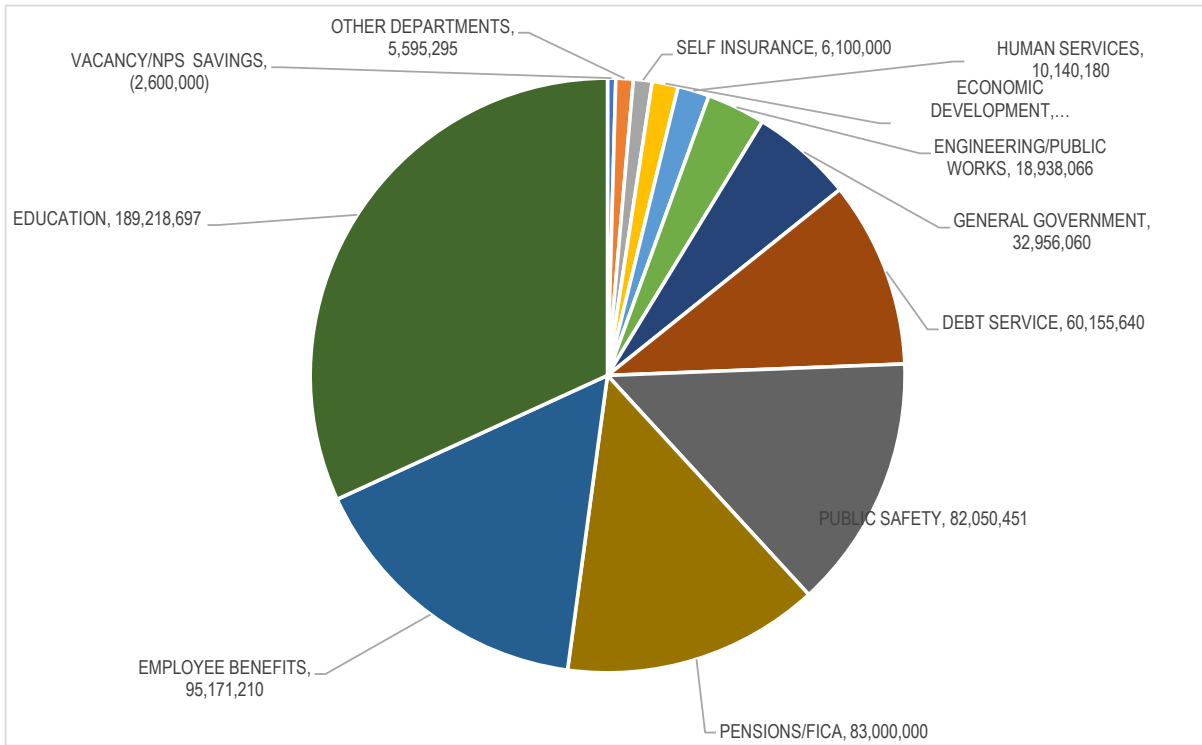
<u>City Agency</u>	<u>Board of Alder Approved Expenditure Summary</u>
111-Office of Legislative Services	<ul style="list-style-type: none"> <li>▪ Salary savings of \$29K. In FY 2021, position 120 Sr. Legislative Assistant was changed to Legislative Assistant</li> </ul>
131-Mayors Office	<ul style="list-style-type: none"> <li>▪ Elimination of business travel line item</li> <li>▪ Reduction of \$9,571 to another contractual services line item</li> </ul>
132-Chief Administrative Office	<ul style="list-style-type: none"> <li>▪ Increased Human Resources other contractual services by \$150K for additional Public Safety recruitment, testing, advertising, and other testing needs</li> <li>▪ Reduction in temporary/part time help (internship) account by \$10K</li> </ul>
133-Corporation Counsel	<ul style="list-style-type: none"> <li>▪ Increase in Labor Relations legal service by \$120K. The increase is to hire outside counsel/consultants on a part time basis to assist the City with labor and employment investigations and other matters that may arise.</li> <li>▪ Assistant Corporation Counsel was changed to Deputy Corporation Counsel with increased salary.</li> </ul>
137-Finance	<ul style="list-style-type: none"> <li>▪ Central Services reduced by \$660K. for transparency and accurate accounting, the Government Center heating and cooling contract and City of New Haven Fuel cell funding moved to Central Utilities.</li> <li>▪ Increase of \$200k to Rental Equipment</li> <li>▪ Reduction in Tax Office funding for other contractual service.</li> <li>▪ Reduction in Tax Office temporary and PT help (internships and as needed temporary staffing for July and January).</li> <li>▪ Addition of PT Collections Svc Clerk position in Tax office.</li> <li>▪ Increase of \$600K in Information and Technology software maintenance agreements. This line items pays for the annual maintenance and support for City software, hardware, programs, and other applications citywide. Examples includes the City Financial System, Tax/Assessor Software, Police software, Vital Stats, Youth Stat, Emergency Operations, and other vital software components for City operations.</li> <li>▪ Addition of PT Accounts Payable Auditor position.</li> <li>▪ Addition of PT Data Control Clerk position in Purchasing.</li> <li>▪ Purchasing other contractual services increased by \$14K for citywide advertising for purchasing solicitations</li> </ul>
139-Office of the Assessor	<ul style="list-style-type: none"> <li>▪ Status quo budget for FY 2021-22.</li> </ul>
143-Central Utilities	<ul style="list-style-type: none"> <li>▪ Additional line items added for the City of New Haven Q-House.</li> <li>▪ Increase in utilities to accommodate increase cost</li> <li>▪ Internet/Communications added for transparency and accounting records. Internet and Communications is primarily internet services for various City facilities and locations.</li> <li>▪ Combined Parks and Public works to accommodate department reorganization changes from FY 21</li> </ul>

<b>City Agency</b>	<b>Board of Alder Approved Expenditure Summary</b>
152-Library	<ul style="list-style-type: none"> <li>▪ Status Quo-Budget</li> </ul>
161-City Clerk	<ul style="list-style-type: none"> <li>▪ Position 150 (Land Records Specialist) title changed to Election Land Records Specialist.</li> <li>▪ Small reduction in other contractual services.</li> </ul>
162-Registrar of Voters	<ul style="list-style-type: none"> <li>▪ Part Time payroll increased to accommodate current election cycle in FY 2021-22, August primary, Mayoral Election, etc.</li> </ul>
200-Public Safety Communications	<ul style="list-style-type: none"> <li>▪ Status Quo- Budget.</li> </ul>
201-Police Services	<ul style="list-style-type: none"> <li>▪ Contractual general wage increases per collective bargaining agreement of 2.00%.</li> <li>▪ Increased gross overtime from \$7.0M to \$9.0M. <ul style="list-style-type: none"> <li>○ Federal reimbursement of \$2.0M added based on Federal Budget Reconciliation Bill.</li> </ul> </li> </ul>
202-Fire Services	<ul style="list-style-type: none"> <li>▪ Increase in Fire Chief Salary.</li> <li>▪ Contractual general wage increases per collective bargaining agreement of 2.00%.</li> <li>▪ Per MOU, added One Lieutenant and three captain positions.</li> <li>▪ Increased gross overtime from \$2.1M to \$4.1M: <ul style="list-style-type: none"> <li>○ Federal reimbursement of \$2.0M added based on Federal Budget Reconciliation Bill.</li> </ul> </li> </ul>
301-Health Department	<ul style="list-style-type: none"> <li>▪ Addition of three (3) nursing positions.</li> <li>▪ FY 2021 mid-year budget amendment-title of position 2000, Fiscal Administrative Assistant changed to Office Manager Position 2000.</li> <li>▪ FY 2021 mid-year budget amendment-title of position 2050, Epidemiologist changed to Program Director Epidemiology.</li> <li>▪ Public Health Nurse Director, Registrar of Vital Stats and Deputy Director Public Health hired at increased salary.</li> </ul>
302-Fair Rent	<ul style="list-style-type: none"> <li>▪ Reduced other contractual services and added uniform allowance for field inspector.</li> </ul>
303-Elderly Service	<ul style="list-style-type: none"> <li>▪ Funding allocation of \$40K moved to Q-House as base lease payment.</li> </ul>
308-Community Services	<ul style="list-style-type: none"> <li>▪ Fully funding for the Mayor initiative of crisis response team.</li> <li>▪ Increase of funding for Q-House \$450K.</li> </ul>
309-Youth Services	<ul style="list-style-type: none"> <li>▪ Status Quo Budget.</li> </ul>
402-City personnel & Non-Personnel Savings	<ul style="list-style-type: none"> <li>▪ Reduced budget from \$3.1 to \$585K savings.</li> </ul>
404-Various Organizations	<ul style="list-style-type: none"> <li>▪ Allocation of \$250K for Democracy Fund in an election year.</li> <li>▪ Allocation of \$100K for Jobs Training</li> <li>▪ Allocation of \$100K for Community Policing Forum</li> <li>▪ Allocation of \$100K for Affordable Housing Studies</li> </ul>

<b>City Agency</b>	<b>Board of Alder Approved Expenditure Summary</b>
	<ul style="list-style-type: none"> <li>▪ Allocation of \$100K for Health Engagement</li> <li>▪ Allocation of \$100K for Environmental Education</li> </ul>
405-Non-Public School Transportation	<ul style="list-style-type: none"> <li>▪ Allocation for non-city public school transportation. A small increase is based on the multi-year first student contract.</li> </ul>
407-Salary Reserve	<ul style="list-style-type: none"> <li>▪ Status Quo Budget.</li> </ul>
408-Expenditure Reserve	<ul style="list-style-type: none"> <li>▪ Expenditure reserve budget reduced from \$4.0M to \$2.4M.</li> </ul>
502-Engineering	<ul style="list-style-type: none"> <li>▪ Increase of \$200K for facility repairs and maintenance.</li> <li>▪ Decrease to other contractual services.</li> <li>▪ Reduction to funding for temporary and pt. help (engineering internship program).</li> </ul>
504-Parks/Public Works	<ul style="list-style-type: none"> <li>▪ FY 2021 mid-year budget amendment-title of position 320, Deputy Director/Parks Squares to Deputy Director Parks/Public Works.</li> <li>▪ Correction to title of Management Analyst IV to Management Analyst II.</li> <li>▪ Increase of \$500K for Solid waste payment.</li> <li>▪ Increase of \$57.5K due to contractual obligations.</li> </ul>
600-Debt Service	<ul style="list-style-type: none"> <li>▪ Increase of \$5.8M over FY 2020-21 payment: <ul style="list-style-type: none"> <li>○ Schedule is based on \$60.0M of bonding.</li> </ul> </li> </ul>
701-Operating Subsidy	<ul style="list-style-type: none"> <li>▪ Status quo budget.</li> </ul>
702-City Plan	<ul style="list-style-type: none"> <li>▪ Status quo budget.</li> </ul>
704-Transportation, Traffic, and Parking	<ul style="list-style-type: none"> <li>▪ Miscellaneous expense added for fees related to meter revenue. For proper accounting, the fees should be charged to an expenditure line item. In the past fiscal years, the City charged the fees to revenue line items, therefore reducing the amount of gross revenue reported.</li> <li>▪ Addition of two Part Time Parking Enforcement officer positions.</li> <li>▪ Increase of \$10K towards uniforms</li> </ul>
705-Commission on Equal Opportunity	<ul style="list-style-type: none"> <li>▪ Removed temporary and PT help</li> </ul>
721-Office of Building, Inspection, and Enforcement	<ul style="list-style-type: none"> <li>▪ Addition of Building Examiner position due to increase in projects and code enforcement.</li> <li>▪ Small increase to other contractual services.</li> </ul>
724-Economic Development	<ul style="list-style-type: none"> <li>▪ Small reduction to other contractual services.</li> </ul>

<b>City Agency</b>	<b>Board of Alder Approved Expenditure Summary</b>
747-Livable Cities Initiative	<ul style="list-style-type: none"> <li>▪ Status Quo Budget</li> </ul>
802-Employee Pensions and FICA Contributions	<ul style="list-style-type: none"> <li>▪ City Employee Retirement Fund (CERF) rate of return reduced from 7.75% to 7.25%. This increased the ADEC payment by \$3.0M + The City would be able to contribute an extra \$1.0M.</li> <li>▪ Police and Fire Retirement Fund (P&amp;F) rate of return reduced from 7.75% to 7.25%. This increased the ADEC payment by \$12.7M + The City would be able to contribute an extra \$793K</li> <li>▪ Special Act of 1957 in the City charter requires the pension board shall submit annually to the mayor, prior to the first of September, a schedule of its estimated expenses necessary to carry out the purpose of the fund and the mayor shall include said estimate in the estimates to be submitted to the board of aldermen in accordance with charter requirements relative to annual estimates and appropriations for the city of New Haven.</li> <li>▪ Expenditures are calculated as part of the ADEC payment, but for the purposes of the special act, broken out in the budget.</li> </ul>
804-Self Insurance and Litigation	<ul style="list-style-type: none"> <li>▪ Increase in City general liability policies.</li> </ul>
805-Employee Benefits	<ul style="list-style-type: none"> <li>▪ Health insurance contribution increase by \$2.5M.</li> <li>▪ Workers compensation increased by \$1.0M.</li> <li>▪ Unemployment increased by \$245K.</li> <li>▪ Longevity payment increased by \$35K</li> </ul>
900-Board of Education	<ul style="list-style-type: none"> <li>▪ Increase of \$1.5M.</li> </ul>

**FISCAL YEAR 2021-22 GENERAL FUND  
BOARD OF ALDER APPROVED BUDGET  
WHERE THE MONEY GOES**



<b>Category</b>	<b>Budget</b>	<b>%</b>
VACANCY/NPS SAVINGS	(585,419)	-0.10%
SELF INSURANCE	6,100,000	1.01%
OTHER DEPARTMENTS	8,593,169	1.42%
ECONOMIC DEVELOPMENT	8,584,258	1.42%
HUMAN SERVICES	10,945,148	1.81%
ENGINEERING/PUBLIC WORKS	19,720,645	3.25%
GENERAL GOVERNMENT	33,970,226	5.60%
DEBT SERVICE	62,955,640	10.38%
PUBLIC SAFETY	83,177,371	13.72%
PENSIONS/FICA	84,793,107	13.99%
EMPLOYEE BENEFITS	97,371,210	16.06%
EDUCATION	190,718,697	31.46%
<b>TOTAL</b>	<b>606,344,052</b>	<b>100.02%</b>

**FY 2021-22 BOARD OF ALDER BUDGET ALLOCATION OF APPROPRIATIONS BY MAJOR GOVERNMENT CATEGORY**

<b>Govt. Category</b>	<b>Department Name</b>	<b>FY 2014-15</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>
<b>GENERAL GOVERNMENT</b>								
	ASSESSOR'S OFFICE	969,124	783,808	787,808	785,672	833,258	773,453	773,452
	CHIEF ADMIN OFFICE	1,822,472	1,868,303	1,868,303	1,741,568	1,979,784	1,824,306	1,964,336
	CITY/TOWN CLERK	535,283	539,746	539,746	494,568	453,530	519,980	508,454
	CORPORATION COUNSEL	1,865,011	2,068,136	2,516,206	2,702,163	2,773,392	2,667,409	2,816,999
	FINANCE	11,464,904	7,100,480	10,703,813	10,730,903	11,577,574	11,578,345	11,745,785
	CENTRAL UTILITIES/MAINTENANCE	0	0	0	0	7,660,144	7,330,072	8,932,000
	INFORMATION AND TECHNOLOGY	0	2,993,036	0	0	0	0	0
	LEGISLATIVE SVC / BOARD OF ALDERMEN	809,647	961,589	995,180	995,180	989,413	989,413	944,668
	MAYORS OFFICE	1,204,226	1,028,979	1,028,979	1,010,853	1,057,042	954,196	936,825
	PARKS DEPARTMENT	4,982,359	5,294,300	5,382,771	5,433,302	4,719,072	0	0
	PUBLIC LIBRARY	3,788,688	4,169,359	4,207,015	4,213,443	4,067,393	4,023,843	4,019,849
	REGISTRAR OF VOTERS	665,826	871,565	891,565	786,750	1,050,666	1,059,020	1,104,020
	<b>Sub-Total</b>	<b>28,107,540</b>	<b>27,679,301</b>	<b>28,921,386</b>	<b>28,894,402</b>	<b>37,161,268</b>	<b>31,720,037</b>	<b>33,746,388</b>
	<b>% of Grand Total</b>	<b>6%</b>	<b>5%</b>	<b>5%</b>	<b>5%</b>	<b>7%</b>	<b>6%</b>	<b>6%</b>
<b>PUBLIC SAFETY</b>								
	FIRE SERVICE	29,232,151	30,553,662	31,470,798	33,230,773	33,697,447	33,609,258	34,934,146
	POLICE SERVICE	38,588,931	37,442,035	41,014,001	41,897,917	41,532,539	43,125,914	44,776,333
	PUBLIC SAFETY COMMUNICATIONS	3,335,964	3,389,663	3,379,393	3,497,852	3,583,532	3,466,892	3,466,892
	<b>Sub-Total</b>	<b>71,157,046</b>	<b>71,385,360</b>	<b>75,864,192</b>	<b>78,626,542</b>	<b>78,813,518</b>	<b>80,202,064</b>	<b>83,177,371</b>
	<b>% of Grand Total</b>	<b>14%</b>	<b>14%</b>	<b>14%</b>	<b>14%</b>	<b>14%</b>	<b>14%</b>	<b>14%</b>
<b>PUBLIC WORKS &amp; ENGINEERING</b>								
	ENGINEERING	3,130,000	3,341,840	3,379,388	3,257,176	3,254,634	3,014,683	3,194,682
	PUBLIC WORKS	11,612,692	12,558,543	12,736,803	12,489,270	12,380,392	0	0
	PUBLIC WORKS AND PARKS	0	0	0	0	0	15,931,730	16,525,963
	<b>Sub-Total</b>	<b>14,742,692</b>	<b>15,900,383</b>	<b>16,116,191</b>	<b>15,746,446</b>	<b>15,635,026</b>	<b>18,946,413</b>	<b>19,720,645</b>
	<b>% of Grand Total</b>	<b>3%</b>	<b>3%</b>	<b>3%</b>	<b>3%</b>	<b>3%</b>	<b>3%</b>	<b>3%</b>
<b>HUMAN SERVICES</b>								
	COMMUNITY SERVICES ADMIN.	2,021,567	2,935,121	3,019,018	2,897,936	2,947,648	2,583,589	3,674,655
	DISABILITY SERVICES	92,224	92,224	92,224	90,174	98,604	96,804	96,804
	ELDERLY SERVICES	714,670	746,605	752,176	747,796	783,295	771,606	726,606
	FAIR RENT COMMISSION	66,201	73,650	73,650	75,750	127,400	127,034	127,034
	PUBLIC HEALTH	3,237,498	3,923,735	3,821,008	3,991,223	4,062,007	4,112,992	4,276,123
	YOUTH SERVICES	475,405	1,088,170	1,088,170	1,045,000	1,210,250	0	0
	RECREATION AND YOUTH	0	0	0	0	0	2,291,689	2,267,764
	<b>Sub-Total</b>	<b>6,607,565</b>	<b>8,859,505</b>	<b>8,846,246</b>	<b>8,847,879</b>	<b>9,229,204</b>	<b>9,983,714</b>	<b>11,168,986</b>
	<b>% of Grand Total</b>	<b>1%</b>	<b>2%</b>	<b>2%</b>	<b>2%</b>	<b>2%</b>	<b>2%</b>	<b>2%</b>
<b>ECONOMIC DEVELOPMENT</b>								
	BLDG INSPEC & ENFORC	939,779	1,070,025	1,061,951	1,041,482	1,125,333	1,133,959	1,219,880
	BUSINESS DEVELOPEMNT	1,280,077	1,854,214	1,588,247	1,508,247	1,533,021	1,862,444	1,856,247
	CITY PLAN	533,634	589,013	589,013	564,643	603,106	716,127	718,289
	COMMISSION ON EQUAL OPPORTUNITY	156,328	175,190	213,073	209,687	223,751	217,659	212,659
	DEVELOPMENT SUBSIDIES	801,600	575,000	1,000,000	800,000	675,000	350,000	350,000
	LIVABLE CTY INITAT	676,871	810,227	808,632	789,557	827,676	839,564	839,564
	TRAFFIC & PARKING	2,518,965	5,079,752	5,115,457	4,938,221	3,539,498	3,290,155	3,737,619
	<b>Sub-Total</b>	<b>6,907,254</b>	<b>10,153,421</b>	<b>10,376,373</b>	<b>9,851,837</b>	<b>8,527,385</b>	<b>8,409,908</b>	<b>8,934,258</b>
	<b>% of Grand Total</b>	<b>1%</b>	<b>2%</b>	<b>2%</b>	<b>2%</b>	<b>2%</b>	<b>1%</b>	<b>1%</b>
<b>OTHER DEPARTMENTS</b>								
	VACANCY/NPS SAVINGS	(497,605)	(1,640,607)	(3,326,027)	(1,906,696)	(1,090,367)	(3,146,196)	(585,419)
	NON-PUBLIC TRANSPORTATION	465,000	565,000	700,000	700,000	790,000	815,000	840,000
	VARIOUS ORGANIZATIONS	537,295	537,295	537,295	748,295	1,228,094	1,105,295	1,805,295
	SALARY RESERVE CONTRACT NEGOTI	1,000,000	900,000	1,843,944	1,800,000	3,300,000	3,200,000	3,200,000
	EXPENDITURE RESERVE	0	0	0	0	0	4,000,000	2,397,874
	<b>Sub-Total</b>	<b>1,504,690</b>	<b>361,688</b>	<b>(244,788)</b>	<b>1,341,599</b>	<b>4,227,727</b>	<b>5,974,099</b>	<b>7,657,750</b>
	<b>% of Grand Total</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>1%</b>	<b>1%</b>	<b>1%</b>
<b>PENSIONS/INSURANCE/BENEFITS</b>								
	EMPLOYEE BENEFITS	77,198,206	83,051,210	87,091,210	92,091,210	93,591,210	93,591,210	97,371,210
	PENSIONS	47,446,338	52,595,450	61,270,774	61,270,774	66,034,327	67,260,780	84,793,107
	SELF INSURANCE	5,050,000	4,400,000	4,600,000	4,600,000	5,000,000	5,600,000	6,100,000
	<b>Sub-Total</b>	<b>129,694,544</b>	<b>140,046,660</b>	<b>152,961,984</b>	<b>157,961,984</b>	<b>164,625,537</b>	<b>166,451,990</b>	<b>188,264,317</b>
	<b>% of Grand Total</b>	<b>26%</b>	<b>27%</b>	<b>28%</b>	<b>29%</b>	<b>30%</b>	<b>29%</b>	<b>31%</b>
<b>EDUCATION</b>								
	EDUCATION	177,219,297	182,218,697	187,218,697	187,218,697	188,218,697	189,218,697	190,718,697
	<b>Sub-Total</b>	<b>177,219,297</b>	<b>182,218,697</b>	<b>187,218,697</b>	<b>187,218,697</b>	<b>188,218,697</b>	<b>189,218,697</b>	<b>190,718,697</b>
	<b>% of Grand Total</b>	<b>35%</b>	<b>35%</b>	<b>35%</b>	<b>34%</b>	<b>34%</b>	<b>33%</b>	<b>31%</b>
<b>DEBT SERVICES</b>								
	RAINY DAY REPLENISHMENT	0	1,211,681	1,000,000	0	900,000	0	0
	DEBT SERVICE	70,398,492	69,895,500	66,439,581	67,222,568	53,674,689	59,807,120	62,827,640
	MASTER LEASE	2,000,000	628,000	628,000	628,000	628,000	128,000	128,000
	BOND PREMIUM	0	(5,000,000)	(5,000,000)	(5,000,000)	(5,000,000)	0	0
	REFUNDING SAVINGS	0	0	(4,220,909)	(4,250,000)	0	(2,851,969)	0
	<b>Sub-Total</b>	<b>72,398,492</b>	<b>66,735,181</b>	<b>58,846,672</b>	<b>58,600,568</b>	<b>50,202,689</b>	<b>57,083,151</b>	<b>62,955,640</b>
	<b>% of Grand Total</b>	<b>14%</b>	<b>13%</b>	<b>11%</b>	<b>11%</b>	<b>9%</b>	<b>10%</b>	<b>10%</b>
	<b>Grand Total</b>	<b>508,339,120</b>	<b>523,340,196</b>	<b>538,906,953</b>	<b>547,089,954</b>	<b>556,641,051</b>	<b>567,990,073</b>	<b>606,344,052</b>

**BOARD OF ALDER FISCAL YEAR 2021-22 BUDGET  
OPERATIONAL EXPENDITURE BREAKDOWN**

DEPARTMENT NAME	FISCAL YEAR 2016-17 BOA	FISCAL YEAR 2017-18 BOA	FISCAL YEAR 2018-19 BOA	FISCAL YEAR 2019-20 BOA	FISCAL YEAR 2020-21 BOA	FISCAL YEAR 2021-22 BOA	Net Change FY 22 VS FY 21
<b><u>CITY OPERATIONAL DEPARTMENTS</u></b>							
LEGISLATIVE SVC / BOARD OF ALDERMEN	\$961,589	\$995,180	\$995,180	\$989,413	\$989,413	\$944,668	(\$44,745)
MAYORS OFFICE	\$1,028,979	\$1,028,979	\$1,010,853	\$1,057,042	\$954,196	\$936,825	(\$17,371)
CHIEF ADMIN OFFICE	\$1,868,303	\$1,868,303	\$1,741,568	\$1,979,784	\$1,824,306	\$1,964,336	\$140,030
CORPORATION COUNSEL	\$2,068,136	\$2,516,206	\$2,702,163	\$2,773,392	\$2,667,409	\$2,816,999	\$149,590
FINANCE	\$6,582,080	\$10,060,813	\$10,131,139	\$11,577,574	\$11,578,345	\$11,745,785	\$167,440
INFORMATION AND TECHNOLOGY	\$2,993,036	\$0	\$0	\$0	\$0	\$0	\$0
ASSESSOR'S OFFICE	\$783,808	\$787,808	\$785,672	\$833,258	\$773,453	\$773,452	(\$1)
PUBLIC LIBRARY	\$3,804,559	\$3,836,215	\$3,860,543	\$4,067,393	\$4,023,843	\$4,019,849	(\$3,994)
PARKS DEPARTMENT	\$4,309,300	\$4,432,771	\$4,520,302	\$4,719,072	\$0	\$0	\$0
CITY/TOWN CLERK	\$539,746	\$539,746	\$494,568	\$453,530	\$519,980	\$508,454	(\$11,526)
REGISTRAR OF VOTERS	\$859,565	\$879,565	\$770,000	\$1,050,666	\$1,059,020	\$1,104,020	\$45,000
PUBLIC HEALTH	\$3,912,735	\$3,810,008	\$3,980,223	\$4,062,007	\$4,112,992	\$4,276,123	\$163,131
FAIR RENT COMMISSION	\$73,650	\$73,650	\$75,750	\$127,400	\$127,034	\$127,034	\$0
ELDERLY SERVICES	\$717,570	\$743,176	\$739,796	\$783,295	\$771,606	\$726,606	(\$45,000)
YOUTH SERVICES	\$1,088,170	\$1,088,170	\$1,045,000	\$1,210,250	\$0	\$0	\$0
DISABILITY SERVICES	\$92,224	\$92,224	\$90,174	\$98,604	\$96,804	\$96,804	\$0
COMMUNITY SERVICES ADMIN.	\$2,908,121	\$2,992,018	\$2,877,436	\$2,947,648	\$2,583,589	\$3,674,655	\$1,091,066
RECREATION AND YOUTH	\$0	\$0	\$0	\$0	\$2,291,689	\$2,267,764	(\$23,925)
PUBLIC WORKS	\$11,939,043	\$12,192,303	\$11,944,770	\$12,380,392	\$0	\$0	\$0
ENGINEERING	\$3,337,440	\$3,375,468	\$3,253,276	\$3,254,634	\$3,014,683	\$3,194,682	\$179,999
PUBLIC WORKS AND PARKS	\$0	\$0	\$0	\$0	\$15,931,730	\$16,525,963	\$594,233
CITY PLAN	\$589,013	\$589,013	\$564,643	\$603,106	\$716,127	\$718,289	\$2,162
TRAFFIC & PARKING	\$3,144,752	\$3,180,457	\$3,108,221	\$3,539,498	\$3,290,155	\$3,737,619	\$447,464
COMMISSION ON EQUAL OPPORTUNITY	\$175,190	\$213,073	\$209,687	\$223,751	\$217,659	\$212,659	(\$5,000)
BLDG INSPEC & ENFORC	\$1,070,025	\$1,061,951	\$1,041,482	\$1,125,333	\$1,133,959	\$1,219,880	\$85,921
ECONOMIC DEVELOPMENT	\$1,854,214	\$1,588,247	\$1,508,247	\$1,533,021	\$1,862,444	\$1,856,247	(\$6,197)
LIVABLE CTY INITAT	\$810,227	\$808,632	\$789,557	\$827,676	\$839,564	\$839,564	\$0
<b>TOTAL OPERATIONAL DEPARTMENTS</b>	<b>\$57,511,475</b>	<b>\$58,753,976</b>	<b>\$58,240,250</b>	<b>\$62,217,739</b>	<b>\$61,380,000</b>	<b>\$64,288,277</b>	<b>\$2,908,277</b>
<b>PERCENTAGE OF TOTAL BUDGET</b>	<b>11%</b>	<b>11%</b>	<b>11%</b>	<b>11%</b>	<b>11%</b>	<b>11%</b>	
<b><u>PUBLIC SAFETY</u></b>							
PUBLIC SAFETY COMMUNICATIONS	\$3,311,663	\$3,301,393	\$3,419,852	\$3,583,532	\$3,466,892	\$3,466,892	\$0
POLICE SERVICE	\$36,313,374	\$39,881,340	\$40,785,256	\$41,532,539	\$43,125,914	\$44,776,333	\$1,650,419
FIRE SERVICE	\$29,000,262	\$29,917,398	\$31,567,773	\$33,697,447	\$33,609,258	\$34,934,146	\$1,324,888
<b>TOTAL PUBLIC SAFETY DEPARTMENTS</b>	<b>\$68,625,299</b>	<b>\$73,100,131</b>	<b>\$75,772,881</b>	<b>\$78,813,518</b>	<b>\$80,202,064</b>	<b>\$83,177,371</b>	<b>\$2,975,307</b>
<b>PERCENTAGE OF TOTAL BUDGET</b>	<b>13%</b>	<b>14%</b>	<b>14%</b>	<b>14%</b>	<b>14%</b>	<b>14%</b>	
<b><u>CITY UTILITIES</u></b>							
FINANCE-CENTRAL UTILITES/MAINT.	\$7,266,196	\$7,270,281	\$7,153,975	\$7,660,144	\$7,330,072	\$8,932,000	\$1,601,928
<b>CENTAL UTILITIES TOTAL</b>	<b>\$7,266,196</b>	<b>\$7,270,281</b>	<b>\$7,153,975</b>	<b>\$7,660,144</b>	<b>\$7,330,072</b>	<b>\$8,932,000</b>	<b>\$1,601,928</b>
<b>PERCENTAGE OF TOTAL BUDGET</b>	<b>1%</b>	<b>1%</b>	<b>1%</b>	<b>1%</b>	<b>1%</b>	<b>1%</b>	



**BOARD OF ALDER FISCAL YEAR 2021-22 BUDGET  
OPERATIONAL EXPENDITURE BREAKDOWN**

DEPARTMENT NAME	FISCAL YEAR 2016-17 BOA	FISCAL YEAR 2017-18 BOA	FISCAL YEAR 2018-19 BOA	FISCAL YEAR 2019-20 BOA	FISCAL YEAR 2020-21 BOA	FISCAL YEAR 2021-22 BOA	Net Change FY 22 VS FY 21
<b><u>EDUCATION</u></b>							
EDUCATION	\$182,218,697	\$187,218,697	\$187,218,697	\$188,218,697	\$189,218,697	\$190,718,697	\$1,500,000
<b>EDUCATION TOTAL</b>	<b>\$182,218,697</b>	<b>\$187,218,697</b>	<b>\$187,218,697</b>	<b>\$188,218,697</b>	<b>\$189,218,697</b>	<b>\$190,718,697</b>	<b>\$1,500,000</b>
PERCENTAGE OF TOTAL BUDGET	35%	35%	34%	34%	33%	31%	
<b><u>OTHER CITY EXPENDITURES</u></b>							
VACANCY/NPS SAVINGS	(\$1,640,607)	(\$3,326,027)	(\$1,906,696)	(\$1,090,367)	(\$3,146,196)	(\$585,419)	\$2,560,777
VARIOUS ORGANIZATIONS	\$537,295	\$537,295	\$748,295	\$1,228,094	\$1,105,295	\$1,805,295	\$700,000
NON-PUBLIC TRANSPORTATION	\$565,000	\$700,000	\$700,000	\$790,000	\$815,000	\$840,000	\$25,000
SALARY RESERVE CONTRACT NEGOTI	\$900,000	\$1,843,944	\$1,800,000	\$3,300,000	\$3,200,000	\$3,200,000	\$0
EXPENDITURE RESERVE	\$0	\$0	\$0	\$0	\$4,000,000	\$2,397,874	(\$1,602,126)
DEVELOPMENT SUBSIDIES	\$575,000	\$1,000,000	\$800,000	\$675,000	\$350,000	\$350,000	\$0
<b>OTHER CITY AGENCY TOTALS</b>	<b>\$936,688</b>	<b>\$755,212</b>	<b>\$2,141,599</b>	<b>\$4,902,727</b>	<b>\$6,324,099</b>	<b>\$8,007,750</b>	<b>\$1,683,651</b>
PERCENTAGE OF TOTAL BUDGET	0%	0%	0%	1%	1%	1%	
<b><u>CITY DEBT SERVICE</u></b>							
DEBT SERVICE	\$69,895,500	\$66,439,581	\$67,222,568	\$53,674,689	\$59,807,120	\$62,827,640	\$3,020,520
REFUNDING SAVINGS	\$0	(\$4,220,909)	(\$4,250,000)	\$0	(\$2,851,969)	\$0	\$2,851,969
BOND PREMIUM	(\$5,000,000)	(\$5,000,000)	(\$5,000,000)	(\$5,000,000)	\$0	\$0	\$0
MASTER LEASE	\$628,000	\$628,000	\$628,000	\$628,000	\$128,000	\$128,000	\$0
RAINY DAY REPLENISHMENT	\$1,211,681	\$1,000,000	\$0	\$900,000	\$0	\$0	\$0
<b>CITY DEBT SERVICE TOTAL</b>	<b>\$66,735,181</b>	<b>\$58,846,672</b>	<b>\$58,600,568</b>	<b>\$50,202,689</b>	<b>\$57,083,151</b>	<b>\$62,955,640</b>	<b>\$5,872,489</b>
PERCENTAGE OF TOTAL BUDGET	13%	11%	11%	9%	10%	10%	
<b><u>EMPLOYEE BENEFITS</u></b>							
PENSIONS	\$52,595,450	\$61,270,774	\$61,270,774	\$66,034,327	\$67,260,780	\$84,793,107	\$17,532,327
SELF INSURANCE	\$4,400,000	\$4,600,000	\$4,600,000	\$5,000,000	\$5,600,000	\$6,100,000	\$500,000
EMPLOYEE BENEFITS	\$83,051,210	\$87,091,210	\$92,091,210	\$93,591,210	\$93,591,210	\$97,371,210	\$3,780,000
<b>EMPLOYEE BENEFITS TOTALS</b>	<b>\$140,046,660</b>	<b>\$152,961,984</b>	<b>\$157,961,984</b>	<b>\$164,625,537</b>	<b>\$166,451,990</b>	<b>\$188,264,317</b>	<b>\$21,812,327</b>
PERCENTAGE OF TOTAL BUDGET	27%	28%	29%	30%	29%	31%	
<b>TOTAL CITY BUDGET</b>	<b>\$523,340,196</b>	<b>\$538,906,953</b>	<b>\$547,089,954</b>	<b>\$556,641,051</b>	<b>\$567,990,073</b>	<b>\$606,344,052</b>	<b>\$38,353,979</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**111-BOARD OF ALDER/LEGISLATIVE SERVICES**

**101-ADMINISTRATION**

50110	SALARIES	589,279	649,279	643,512	643,512	613,767	(29,745)
50128	PARA PROFESSIONALS	0	0	0	0	0	0
50130	OVERTIME	6,000	10,000	10,000	10,000	10,000	0
50132	PAY DIFFERENTIAL	0	0	0	0	0	0
51000	EMPLOYEE BENEFITS	0	0	0	0	0	0
53330	BUSINESS TRAVEL	15,000	20,000	20,000	20,000	20,000	0
53350	PROFESSIONAL MEETINGS	0	0	0	0	0	0
54410	OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
55520	GENERAL/OFFICE SUPPLY	6,627	6,627	6,627	6,627	6,627	0
55530	BOOKS, MAPS, ETC.	0	0	0	0	0	0
56610	ADVERTISEMENT	10,450	10,450	10,450	10,450	10,450	0
56615	PRINTING & BINDING	20,000	20,000	20,000	20,000	20,000	0
56655	REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56656	RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662	MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56664	MECHANICAL REPAIRS	0	0	0	0	0	0
56677	TRAINING/OTHER	7,500	7,500	7,500	7,500	7,500	0
56694	OTHER CONTRACTUAL SERVICES	279,924	210,924	210,924	210,924	195,924	(15,000)
56696	LEGAL/LAWYERS FEES	0	0	0	0	0	0

BOARD OF ALDERS ADMINISTRATION Total		934,780	934,780	929,013	929,013	884,268	(44,745)
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**102-BOARD OF ALDERS**

50110	SALARIES	60,400	60,400	60,400	60,400	60,400	0
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BOARD OF ALDERS LEGISLATIVE Total		60,400	60,400	60,400	60,400	60,400	0
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**Agency Roll Up**

500	PERSONNEL	649,679	709,679	703,912	703,912	674,167	(29,745)
501	OVERTIME	6,000	10,000	10,000	10,000	10,000	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	15,000	20,000	20,000	20,000	20,000	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	6,627	6,627	6,627	6,627	6,627	0
560	RENTALS AND CONTRACTUAL SERVICES	317,874	248,874	248,874	248,874	233,874	(15,000)
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>		<b>995,180</b>	<b>995,180</b>	<b>989,413</b>	<b>989,413</b>	<b>944,668</b>	<b>(44,745)</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**131-OFFICE OF THE MAYOR**

**101-ADMINISTRATION**

50110	SALARIES	859,829	862,853	909,042	835,625	835,625	0
50130	OVERTIME	0	0	0	0	0	0
50132	PAY DIFFERENTIAL	0	0	0	0	0	0
51000	EMPLOYEE BENEFITS	0	0	0	0	0	0
53310	MILEAGE	0	0	0	0	0	0
53330	BUSINESS TRAVEL	9,000	7,800	7,800	7,800	0	(7,800)
53350	PROFESSIONAL MEETINGS	0	0	0	0	0	0
55520	GENERAL/OFFICE SUPPLY	3,150	0	0	0	0	0
55530	BOOKS, MAPS, ETC.	0	0	0	0	0	0
55574	OTHER MATERIALS & SUPPLIES	0	0	0	0	0	0
55584	FOOD & FOOD PRODUCTS	0	0	0	0	0	0
56615	PRINTING & BINDING	1,800	0	0	0	0	0
56650	POSTAGE & FREIGHT	500	500	500	500	500	0
56655	REGIS., DUES, & SUBSCRIPTONS	700	700	700	700	700	0
56656	RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662	MAINTENANCE AGREEMENT SERVICE	9,000	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	145,000	139,000	139,000	109,571	100,000	(9,571)
56695	TEMPORARY & PT HELP	0	0	0	0	0	0

<b>MAYOR'S OFFICE Total</b>		<b>1,028,979</b>	<b>1,010,853</b>	<b>1,057,042</b>	<b>954,196</b>	<b>936,825</b>	<b>(17,371)</b>
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**Agency Roll Up**

500	PERSONNEL	859,829	862,853	909,042	835,625	835,625	0
501	OVERTIME	0	0	0	0	0	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	9,000	7,800	7,800	7,800	0	(7,800)
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	3,150	0	0	0	0	0
560	RENTALS AND CONTRACTUAL SERVICES	157,000	140,200	140,200	110,771	101,200	(9,571)
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>		<b>1,028,979</b>	<b>1,010,853</b>	<b>1,057,042</b>	<b>954,196</b>	<b>936,825</b>	<b>(17,371)</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**132-CHIEF ADMINISTRATIVE OFFICER**

**101-ADMINISTRATION**

50110 SALARIES	309,628	309,628	423,976	315,129	315,129	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	1,000	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	26,000	20,000	20,000	80,000	80,000	0
56695 TEMPORARY & PT HELP	75,000	75,000	75,000	50,000	50,000	0
56699 MISC EXPENSE	0	0	70,000	0	0	0

<b>CHIEF ADMINISTRATIVE OFFICER Total</b>	<b>411,628</b>	<b>404,628</b>	<b>588,976</b>	<b>445,129</b>	<b>445,129</b>	<b>0</b>
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**102-PUBLIC SAFETY**

50110 SALARIES	155,787	96,947	106,748	106,747	106,747	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
52260 TELEPHONE	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0

<b>OFFICE OF PUBLIC SAFETY Total</b>	<b>155,787</b>	<b>96,947</b>	<b>106,748</b>	<b>106,747</b>	<b>106,747</b>	<b>0</b>
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**131-HUMAN RESOURCES**

HU 50110 SALARIES	454,179	456,993	506,090	507,460	507,460	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	41,709	38,000	38,000	30,000	30,000	0
55520 GENERAL/OFFICE SUPPLY	5,000	0	0	0	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0
56677 TRAINING/OTHER	20,000	15,000	10,000	5,000	5,000	0
56694 OTHER CONTRACTUAL SERVICES	750,000	700,000	699,970	699,970	850,000	150,030
56695 TEMPORARY & PT HELP	30,000	30,000	30,000	30,000	20,000	(10,000)

<b>CHIEF ADMINISTRATIVE OFFICE HR Total</b>	<b>1,300,888</b>	<b>1,239,993</b>	<b>1,284,060</b>	<b>1,272,430</b>	<b>1,412,460</b>	<b>140,030</b>
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**Agency Roll Up**

500 PERSONNEL	919,594	863,568	1,036,814	929,336	929,336	0
501 OVERTIME	41,709	38,000	38,000	30,000	30,000	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	6,000	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	901,000	840,000	904,970	864,970	1,005,000	140,030
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>	<b>1,868,303</b>	<b>1,741,568</b>	<b>1,979,784</b>	<b>1,824,306</b>	<b>1,964,336</b>	<b>140,030</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b>133-CORPORATION COUNSEL</b>						
<b>101-ADMINISTRATION</b>						
50110 SALARIES	1,391,759	1,391,759	1,527,776	1,529,474	1,569,064	39,590
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	1,025	1,000	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
53310 MILEAGE	1,000	1,000	1,000	1,000	1,000	0
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	5,000	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	7,500	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	25,000	25,000	25,000	25,000	25,000	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56615 PRINTING & BINDING	6,600	2,600	2,600	2,600	2,600	0
56623 REPAIRS & MAINTENANCE	225	0	0	0	0	0
56642 ENTRY JUDGEMENT FEES	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	1,200	1,000	1,000	1,000	1,000	0
56655 REGIS., DUES, & SUBSCRIPTONS	6,000	6,000	6,000	6,000	6,000	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	9,264	9,000	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	105,000	105,000	82,500	82,500	72,500	(10,000)
56695 TEMPORARY & PT HELP	6,000	6,000	0	0	0	0
56696 LEGAL/LAWYERS FEES	525,000	720,000	720,000	700,000	700,000	0
<b>CORPORATION COUSEL Total</b>	<b>2,090,573</b>	<b>2,268,359</b>	<b>2,365,876</b>	<b>2,347,574</b>	<b>2,377,164</b>	<b>29,590</b>
<b>134-OFFICE OF LABOR RELATIONS</b>						
50110 SALARIES	262,383	274,179	284,349	277,550	277,550	0
53350 PROFESSIONAL MEETINGS	625	625	585	285	285	0
55520 GENERAL/OFFICE SUPPLY	625	0	0	0	0	0
56615 PRINTING & BINDING	5,000	2,000	2,000	0	0	0
56642 ENTRY JUDGEMENT FEES	8,000	8,000	8,000	8,000	8,000	0
56655 REGIS., DUES, & SUBSCRIPTONS	4,000	4,000	4,000	4,000	4,000	0
56694 OTHER CONTRACTUAL SERVICES	15,000	15,000	10,000	10,000	10,000	0
56696 LEGAL/LAWYERS FEES	130,000	130,000	98,582	20,000	140,000	120,000
<b>LABOR RELATIONS Total</b>	<b>425,633</b>	<b>433,804</b>	<b>407,516</b>	<b>319,835</b>	<b>439,835</b>	<b>120,000</b>
<b>Agency Roll Up</b>						
500 PERSONNEL	1,654,142	1,665,938	1,812,125	1,807,024	1,846,614	39,590
501 OVERTIME	1,025	1,000	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	1,625	1,625	1,585	1,285	1,285	0
540 EQUIPMENT	5,000	0	0	0	0	0
550 MATERIALS AND SUPPLIES	33,125	25,000	25,000	25,000	25,000	0
560 RENTALS AND CONTRACTUAL SERVICES	821,289	1,008,600	934,682	834,100	944,100	110,000
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>2,516,206</b>	<b>2,702,163</b>	<b>2,773,392</b>	<b>2,667,409</b>	<b>2,816,999</b>	<b>149,590</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**137-DEPARTMENT OF FINANCE**

**101-ADMINISTRATION/CONTROLLERS OFFICE**

50110 SALARIES	330,009	336,585	371,059	356,337	359,337	3,000
50110 SALARY REDUCTIONS	0	0	0	0	0	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	3,000	0	0	0	0	0
50136 PART TIME PAYROLL	0	0	0	0	0	0
53310 MILEAGE	0	0	0	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	3,000	3,000	3,000	3,000	0
55520 GENERAL/OFFICE SUPPLY	900	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0
56638 INSURANCE	1,500	1,500	1,500	1,500	1,500	0
56650 POSTAGE & FREIGHT	2,500	2,500	2,500	2,500	2,500	0
56655 REGIS., DUES, & SUBSCRIPTONS	375,000	309,000	309,000	285,000	255,000	(30,000)
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	1,100	1,000	1,000	1,000	1,000	0
56677 TRAINING/OTHER	15,000	10,000	5,000	0	0	0
56693 CONVALESCENT HOMES	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	304,294	305,000	280,502	280,502	280,502	0
56695 TEMPORARY & PT HELP	175,000	125,000	130,000	115,000	115,000	0
56696 LEGAL/LAWYERS FEES	20,000	0	0	0	0	0
59999 TRANSFERS/MISC MEDICAL	0	0	0	0	0	0

FINANCE ADMINISTRATION Total	1,228,303	1,093,585	1,103,561	1,044,839	1,017,839	(27,000)
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**107-MANAGEMENT AND BUDGET**

50110 SALARIES	315,300	327,770	244,803	244,803	244,803	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	200	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0
56615 PRINTING & BINDING	5,415	2,000	2,000	1,000	1,000	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	14,121	14,000	14,000	10,000	10,000	0

MANAGEMENT & BUDGET Total	335,036	343,770	260,803	255,803	255,803	0
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**108-CENTRAL SERVICES**

50110 SALARIES	0	0	0	0	0	0
52210 NATURAL GAS	175,000	150,000	0	0	0	0
52220 ELECTRICITY	30,000	30,000	0	0	0	0
52250 WATER	25,000	25,000	0	0	0	0
52260 TELEPHONE	400,000	381,764	0	0	0	0
52290 SEWER USAGE CHARGE	13,000	13,000	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	160,000	150,000	110,000	110,000	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0
56615 PRINTING & BINDING	0	160,000	150,000	110,000	110,000	0
56621 MOVING EXPENSE	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56652 RENTAL	400,000	400,000	400,000	400,000	400,000	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	455,000	460,000	700,000	700,000	900,000	200,000
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	1,365,000	1,409,199	1,420,000	1,400,000	740,000	(660,000)
56696 LEGAL/LAWYERS FEES	15,000	0	0	0	0	0

CENTRAL UTILITIES Total	2,878,000	3,188,963	2,820,000	2,720,000	2,260,000	(460,000)
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b><u>137-DEPARTMENT OF FINANCE</u></b>						
<b><u>109-INTERNAL AUDITS</u></b>						
50110 SALARIES	155,031	155,031	168,987	171,987	171,987	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
<b>FINANCE INTERNAL AUDIT Total</b>	<b>155,031</b>	<b>155,031</b>	<b>168,987</b>	<b>171,987</b>	<b>171,987</b>	<b>0</b>
<b><u>110-ACCOUNTING AND TREASURY</u></b>						
50110 SALARIES	587,912	599,090	727,369	727,369	727,369	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	1,800	1,500	1,500	500	500	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	850	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56615 PRINTING & BINDING	1,100	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
<b>ACCOUNTING AND TREASURY Total</b>	<b>591,662</b>	<b>600,590</b>	<b>728,869</b>	<b>727,869</b>	<b>727,869</b>	<b>0</b>
<b><u>111-TAX COLLECTORS OFFICE</u></b>						
50110 SALARIES	460,622	452,429	483,360	483,367	510,367	27,000
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	2,000	2,000	500	500	500	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0
53310 MILEAGE	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	375	375	375	375	375	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	875	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0
56610 ADVERTISEMENT	10,000	8,000	8,000	5,000	5,000	0
56615 PRINTING & BINDING	30,000	20,000	15,000	8,000	8,000	0
56623 REPAIRS & MAINTENANCE	200	0	0	0	0	0
56638 INSURANCE	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	120,000	100,000	90,000	60,000	40,000	(20,000)
56695 TEMPORARY & PT HELP	80,000	60,000	70,000	60,000	30,000	(30,000)
<b>FINANCE TAX COLLECTOR'S OFFICE Total</b>	<b>704,072</b>	<b>642,804</b>	<b>667,235</b>	<b>617,242</b>	<b>594,242</b>	<b>(23,000)</b>
<b><u>112-INFORMATION AND TECNLOGY</u></b>						
50110 SALARIES	1,005,814	1,011,494	1,131,400	1,132,332	1,149,172	16,840
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	10,000	10,000	10,000	10,000	10,000	0
55520 GENERAL/OFFICE SUPPLY	20,000	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56657 DATA PROCESSING RENTALS	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	2,700,000	2,600,000	3,466,876	3,700,000	4,300,000	600,000
56677 TRAINING/OTHER	10,000	10,000	10,000	10,000	5,000	(5,000)
56694 OTHER CONTRACTUAL SERVICES	30,000	35,000	53,000	53,000	50,000	(3,000)
56695 TEMPORARY & PT HELP	20,000	15,000	15,000	15,000	15,000	0
<b>FINANCE INFORMATION SYSTEMS Total</b>	<b>3,795,814</b>	<b>3,681,494</b>	<b>4,686,276</b>	<b>4,920,332</b>	<b>5,529,172</b>	<b>608,840</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**137-DEPARTMENT OF FINANCE**

**113-PAYROLL**

50110 SALARIES	433,215	439,488	464,587	448,017	448,017	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	500	500	500	500	500	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	1,080	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56615 PRINTING & BINDING	1,000	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	500	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0
<b>FINANCE PAYROLL Total</b>	<b>436,295</b>	<b>439,988</b>	<b>465,087</b>	<b>448,517</b>	<b>448,517</b>	<b>0</b>

**114-ACCOUNTS PAYABLE**

50110 SALARIES	210,233	221,149	256,493	258,493	285,493	27,000
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	400	400	400	400	400	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	400	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56615 PRINTING & BINDING	1,000	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	400	0	0	0	0	0
<b>ACCOUNTS PAYABLE Total</b>	<b>212,433</b>	<b>221,549</b>	<b>256,893</b>	<b>258,893</b>	<b>285,893</b>	<b>27,000</b>

**115-PURCHASING**

50110 SALARIES	213,057	213,057	235,747	235,747	262,747	27,000
50128 PARA PROFESSIONALS	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	975	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56610 ADVERTISEMENT	7,400	7,400	7,400	5,400	20,000	14,600
56694 OTHER CONTRACTUAL SERVICES	11,000	11,000	11,000	9,000	9,000	0
<b>PURCHASING Total</b>	<b>232,432</b>	<b>231,457</b>	<b>254,147</b>	<b>250,147</b>	<b>291,747</b>	<b>41,600</b>



**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**137-DEPARTMENT OF FINANCE**

**130-ACCOUNTS RECEIVABLE**

50110 SALARIES	118,485	121,422	155,466	157,466	157,466	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	250	250	250	250	250	0
55520 GENERAL/OFFICE SUPPLY	500	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	500	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	15,000	10,000	10,000	5,000	5,000	0

<b>ACCOUNTS RECEIVABLE Total</b>	<b>134,735</b>	<b>131,672</b>	<b>165,716</b>	<b>162,716</b>	<b>162,716</b>	<b>0</b>
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**Agency Roll Up**

500 PERSONNEL	3,829,678	3,877,515	4,239,271	4,215,918	4,316,758	100,840
501 OVERTIME	4,300	4,000	2,500	1,500	1,500	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	3,650	650	650	650	650	0
520 UTILITIES	643,000	599,764	0	0	0	0
530 ALLOWANCE AND TRAVEL	10,375	13,375	13,375	13,375	13,375	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	26,280	160,000	150,000	110,000	110,000	0
560 RENTALS AND CONTRACTUAL SERVICES	6,186,530	6,075,599	7,171,778	7,236,902	7,303,502	66,600
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>	<b>10,703,813</b>	<b>10,730,903</b>	<b>11,577,574</b>	<b>11,578,345</b>	<b>11,745,785</b>	<b>167,440</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b>139-OFFICE OF THE ASSESSOR</b>						
<b>101-ADMINISTRATION</b>						
50110 SALARIES	725,893	741,952	789,538	733,733	733,732	(1)
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	100	100	100	100	100	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	4,000	4,000	4,000	4,000	4,000	0
55520 GENERAL/OFFICE SUPPLY	975	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	2,000	2,000	2,000	2,000	2,000	0
56610 ADVERTISEMENT	1,000	500	500	500	500	0
56615 PRINTING & BINDING	3,720	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	3,120	3,120	3,120	3,120	3,120	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56657 DATA PROCESSING RENTALS	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	25,000	14,000	14,000	10,000	10,000	0
56695 TEMPORARY & PT HELP	10,000	10,000	10,000	10,000	10,000	0
56696 LEGAL/LAWYERS FEES	0	0	0	0	0	0
56699 MISC EXPENSE	0	0	0	0	0	0
<b>ASSESSOR'S OFFICE Total</b>	<b>775,808</b>	<b>775,672</b>	<b>823,258</b>	<b>763,453</b>	<b>763,452</b>	<b>(1)</b>
<b>156-BOARD OF ASSESSEMENT APPEALS</b>						
50110 SALARIES	11,000	9,000	9,000	9,000	9,000	0
56694 OTHER CONTRACTUAL SERVICES	1,000	1,000	1,000	1,000	1,000	0
<b>BOARD OF ASSESSMENT Total</b>	<b>12,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Agency Roll Up</b>						
500 PERSONNEL	736,893	750,952	798,538	742,733	742,732	(1)
501 OVERTIME	100	100	100	100	100	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	4,000	4,000	4,000	4,000	4,000	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	2,975	2,000	2,000	2,000	2,000	0
560 RENTALS AND CONTRACTUAL SERVICES	43,840	28,620	28,620	24,620	24,620	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>787,808</b>	<b>785,672</b>	<b>833,258</b>	<b>773,453</b>	<b>773,452</b>	<b>(1)</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b>143-CENTRAL UTILITIES</b>						
<b><u>NATURAL GAS</u></b>						
52210 FINANCE	0	0	150,000	143,536	145,000	1,464
52210 LIBRARY	0	0	35,000	33,491	35,000	1,509
52210 PARKS	0	0	120,000	114,829	0	(114,829)
52210 POLICE	0	0	90,000	86,121	90,000	3,879
52210 FIRE	0	0	120,000	114,829	120,000	5,171
52210 ELDERLY SVC	0	0	8,000	7,655	8,000	345
52210 CSA	0	0	9,000	8,612	9,000	388
52210 Q-HOUSE	0	0	0	0	50,000	50,000
52210 PUBLIC WORKS	0	0	47,000	44,974	0	(44,974)
52210 PARKS/PW	0	0	0	0	180,000	180,000
<b>NATURAL GAS TOTALS</b>	<b>0</b>	<b>0</b>	<b>579,000</b>	<b>554,047</b>	<b>637,000</b>	<b>82,953</b>
<b><u>ELECTRICITY</u></b>						
52220 FINANCE	0	0	140,000	133,947	150,000	16,053
52220 LIBRARY	0	0	350,000	334,869	350,000	15,131
52220 PARKS	0	0	310,000	296,598	0	(296,598)
52220 POLICE	0	0	420,000	401,843	420,000	18,157
52220 FIRE	0	0	250,000	239,192	250,000	10,808
52220 CSA	0	0	9,000	8,610	10,000	1,390
52220 Q-HOUSE	0	0	0	0	50,000	50,000
52220 PUBLIC WORKS	0	0	190,000	181,786	0	(181,786)
52220 PARKS/PW	0	0	0	0	500,000	500,000
<b>ELECTRICITY TOTALS</b>	<b>0</b>	<b>0</b>	<b>1,669,000</b>	<b>1,596,845</b>	<b>1,730,000</b>	<b>133,155</b>
<b><u>STREET/TRAFFIC LIGHTS</u></b>						
52230 TTP	0	0	2,100,000	2,014,316	2,000,000	(14,316)
<b>STREET LIGHT TOTALS</b>	<b>0</b>	<b>0</b>	<b>2,100,000</b>	<b>2,014,316</b>	<b>2,000,000</b>	<b>(14,316)</b>
<b><u>HEATING FUEL</u></b>						
52235 PUBLIC WORKS	0	0	45,000	43,011	0	(43,011)
52235 PARKS/PW	0	0	0	0	45,000	45,000
<b>HEATING FUEL TOTAL</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>43,011</b>	<b>45,000</b>	<b>1,989</b>
<b><u>WATER</u></b>						
52250 FINANCE	0	0	35,000	33,453	40,000	6,547
52250 LIBRARY	0	0	10,000	9,558	10,000	442
52250 PARKS	0	0	275,000	262,847	0	(262,847)
52250 POLICE	0	0	21,000	20,072	20,000	(72)
52250 FIRE	0	0	1,200,000	1,146,972	1,200,000	53,028
52250 CSA	0	0	2,000	1,911	2,000	89
52250 Q-HOUSE	0	0	0	0	10,000	10,000
52250 PUBLIC WORKS	0	0	0	0	0	0
52250 PARKS/PW	0	0	0	0	280,000	280,000
<b>WATER TOTALS</b>	<b>0</b>	<b>0</b>	<b>1,543,000</b>	<b>1,474,813</b>	<b>1,562,000</b>	<b>87,187</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**143-CENTRAL UTILITIES**

**TELEPHONE**

52260 FINANCE	0	0	350,000	334,391	400,000	65,609
52260 ROV	0	0	25,000	23,885	25,000	1,115
52260 Q-HOUSE				0	25,000	25,000
52260 PSAP	0	0	75,000	71,655	80,000	8,345

TELEPHONE TOTAL	0	0	450,000	429,931	530,000	100,069
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**INTERNET/TELECOMMUNICATIONS**

52265 FINANCE	0	0	0	0	5,000	5,000
52265 INFOR/TECHNOLOGY	0	0	0	0	15,000	15,000
52265 PSAP	0	0	0	0	5,000	5,000
52265 POLICE	0	0	0	0	70,000	70,000
52265 FIRE	0	0	0	0	45,000	45,000
52265 HEALTH	0	0	0	0	5,000	5,000
52265 ELDERLY SVC	0	0	0	0	15,000	15,000
52265 CSA	0	0	0	0	7,000	7,000
52265 Q-HOUSE				0	15,000	15,000
52265 YOUTH/REC	0	0	0	0	5,000	5,000
52265 PARKS/PW	0	0	0	0	5,000	5,000

INTERENT AND TELECOMMUNICATIONS TOTAL	0	0	0	0	192,000	192,000
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**SEWER**

52290 FINANCE	0	0	17,000	16,239	20,000	3,761
52290 LIBRARY	0	0	5,000	4,776	5,000	224
52290 PARKS	0	0	115,000	109,857	0	(109,857)
52290 POLICE	0	0	13,500	12,896	15,000	2,104
52290 FIRE	0	0	20,000	19,105	25,000	5,895
52290 PUBLIC WORKS	0	0	0	0	0	0
52290 PARKS/PW	0	0	0	0	120,000	120,000

SEWER TOTALS	0	0	170,500	162,873	185,000	22,127
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**143-CENTRAL UTILITIES**

**GAS AND OIL**

55538	FINANCE	0	0	0	0	2,000	2,000
55538	LIBRARY	0	0	3,737	3,569	4,000	431
55538	PARKS	0	0	147,476	140,874	0	(140,874)
55538	POLICE	0	0	504,032	481,469	485,000	3,531
55538	FIRE	0	0	149,342	142,656	145,000	2,344
55538	HEALTH	0	0	10,267	9,807	10,000	193
55538	CSA	0	0	466	445	1,000	555
55538	Q-HOUSE	0	0	0	0	5,000	5,000
55538	PUBLIC WORKS	0	0	256,683	245,192	0	(245,192)
55538	ENGINEERING	0	0	3,640	3,477	35,000	31,523
55538	PARKS/PW	0	0	0	0	387,000	387,000
55538	TTP	0	0	28,001	26,747	27,000	253

<b>GAS AND OIL TOTALS</b>		<b>0</b>	<b>0</b>	<b>1,103,644</b>	<b>1,054,236</b>	<b>1,101,000</b>	<b>46,764</b>
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**CITY FACILITY ENERGY SERVICES TOTAL**

56694	CITY FUEL CELL	0	0	0	0	450,000	450,000
56694	GOVERNMENT CENTER ENERGY	0	0	0	0	400,000	400,000
56694	AUDIT SERVICES	0	0	0	0	100,000	100,000

<b>CITY SERVICES TOTAL</b>					<b>0</b>	<b>950,000</b>	<b>950,000</b>
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**Agency Roll Up**

500	PERSONNEL	0	0	0	0	0	0
501	OVERTIME	0	0	0	0	0	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	6,556,500	6,275,836	6,886,000	610,164
530	ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	0	0	1,103,644	1,054,236	1,096,000	41,764
560	RENTALS AND CONTRACTUAL SERVICES	0	0	0	0	950,000	950,000
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>		<b>0</b>	<b>0</b>	<b>7,660,144</b>	<b>7,330,072</b>	<b>8,932,000</b>	<b>1,601,928</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**152-LIBRARY**

**101-ADMINISTRATION**

50110 SALARIES	103,000	103,000	110,725	110,725	110,725	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	20,000	0	0	0	0	0
56638 INSURANCE	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	800	500	500	500	500	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	320,000	300,000	324,550	281,000	281,000	0
56695 TEMPORARY & PT HELP	0	0	0	0	0	0
<b>LIBRARY Total</b>	<b>443,800</b>	<b>403,500</b>	<b>435,775</b>	<b>392,225</b>	<b>392,225</b>	<b>0</b>

**115-BUILDING MAINTENANCE**

50110 SALARIES	65,953	70,651	77,794	77,794	77,794	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
52210 NATURAL GAS	35,000	35,000	0	0	0	0
52220 ELECTRICITY	320,000	300,000	0	0	0	0
52235 HEATING FUELS	0	0	0	0	0	0
52250 WATER	7,800	9,400	0	0	0	0
52290 SEWER USAGE CHARGE	4,500	4,500	0	0	0	0
55538 GAS & OIL	3,500	4,000	0	0	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	13,000	10,000	12,000	12,000	12,000	0
56623 REPAIRS & MAINTENANCE	900	900	500	500	500	0
56652 RENTAL	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	192,914	192,914	200,000	175,000	175,000	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0
<b>LIBRARY BUILDING MAINTENANCE Total</b>	<b>643,567</b>	<b>627,365</b>	<b>290,294</b>	<b>265,294</b>	<b>265,294</b>	<b>0</b>

**116-TECHNICAL SERVICE**

50110 SALARIES	109,066	112,457	120,093	120,093	120,093	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	350	350	350	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56615 PRINTING & BINDING	3,500	3,500	3,500	3,500	3,500	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
<b>LIBRARY TECH PUBLIC SERVICE Total</b>	<b>112,566</b>	<b>115,957</b>	<b>123,943</b>	<b>123,943</b>	<b>123,943</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**152-LIBRARY**

**117-PUBLIC SERVICE**

50110	SALARIES	2,633,082	2,714,621	2,867,881	2,967,881	2,963,887	(3,994)
50128	PARA PROFESSIONALS	0	0	0	0	0	0
50130	OVERTIME	0	0	0	0	0	0
50132	PAY DIFFERENTIAL	5,000	5,000	2,500	2,500	2,500	0
53310	MILEAGE	0	0	0	0	0	0
54410	OFFICE & LAB EQUIPMENT	25,000	25,000	25,000	15,000	15,000	0
54482	COMMUNICATION EQUIPMENT	18,000	15,000	15,000	10,000	10,000	0
55520	GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
55530	BOOKS, MAPS, ETC.	315,000	300,000	300,000	240,000	240,000	0
55532	LIBRARY BOOKS	0	0	0	0	0	0
55579	DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56610	ADVERTISEMENT	0	0	0	0	0	0
56615	PRINTING & BINDING	0	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	11,000	7,000	7,000	7,000	7,000	0
56695	TEMPORARY & PT HELP	0	0	0	0	0	0

LIBRARY PUBLIC SERVICE Total		3,007,082	3,066,621	3,217,381	3,242,381	3,238,387	(3,994)
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**Agency Roll Up**

500	PERSONNEL	2,911,101	3,000,729	3,176,493	3,276,493	3,272,499	(3,994)
501	OVERTIME	0	0	0	0	0	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	5,000	5,000	2,850	2,850	2,850	0
520	UTILITIES	367,300	348,900	0	0	0	0
530	ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540	EQUIPMENT	43,000	40,000	40,000	25,000	25,000	0
550	MATERIALS AND SUPPLIES	351,500	314,000	312,000	252,000	252,000	0
560	RENTALS AND CONTRACTUAL SERVICES	529,114	504,814	536,050	467,500	467,500	0
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>		<b>4,207,015</b>	<b>4,213,443</b>	<b>4,067,393</b>	<b>4,023,843</b>	<b>4,019,849</b>	<b>(3,994)</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**160-PARKS AND RECREATION**

**101-ADMINISTRATION**

50110 SALARIES	317,732	320,148	340,637	0	0	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	7,500	0	0	0	0	0
52265 TELECOMMUNICATIONS\INTERNET	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
54411 EQUIPMENT	2,500	1,000	500	0	0	0
55520 GENERAL/OFFICE SUPPLY	2,000	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0
55594 MEDICAL SUPPLIES	500	500	0	0	0	0
56610 ADVERTISEMENT	500	500	500	0	0	0
56615 PRINTING & BINDING	1,000	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	500	500	0	0	0	0
56638 INSURANCE	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	100	100	100	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	1,500	1,500	1,500	0	0	0
56656 RENTAL OF EQUIPMENT	3,500	3,500	0	0	0	0
56677 TRAINING/OTHER	37,665	37,665	40,000	0	0	0
56694 OTHER CONTRACTUAL SERVICES	180,000	141,000	120,000	0	0	0
56695 TEMPORARY & PT HELP	14,812	14,812	11,000	0	0	0
<b>PARKS &amp; REC ADMINISTRATION Total</b>	<b>569,809</b>	<b>521,225</b>	<b>514,237</b>	<b>0</b>	<b>0</b>	<b>0</b>

**119-PARKS TREE DIVISION**

50110 SALARIES	362,998	370,195	491,480	0	0	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	15,000	15,000	15,000	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0
54430 MECHANICAL & MANUALLY OP EQUIP	0	0	0	0	0	0
54450 MAINTENANCE EQUIPMENT	0	0	0	0	0	0
54458 SAFETY EQUIPMENT	0	0	0	0	0	0
54470 RECREATION EQUIPMENT	0	0	0	0	0	0
55538 GAS & OIL	0	0	0	0	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0
<b>PARKS &amp; REC TREE DIVISION Total</b>	<b>377,998</b>	<b>385,195</b>	<b>506,480</b>	<b>0</b>	<b>0</b>	<b>0</b>



**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**160-PARKS AND RECREATION**

**120-GENERAL MAINTENANCE**

50110 SALARIES	1,768,413	1,878,288	1,947,378	0	0	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	225,000	225,000	225,000	0	0	0
50132 PAY DIFFERENTIAL	2,000	22,000	22,000	0	0	0
50170 MEAL ALLOWANCE	2,000	2,000	1,000	0	0	0
52210 NATURAL GAS	120,000	105,000	0	0	0	0
52220 ELECTRICITY	325,000	295,000	0	0	0	0
52235 HEATING FUELS	0	0	0	0	0	0
52250 WATER	240,000	255,000	0	0	0	0
52290 SEWER USAGE CHARGE	100,000	100,000	0	0	0	0
54411 EQUIPMENT	18,000	18,000	9,000	0	0	0
54430 MECHANICAL & MANUALLY OP EQUIP	0	0	0	0	0	0
54458 SAFETY EQUIPMENT	0	0	0	0	0	0
55538 GAS & OIL	165,000	158,000	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	110,000	105,000	105,000	0	0	0
55586 UNIFORMS	12,000	12,000	12,000	0	0	0
56623 REPAIRS & MAINTENANCE	48,922	48,922	40,000	0	0	0
56694 OTHER CONTRACTUAL SERVICES	51,707	50,000	50,000	0	0	0
<b>PARKS &amp; REC GENERAL MAINTENANC Total</b>	<b>3,188,042</b>	<b>3,274,210</b>	<b>2,411,378</b>	<b>0</b>	<b>0</b>	<b>0</b>

**122-PARKS NATURE RECREATION**

50110 SALARIES	276,119	276,119	304,036	0	0	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
54411 EQUIPMENT	250	0	0	0	0	0
54458 SAFETY EQUIPMENT	0	0	0	0	0	0
54484 OTHER EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0
55572 RECREATION SUPPLIES	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	21,500	21,500	19,000	0	0	0
55584 FOOD & FOOD PRODUCTS	2,505	2,505	2,000	0	0	0
55586 UNIFORMS	4,500	4,500	4,500	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0
<b>PARKS &amp; REC NATURE RECREATION Total</b>	<b>304,874</b>	<b>304,624</b>	<b>329,536</b>	<b>0</b>	<b>0</b>	<b>0</b>

**160-PARKS AND RECREATION**

**123-PARKS RECREATION**

50110 SALARIES	261,048	261,048	287,441	0	0	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	0	0	0	0	0	0
55584 FOOD & FOOD PRODUCTS	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	42,000	37,000	20,000	0	0	0
<b>PARKS &amp; REC RECREATION Total</b>	<b>303,048</b>	<b>298,048</b>	<b>307,441</b>	<b>0</b>	<b>0</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b><u>124-PARKS LIGHTHOUSE</u></b>						
50110 SALARIES	325,000	325,000	325,000	0	0	0
50130 OVERTIME	14,000	14,000	14,000	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
51809 HEALTH INSURANCE	0	0	0	0	0	0
52210 NATURAL GAS	0	0	0	0	0	0
52220 ELECTRICITY	0	0	0	0	0	0
52235 HEATING FUELS	0	0	0	0	0	0
52250 WATER	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	0	0	0	0	0	0
<b>PARKS &amp; REC LIGHTHOUSE PARK Total</b>	<b>339,000</b>	<b>339,000</b>	<b>339,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>125-PARKS SEASONAL</u></b>						
50110 SALARIES	300,000	311,000	311,000	0	0	0
50130 OVERTIME	0	0	0	0	0	0
<b>GENERAL FUND Total</b>	<b>300,000</b>	<b>311,000</b>	<b>311,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Agency Roll Up</u></b>						
500 PERSONNEL	3,611,310	3,741,798	4,006,972	0	0	0
501 OVERTIME	254,000	254,000	254,000	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	11,500	24,000	23,000	0	0	0
520 UTILITIES	785,000	755,000	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	20,750	19,000	9,500	0	0	0
550 MATERIALS AND SUPPLIES	318,005	304,005	142,500	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	382,206	335,499	283,100	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>5,382,771</b>	<b>5,433,302</b>	<b>4,719,072</b>	<b>0</b>	<b>0</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**161-CITY TOWN CLERK**

**101-ADMINISTRATION**

50110 SALARIES	336,951	302,420	269,600	335,179	338,653	3,474
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	9,000	9,000	9,000	9,000	9,000	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0
53310 MILEAGE	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	10,000	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0
56615 PRINTING & BINDING	26,150	10,000	10,000	10,000	10,000	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	9,750	9,750	9,750	10,621	10,621	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56657 DATA PROCESSING RENTALS	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	10,180	10,180	10,180	10,180	10,180	0
56694 OTHER CONTRACTUAL SERVICES	102,500	102,418	100,000	100,000	85,000	(15,000)
56695 TEMPORARY & PT HELP	35,215	35,800	35,000	35,000	35,000	0
56696 LEGAL/LAWYERS FEES	0	15,000	10,000	10,000	10,000	0
<b>CITY/TOWN CLERK ADMINISTRATION Total</b>	<b>539,746</b>	<b>494,568</b>	<b>453,530</b>	<b>519,980</b>	<b>508,454</b>	<b>(11,526)</b>

**Agency Roll Up**

500 PERSONNEL	336,951	302,420	269,600	335,179	338,653	3,474
501 OVERTIME	9,000	9,000	9,000	9,000	9,000	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	10,000	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	183,795	183,148	174,930	175,801	160,801	(15,000)
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>539,746</b>	<b>494,568</b>	<b>453,530</b>	<b>519,980</b>	<b>508,454</b>	<b>(11,526)</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**162-REGISTRAR OF VOTERS**

**127-ELECTION ADMINISTRATION**

50110 SALARIES	305,250	305,250	308,716	332,020	332,020	0
50130 OVERTIME	22,000	30,000	30,000	30,000	30,000	0
52260 TELEPHONE	12,000	16,750	0	0	0	0
53310 MILEAGE	270	1,000	1,000	1,000	1,000	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	260	2,000	4,000	4,000	4,000	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	3,450	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	140	1,000	1,000	1,000	1,000	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	198,000	150,000	268,068	310,000	310,000	0
56695 TEMPORARY & PT HELP	0	0	15,000	15,000	15,000	0
56696 LEGAL/LAWYERS FEES	0	0	0	0	0	0
<b>REGISTRAR OF VOTERS Total</b>	<b>541,370</b>	<b>506,000</b>	<b>627,784</b>	<b>693,020</b>	<b>693,020</b>	<b>0</b>

**128-ELECTION SERVICES**

50136 PART TIME PAYROLL	200,000	205,000	370,000	325,000	370,000	45,000
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	750	750	2,882	1,000	1,000	0
56615 PRINTING & BINDING	110,000	50,000	50,000	40,000	40,000	0
56652 RENTAL	0	0	0	0	0	0
56657 DATA PROCESSING RENTALS	0	0	0	0	0	0
56677 TRAINING/OTHER	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	39,445	25,000	0	0	0	0
<b>REGISTRAR OF VOTERS Total</b>	<b>350,195</b>	<b>280,750</b>	<b>422,882</b>	<b>366,000</b>	<b>411,000</b>	<b>45,000</b>

**Agency Roll Up**

500 PERSONNEL	505,250	510,250	678,716	657,020	702,020	45,000
501 OVERTIME	22,000	30,000	30,000	30,000	30,000	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	12,000	16,750	0	0	0	0
530 ALLOWANCE AND TRAVEL	530	3,000	5,000	5,000	5,000	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	4,200	750	2,882	1,000	1,000	0
560 RENTALS AND CONTRACTUAL SERVICES	347,585	226,000	334,068	366,000	366,000	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>891,565</b>	<b>786,750</b>	<b>1,050,666</b>	<b>1,059,020</b>	<b>1,104,020</b>	<b>45,000</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b>200-PUBLIC SAFETY COMMUNICATIONS</b>						
<b>101-ADMINISTRATION</b>						
50110 SALARIES	2,999,893	3,118,352	3,282,032	3,165,392	3,165,392	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	250,000	250,000	250,000	250,000	250,000	0
50132 PAY DIFFERENTIAL	48,500	48,500	48,500	48,500	48,500	0
52260 TELEPHONE	78,000	78,000	0	0	0	0
54482 COMMUNICATION EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	3,000	3,000	3,000	3,000	3,000	0
<b>DEPT. OF PUBLIC SAFETY Total</b>	<b>3,379,393</b>	<b>3,497,852</b>	<b>3,583,532</b>	<b>3,466,892</b>	<b>3,466,892</b>	<b>0</b>
<b>Agency Roll Up</b>						
500 PERSONNEL	2,999,893	3,118,352	3,282,032	3,165,392	3,165,392	0
501 OVERTIME	250,000	250,000	250,000	250,000	250,000	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	48,500	48,500	48,500	48,500	48,500	0
520 UTILITIES	78,000	78,000	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	3,000	3,000	3,000	3,000	3,000	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>3,379,393</b>	<b>3,497,852</b>	<b>3,583,532</b>	<b>3,466,892</b>	<b>3,466,892</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b>201-POLICE SERVICES</b>						
<b>101-ADMINISTRATION</b>						
11503 ACCOUNTS RECEIVABLE	0	0	0	0	0	0
50110 SALARIES	1,420,861	1,413,550	1,560,963	1,367,079	1,366,728	(351)
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	400,000	400,000	400,000	278,000	278,000	0
50140 LONGEVITY	0	0	0	0	0	0
50175 EDUCATION INCENTIVE	74,150	74,150	74,150	72,050	72,050	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0
52210 NATURAL GAS	89,000	89,000	0	0	0	0
52220 ELECTRICITY	419,481	419,481	0	0	0	0
52250 WATER	19,000	19,000	0	0	0	0
52260 TELEPHONE	50,000	30,000	0	0	0	0
52290 SEWER USAGE CHARGE	13,500	13,500	0	0	0	0
53330 BUSINESS TRAVEL	5,000	5,000	30,000	30,000	30,000	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
55586 UNIFORMS	145,600	145,600	133,000	119,000	119,000	0
56655 REGIS., DUES, & SUBSCRIPTONS	2,500	2,500	20,310	20,310	20,310	0
56662 MAINTENANCE AGREEMENT SERVICE	30,000	30,000	30,000	30,000	30,000	0
56677 TRAINING/OTHER	0	0	130,000	130,000	130,000	0
56694 OTHER CONTRACTUAL SERVICES	320,773	300,000	100,000	150,000	150,000	0
56695 TEMPORARY & PT HELP	0	0	55,000	55,000	55,000	0
56696 LEGAL/LAWYERS FEES	25,300	0	0	0	0	0
56699 MISC EXPENSE	0	0	0	0	0	0
<b>POLICE SERVICES ADMINISTRATION Total</b>	<b>3,015,165</b>	<b>2,941,781</b>	<b>2,533,423</b>	<b>2,251,439</b>	<b>2,251,088</b>	<b>(351)</b>
<b>111-WINTERGREEN</b>						
55570 BLDG & GRND MAINT. SUPPLIES	25,000	10,000	10,000	0	0	0
56623 REPAIRS & MAINTENANCE	25,000	10,000	10,000	20,000	20,000	0
<b>WINTERGREEN POLICE SVC Total</b>	<b>50,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>OPERATIONS ID</b>						
54410 OFFICE & LAB EQUIPMENT	9,576	9,576	9,576	9,576	9,576	0
<b>POLICE SERVICES OPERATIONS ID Total</b>	<b>9,576</b>	<b>9,576</b>	<b>9,576</b>	<b>9,576</b>	<b>9,576</b>	<b>0</b>
<b>204-OPERATIONS AND PATROL</b>						
11503 ACCOUNTS RECEIVABLE	0	0	0	0	0	0
50110 SALARIES	29,879,832	30,569,440	28,094,639	27,817,271	29,448,671	1,631,400
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	3,522,684	3,492,684	4,350,000	5,579,888	7,579,888	2,000,000
50130 OVERTIME FOR EVENTS	0	300,000	550,000	550,000	550,000	0
50130 SUMMER ANTI-VIOLENCE	100,000	100,000	100,000	100,000	100,000	0
50130 FED. BUDGET RECONCIL. BILL	0	0	0	0	(2,000,000)	(2,000,000)
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
50177 OVERTIME SEQUESTRATION	0	0	0	0	0	0
50180 POLICE EVENT OT	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0
51810 RETIREMENT CONTRIBUTION	0	0	0	0	0	0
56695 TEMPORARY & PT HELP	0	0	0	0	0	0
<b>POLICE SVS OPERATIONS/PATROL Total</b>	<b>33,502,516</b>	<b>34,462,124</b>	<b>33,094,639</b>	<b>34,047,159</b>	<b>35,678,559</b>	<b>1,631,400</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b>201-POLICE SERVICES</b>						
<b>205-DETENTION CENTER</b>						
50110 SALARIES	0	0	1,246,692	1,386,627	1,424,760	38,133
50130 OVERTIME	520,000	520,000	550,000	825,000	825,000	0
55570 BLDG & GRND MAINT. SUPPLIES	5,000	5,000	5,000	0	0	0
55594 MEDICAL SUPPLIES	5,000	5,000	5,000	8,000	8,000	0
56623 REPAIRS & MAINTENANCE	15,000	10,000	10,000	0	0	0
56694 OTHER CONTRACTUAL SERVICES	30,000	20,000	20,000	17,000	17,000	0
<b>POLICE SERVICES DETENTION Total</b>	<b>575,000</b>	<b>560,000</b>	<b>1,836,692</b>	<b>2,236,627</b>	<b>2,274,760</b>	<b>38,133</b>
<b>207-PAL PROGRAM</b>						
53330 BUSINESS TRAVEL	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	4,010	4,010	4,010	4,010	4,010	0
<b>POLICE SERVICES PAL JR POLICE Total</b>	<b>4,010</b>	<b>4,010</b>	<b>4,010</b>	<b>4,010</b>	<b>4,010</b>	<b>0</b>
<b>208-SUPPORT SERVICES</b>						
11503 ACCOUNTS RECEIVABLE	0	0	0	0	0	0
50110 SALARIES	1,688,510	1,719,320	1,844,527	1,802,353	1,783,590	(18,763)
50128 PARA PROFESSIONALS	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	528,500	528,500	515,500	529,500	529,500	0
<b>POLICE SERVICES SUPPORT SVS Total</b>	<b>2,217,010</b>	<b>2,247,820</b>	<b>2,360,027</b>	<b>2,331,853</b>	<b>2,313,090</b>	<b>(18,763)</b>
<b>209-SUPPLY ROOM</b>						
54411 EQUIPMENT	198,000	198,000	198,000	198,000	198,000	0
54482 COMMUNICATION EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	40,000	40,000	40,000	40,000	40,000	0
55530 BOOKS, MAPS, ETC.	200	200	200	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
55586 UNIFORMS	325,000	325,000	325,000	325,000	325,000	0
56615 PRINTING & BINDING	30,000	30,000	30,000	30,000	30,000	0
<b>POLICE SERVICES SUPPLY ROOM Total</b>	<b>593,200</b>	<b>593,200</b>	<b>593,200</b>	<b>593,000</b>	<b>593,000</b>	<b>0</b>
<b>210-VEHICLE MAINTENANCE</b>						
54430 MECHANICAL & MANUALLY OP EQUIP	0	0	0	0	0	0
54440 VEHICLES	0	0	0	0	0	0
55538 GAS & OIL	541,680	541,680	0	0	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	230,000	230,000	230,000	230,000	230,000	0
56694 OTHER CONTRACTUAL SERVICES	15,000	15,000	15,000	15,000	15,000	0
<b>POLICE SERVICES VEHICLE MAINT Total</b>	<b>786,680</b>	<b>786,680</b>	<b>245,000</b>	<b>245,000</b>	<b>245,000</b>	<b>0</b>
<b>211-BUILDING MAINTENANCE</b>						
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	25,000	25,000	25,000	30,000	30,000	0
<b>BUILDING MAINTENANCE Total</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b>201-POLICE SERVICES</b>						
<b>213-ANIMAL SHELTER</b>						
50110 SALARIES	172,494	176,376	180,786	180,786	180,786	0
50130 OVERTIME	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0
54482 COMMUNICATION EQUIPMENT	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	3,840	3,840	3,840	3,840	3,840	0
55584 FOOD & FOOD PRODUCTS	7,260	7,260	9,959	17,000	17,000	0
55594 MEDICAL SUPPLIES	10,000	10,000	10,000	10,000	10,000	0
56610 ADVERTISEMENT	5,500	3,500	3,500	2,000	2,000	0
56694 OTHER CONTRACTUAL SERVICES	36,750	36,750	33,387	33,387	33,387	0
56695 TEMPORARY & PT HELP	0	0	0	0	0	0
<b>POLICE SERVICES ANIMAL SHELTER Total</b>	<b>235,844</b>	<b>237,726</b>	<b>241,472</b>	<b>247,013</b>	<b>247,013</b>	<b>0</b>
<b>214-K-9 UNIT</b>						
54411 EQUIPMENT	0	500	500	500	500	0
55584 FOOD & FOOD PRODUCTS	0	5,000	6,000	6,737	6,737	0
55594 MEDICAL SUPPLIES	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	4,500	13,000	13,000	13,000	0
<b>POLICE K-9 UNIT Total</b>	<b>0</b>	<b>10,000</b>	<b>19,500</b>	<b>20,237</b>	<b>20,237</b>	<b>0</b>
<b>215-CENTRAL SERVICES</b>						
54411 EQUIPMENT	0	0	390,000	390,000	390,000	0
56623 REPAIRS & MAINTENANCE	0	0	0	40,000	40,000	0
56686 WELLNESS PROGRAM					0	
56694 OTHER CONTRACTUAL SERVICES	0	0	160,000	210,000	210,000	0
56699 MISC EXPENSE						
58698 ROLLING STOCK	0	0	0	450,000	450,000	0
<b>POLICE CENTRAL SERVICES Total</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>1,090,000</b>	<b>1,090,000</b>	<b>0</b>
<b>Agency Roll Up</b>						
500 PERSONNEL	33,161,697	33,878,686	32,927,607	32,554,116	34,204,535	1,650,419
501 OVERTIME	4,142,684	4,412,684	5,550,000	7,054,888	9,054,888	2,000,000
501A OVERTIME REIMBURSEMENT	0	0	0	0	(2,000,000)	(2,000,000)
502 OTHER PERSONNEL	474,150	474,150	474,150	350,050	350,050	0
520 UTILITIES	590,981	570,981	0	0	0	0
530 ALLOWANCE AND TRAVEL	5,000	5,000	30,000	30,000	30,000	0
540 EQUIPMENT	207,576	208,076	598,076	598,076	598,076	0
550 MATERIALS AND SUPPLIES	1,108,580	1,098,580	547,999	529,577	529,577	0
560 RENTALS AND CONTRACTUAL SERVICES	1,323,333	1,249,760	1,404,707	2,009,207	2,009,207	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>41,014,001</b>	<b>41,897,917</b>	<b>41,532,539</b>	<b>43,125,914</b>	<b>44,776,333</b>	<b>1,650,419</b>



**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**202-FIRE SERVICES**

**101-ADMINISTRATION**

50110 SALARIES	1,339,078	1,177,736	1,196,472	1,200,677	1,222,125	21,448
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	40,000	40,000	40,000	40,000	40,000	0
50132 PAY DIFFERENTIAL	3,000	3,000	3,000	3,000	3,000	0
50140 LONGEVITY	0	0	3,000	3,000	3,000	0
50165 VACATION/HOLIDAY	0	0	5,000	5,000	5,000	0
50175 EDUCATION INCENTIVE	21,000	21,000	21,000	21,000	21,000	0
52260 TELEPHONE	3,000	3,000	0	0	0	0
53350 PROFESSIONAL MEETINGS	1,270	1,270	1,270	1,270	1,270	0
54410 OFFICE & LAB EQUIPMENT	5,000	5,000	5,000	5,000	5,000	0
54411 EQUIPMENT	5,000	5,000	5,000	5,000	5,000	0
54458 SAFETY EQUIPMENT	10,800	10,800	10,800	10,800	10,800	0
55520 GENERAL/OFFICE SUPPLY	5,000	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	2,650	2,650	2,650	2,650	2,650	0
55570 BLDG & GRND MAINT. SUPPLIES	1,800	1,800	1,800	1,800	1,800	0
55579 DUPLICATING & PHOTO SUPPLIES	3,500	3,500	3,500	3,500	3,500	0
56615 PRINTING & BINDING	4,500	4,500	4,500	4,500	4,500	0
56650 POSTAGE & FREIGHT	100	100	100	100	100	0
56655 REGIS., DUES, & SUBSCRIPTONS	7,500	7,500	7,500	7,500	7,500	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56657 DATA PROCESSING RENTALS	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	8,800	35,000	35,000	35,000	35,000	0
56677 TRAINING/OTHER	300,000	300,000	300,000	200,000	200,000	0
56694 OTHER CONTRACTUAL SERVICES	176,600	165,000	170,000	135,000	135,000	0
56695 TEMPORARY & PT HELP	0	15,000	15,000	15,000	15,000	0
56696 LEGAL/LAWYERS FEES	30,000	0	0	0	0	0
56699 MISC EXPENSE	0	0	0	0	0	0

<b>FIRE SERVICES ADMINISTRATION Total</b>	<b>1,968,598</b>	<b>1,801,856</b>	<b>1,830,592</b>	<b>1,699,797</b>	<b>1,721,245</b>	<b>21,448</b>
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**226- INVESTIGATION AND INSPECTION SERVICES**

50110 SALARIES	1,015,172	1,037,219	1,041,336	1,092,987	1,113,932	20,945
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	90,000	90,000	90,000	90,000	90,000	0
50132 PAY DIFFERENTIAL	20,000	20,000	20,000	20,000	20,000	0
50165 VACATION/HOLIDAY	0	0	0	0	0	0
50175 EDUCATION INCENTIVE	20,000	20,000	20,000	20,000	20,000	0
53350 PROFESSIONAL MEETINGS	1,500	1,500	1,500	1,500	1,500	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	750	750	750	750	750	0

<b>INVESTIGATION AND INSPECTION SERVICES Total</b>	<b>1,147,422</b>	<b>1,169,469</b>	<b>1,173,586</b>	<b>1,225,237</b>	<b>1,246,182</b>	<b>20,945</b>
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**227- APPARATUS, EQUIPMENT, AND BUILDING MAINTENANCE**

50110 SALARIES	360,667	368,862	383,150	385,153	385,153	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	69,000	69,000	69,000	69,000	69,000	0
50132 PAY DIFFERENTIAL	16,300	16,300	16,300	16,300	16,300	0
54411 EQUIPMENT	0	0	0	0	0	0
54430 MECHANICAL & MANUALLY OP EQUIP	10,000	10,000	10,000	10,000	10,000	0
54450 MAINTENANCE EQUIPMENT	1,000	1,000	1,000	1,000	1,000	0
54458 SAFETY EQUIPMENT	225	225	225	225	225	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
55560 VEHICLE SUPPLIES	135,000	135,000	148,000	110,000	110,000	0
55570 BLDG & GRND MAINT. SUPPLIES	25,000	25,000	25,000	25,000	25,000	0
56623 REPAIRS & MAINTENANCE	75,000	75,000	75,000	75,000	75,000	0

<b>APPARATUS, EQUIPMENT, AND BUILDING MAINTENANCE T</b>	<b>692,192</b>	<b>700,387</b>	<b>727,675</b>	<b>691,678</b>	<b>691,678</b>	<b>0</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**202-FIRE SERVICES**

**230-SUPPRESSION**

50110	SALARIES	21,322,486	22,814,361	24,925,894	24,952,846	26,205,341	1,252,495
50130	OVERTIME	1,670,000	1,970,000	1,970,000	1,970,000	4,000,000	2,030,000
50130	FED. BUDGET RECONCIL. BILL				0	(2,000,000)	(2,000,000)
50132	PAY DIFFERENTIAL	300,000	300,000	280,000	280,000	280,000	0
50135	OTHER PERSONNEL	0	0	0	0	0	0
50140	LONGEVITY	395,000	395,000	395,000	395,000	395,000	0
50165	VACATION/HOLIDAY	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	0
50175	EDUCATION INCENTIVE	580,000	580,000	580,000	580,000	580,000	0
50177	OVERTIME SEQUESTRATION	0	0	0	0	0	0
51000	EMPLOYEE BENEFITS	0	0	0	0	0	0
52210	NATURAL GAS	107,900	110,000	0	0	0	0
52220	ELECTRICITY	224,000	220,000	0	0	0	0
52235	HEATING FUELS	0	0	0	0	0	0
52250	WATER	1,050,000	1,150,000	0	0	0	0
52290	SEWER USAGE CHARGE	8,500	20,000	0	0	0	0
54410	OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
54411	EQUIPMENT	0	0	0	0	0	0
54440	VEHICLES	0	0	0	0	0	0
54450	MAINTENANCE EQUIPMENT	500	500	500	500	500	0
54458	SAFETY EQUIPMENT	55,000	55,000	55,000	55,000	55,000	0
55520	GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
55538	GAS & OIL	160,000	160,000	0	0	0	0
55570	BLDG & GRND MAINT. SUPPLIES	5,000	5,000	5,000	5,000	5,000	0
55586	UNIFORMS	325,000	325,000	300,000	300,000	300,000	0
55594	MEDICAL SUPPLIES	130,000	130,000	130,000	130,000	130,000	0
56610	ADVERTISEMENT	0	0	0	0	0	0
56623	REPAIRS & MAINTENANCE	4,200	4,200	4,200	4,200	4,200	0
56694	OTHER CONTRACTUAL SERVICES	25,000	20,000	20,000	20,000	20,000	0
61200	OTHER FINANCING USES	0	0	0	0	0	0

<b>FIRE SERVICES FIRE SUPPRESSION Total</b>	<b>27,662,586</b>	<b>29,559,061</b>	<b>29,965,594</b>	<b>29,992,546</b>	<b>31,275,041</b>	<b>1,282,495</b>
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**Agency Roll Up**

500	PERSONNEL	24,037,403	25,398,178	27,546,852	27,631,663	28,926,551	1,294,888
501	OVERTIME	1,869,000	2,169,000	2,169,000	2,169,000	4,199,000	2,030,000
501A	OVERTIME REIMBURSEMENT	0	0	0	0	(2,000,000)	(2,000,000)
502	OTHER PERSONNEL	2,655,300	2,655,300	2,643,300	2,643,300	2,643,300	0
520	UTILITIES	1,393,400	1,503,000	0	0	0	0
530	ALLOWANCE AND TRAVEL	2,770	2,770	2,770	2,770	2,770	0
540	EQUIPMENT	87,525	87,525	87,525	87,525	87,525	0
550	MATERIALS AND SUPPLIES	792,950	787,950	615,950	577,950	577,950	0
560	RENTALS AND CONTRACTUAL SERVICES	632,450	627,050	632,050	497,050	497,050	0
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>	<b>31,470,798</b>	<b>33,230,773</b>	<b>33,697,447</b>	<b>33,609,258</b>	<b>34,934,146</b>	<b>1,324,888</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**301-DEPARTMENT OF HEALTH**

**101-ADMINISTRATION**

50110	SALARIES	3,600,485	3,780,698	3,804,478	3,879,755	4,042,886	163,131
50128	PARA PROFESSIONALS	0	0	0	0	0	0
50130	OVERTIME	45,000	45,000	50,000	50,000	50,000	0
50132	PAY DIFFERENTIAL	7,500	7,500	11,000	14,000	14,000	0
51000	EMPLOYEE BENEFITS	0	0	0	0	0	0
53310	MILEAGE	1,200	1,200	1,200	1,200	1,200	0
53350	PROFESSIONAL MEETINGS	1,300	1,300	1,500	1,500	1,500	0
54410	OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
54411	EQUIPMENT	0	0	0	0	0	0
54482	COMMUNICATION EQUIPMENT	0	0	0	0	0	0
55520	GENERAL/OFFICE SUPPLY	5,000	0	0	0	0	0
55530	BOOKS, MAPS, ETC.	0	0	0	0	0	0
55538	GAS & OIL	11,000	11,000	0	0	0	0
55560	VEHICLE SUPPLIES	0	0	0	0	0	0
55574	OTHER MATERIALS & SUPPLIES	9,000	9,000	9,000	4,000	4,000	0
55586	UNIFORMS	200	200	200	200	200	0
55594	MEDICAL SUPPLIES	21,200	21,200	21,200	21,200	21,200	0
56610	ADVERTISEMENT	0	0	0	0	0	0
56615	PRINTING & BINDING	5,000	0	0	0	0	0
56623	REPAIRS & MAINTENANCE	5,000	5,000	5,000	5,000	5,000	0
56652	RENTAL	0	0	0	0	0	0
56655	REGIS., DUES, & SUBSCRIPTONS	2,625	2,625	2,625	2,625	2,625	0
56656	RENTAL OF EQUIPMENT	1,500	1,500	1,500	1,500	1,500	0
56662	MAINTENANCE AGREEMENT SERVICE	1,000	1,000	1,000	1,000	1,000	0
56694	OTHER CONTRACTUAL SERVICES	91,998	92,000	70,250	81,012	81,012	0
56695	TEMPORARY & PT HELP	12,000	12,000	83,054	50,000	50,000	0
56699	MISC EXPENSE	0	0	0	0	0	0
<b>HEALTH DEPT ADMINISTRATION Total</b>		<b>3,821,008</b>	<b>3,991,223</b>	<b>4,062,007</b>	<b>4,112,992</b>	<b>4,276,123</b>	<b>163,131</b>

**Agency Roll Up**

500	PERSONNEL	3,600,485	3,780,698	3,804,478	3,879,755	4,042,886	163,131
501	OVERTIME	45,000	45,000	50,000	50,000	50,000	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	7,500	7,500	11,000	14,000	14,000	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	2,500	2,500	2,700	2,700	2,700	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	46,400	41,400	30,400	25,400	25,400	0
560	RENTALS AND CONTRACTUAL SERVICES	119,123	114,125	163,429	141,137	141,137	0
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>		<b>3,821,008</b>	<b>3,991,223</b>	<b>4,062,007</b>	<b>4,112,992</b>	<b>4,276,123</b>	<b>163,131</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**302-FAIR RENT COMMISSION**

**101-ADMINISTRATION**

50110	SALARIES	73,000	73,000	124,650	125,784	125,784	0
53310	MILEAGE	0	0	0	0	0	0
53330	BUSINESS TRAVEL	250	250	250	250	250	0
55520	GENERAL/OFFICE SUPPLY	200	0	0	0	0	0
55579	DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
55586	UNIFORMS				0	200	200
56610	ADVERTISEMENT	0	0	0	0	0	0
56615	PRINTING & BINDING	200	0	0	0	0	0
56662	MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	0	2,500	2,500	1,000	800	(200)
<b>FAIR RENT COMM ADMINISTRATION Total</b>		<b>73,650</b>	<b>75,750</b>	<b>127,400</b>	<b>127,034</b>	<b>127,034</b>	<b>0</b>

**Agency Roll Up**

500	PERSONNEL	73,000	73,000	124,650	125,784	125,784	0
501	OVERTIME	0	0	0	0	0	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	250	250	250	250	250	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	200	0	0	0	200	200
560	RENTALS AND CONTRACTUAL SERVICES	200	2,500	2,500	1,000	800	(200)
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>		<b>73,650</b>	<b>75,750</b>	<b>127,400</b>	<b>127,034</b>	<b>127,034</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**303-ELDERLY SERVICES**

**101-ADMINISTRATION**

50110	SALARIES	397,668	405,788	439,287	437,598	437,598	0
50128	PARA PROFESSIONALS	0	0	0	0	0	0
51000	EMPLOYEE BENEFITS	0	0	0	0	0	0
52210	NATURAL GAS	9,000	8,000	0	0	0	0
52250	WATER	0	0	0	0	0	0
52260	TELEPHONE	0	0	0	0	0	0
53310	MILEAGE	0	0	0	0	0	0
53350	PROFESSIONAL MEETINGS	408	408	408	408	408	0
54411	EQUIPMENT	2,000	2,000	2,000	2,000	2,000	0
55520	GENERAL/OFFICE SUPPLY	10,000	0	0	0	0	0
55572	RECREATION SUPPLIES	2,500	2,000	2,000	2,000	2,000	0
56601	TRANSPORTATION/BUSING	190,000	195,000	215,000	215,000	195,000	(20,000)
56615	PRINTING & BINDING	0	0	0	0	0	0
56652	RENTAL	85,600	85,600	85,600	85,600	45,600	(40,000)
56655	REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56656	RENTAL OF EQUIPMENT	5,000	4,000	4,000	4,000	4,000	0
56662	MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	40,000	35,000	25,000	25,000	40,000	15,000
56695	TEMPORARY & PT HELP	10,000	10,000	10,000	0	0	0

<b>ELDERLY SERVICES Total</b>		<b>752,176</b>	<b>747,796</b>	<b>783,295</b>	<b>771,606</b>	<b>726,606</b>	<b>(45,000)</b>
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**Agency Roll Up**

500	PERSONNEL	397,668	405,788	439,287	437,598	437,598	0
501	OVERTIME	0	0	0	0	0	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	9,000	8,000	0	0	0	0
530	ALLOWANCE AND TRAVEL	408	408	408	408	408	0
540	EQUIPMENT	2,000	2,000	2,000	2,000	2,000	0
550	MATERIALS AND SUPPLIES	12,500	2,000	2,000	2,000	2,000	0
560	RENTALS AND CONTRACTUAL SERVICES	330,600	329,600	339,600	329,600	284,600	(45,000)
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>		<b>752,176</b>	<b>747,796</b>	<b>783,295</b>	<b>771,606</b>	<b>726,606</b>	<b>(45,000)</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**304-YOUTH SERVICES**

**326-YOUTH SERVICES**

50110 SALARIES	85,000	105,000	110,250	0	0	0
53310 MILEAGE	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	3,170	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	1,000,000	940,000	1,100,000	0	0	0
59003 NON-PERSONEEL SEQUESTRATION	0	0	0	0	0	0
<b>YOUTH SERVICES Total</b>	<b>1,088,170</b>	<b>1,045,000</b>	<b>1,210,250</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Agency Roll Up**

500 PERSONNEL	85,000	105,000	110,250	0	0	0
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	3,170	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	1,000,000	940,000	1,100,000	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>1,088,170</b>	<b>1,045,000</b>	<b>1,210,250</b>	<b>0</b>	<b>0</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**305-DISABILITY SERVICES**

**101-ADMINISTRATION**

50110	SALARIES	83,374	83,374	91,804	91,804	91,804	0
50128	PARA PROFESSIONALS	0	0	0	0	0	0
50130	OVERTIME	0	0	0	0	0	0
53350	PROFESSIONAL MEETINGS	1,000	800	800	500	500	0
55520	GENERAL/OFFICE SUPPLY	300	0	0	0	0	0
55579	DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56615	PRINTING & BINDING	550	0	0	0	0	0
56623	REPAIRS & MAINTENANCE	0	0	0	0	0	0
56640	PATRIOTIC CELEBRATIONS	0	0	0	500	500	0
56655	REGIS., DUES, & SUBSCRIPTONS	1,000	1,000	1,000	1,000	1,000	0
56694	OTHER CONTRACTUAL SERVICES	6,000	5,000	5,000	3,000	3,000	0
56695	TEMPORARY & PT HELP	0	0	0	0	0	0
<b>SERVICES TO DISABILITIES ADMIN Total</b>		<b>92,224</b>	<b>90,174</b>	<b>98,604</b>	<b>96,804</b>	<b>96,804</b>	<b>0</b>

**Agency Roll Up**

500	PERSONNEL	83,374	83,374	91,804	91,804	91,804	0
501	OVERTIME	0	0	0	0	0	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	1,000	800	800	500	500	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	300	0	0	0	0	0
560	RENTALS AND CONTRACTUAL SERVICES	7,550	6,000	6,000	4,500	4,500	0
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>		<b>92,224</b>	<b>90,174</b>	<b>98,604</b>	<b>96,804</b>	<b>96,804</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**308-COMMUNITY SERVICES**

**101-ADMINISTRATION**

50110 SALARIES	918,751	940,436	999,148	755,589	771,655	16,066
50128 PARA PROFESSIONALS	0	0	0	0	0	0
52210 NATURAL GAS	12,000	9,000	0	0	0	0
52220 ELECTRICITY	12,000	9,000	0	0	0	0
52250 WATER	2,500	2,000	0	0	0	0
53350 PROFESSIONAL MEETINGS	8,000	5,000	3,500	3,500	3,500	0
54411 EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	7,000	0	0	0	0	0
55538 GAS & OIL	500	500	0	0	0	0
56609 SOUP KITCHENS	0	0	0	0	0	0
56615 PRINTING & BINDING	5,500	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	2,000	2,000	1,000	1,000	1,000	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	2,000	0	0	0	0	0
56677 TRAINING/OTHER	10,000	5,000	3,500	3,500	3,500	0
56694 OTHER CONTRACTUAL SERVICES	576,650	500,000	524,500	260,000	260,000	0
56695 TEMPORARY & PT HELP	50,000	30,000	21,000	15,000	15,000	0
56699 MISC EXPENSE	1,000	0	0	0	0	0

ADMINISTRATION Total	1,607,901	1,502,936	1,552,648	1,038,589	1,054,655	16,066
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**102-HOMELESS OPERATIONS**

50110 SALARIES	0	0	0	0	0	0
56633 LODGING, BOARD ETC. FAMILIES	475,000	475,000	475,000	475,000	475,000	0
56634 LODGING BOARD, SINGLES	779,117	780,000	780,000	780,000	780,000	0
56635 LODGING BOARD, YOUTH	100,000	90,000	90,000	90,000	90,000	0
56694 OTHER CONTRACTUAL SERVICES	57,000	50,000	50,000	50,000	50,000	0

CSA HOMELESS OPERATIONS Total	1,411,117	1,395,000	1,395,000	1,395,000	1,395,000	0
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**164-DIXWELL Q-HOUSE**

56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	350,000	350,000
56694 OTHER CONTRACTUAL SERVICES	0	0	0	150,000	250,000	100,000

DIXWELL Q-HOUSE Total	0	0	0	150,000	600,000	450,000
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**165-CRISIS RESPONSE TEAM AND RENTRY**

56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	625,000	625,000
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CRISIS RESPONSE TEAM AND RENTRY Total	0	0	0	0	625,000	625,000
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**Agency Roll Up**

500 PERSONNEL	918,751	940,436	999,148	755,589	771,655	16,066
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	26,500	20,000	0	0	0	0
530 ALLOWANCE AND TRAVEL	8,000	5,000	3,500	3,500	3,500	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	7,500	500	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	2,058,267	1,932,000	1,945,000	1,824,500	2,899,500	1,075,000
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>	<b>3,019,018</b>	<b>2,897,936</b>	<b>2,947,648</b>	<b>2,583,589</b>	<b>3,674,655</b>	<b>1,091,066</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b><u>309-RECREATION AND YOUTH</u></b>						
<b><u>101-ADMINISTRATION</u></b>						
50110 SALARIES	0	0	0	477,812	459,641	(18,171)
54411 OTHER EQUIPMENT	0	0	0	500	500	0
56655 REGISTRATION DUES & SUBS	0	0	0	0	0	0
56677 LITTLE LEAGUES	0	0	0	38,000	38,000	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	1,150,000	1,150,000	0
56695 TEMPORARY & PT HELP	0	0	0	11,000	11,000	0
<b>RECREATION &amp; YOUTH ADMIN. Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,677,312</b>	<b>1,659,141</b>	<b>(18,171)</b>
<b><u>122-NATURE RECREATION</u></b>						
50110 SALARIES	0	0	0	249,877	244,123	(5,754)
50130 OVERTIME	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	0	0	0	14,000	14,000	0
55584 FOOD & FOOD PRODUCTS	0	0	0	2,000	2,000	0
55586 UNIFORMS	0	0	0	4,500	4,500	0
<b>RECREATION &amp; YOUTH NATURE REC. Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>270,377</b>	<b>264,623</b>	<b>(5,754)</b>
<b><u>124-SUMMER/SEASONAL PARTIME</u></b>						
50110 SALARIES	0	0	0	330,000	330,000	0
50130 OVERTIME	0	0	0	14,000	14,000	0
<b>RECREATION &amp; YOUTH SUM/SEAS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>344,000</b>	<b>344,000</b>	<b>0</b>
<b><u>Agency Roll Up</u></b>						
500 PERSONNEL	0	0	0	1,057,689	1,033,764	(23,925)
501 OVERTIME	0	0	0	14,000	14,000	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	20,500	20,500	0
560 RENTALS AND CONTRACTUAL SERVICES	0	0	0	1,199,500	1,199,500	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,291,689</b>	<b>2,267,764</b>	<b>(23,925)</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**402- CITY PERSONNEL & NON-PERSONNEL SAVINGS**

**101-ADMINISTRATION**

50110 SALARIES	(1,600,000)	0	(500,000)	(500,000)	(585,419)	(85,419)
50198 EMPLOYEE CONCESSIONS	0	(1,906,696)	0	0	0	0
59004 NON-PERSONNEL SAVINGS	(1,726,027)	0	(590,367)	(2,646,196)	0	2,646,196
59904 RIF/OR				0	0	0
59004 OPERATIONAL SAVINGS	0	0	0	0	0	0

CITY SAVINGS Total	(3,326,027)	(1,906,696)	(1,090,367)	(3,146,196)	(585,419)	2,560,777
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**\*\*REDUCTION INFORCE/ORGANIZATIONAL RESTRUCTURING**

**Agency Roll Up**

500 PERSONNEL	(1,600,000)	0	(500,000)	(500,000)	(585,419)	(85,419)
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	(1,906,696)	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	(1,726,027)	0	(590,367)	(2,646,196)	0	2,646,196
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>	<b>(3,326,027)</b>	<b>(1,906,696)</b>	<b>(1,090,367)</b>	<b>(3,146,196)</b>	<b>(585,419)</b>	<b>2,560,777</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b><u>404-VARIOUS ORGANIZATION CONTRIBUTIONS</u></b>						
<b><u>930-PROBATE COURT</u></b>						
56694 OTHER CONTRACTUAL SERVICES	30,145	30,145	30,145	30,145	30,145	0
PROBATE COURT Total	30,145	30,145	30,145	30,145	30,145	0
<b><u>931-PATRIOTIC CELEBRATIONS</u></b>						
56640 PATRIOTIC CELEBRATIONS	15,000	15,000	15,000	15,000	15,000	0
PATRIOTIC CELEBRATIONS Total	15,000	15,000	15,000	15,000	15,000	0
<b><u>932-DOWNTOWN SPECIAL SERVICES DISTRICT</u></b>						
56694 OTHER CONTRACTUAL SERVICES	140,000	200,000	200,000	140,000	140,000	0
DOWNTOWN SPECIAL SVS DIST Total	140,000	200,000	200,000	140,000	140,000	0
<b><u>933-NATIONAL ARTS STABILIZATION</u></b>						
56694 OTHER CONTRACTUAL SERVICES	3,150	3,150	3,150	3,150	3,150	0
NATIONAL ARTS STABILIZATION PR Total	3,150	3,150	3,150	3,150	3,150	0
<b><u>934-DEMOCRACY FUND</u></b>						
56694 OTHER CONTRACTUAL SERVICES	0	0	120,000	0	250,000	250,000
NEW HAVEN DEMOCRACY FUND Total	0	0	120,000	0	250,000	250,000
<b><u>935-CAPA ASSOCIATES</u></b>						
56694 OTHER CONTRACTUAL SERVICES	249,000	200,000	200,000	200,000	150,000	(50,000)
CAPA ASSOCIATES Total	249,000	200,000	200,000	200,000	150,000	(50,000)
<b><u>936-DISTRICT COMMUNITY IMPROVEMENTS</u></b>						
56694 OTHER CONTRACTUAL SERVICES	100,000	100,000	100,000	0	0	0
DISTRICT COMMUNITY IMPROVEMENT Total	100,000	100,000	100,000	0	0	0
<b><u>937-FAMILY JUSTICE CENTER</u></b>						
56694 OTHER CONTRACTUAL SERVICES	0	0	75,000	75,000	75,000	0
FAMILY JUSTICE CENTER Total	0	0	75,000	75,000	75,000	0
<b><u>938-AMERICAN MEDICAL RESPONSE</u></b>						
56694 REGIS., DUES, & SUBSCRIPTONS	0	100,000	92,000	92,000	92,000	0
AMERICAN MEDICAL RESPONSE (CME Total	0	100,000	92,000	92,000	92,000	0

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b><u>404-VARIOUS ORGANIZATION CONTRIBUTIONS</u></b>						
<b><u>939-CIVILIAN REVIEW BOARD</u></b>						
56694 OTHER CONTRACTUAL SERVICES	0	50,000	150,000	150,000	150,000	0
CIVILIAN REVIEW BOARD Total	0	50,000	150,000	150,000	150,000	0
<b><u>494-PENSION TASK FORCE</u></b>						
56694 OTHER CONTRACTUAL SERVICES	0	25,000	25,000	25,000	25,000	0
PENSION TASK FORCE Total	0	25,000	25,000	25,000	25,000	0
<b><u>941-HEALTH CARE TASK FORCE</u></b>						
56694 OTHER CONTRACTUAL SERVICES	0	25,000	25,000	25,000	25,000	0
HEALTH CARE TASK FORCE Total	0	25,000	25,000	25,000	25,000	0
<b><u>943-NEW HAVEN WORKS</u></b>						
56655 OTHER CONTRACTUAL SERVICES	0	0	100,000	150,000	150,000	0
NEW HAVEN WORKS Total	0	0	100,000	150,000	150,000	0
<b><u>944-COMMISSION ON AFFORDABLE HOUSING</u></b>						
56694 OTHER CONTRACTUAL SERVICES	0	0	92,799	100,000	100,000	0
COMMISSION ON AFFORDABLE HOUSI Total	0	0	92,799	100,000	100,000	0
<b><u>945-BOYS AND GIRLS CLUB</u></b>						
56694 OTHER CONTRACTUAL SERVICES	0	0	0	50,000	50,000	0
BOYS AND GIRLS CLUB Total	0	0	0	50,000	50,000	0

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**404-VARIOUS ORGANIZATION CONTRIBUTIONS**

**946-CLIMATE CHANGE TASK FORCE**

56694 OTHER CONTRACTUAL SERVICES	0	0	0	50,000	50,000	0
<b>CLIMATE CHANGE TASK FORCE Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>

**947-JOBS TRAINING**

56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	100,000	100,000
<b>JOBS TRAINING Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>

**948-COMMUNITY POLICING FORUM**

56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	100,000	100,000
<b>COMMUNITY POLICING FORUM Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>

**949-AFFORDABLE HOUSING STUDIES**

56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	100,000	100,000
<b>AFFORDABLE HOUSING STUDIES Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>

**950-HEALTH ENGAGEMENT**

56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	100,000	100,000
<b>HEALTH ENGAGEMENT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>

**951-ENVIROMENTAL EDUCATION**

56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	100,000	100,000
<b>ENVIROMENTAL EDUCATION Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>

**Agency Roll Up**

500 PERSONNEL	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	537,295	748,295	1,228,094	1,105,295	1,805,295	700,000
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>537,295</b>	<b>748,295</b>	<b>1,228,094</b>	<b>1,105,295</b>	<b>1,805,295</b>	<b>700,000</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**405-NON-PUBLIC SCHOOL TRANSPORTATION**

**101-ADMINISTRATION**

56694 OTHER CONTRACTUAL SERVICES	700,000	700,000	790,000	815,000	840,000	25,000
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NON-PUBLIC TRANS. ADMINISTRATI Total	700,000	700,000	790,000	815,000	840,000	25,000
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**Agency Roll Up**

500 PERSONNEL	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	700,000	700,000	790,000	815,000	840,000	25,000
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>	<b>700,000</b>	<b>700,000</b>	<b>790,000</b>	<b>815,000</b>	<b>840,000</b>	<b>25,000</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**407-SALARY RESERVE**

**101-ADMINISTRATION**

SALARIES	1,843,944	1,800,000	3,300,000	3,200,000	3,200,000	0
<b>SALARY RESERVE CONTRACT NEGOTI Total</b>	<b>1,843,944</b>	<b>1,800,000</b>	<b>3,300,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>0</b>

**Agency Roll Up**

500 PERSONNEL	1,843,944	1,800,000	3,300,000	3,200,000	3,200,000	0
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	0	0	0	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>1,843,944</b>	<b>1,800,000</b>	<b>3,300,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**408-EXPENDITURE RESERVE**

**101-ADMINISTRATION**

OTHER CONTRACTUAL SERVICES	0	0	0	4,000,000	2,397,874	(1,602,126)
<b>SALARY RESERVE CONTRACT NEGOTI Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>2,397,874</b>	<b>(1,602,126)</b>

**Agency Roll Up**

500 PERSONNEL	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	0	0	0	4,000,000	2,397,874	(1,602,126)
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>2,397,874</b>	<b>(1,602,126)</b>



**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b>501-DEPARTMENT OF PUBLIC WORKS</b>						
<b>101-ADMINISTRATION</b>						
50110 SALARIES	715,498	523,949	606,916	0	0	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	5,400	5,400	5,400	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
50170 MEAL ALLOWANCE	15,000	15,000	15,000	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	2,000	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
55584 FOOD & FOOD PRODUCTS	0	0	0	0	0	0
55586 UNIFORMS	25,000	25,000	32,000	0	0	0
55594 MEDICAL SUPPLIES	0	0	0	0	0	0
56610 ADVERTISEMENT	20,000	20,000	20,000	0	0	0
56615 PRINTING & BINDING	4,000	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	3,000	3,000	3,000	0	0	0
56642 ENTRY JUDGEMENT FEES	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	5,000	5,000	5,000	0	0	0
56656 RENTAL OF EQUIPMENT	500	500	500	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	2,000	2,000	2,000	0	0	0
56694 OTHER CONTRACTUAL SERVICES	99,000	99,000	80,250	0	0	0
56695 TEMPORARY & PT HELP	0	0	0	0	0	0
56699 MISC EXPENSE	0	0	0	0	0	0
<b>PUBLIC WORKS ADMIN Total</b>	<b>896,398</b>	<b>698,849</b>	<b>770,066</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>210-VEHICLE MAINTENANCE</b>						
50110 SALARIES	608,738	643,951	735,894	0	0	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	30,000	30,000	30,000	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	1,000	0	0	0
55538 GAS & OIL	300,000	300,000	0	0	0	0
55560 VEHICLE SUPPLIES	625,000	625,000	625,000	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	120,000	120,000	140,000	0	0	0
<b>PUBLIC WORKS VEHICLE MAINT Total</b>	<b>1,683,738</b>	<b>1,718,951</b>	<b>1,531,894</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>801-PUBLIC SPACE</b>						
50110 SALARIES	56,455	60,647	62,164	0	0	0
50130 OVERTIME	0	0	3,000	0	0	0
50132 PAY DIFFERENTIAL	200	200	200	0	0	0
50147 CUSTODIAL OVERTIME	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	200	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0
<b>PUBLIC WORKS PUBLIC SPACE Total</b>	<b>56,655</b>	<b>60,847</b>	<b>65,564</b>	<b>0</b>	<b>0</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**501-DEPARTMENT OF PUBLIC WORKS**

**803-STREETS DIVISION**

50110 SALARIES	2,162,938	2,287,892	2,291,773	0	0	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	150,000	150,000	165,000	0	0	0
50132 PAY DIFFERENTIAL	35,000	35,000	35,000	0	0	0
50147 CUSTODIAL OVERTIME	0	0	10,000	0	0	0
50170 MEAL ALLOWANCE	0	0	5,000	0	0	0
54430 MECHANICAL & MANUALLY OP EQUIP	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0
56695 TEMPORARY & PT HELP	10,000	10,000	10,000	0	0	0
<b>PUBLIC WORKS STREET DIVISION Total</b>	<b>2,357,938</b>	<b>2,482,892</b>	<b>2,516,773</b>	<b>0</b>	<b>0</b>	<b>0</b>

**806-SNOW AND ICE REMOVAL**

50130 OVERTIME	275,000	275,000	275,000	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	400,000	400,000	415,000	0	0	0
<b>PUBLIC WORKS SNOW &amp; ICE REMOVL Total</b>	<b>675,000</b>	<b>675,000</b>	<b>690,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**807-BRIDGE OPERATIONS**

50110 SALARIES	524,304	536,099	549,508	0	0	0
50130 OVERTIME	100,000	100,000	105,000	0	0	0
50132 PAY DIFFERENTIAL	4,500	4,500	4,500	0	0	0
50170 MEAL ALLOWANCE	0	0	2,500	0	0	0
52220 ELECTRICITY	0	0	0	0	0	0
52250 WATER	0	0	0	0	0	0
52290 SEWER USAGE CHARGE	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	30,000	30,000	30,000	0	0	0
<b>PUBLIC WORKS BRIDGE OPER/MAINT Total</b>	<b>658,804</b>	<b>670,599</b>	<b>691,508</b>	<b>0</b>	<b>0</b>	<b>0</b>

**808-FACILITY MAINTENANCE**

50110 SALARIES	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0
52210 NATURAL GAS	47,500	47,500	0	0	0	0
52220 ELECTRICITY	152,000	152,000	0	0	0	0
52230 STREET/TRAFFIC LIGHTING	0	0	0	0	0	0
52235 HEATING FUELS	45,000	45,000	0	0	0	0
52250 WATER	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	35,000	35,000	35,000	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	60,000	60,000	60,000	0	0	0
<b>PUBLIC WORKS FACILITY MAINT SL Total</b>	<b>339,500</b>	<b>339,500</b>	<b>95,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b>501-DEPARTMENT OF PUBLIC WORKS</b>						
<b>810-REFUSE AND RECYCLING</b>						
50110 SALARIES	2,078,270	2,352,132	2,419,587	0	0	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	225,000	225,000	225,000	0	0	0
50132 PAY DIFFERENTIAL	15,500	15,500	15,500	0	0	0
50147 CUSTODIAL OVERTIME	0	0	8,000	0	0	0
50170 MEAL ALLOWANCE	0	0	1,500	0	0	0
<b>PUBLIC WORKS REFUSE/RECYCLING Total</b>	<b>2,318,770</b>	<b>2,592,632</b>	<b>2,669,587</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>811-RECYCLING</b>						
50110 SALARIES	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	350,000	350,000	350,000	0	0	0
<b>PUBLIC WORKS RECYCLING Total</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>812-TRANSFER STATION</b>						
50110 SALARIES	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	3,400,000	2,900,000	3,000,000	0	0	0
<b>PUBLIC WORKS TRANSFER STATION Total</b>	<b>3,400,000</b>	<b>2,900,000</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Agency Roll Up</b>						
500 PERSONNEL	6,146,203	6,404,670	6,665,842	0	0	0
501 OVERTIME	785,400	785,400	826,400	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	70,200	70,200	80,400	0	0	0
520 UTILITIES	244,500	244,500	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	987,000	985,000	692,000	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	4,503,500	3,999,500	4,115,750	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>12,736,803</b>	<b>12,489,270</b>	<b>12,380,392</b>	<b>0</b>	<b>0</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**502-ENGINEERING**

**101-ADMINISTRATION**

50110 SALARIES	680,250	680,250	745,856	626,905	626,904	(1)
50128 PARA PROFESSIONALS	0	0	0	0	0	0
51809 HEALTH INSURANCE	0	0	0	0	0	0
51810 RETIREMENT CONTRIBUTION	0	0	0	0	0	0
52230 STREET/TRAFFIC LIGHTING	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	2,000	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	660	700	700	700	700	0
55538 GAS & OIL	3,920	3,900	0	0	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	3,060	1,500	1,500	1,500	1,500	0
56611 EXAMINING ENGINEERS	0	0	0	0	0	0
56615 PRINTING & BINDING	1,800	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	1,800,000	1,700,000	1,700,000	1,650,000	1,850,000	200,000
56655 REGIS., DUES, & SUBSCRIPTONS	2,280	2,300	2,300	2,300	2,300	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	166,892	150,000	91,802	85,802	75,802	(10,000)
56695 TEMPORARY & PT HELP	30,000	30,000	30,000	25,000	15,000	(10,000)
56696 LEGAL/LAWYERS FEES	0	0	0	0	0	0
56699 MISC EXPENSE	0	0	0	0	0	0

<b>CITY ENGINEER ADMINISTRATION Total</b>	<b>2,690,862</b>	<b>2,568,650</b>	<b>2,572,158</b>	<b>2,392,207</b>	<b>2,572,206</b>	<b>179,999</b>
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**102-STORM WATER**

50110 SALARIES	88,526	88,526	97,476	97,476	97,476	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	600,000	600,000	585,000	525,000	525,000	0

<b>STORM WATER\ENVIRONMENTAL Total</b>	<b>688,526</b>	<b>688,526</b>	<b>682,476</b>	<b>622,476</b>	<b>622,476</b>	<b>0</b>
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**Agency Roll Up**

500 PERSONNEL	768,776	768,776	843,332	724,381	724,380	(1)
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	9,640	6,100	2,200	2,200	2,200	0
560 RENTALS AND CONTRACTUAL SERVICES	2,600,972	2,482,300	2,409,102	2,288,102	2,468,102	180,000
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>	<b>3,379,388</b>	<b>3,257,176</b>	<b>3,254,634</b>	<b>3,014,683</b>	<b>3,194,682</b>	<b>179,999</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**504-PARKS AND PUBLIC WORKS**

**101-ADMINISTRATION**

50110 SALARIES	0	0	0	763,363	913,227	149,864
50130 OVERTIME	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	15,000	15,000	0
54411 EQUIPMENT	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	57,000	57,000	0
56610 ADVERTISEMENT	0	0	0	15,500	15,500	0
56615 PRINTING & BINDING	0	0	0	2,000	2,000	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0
56642 ENTRY JUDGEMENT FEES	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	100	100	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	3,750	3,750	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	2,000	2,000	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	170,250	150,000	(20,250)

PARKS & PUBLIC WORKS ADMIN Total	0	0	0	1,028,963	1,158,577	129,614
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**801-PUBLIC SPACE**

50110 SALARIES	0	0	0	115,029	115,029	0
50130 OVERTIME	0	0	0	2,000	2,000	0
50132 PAY DIFFERENTIAL	0	0	0	200	200	0
50170 MEAL ALLOWANCE	0	0	0	200	200	0

PARKS & PUBLIC WORKS PUBLIC SPACE Total	0	0	0	117,429	117,429	0
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**163-GENERAL MAINTENANCE AND STREETS**

50110 SALARIES	0	0	0	4,265,452	4,172,572	(92,880)
50130 OVERTIME	0	0	0	390,000	390,000	0
50132 PAY DIFFERENTIAL	0	0	0	42,000	42,000	0
50147 CUSTODIAL OVERTIME	0	0	0	6,000	6,000	0
50170 MEAL ALLOWANCE	0	0	0	6,000	6,000	0
54411 OTHER EQUIPMENT	0	0	0	8,000	8,000	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	105,000	105,000	0
55586 CLOTHING	0	0	0	12,000	12,000	0
56623 REPAIRS & MAINT SERVICE	0	0	0	35,000	35,000	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	50,000	50,000	0
56695 TEMPORARY & PT HELP	0	0	0	10,000	10,000	0

PARKS & PUBLIC WORKS GENERAL MAINTENANCE AND STI	0	0	0	4,929,452	4,836,572	(92,880)
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**421-VEHICLE MAINTENANCE**

50110 SALARIES	0	0	0	742,206	742,206	0
50130 OVERTIME	0	0	0	25,000	25,000	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	1,000	1,000	0
55538 GASOLINE AND DIESEL	0	0	0	0	0	0
55560 VEHICLE SUPPLIES & ACCES	0	0	0	575,000	575,000	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	140,000	140,000	0

PARKS & PUBLIC WORKS VEHICLE MAINTENANCE Total	0	0	0	1,483,206	1,483,206	0
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b><u>504-PARKS AND PUBLIC WORKS</u></b>						
<b><u>125-PART TIME SEASONAL</u></b>						
50110 SALARIES	0	0	0	317,000	317,000	0
<b>PARKS &amp; PUBLIC WORKS PART TIME SEASONAL Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>317,000</b>	<b>317,000</b>	<b>0</b>
<b><u>233-TREE DIVISION</u></b>						
50110 SALARIES	0	0	0	491,085	491,084	(1)
50130 OVERTIME	0	0	0	15,000	15,000	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0
<b>PUBLIC WORKSTREE DIVISION Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>506,085</b>	<b>506,084</b>	<b>(1)</b>
<b><u>807-BRIDGE OPERATIONS</u></b>						
50110 SALARIES	0	0	0	549,508	549,508	0
50130 OVERTIME	0	0	0	90,000	90,000	0
50132 PAY DIFFERENTIAL	0	0	0	4,000	4,000	0
50170 MEAL ALLOWANCE	0	0	0	2,000	2,000	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	30,000	30,000	0
<b>PARKS &amp; PUBLIC WORKS BRIDGE OPER/MAINT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>675,508</b>	<b>675,508</b>	<b>0</b>
<b><u>810-REFUSE AND RECYCLING</u></b>						
50110 SALARIES	0	0	0	2,419,587	2,419,587	0
50130 OVERTIME	0	0	0	215,000	215,000	0
50132 PAY DIFFERENTIAL	0	0	0	12,500	12,500	0
50147 CUSTODIAL OVERTIME	0	0	0	5,000	5,000	0
50170 MEAL ALLOWANCE	0	0	0	1,500	1,500	0
<b>PARKS &amp; PUBLIC WORKS REFUSE/RECYCLING Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,653,587</b>	<b>2,653,587</b>	<b>0</b>
<b><u>806-SNOW AND ICE REMOVAL</u></b>						
50130 OVERTIME	0	0	0	200,000	200,000	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	400,000	400,000	0
<b>PARKS &amp; PUBLIC WORKS SNOW AND ICE REMOVAL Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600,000</b>	<b>600,000</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b>504-PARKS AND PUBLIC WORKS</b>						
<b>808-FACILITY MAINTENANCE</b>						
52210 NATURAL GAS	0	0	0	0	0	0
52220 ELECTRICITY	0	0	0	0	0	0
52235 HEATING FUELS	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	39,000	39,000	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	64,000	64,000	0
<b>PARKS &amp; PUBLIC WORKS FACILITY MAINT SL Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>103,000</b>	<b>103,000</b>	<b>0</b>
<b>811-RECYCLING</b>						
56694 OTHER CONTRACTUAL SERVICES	0	0	0	517,500	575,000	57,500
<b>PARKS &amp; PUBLIC WORKS RECYCLING Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>517,500</b>	<b>575,000</b>	<b>57,500</b>
<b>812-TRANSFER STATION</b>						
56694 OTHER CONTRACTUAL SERVICES	0	0	0	3,000,000	3,500,000	500,000
<b>PARKS &amp; PUBLIC WORKS TRANSFER STATION Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>	<b>3,500,000</b>	<b>500,000</b>
<b>Agency Roll Up</b>						
500 PERSONNEL	0	0	0	9,663,230	9,720,213	56,983
501 OVERTIME	0	0	0	948,000	948,000	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	84,400	84,400	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	8,000	8,000	0
550 MATERIALS AND SUPPLIES	0	0	0	213,000	213,000	0
560 RENTALS AND CONTRACTUAL SERVICES	0	0	0	5,015,100	5,552,350	537,250
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,931,730</b>	<b>16,525,963</b>	<b>594,233</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**600-DEBT SERVICE**

**890-DEBT SERVICE**

40225	BOND PREMIUM PROCEEDS	0	0	0	0	0	0
49135	TANS PREMIUM	0	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0
57710	PRINCIPAL PAYMENTS	41,096,051	37,900,527	23,255,000	31,484,460	32,025,713	541,253
57711	INTEREST PAYMENTS	25,343,530	29,322,041	30,419,689	28,322,660	30,801,927	2,479,267
57713	TANS INTEREST	0	0	0	0	0	0
57714	FINANCE COST ASSESSMENT FEE	0	0	0	0	0	0
61200	OTHER FINANCING USES	(9,220,909)	(9,250,000)	(5,000,000)	(2,851,969)	0	2,851,969

<b>DEBT PAYMENTS Total</b>		<b>57,218,672</b>	<b>57,972,568</b>	<b>48,674,689</b>	<b>56,955,151</b>	<b>62,827,640</b>	<b>5,872,489</b>
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**Agency Roll Up**

500	PERSONNEL	0	0	0	0	0	0
501	OVERTIME	0	0	0	0	0	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	0	0	0	0	0	0
560	RENTALS AND CONTRACTUAL SERVICES	(9,220,909)	(9,250,000)	(5,000,000)	(2,851,969)	0	2,851,969
570	DEBT SERVICE	66,439,581	67,222,568	53,674,689	59,807,120	62,827,640	3,020,520
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>		<b>57,218,672</b>	<b>57,972,568</b>	<b>48,674,689</b>	<b>56,955,151</b>	<b>62,827,640</b>	<b>5,872,489</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**601-MASTER LEASE AND FUND BALANCE**

**101-MASTER LEASE AND FUND BALANCE**

56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0
56998 FUND BALANCE REPLINISHMENT	0	0	0	0	0	0
61200 OTHER FINANCING USES	628,000	628,000	628,000	128,000	128,000	0
<b>FUND BALANCE REPLINISHMENT Total</b>	<b>628,000</b>	<b>628,000</b>	<b>628,000</b>	<b>128,000</b>	<b>128,000</b>	<b>0</b>

**Agency Roll Up**

500 PERSONNEL	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	628,000	628,000	628,000	128,000	128,000	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>628,000</b>	<b>628,000</b>	<b>628,000</b>	<b>128,000</b>	<b>128,000</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**602-FUND BALANCE**

**101-ADMINISTRATION**

56998 FUND BALANCE REPLINISHMENT	0	0	0	0	0	0
61200 OTHER FINANCING USES	0	0	900,000	0	0	0
<b>FUND BALANCE REPLINISHMENT Total</b>	<b>0</b>	<b>0</b>	<b>900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**102-OTHER SOURCES**

61200 OTHER FINANCING USES	1,000,000	0	0	0	0	0
<b>FUND BALANCE REPLINISH MEDICAL Total</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Agency Roll Up**

500 PERSONNEL	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	1,000,000	0	900,000	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>1,000,000</b>	<b>0</b>	<b>900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**701-OPERATING SUBSIDY**

**753-AIRPORT**

56694 OTHER CONTRACTUAL SERVICES	325,000	325,000	325,000	300,000	300,000	0
<b>AIRPORT AUTHORITY Total</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>

**757-CT OPEN**

56694 OTHER CONTRACTUAL SERVICES	200,000	100,000	0	0	0	0
<b>CT OPEN (FRMLYPILOT PEN) Total</b>	<b>200,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**759-AMERICAN MEDICAL RESPONSE**

56655 REGIS., DUES, & SUBSCRIPTONS	100,000	0	0	0	0	0
<b>AMR LEASE Total</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**760-NEW HAVEN WORKS**

56694 OTHER CONTRACTUAL SERVICES	100,000	100,000	0	0	0	0
<b>NEW HAVEN WORKS Total</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**761-MARKET NEW HAVEN**

56694 OTHER CONTRACTUAL SERVICES	275,000	275,000	300,000	0	0	0
<b>MARKET NEW HAVEN Total</b>	<b>275,000</b>	<b>275,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**762-U.S. CENSUS**

56694 OTHER CONTRACTUAL SERVICES	0	0	50,000	0	0	0
<b>U.S CENSUS COMPLETE COUNT Total</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**763-CANAL BOAT HOUSE**

56694 OTHER CONTRACTUAL SERVICES	0	0	0	50,000	50,000	0
<b>U.S CENSUS COMPLETE COUNT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>

**Agency Roll Up**

500 PERSONNEL	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	1,000,000	800,000	675,000	350,000	350,000	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>	<b>1,000,000</b>	<b>800,000</b>	<b>675,000</b>	<b>350,000</b>	<b>350,000</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**702-CITY PLAN**

**101-ADMINISTRATION**

50110	SALARIES	505,983	516,643	552,106	644,627	646,789	2,162
50128	PARA PROFESSIONALS	0	0	0	0	0	0
50130	OVERTIME	7,000	2,000	5,500	5,500	5,500	0
50132	PAY DIFFERENTIAL	3,000	1,000	1,000	1,000	1,000	0
53330	BUSINESS TRAVEL	0	0	0	0	0	0
55520	GENERAL/OFFICE SUPPLY	9,000	0	0	0	0	0
55530	BOOKS, MAPS, ETC.	0	0	0	0	0	0
55579	DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
56610	ADVERTISEMENT	30,000	15,000	15,000	25,000	25,000	0
56615	PRINTING & BINDING	0	0	0	0	0	0
56650	POSTAGE & FREIGHT	0	0	0	0	0	0
56655	REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56656	RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662	MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	18,030	15,000	18,500	20,000	20,000	0
56695	TEMPORARY & PT HELP	10,000	10,000	6,000	10,000	10,000	0

CITY PLAN Total		583,013	559,643	598,106	706,127	708,289	2,162
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**999-HISTORIC DISTRICT**

56694	OTHER CONTRACTUAL SERVICES	6,000	5,000	5,000	10,000	10,000	0
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HISTORIC DISTRICT Total		6,000	5,000	5,000	10,000	10,000	0
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**Agency Roll Up**

500	PERSONNEL	505,983	516,643	552,106	644,627	646,789	2,162
501	OVERTIME	7,000	2,000	5,500	5,500	5,500	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	3,000	1,000	1,000	1,000	1,000	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	9,000	0	0	0	0	0
560	RENTALS AND CONTRACTUAL SERVICES	64,030	45,000	44,500	65,000	65,000	0
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>		<b>589,013</b>	<b>564,643</b>	<b>603,106</b>	<b>716,127</b>	<b>718,289</b>	<b>2,162</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**704-TRANSPORTATION, TRAFFIC, AND PARKING**

**101-ADMINISTRATION**

50110 SALARIES	227,843	227,843	297,978	291,614	291,614	0
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	3,000	3,000	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0
52230 STREET/TRAFFIC LIGHTING	1,900,000	1,800,000	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	4,600	3,220	2,500	0	0	0
55538 GAS & OIL	0	0	0	0	0	0
55560 VEHICLE SUPPLIES	1,500	1,425	1,425	1,425	1,425	0
56615 PRINTING & BINDING	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	1,200	1,140	500	500	500	0
56656 RENTAL OF EQUIPMENT	50,000	30,000	30,000	30,000	30,000	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	400,000	400,000	646,500	439,000	439,000	0
56695 TEMPORARY & PT HELP	25,000	20,000	35,000	35,000	35,000	0
56699 MISC EXPENSE	35,000	20,000	5,000	5,000	450,000	445,000

TRAFFIC & PARKING ADMINISTRATN Total	2,648,143	2,506,628	1,018,903	802,539	1,247,539	445,000
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**759-TRAFFIC CONTROL**

50110 SALARIES	923,687	962,692	1,059,340	1,059,340	1,051,804	(7,536)
50128 PARA PROFESSIONALS	0	0	0	0	0	0
50130 OVERTIME	100,000	95,000	100,000	100,000	100,000	0
50132 PAY DIFFERENTIAL	0	0	0	3,000	3,000	0
54411 EQUIPMENT	18,000	7,500	7,500	7,500	7,500	0
55538 GAS & OIL	35,000	30,000	0	0	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	40,000	30,000	10,000	13,000	13,000	0
55586 UNIFORMS	8,200	7,790	8,000	5,000	15,000	10,000
56615 PRINTING & BINDING	3,000	0	3,000	3,000	3,000	0
56623 REPAIRS & MAINTENANCE	38,000	40,000	30,000	30,000	30,000	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	60,000	50,000	40,000	40,000	40,000	0

TRAFFIC & PARKING TRAFFIC CTRL Total	1,225,887	1,222,982	1,257,840	1,260,840	1,263,304	2,464
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**704-TRANSPORTATION, TRAFFIC, AND PARKING**

**760-TRAFFIC PLANNING**

50110	SALARIES	373,288	398,722	413,175	462,770	462,770	0
50128	PARA PROFESSIONALS	0	0	0	0	0	0
50130	OVERTIME	3,000	1,500	750	750	750	0
50132	PAY DIFFERENTIAL	0	0	0	0	0	0
55574	OTHER MATERIALS & SUPPLIES	10,000	5,000	5,000	5,000	5,000	0
55586	UNIFORMS	4,000	3,000	5,000	5,000	5,000	0

TRAFFIC & PARKING PLANNING Total		390,288	408,222	423,925	473,520	473,520	0
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**761-TRAFFIC SAFETY**

50110	SALARIES	747,139	718,389	749,330	663,756	663,756	0
50128	PARA PROFESSIONALS	0	0	0	0	0	0
50130	OVERTIME	27,000	20,000	30,000	30,000	30,000	0
50132	PAY DIFFERENTIAL	0	0	0	3,000	3,000	0
55586	UNIFORMS	12,000	12,000	12,000	9,000	9,000	0
56615	PRINTING & BINDING	15,000	10,000	7,500	7,500	7,500	0
56662	MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	50,000	40,000	40,000	40,000	40,000	0

TRAFFIC & PARKING TRAFFIC SAFE Total		851,139	800,389	838,830	753,256	753,256	0
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**Age Agency Roll Up**

500	PERSONNEL	2,271,957	2,307,646	2,519,823	2,477,480	2,469,944	(7,536)
501	OVERTIME	133,000	119,500	130,750	130,750	130,750	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	6,000	6,000	0
520	UTILITIES	1,900,000	1,800,000	0	0	0	0
530	ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540	EQUIPMENT	18,000	7,500	7,500	7,500	7,500	0
550	MATERIALS AND SUPPLIES	115,300	92,435	43,925	38,425	48,425	10,000
560	RENTALS AND CONTRACTUAL SERVICES	677,200	611,140	837,500	630,000	1,075,000	445,000
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>		<b>5,115,457</b>	<b>4,938,221</b>	<b>3,539,498</b>	<b>3,290,155</b>	<b>3,737,619</b>	<b>447,464</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**705-COMMISSION ON EQUAL OPPORTUNITY**

**101-ADMINISTRATION**

50110	SALARIES	183,873	186,687	200,751	202,659	202,659	0
50128	PARA PROFESSIONALS	0	0	0	0	0	0
50132	PAY DIFFERENTIAL	0	0	0	0	0	0
52260	TELEPHONE	0	0	0	0	0	0
53310	MILEAGE	0	0	0	0	0	0
53350	PROFESSIONAL MEETINGS	0	0	0	0	0	0
54411	EQUIPMENT	0	0	0	0	0	0
55520	GENERAL/OFFICE SUPPLY	2,000	0	0	0	0	0
55579	DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
55585	AUDIO-VISUAL SUPPLIES	0	0	0	0	0	0
55586	UNIFORMS	0	0	0	0	0	0
56615	PRINTING & BINDING	0	0	0	0	0	0
56623	REPAIRS & MAINTENANCE	0	0	0	0	0	0
56655	REGIS., DUES, & SUBSCRIPTIONS	0	0	0	0	0	0
56662	MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	22,200	18,000	18,000	10,000	10,000	0
56695	TEMPORARY & PT HELP	5,000	5,000	5,000	5,000	0	(5,000)
56696	LEGAL/LAWYERS FEES	0	0	0	0	0	0

<b>COMM. ON EQUAL OPPORTUNITY Total</b>		<b>213,073</b>	<b>209,687</b>	<b>223,751</b>	<b>217,659</b>	<b>212,659</b>	<b>(5,000)</b>
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**Agency Roll Up**

500	PERSONNEL	183,873	186,687	200,751	202,659	202,659	0
501	OVERTIME	0	0	0	0	0	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	2,000	0	0	0	0	0
560	RENTALS AND CONTRACTUAL SERVICES	27,200	23,000	23,000	15,000	10,000	(5,000)
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>		<b>213,073</b>	<b>209,687</b>	<b>223,751</b>	<b>217,659</b>	<b>212,659</b>	<b>(5,000)</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**721-OFFICE OF BUILDING, INSPECTION AND ENFORCEMENT**

**101-ADMINISTRATION**

50110	SALARIES	981,451	981,982	1,072,339	1,073,709	1,157,880	84,171
50128	PARA PROFESSIONALS	0	0	0	0	0	0
50130	OVERTIME	11,000	9,000	7,247	15,000	15,000	0
50132	PAY DIFFERENTIAL	0	0	0	0	0	0
50170	MEAL ALLOWANCE	0	0	0	0	0	0
51000	EMPLOYEE BENEFITS	0	0	0	0	0	0
53310	MILEAGE	15,000	15,000	15,000	12,000	12,000	0
53350	PROFESSIONAL MEETINGS	1,000	1,000	2,000	2,000	2,000	0
54410	OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
54415	FURNITURE	3,000	0	0	0	0	0
55520	GENERAL/OFFICE SUPPLY	3,000	0	0	0	0	0
55530	BOOKS, MAPS, ETC.	2,500	2,000	3,000	6,000	6,000	0
55560	VEHICLE SUPPLIES	1,500	1,000	1,000	1,000	1,000	0
55579	DUPLICATING & PHOTO SUPPLIES	1,000	0	0	0	0	0
55586	UNIFORMS	3,000	2,500	2,500	2,000	2,000	0
56610	ADVERTISEMENT	0	0	0	0	0	0
56615	PRINTING & BINDING	1,500	0	0	0	0	0
56623	REPAIRS & MAINTENANCE	0	0	0	0	0	0
56638	INSURANCE	0	0	0	0	0	0
56655	REGIS., DUES, & SUBSCRIPTONS	1,000	1,000	2,000	2,000	2,000	0
56656	RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662	MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	12,000	10,000	5,247	5,250	7,000	1,750
56695	TEMPORARY & PT HELP	25,000	18,000	15,000	15,000	15,000	0

OBIE ADMINISTRATION Total	1,061,951	1,041,482	1,125,333	1,133,959	1,219,880	85,921
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**Agency Roll Up**

500	PERSONNEL	981,451	981,982	1,072,339	1,073,709	1,157,880	84,171
501	OVERTIME	11,000	9,000	7,247	15,000	15,000	0
501A	OVERTIME REIMBUSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	16,000	16,000	17,000	14,000	14,000	0
540	EQUIPMENT	3,000	0	0	0	0	0
550	MATERIALS AND SUPPLIES	11,000	5,500	6,500	9,000	9,000	0
560	RENTALS AND CONTRACTUAL SERVICES	39,500	29,000	22,247	22,250	24,000	1,750
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>	<b>1,061,951</b>	<b>1,041,482</b>	<b>1,125,333</b>	<b>1,133,959</b>	<b>1,219,880</b>	<b>85,921</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**724-ECONOMIC DEVELOPMENT**

**101-ADMINISTRATION**

50110	SALARIES	898,247	898,247	995,281	995,281	989,824	(5,457)
50128	PARA PROFESSIONALS	0	0	0	0	0	0
51000	EMPLOYEE BENEFITS	0	0	0	0	0	0
52260	TELEPHONE	0	0	0	0	0	0
53330	BUSINESS TRAVEL	0	0	0	0	0	0
54415	FURNITURE	0	0	0	0	0	0
55520	GENERAL/OFFICE SUPPLY	0	0	0	0	0	0
55579	DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
55584	FOOD & FOOD PRODUCTS	0	0	0	0	0	0
56610	ADVERTISEMENT	0	0	0	0	0	0
56615	PRINTING & BINDING	0	0	0	0	0	0
56655	REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56656	RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662	MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	680,000	600,000	527,740	527,740	527,000	(740)
56695	TEMPORARY & PT HELP	10,000	10,000	10,000	10,000	10,000	0
56696	LEGAL/LAWYERS FEES	0	0	0	0	0	0

ECONOMIC DEVELOPMENT ADMIN Total	1,588,247	1,508,247	1,533,021	1,533,021	1,526,824	(6,197)
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**166-CULTURAL AFFAIRS**

50110	SALARIES	0	0	0	139,423	139,423	0
56694	OTHER CONTRACTUAL SERVICES	0	0	0	190,000	190,000	0

CULTURAL AFFAIRS	0	0	0	329,423	329,423	0
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**Agency Roll Up**

500	PERSONNEL	898,247	898,247	995,281	1,134,704	1,129,247	(5,457)
501	OVERTIME	0	0	0	0	0	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	0	0	0	0	0	0
560	RENTALS AND CONTRACTUAL SERVICES	690,000	610,000	537,740	727,740	727,000	(740)
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>	<b>1,588,247</b>	<b>1,508,247</b>	<b>1,533,021</b>	<b>1,862,444</b>	<b>1,856,247</b>	<b>(6,197)</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**747-LIVABLE CITIES INITIATIVE**

**101-ADMINISTRATION**

50110	SALARIES	706,132	721,557	769,676	781,564	781,564	0
50128	PARA PROFESSIONALS	0	0	0	0	0	0
50130	OVERTIME	20,000	13,000	13,000	13,000	13,000	0
50132	PAY DIFFERENTIAL	0	0	0	0	0	0
50170	MEAL ALLOWANCE	0	0	0	0	0	0
51000	EMPLOYEE BENEFITS	0	0	0	0	0	0
51810	RETIREMENT CONTRIBUTION	0	0	0	0	0	0
52260	TELEPHONE	0	0	0	0	0	0
53310	MILEAGE	5,000	5,000	5,000	5,000	5,000	0
53330	BUSINESS TRAVEL	0	0	0	0	0	0
53350	PROFESSIONAL MEETINGS	7,500	5,000	5,000	5,000	5,000	0
54410	OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
54411	EQUIPMENT	0	0	0	0	0	0
55520	GENERAL/OFFICE SUPPLY	5,000	0	0	0	0	0
55530	BOOKS, MAPS, ETC.	0	0	0	0	0	0
55579	DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
55594	MEDICAL SUPPLIES	0	0	0	0	0	0
56610	ADVERTISEMENT	0	0	0	0	0	0
56615	PRINTING & BINDING	0	0	0	0	0	0
56623	REPAIRS & MAINTENANCE	0	0	0	0	0	0
56638	INSURANCE	0	0	0	0	0	0
56650	POSTAGE & FREIGHT	0	0	0	0	0	0
56655	REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0
56656	RENTAL OF EQUIPMENT	0	0	0	0	0	0
56662	MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	60,000	45,000	35,000	35,000	35,000	0
56695	TEMPORARY & PT HELP	0	0	0	0	0	0
56696	LEGAL/LAWYERS FEES	5,000	0	0	0	0	0
<b>LIVABLE CITY INITIATIVE ADMIN Total</b>		<b>808,632</b>	<b>789,557</b>	<b>827,676</b>	<b>839,564</b>	<b>839,564</b>	<b>0</b>

**Agency Roll Up**

500	PERSONNEL	706,132	721,557	769,676	781,564	781,564	0
501	OVERTIME	20,000	13,000	13,000	13,000	13,000	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	12,500	10,000	10,000	10,000	10,000	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	5,000	0	0	0	0	0
560	RENTALS AND CONTRACTUAL SERVICES	65,000	45,000	35,000	35,000	35,000	0
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0
<b>Agency Total</b>		<b>808,632</b>	<b>789,557</b>	<b>827,676</b>	<b>839,564</b>	<b>839,564</b>	<b>0</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21
<b>802-EMPLOYEE PENSION &amp; FICA CONTRIBUTIONS</b>						
<b>834-STATE TEACHER RETIRMENT</b>						
51810 RETIREMENT CONTRIBUTION	0	0	183,768	0	0	0
STATE TEACHER RETIREMENT Total	0	0	183,768	0	0	0
<b>835-CITY EMPLOYEE RETIRMENT FUND (CERF)</b>						
51810 RETIREMENT CONTRIBUTION	21,662,917	21,662,917	22,521,339	22,665,766	26,411,869	3,746,103
51810 ADMINISTRATIVE EXPENSES			0	0	288,131	288,131
51812 EXECUTIVE MANAGEMENT PENSION	300,000	0	0	0	0	0
CITY EMPLOYEE RETIREMENT Total	21,962,917	21,662,917	22,521,339	22,665,766	26,700,000	4,034,234
<b>835-EXECUTIVE MANAGEMENT CONTRIBUTION</b>						
51810 401A CONTRIBUTION	0	300,000	0	300,000	300,000	0
EXECUTIVE MGMT RETIRMENT Total	0	300,000	0	300,000	300,000	0
<b>836-FICA/MEDICARE CONTRIBUTION</b>						
51810 RETIREMENT CONTRIBUTION	0	0	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	4,700,000	4,700,000	4,700,000	4,700,000	4,700,000	0
SOCIAL SECURITY Total	4,700,000	4,700,000	4,700,000	4,700,000	4,700,000	0
<b>POLICE AND FIRE FUND (P&amp;F)</b>						
51810 RETIREMENT CONTRIBUTION	34,607,857	34,607,857	38,629,220	39,595,014	52,808,906	13,213,892
51810 ADMINISTRATIVE EXPENSES			0	0	284,201	284,201
FIRE & POLICE RETIREMENT Total	34,607,857	34,607,857	38,629,220	39,595,014	53,093,107	13,498,093
<b>Agency Roll Up</b>						
500 PERSONNEL	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	0	0	0	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	61,270,774	61,270,774	66,034,327	67,260,780	84,793,107	17,532,327
<b>Agency Total</b>	<b>61,270,774</b>	<b>61,270,774</b>	<b>66,034,327</b>	<b>67,260,780</b>	<b>84,793,107</b>	<b>17,532,327</b>

**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**804-SELF INSURANCE AND LITIGATION**

**854-SELF INSURANCE**

56694	OTHER CONTRACTUAL SERVICES	2,300,000	2,300,000	2,500,000	3,100,000	3,600,000	500,000
59911	DAMAGE TO CITY PROPERTY	0	0	0	0	0	0
59932	CLAIMS/INC FY 1999	2,300,000	2,300,000	2,500,000	2,500,000	2,500,000	0

SELF-INSURANCE GENERAL LIABILITY Total	4,600,000	4,600,000	5,000,000	5,600,000	6,100,000	500,000
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**Agency Roll Up**

500	PERSONNEL	0	0	0	0	0	0
501	OVERTIME	0	0	0	0	0	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	0	0	0	0	0	0
560	RENTALS AND CONTRACTUAL SERVICES	4,600,000	4,600,000	5,000,000	5,600,000	6,100,000	500,000
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	0	0	0	0	0	0

<b>Agency Total</b>	<b>4,600,000</b>	<b>4,600,000</b>	<b>5,000,000</b>	<b>5,600,000</b>	<b>6,100,000</b>	<b>500,000</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**805-EMPLOYEE BENEFITS**

**851-HEALTH CARE BENEFITS**

50132	PAY DIFFERENTIAL	0	0	0	0	0	0
51804	LIFE INSURANCE	730,000	730,000	730,000	730,000	730,000	0
51809	HEALTH INSURANCE	76,668,210	81,668,210	83,668,210	83,668,210	86,168,210	2,500,000
55594	MEDICAL SUPPLIES	0	0	0	0	0	0
56615	PRINTING & BINDING	0	0	0	0	0	0
56694	OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0
59933	WORKERS COMPENSATION	0	0	0	0	0	0
59935	PRIOR YEARS COMPENSATION	0	0	0	0	0	0
59940	MISCELLANEOUS MEDICAL	0	0	0	0	0	0
59943	CURRENT YEARS MEDICAL	0	0	0	0	0	0
59948	PRIOR YEARS MED H&H	0	0	0	0	0	0

EMPLOYEE BENEFITS HEALTH BENE Total	77,398,210	82,398,210	84,398,210	84,398,210	86,898,210	2,500,000
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**853-WORKERS COMPENSATION**

56694	OTHER CONTRACTUAL SERVICES	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0
59933	WORKERS COMPENSATION	7,000,000	7,000,000	6,500,000	6,500,000	7,500,000	1,000,000
59946	HEART & HYPERTENSION	0	0	0	0	0	0

EMPLOYEE BENEFITS WORKERS COMP Total	8,000,000	8,000,000	7,500,000	7,500,000	8,500,000	1,000,000
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**805-EMPLOYEE BENEFITS**

**855-EMPLOYEE BENEFITS**

50110	SALARIES	0	0	0	0	0	0
50131	PERFECT ATTENDANCE	18,000	18,000	18,000	18,000	18,000	0
50140	LONGEVITY	690,000	690,000	690,000	690,000	725,000	35,000
50150	UNEMPLOYMENT COMPENSATION	355,000	355,000	355,000	355,000	600,000	245,000
50190	RETIREMENT	0	0	0	0	0	0
51809	HEALTH INSURANCE	0	0	0	0	0	0
51810	RETIREMENT CONTRIBUTION	0	0	0	0	0	0
51890	RES LUMP SUM SICK LEAVE	225,000	225,000	225,000	225,000	225,000	0
56638	INSURANCE	0	0	0	0	0	0
56699	MISC EXPENSE	0	0	0	0	0	0
56878	GASB 43 & 45	405,000	405,000	405,000	405,000	405,000	0

EMPLOYEE BENEFITS OTH BENEFITS Total	1,693,000	1,693,000	1,693,000	1,693,000	1,973,000	280,000
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**Agency Roll Up**

500	PERSONNEL	0	0	0	0	0	0
501	OVERTIME	0	0	0	0	0	0
501A	OVERTIME REIMBURSEMENT	0	0	0	0	0	0
502	OTHER PERSONNEL	0	0	0	0	0	0
520	UTILITIES	0	0	0	0	0	0
530	ALLOWANCE AND TRAVEL	0	0	0	0	0	0
540	EQUIPMENT	0	0	0	0	0	0
550	MATERIALS AND SUPPLIES	0	0	0	0	0	0
560	RENTALS AND CONTRACTUAL SERVICES	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0
570	DEBT SERVICE	0	0	0	0	0	0
580	EMPLOYEE BENEFITS	86,091,210	91,091,210	92,591,210	92,591,210	96,371,210	3,780,000

<b>Agency Total</b>	<b>87,091,210</b>	<b>92,091,210</b>	<b>93,591,210</b>	<b>93,591,210</b>	<b>97,371,210</b>	<b>3,780,000</b>
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**BOARD OF ALDERS APPROVED BUDGET  
FISCAL YEAR 2021-22**

City	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Net
Agency	Budget	Budget	Budget	Budget	Budget	Change
Accounts	Allocation	Allocation	Allocation	Allocation	Allocation	FY 22 VS 21

**CITY GENERAL FUND ONLY (NON-EDUCATION)**

PERSONNEL SERVICES	93,834,320	96,855,422	100,576,741	99,904,984	103,291,049	3,386,065
SALARY RESERVE FOR CONTRACT NEGOTIATIONS	1,843,944	1,800,000	3,300,000	3,200,000	3,200,000	0
VACANCY SAVINGS	(1,600,000)	0	(500,000)	(500,000)	(585,419)	(85,419)
OVERTIME (NON Sworn)	1,589,534	1,570,000	1,626,497	1,506,850	1,506,850	0
POLICE OVERTIME	4,142,684	4,412,684	5,550,000	7,054,888	9,054,888	2,000,000
FIRE OVERTIME	1,869,000	2,169,000	2,169,000	2,169,000	4,199,000	2,030,000
OVERTIME REIMBUSEMENT	0	0	0	0	(4,000,000)	(4,000,000)
LONGEVITY	690,000	690,000	690,000	690,000	725,000	35,000
OTHER PERSONNEL	3,278,800	1,379,604	3,284,850	3,150,750	3,150,750	0
HEALTH BENEFITS	76,668,210	81,668,210	83,668,210	83,668,210	86,168,210	2,500,000
Worker's COMPENSATION	8,000,000	8,000,000	7,500,000	7,500,000	8,500,000	1,000,000
OTHER BENEFITS & LIFE INSURANCE	1,733,000	1,733,000	1,733,000	1,733,000	1,978,000	245,000
PENSIONS - CERF	21,662,917	21,662,917	22,521,339	22,665,766	26,700,000	4,034,234
PENSIONS - POLICE & FIRE	34,607,857	34,607,857	38,629,220	39,595,014	53,093,107	13,498,093
EXECUTIVE MANAGEMENT MATCH	300,000	300,000	0	300,000	300,000	0
STATE TEACHERS RETIRMENT	0	0	183,768	0	0	0
FICA/SOCIAL SECURITY- PLAN MATCH NON CERF/PF	4,700,000	4,700,000	4,700,000	4,700,000	4,700,000	0
SELF INSURANCE	4,600,000	4,600,000	5,000,000	5,600,000	6,100,000	500,000
UTILITIES	6,049,681	5,944,895	6,556,500	6,275,836	6,886,000	610,164
MILEAGE & TRAVEL	88,958	92,528	119,188	115,588	107,788	(7,800)
EQUIPMENT	386,851	364,101	744,601	728,101	728,101	0
MATERIALS & SUPPLIES	3,872,402	3,831,847	3,685,627	2,868,915	2,920,879	51,964
RENTALS & SERVICES	26,249,453	24,888,624	27,071,491	27,407,519	31,547,638	4,140,119
NON SWORN VACANCY & NPS SAVINGS	(1,726,027)	0	(590,367)	(2,646,196)	0	2,646,196
EXPENDITURE RESERVE	0	0	0	4,000,000	2,397,874	(1,602,126)
MASTER LEASE PAYMENT	628,000	628,000	628,000	128,000	128,000	0
DEBT SERVICE	66,439,581	67,222,568	53,674,689	59,807,120	62,827,640	3,020,520
BOND PREMIUM SAVINGS/REFUNDING SAVINGS	(9,220,909)	(9,250,000)	(5,000,000)	(2,851,969)	0	2,851,969
MEDICAL FUND BALANCE REPLENISHMENT	1,000,000	0	900,000	0	0	0
<b>CITY TOTAL</b>	<b>351,688,256</b>	<b>359,871,257</b>	<b>368,422,354</b>	<b>378,771,376</b>	<b>415,625,355</b>	<b>36,853,979</b>

**BOARD OF EDUCATION**

ADMIN & MANAGEMENT FULL TIME SALARY	15,138,530	16,333,063	15,006,025	15,735,850	13,717,695	(2,018,155)
TEACHERS AND CLASSROOM SALARY	82,563,719	80,394,548	78,751,559	79,338,264	82,762,653	3,424,389
SUPPORT STAFF SALARY	10,589,907	10,457,533	12,980,676	12,869,318	10,615,120	(2,254,198)
PART TIME & SEASONAL	4,049,594	3,723,172	3,289,453	3,347,683	3,288,137	(59,546)
OVERTIME, BENEFITS & OTHER	1,545,000	1,485,000	1,585,000	1,605,500	1,605,500	0
EMPLOYEE BENEFITS	2,100,000	2,120,000	2,135,000	2,195,000	2,195,000	0
TRANSPORTATION	23,204,663	24,218,308	25,385,866	22,808,125	24,664,931	1,856,806
TUITION	16,595,567	19,389,867	19,302,634	20,302,634	20,669,657	367,023
UTILITIES	8,903,405	8,830,200	10,786,200	10,532,200	10,742,000	209,800
MAINTENANCE, PROPERTY AND CUSTODIAL	4,167,090	3,543,819	2,141,285	1,676,390	1,699,518	23,128
ALLOWANCE AND TRAVEL	93,605	83,295	29,000	37,500	35,150	(2,350)
INSTRUCTIONAL SUPPLIES	4,592,510	4,140,836	3,834,066	3,920,977	3,976,211	55,234
OTHER SERVICES	13,675,107	12,499,056	12,991,933	14,849,256	14,747,125	(102,131)
CONTIGENCY/INTER-DISTRICT REVENUE	0	0	0	0	0	0
BOE PROPOSED BUDGET REQUEST INCREASE	0	0	0	0	0	0
<b>BOARD OF EDUCATION Total</b>	<b>187,218,697</b>	<b>187,218,697</b>	<b>188,218,697</b>	<b>189,218,697</b>	<b>190,718,697</b>	<b>1,500,000</b>

<b>GRAND TOTAL</b>	<b>538,906,953</b>	<b>547,089,954</b>	<b>556,641,051</b>	<b>567,990,073</b>	<b>606,344,052</b>	<b>38,353,979</b>
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**CITY ACTUAL EXPENDITURES  
FISCAL YEARS 2014-2020**

<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>111-BOARD OF ALDER/LEGISLATIVE SERVICES</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	603,784	619,588	595,436	605,450	581,865	630,374	625,252
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	1,110	5,932	7,031	9,476	9,254	9,426	7,816
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	5	0	0
53330 BUSINESS TRAVEL	0	2,893	11,610	19,606	1,043	803	12,367
53350 PROFESSIONAL MEETINGS	0	0	1,715	0	0	0	9,646
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	6,535	3,668	5,408	0	5,271	0	184
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
56610 ADVERTISEMENT	4,000	9,106	9,162	2,416	5,123	10,207	2,121
56615 PRINTING & BINDING	14,165	5,385	12,296	14,762	12,720	18,334	10,235
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56664 MECHANICAL REPAIRS	0	0	0	0	0	0	0
56677 TRAINING/OTHER	0	3,680	0	169	0	0	0
56694 OTHER CONTRACTUAL SERVICES	60,099	31,728	104,624	79,590	60,935	48,826	43,406
56696 LEGAL/LAWYERS FEES	0	0	0	0	0	0	0
<b>BOARD OF ALDERS ADMINISTRATION Total</b>	<b>689,693</b>	<b>681,980</b>	<b>747,282</b>	<b>731,470</b>	<b>676,216</b>	<b>717,969</b>	<b>711,027</b>
<b><u>102-BOARD OF ALDERS</u></b>							
50110 SALARIES	61,368	61,268	62,634	59,501	61,484	60,400	59,201
<b>BOARD OF ALDERS LEGISLATIVE Total</b>	<b>61,368</b>	<b>61,268</b>	<b>62,634</b>	<b>59,501</b>	<b>61,484</b>	<b>60,400</b>	<b>59,201</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	665,151	680,856	658,070	664,951	643,349	690,774	684,453
501 OVERTIME	1,110	5,932	7,031	9,476	9,254	9,426	7,816
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	2,893	13,325	19,606	1,043	803	22,013
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	6,535	3,668	5,408	0	5,271	0	184
560 RENTALS AND CONTRACTUAL SERVICES	78,264	49,898	126,082	96,937	78,778	77,366	55,762
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	5	0	0
<b>Agency Total</b>	<b>751,060</b>	<b>743,248</b>	<b>809,916</b>	<b>790,971</b>	<b>737,700</b>	<b>778,369</b>	<b>770,228</b>

**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>131-OFFICE OF THE MAYOR</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	762,076	915,925	836,073	859,874	859,454	861,725	826,394
50130 OVERTIME	0	0	0	0	0	89	551
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
53310 MILEAGE	0	0	0	0	0	0	0
53330 BUSINESS TRAVEL	2,794	0	2,747	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	3,088	1,492	117	0	232	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	0	0	0	0	0	0	0
55584 FOOD & FOOD PRODUCTS	0	0	0	0	0	0	0
56615 PRINTING & BINDING	91	911	0	0	0	0	0
56650 POSTAGE & FREIGHT	400	0	0	0	56	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	273	0	0	0	0	0	9,181
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	840	447	727	447	447	0	152
56694 OTHER CONTRACTUAL SERVICES	99,000	159,540	141,310	152,697	166,628	143,903	235,171
56695 TEMPORARY & PT HELP	0	(1)	52,154	0	0	0	0
<b>MAYOR'S OFFICE Total</b>	<b>868,563</b>	<b>1,078,314</b>	<b>1,033,127</b>	<b>1,013,018</b>	<b>1,026,817</b>	<b>1,005,717</b>	<b>1,071,449</b>
<b><u>102-TRANSITION TEAM</u></b>							
56694 OTHER CONTRACTUAL SERVICES	26,207	0	0	0	0	0	37,898
<b>MAYORAL TRANSITION Total</b>	<b>26,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,898</b>
<b><u>103-DEVELOPMENT AND POLICY</u></b>							
50110 SALARIES	0	112,000	94,748	0	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56677 TRAINING/OTHER	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
56695 TEMPORARY & PT HELP	0	0	172	0	0	0	0
56699 MISC EXPENSE	0	0	0	0	0	0	0
<b>DEVELOPMENT AND POLICY Total</b>	<b>0</b>	<b>112,000</b>	<b>94,920</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	762,076	1,027,925	930,821	859,874	859,454	861,725	826,394
501 OVERTIME	0	0	0	0	0	89	551
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	2,794	0	2,747	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	3,088	1,492	117	0	232	0	0
560 RENTALS AND CONTRACTUAL SERVICES	126,812	160,897	194,362	153,144	167,131	143,903	282,401
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>894,770</b>	<b>1,190,314</b>	<b>1,128,047</b>	<b>1,013,018</b>	<b>1,026,817</b>	<b>1,005,717</b>	<b>1,109,347</b>



**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>132-CHIEF ADMINISTRATIVE OFFICER</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	266,758	309,628	309,627	311,084	300,786	309,628	359,050
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
53330 BUSINESS TRAVEL	0	165	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	921	623	662	402	796	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	57,297	2,665	6,603	17,317	17,354	17,321	30,644
56695 TEMPORARY & PT HELP	0	60,859	58,020	62,374	133,052	99,730	41,677
56699 MISC EXPENSE	0	0	0	0	0	0	77,000
<b>CHIEF ADMINISTRATIVE OFFICER Total</b>	<b>324,975</b>	<b>373,941</b>	<b>374,912</b>	<b>391,177</b>	<b>451,988</b>	<b>426,679</b>	<b>508,372</b>
<b>102-PUBLIC SAFETY</b>							
50110 SALARIES	152,732	157,002	155,787	159,063	105,124	96,947	106,747
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
52260 TELEPHONE	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>OFFICE OF PUBLIC SAFETY Total</b>	<b>152,732</b>	<b>157,002</b>	<b>155,787</b>	<b>159,063</b>	<b>105,124</b>	<b>96,947</b>	<b>106,747</b>
<b>131-HUMAN RESOURCES</b>							
HU 50110 SALARIES	408,298	417,256	415,665	446,616	442,894	456,993	504,837
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	0	42,239	41,552	47,176	37,999	27,820	28,980
55520 GENERAL/OFFICE SUPPLY	1,670	3,255	4,706	2,707	1,550	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0	0
56677 TRAINING/OTHER	0	0	0	10,434	0	0	0
56694 OTHER CONTRACTUAL SERVICES	582,117	609,063	642,504	715,245	684,811	619,035	721,155
56695 TEMPORARY & PT HELP	30,417	36,696	99,912	107,096	46,563	20,366	21,403
<b>CHIEF ADMINISTRATIVE OFFICE HR Total</b>	<b>1,022,503</b>	<b>1,108,509</b>	<b>1,204,339</b>	<b>1,329,275</b>	<b>1,213,817</b>	<b>1,124,214</b>	<b>1,276,375</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	827,788	883,887	881,079	916,763	848,803	863,568	970,634
501 OVERTIME	0	42,239	41,552	47,176	37,999	27,820	28,980
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	165	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	2,591	3,878	5,368	3,110	2,346	0	0
560 RENTALS AND CONTRACTUAL SERVICES	669,831	709,283	807,039	912,466	881,781	756,452	891,879
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>1,500,210</b>	<b>1,639,452</b>	<b>1,735,038</b>	<b>1,879,515</b>	<b>1,770,929</b>	<b>1,647,840</b>	<b>1,891,494</b>

**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>133-CORPORATION COUNSEL</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	1,257,778	1,305,413	1,354,231	1,399,046	1,340,718	1,339,761	1,500,890
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	1,309	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	1,975	3,237	3,441	2,071	0	0	0
53310 MILEAGE	336	312	221	108	8	127	58
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	590	4,803	4,920	4,841	139	0	0
55520 GENERAL/OFFICE SUPPLY	7,010	6,499	7,404	6,766	5,138	0	0
55530 BOOKS, MAPS, ETC.	31,945	14,270	23,686	24,395	23,288	23,844	22,171
55579 DUPLICATING & PHOTO SUPPLIES	(225)	(166)	(135)	(313)	(120)	0	0
56615 PRINTING & BINDING	0	3,224	3,603	1,509	1,186	306	415
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56642 ENTRY JUDGEMENT FEES	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	551	417	345	344	170	590	203
56655 REGIS., DUES, & SUBSCRIPTONS	3,365	4,446	4,172	5,115	4,271	3,543	2,205
56656 RENTAL OF EQUIPMENT	3,215	0	(80)	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	8,795	8,970	9,145	9,180	9,264	9,000	0
56694 OTHER CONTRACTUAL SERVICES	64,215	54,224	69,790	103,576	89,071	88,402	38,496
56695 TEMPORARY & PT HELP	0	0	3,070	995	0	0	0
56696 LEGAL/LAWYERS FEES	314,596	352,481	674,623	449,835	620,675	957,176	580,132
<b>CORPORATION COUSEL Total</b>	<b>1,695,454</b>	<b>1,758,129</b>	<b>2,158,437</b>	<b>2,007,468</b>	<b>2,093,810</b>	<b>2,422,748</b>	<b>2,144,570</b>
<b>134-OFFICE OF LABOR RELATIONS</b>							
50110 SALARIES	0	0	0	0	271,793	274,179	268,191
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	103	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	355	40	0
56615 PRINTING & BINDING	0	0	0	0	0	899	66
56642 ENTRY JUDGEMENT FEES	0	0	0	0	5,900	3,592	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	936	1,483	47
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	11,825	17,477	6,734
56696 LEGAL/LAWYERS FEES	0	0	0	0	101,365	260,954	42,365
<b>LABOR RELATIONS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>392,174</b>	<b>558,727</b>	<b>317,403</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	1,257,778	1,305,413	1,354,231	1,399,046	1,612,512	1,613,940	1,769,081
501 OVERTIME	1,309	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	1,975	3,237	3,441	2,071	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	336	312	221	108	8	230	58
540 EQUIPMENT	590	4,803	4,920	4,841	139	0	0
550 MATERIALS AND SUPPLIES	38,730	20,603	30,955	30,848	28,661	23,884	22,171
560 RENTALS AND CONTRACTUAL SERVICE	394,736	423,762	764,668	570,554	844,664	1,343,422	670,663
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>1,695,454</b>	<b>1,758,129</b>	<b>2,158,437</b>	<b>2,007,468</b>	<b>2,485,984</b>	<b>2,981,475</b>	<b>2,461,973</b>

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<b>137-DEPARTMENT OF FINANCE</b>							
<b>101-ADMINISTRATION/CONTROLLERS OFFICE</b>							
50110 SALARIES	520,446	488,942	481,549	495,225	328,004	336,585	373,751
50110 SALARY REDUCTIONS	0	0	0	0	0	0	0
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	240	0	0	0	0	0	9,117
50132 PAY DIFFERENTIAL	2,638	4,701	1,004	0	0	105	0
50136 PART TIME PAYROLL	0	702	0	234	490	448	0
53310 MILEAGE	0	0	0	0	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	63	0	9,837	15,277	31,848	416	206
55520 GENERAL/OFFICE SUPPLY	1,104	782	994	1,034	492	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
56615 PRINTING & BINDING	(80)	50	0	0	0	0	0
56638 INSURANCE	1,166	1,283	1,238	0	0	0	34,489
56650 POSTAGE & FREIGHT	2,266	2,469	3,131	2,832	2,582	649	1,422
56655 REGIS., DUES, & SUBSCRIPTONS	226,690	239,795	256,314	345,753	324,588	308,209	252,930
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	1,020	1,041	1,041	1,041	1,208	978	600
56677 TRAINING/OTHER	0	0	0	4,000	0	6,000	0
56693 CONVALESCENT HOMES	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	289,034	319,475	268,741	315,481	272,543	295,989	309,061
56695 TEMPORARY & PT HELP	249,098	231,875	202,470	184,054	162,503	89,462	65,024
56696 LEGAL/LAWYERS FEES	0	0	8,651	9,154	9,672	0	0
59999 TRANSFERS/MISC MEDICAL	0	0	0	0	0	0	0
<b>FINANCE ADMINISTRATION Total</b>	<b>1,293,683</b>	<b>1,291,114</b>	<b>1,234,968</b>	<b>1,374,085</b>	<b>1,133,928</b>	<b>1,038,840</b>	<b>1,046,600</b>
<b>107-MANAGEMENT AND BUDGET</b>							
50110 SALARIES	292,081	288,989	294,051	200,286	173,323	137,885	195,691
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50132 PAY DIFFERENTIAL	0	0	777	0	935	0	0
55520 GENERAL/OFFICE SUPPLY	0	200	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56615 PRINTING & BINDING	7,258	7,000	4,109	6,876	3,036	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	15,985	15,000	7,828	5,171	10,895	6,580	6,040
<b>MANAGEMENT &amp; BUDGET Total</b>	<b>315,324</b>	<b>311,189</b>	<b>306,765</b>	<b>212,333</b>	<b>188,189</b>	<b>144,465</b>	<b>201,731</b>
<b>108-CENTRAL SERVICES</b>							
50110 SALARIES	0	0	0	0	0	0	0
52210 NATURAL GAS	0	112,390	116,051	154,127	133,466	117,548	0
52220 ELECTRICITY	62,140	89,844	53,932	20,136	85,543	119,137	0
52250 WATER	19,873	18,364	32,354	26,037	33,940	36,159	0
52260 TELEPHONE	525,257	545,822	633,385	601,240	412,176	680,948	0
52290 SEWER USAGE CHARGE	12,378	12,052	12,777	14,252	15,322	14,966	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	149,774	89,146
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	532	2,064
56621 MOVING EXPENSE	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	915,846	920,245	(22,747)	0	0	0	110
56652 RENTAL	618,939	633,323	395,656	383,096	381,573	388,563	363,972
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	397,037	429,361	624,785	873,215	1,047,370	939,985	1,117,491
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	1,388,284	1,542,072	1,046,153	1,046,612	1,343,663	1,101,943	1,284,521
56696 LEGAL/LAWYERS FEES	3,285	0	0	0	0	0	0
<b>CENTRAL UTILITIES Total</b>	<b>3,943,039</b>	<b>4,303,472</b>	<b>2,892,347</b>	<b>3,118,716</b>	<b>3,453,053</b>	<b>3,549,554</b>	<b>2,857,304</b>

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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>137-DEPARTMENT OF FINANCE</b>							
<b><u>109-INTERNAL AUDITS</u></b>							
50110 SALARIES	184,910	162,569	161,040	166,875	144,064	154,279	157,986
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
<b>FINANCE INTERNAL AUDIT Total</b>	<b>184,910</b>	<b>162,569</b>	<b>161,040</b>	<b>166,875</b>	<b>144,064</b>	<b>154,279</b>	<b>157,986</b>
<b><u>110-ACCOUNTING AND TREASURY</u></b>							
50110 SALARIES	340,731	405,162	402,436	420,195	555,690	583,341	644,898
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	1,755	1,037	1,433	2,559	0	0	0
50132 PAY DIFFERENTIAL	2,501	1,857	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	633	455	668	629	723	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56615 PRINTING & BINDING	1,540	1,448	2,070	1,441	1,016	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
<b>ACCOUNTING AND TREASURY Total</b>	<b>347,160</b>	<b>409,959</b>	<b>406,607</b>	<b>424,824</b>	<b>557,429</b>	<b>583,341</b>	<b>644,898</b>
<b><u>111-TAX COLLECTORS OFFICE</u></b>							
50110 SALARIES	391,884	492,433	436,481	439,480	406,427	439,693	455,280
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	1,510	0	227	64	263	0	273
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
53310 MILEAGE	0	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	290	245	245	275	160	265	195
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	802	892	889	1,017	889	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
56610 ADVERTISEMENT	4,552	10,000	9,187	5,559	7,755	4,110	4,720
56615 PRINTING & BINDING	20,898	20,000	17,845	11,772	7,836	4,763	4,763
56623 REPAIRS & MAINTENANCE	0	623	729	308	250	0	0
56638 INSURANCE	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	121,456	127,540	87,847	60,064	73,134	52,872	56,398
56695 TEMPORARY & PT HELP	59,379	91,524	152,705	152,864	159,754	125,250	49,458
<b>FINANCE TAX COLLECTOR'S OFFICE Total</b>	<b>600,772</b>	<b>743,257</b>	<b>706,156</b>	<b>671,402</b>	<b>656,469</b>	<b>626,953</b>	<b>571,086</b>
<b><u>112-INFORMATION AND TECNLOGY</u></b>							
50110 SALARIES	897,780	871,930	840,019	3,264	816,524	959,746	1,132,334
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	507	0	42	0	0	0	150
50132 PAY DIFFERENTIAL	3,192	3,045	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	12,869	14,104	14,619	0	17,106	31,437	12,144
55520 GENERAL/OFFICE SUPPLY	17,239	19,878	1,773	0	874	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	195	0	0	0	0	0
56657 DATA PROCESSING RENTALS	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	1,154,635	1,285,730	1,949,373	364	2,645,419	2,713,105	3,770,496
56677 TRAINING/OTHER	0	0	0	0	3,038	8,533	3,793
56694 OTHER CONTRACTUAL SERVICES	24,196	33,809	34,908	1,558	23,185	48,651	58,269
56695 TEMPORARY & PT HELP	0	0	0	0	2,096	3,625	1,997
<b>FINANCE INFORMATION SYSTEMS Total</b>	<b>2,110,418</b>	<b>2,228,690</b>	<b>2,840,735</b>	<b>5,186</b>	<b>3,508,242</b>	<b>3,765,097</b>	<b>4,979,182</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>137-DEPARTMENT OF FINANCE</u></b>							
<b><u>113-PAYROLL</u></b>							
50110 SALARIES	385,804	419,882	443,606	433,408	465,724	439,488	409,910
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	673	620	466	437	493	337	0
50132 PAY DIFFERENTIAL	4,508	389	0	0	0	1,670	3,422
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	936	1,976	1,019	887	1,062	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56615 PRINTING & BINDING	880	1,004	2,233	656	1,049	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	151	0	170	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	20,027	0	0	0	0	0
<b>FINANCE PAYROLL Total</b>	<b>392,952</b>	<b>443,898</b>	<b>447,494</b>	<b>435,388</b>	<b>468,329</b>	<b>441,495</b>	<b>413,333</b>
<b><u>114-ACCOUNTS PAYABLE</u></b>							
50110 SALARIES	157,046	210,020	210,049	211,818	206,892	221,149	254,394
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	155	0	0	0	0	0	1,029
50132 PAY DIFFERENTIAL	1,484	510	755	550	639	567	464
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	591	253	64	425	214	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	376	65	322	439	0	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	99	0	0	0
<b>ACCOUNTS PAYABLE Total</b>	<b>159,276</b>	<b>211,160</b>	<b>210,933</b>	<b>213,213</b>	<b>208,183</b>	<b>221,716</b>	<b>255,887</b>
<b><u>115-PURCHASING</u></b>							
50110 SALARIES	208,879	213,057	209,653	213,057	212,268	213,057	235,745
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
55520 GENERAL/OFFICE SUPPLY	975	939	955	932	431	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56610 ADVERTISEMENT	5,816	5,121	6,941	6,953	7,095	8,340	2,729
56694 OTHER CONTRACTUAL SERVICES	11,000	7,662	3,077	7,478	5,311	4,144	208
<b>PURCHASING Total</b>	<b>226,670</b>	<b>226,779</b>	<b>220,626</b>	<b>228,419</b>	<b>225,105</b>	<b>225,541</b>	<b>238,683</b>

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<b>137-DEPARTMENT OF FINANCE</b>							
<b>130-ACCOUNTS RECEIVABLE</b>							
50110 SALARIES	106,404	78,941	118,569	118,485	117,461	121,422	147,225
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	179	788	690	482	714	500	552
55520 GENERAL/OFFICE SUPPLY	91	495	472	380	254	0	0
55579 DUPLICATING & PHOTO SUPPLIES	270	602	667	482	247	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	450,000	316,308	477,319	12,000	12,448	3,000	0
<b>ACCOUNTS RECEIVABLE Total</b>	<b>556,944</b>	<b>397,133</b>	<b>597,716</b>	<b>131,829</b>	<b>131,123</b>	<b>124,922</b>	<b>147,777</b>
<b>134-OFFICE OF LABOR RELATIONS</b>							
50110 SALARIES	181,711	247,380	235,197	157,380	0	0	0
53330 BUSINESS TRAVEL	400	579	512	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	621	342	0	0	0	0
56615 PRINTING & BINDING	5,000	8,517	0	0	0	0	0
56642 ENTRY JUDGEMENT FEES	2,925	1,925	2,110	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	2,018	483	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	199,740	152,425	21,921	21,714	(2,100)	0	0
56696 LEGAL/LAWYERS FEES	0	0	109,435	231,489	0	0	0
<b>LABOR RELATIONS Total</b>	<b>391,794</b>	<b>411,931</b>	<b>369,517</b>	<b>410,583</b>	<b>(2,100)</b>	<b>0</b>	<b>0</b>
<b>141-OXYGEN FINANCIAL</b>							
56699 MISC EXPENSE	0	0	0	0	0	(6,422)	(16,634)
<b>OXYGEN FINANCE ACCOUNT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(6,422)</b>	<b>(16,634)</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	3,667,676	3,880,009	3,832,651	2,859,707	3,426,867	3,607,093	4,007,214
501 OVERTIME	4,841	1,657	2,169	3,060	757	337	10,569
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	14,501	11,289	3,225	1,031	2,288	2,842	4,438
520 UTILITIES	619,647	778,472	848,499	815,793	680,447	968,758	0
530 ALLOWANCE AND TRAVEL	13,622	14,928	25,213	15,552	49,113	32,117	12,545
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	22,642	27,094	7,843	5,786	5,187	149,774	89,146
560 RENTALS AND CONTRACTUAL SERVICES	6,180,013	6,427,705	5,675,301	3,691,925	6,507,357	6,108,860	7,373,921
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>10,522,942</b>	<b>11,141,153</b>	<b>10,394,902</b>	<b>7,392,853</b>	<b>10,672,016</b>	<b>10,869,780</b>	<b>11,497,833</b>

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<b><u>138-INFORMATION AND TECHNOLOGY</u></b>							
<b><u>112-ADMINISTRATION</u></b>							
50110 SALARIES	\$0	\$0	\$0	\$850,349	\$0	0	0
50130 OVERTIME	\$0	\$0	\$0	\$241	\$0	0	0
50132 PAY DIFFERENTIAL	\$0	\$0	\$0	\$0	\$0	0	0
53350 PROFESSIONAL MEETINGS	\$0	\$0	\$0	\$11,169	\$0	0	0
55520 GENERAL/OFFICE SUPPLY	\$0	\$0	\$0	\$5,897	\$0	0	0
56657 DATA PROCESSING RENTALS	\$0	\$0	\$0	\$0	\$0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	\$0	\$0	\$0	\$2,184,441	\$115	0	0
56694 OTHER CONTRACTUAL SERVICES	\$0	\$0	\$0	\$35,954	\$0	0	0
56695 TEMPORARY & PT HELP	\$0	\$0	\$0	\$18,894	\$0	0	0
<b>INFORMATION SYSTEMS Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,106,945</b>	<b>\$115</b>	<b>0</b>	<b>0</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	\$0	\$0	\$0	\$850,349	\$0	0	0
501 OVERTIME	\$0	\$0	\$0	\$241	\$0	0	0
501A OVERTIME REIMBURSEMENT	\$0	\$0	\$0	\$0	\$0	0	0
502 OTHER PERSONNEL	\$0	\$0	\$0	\$0	\$0	0	0
520 UTILITIES	\$0	\$0	\$0	\$0	\$0	0	0
530 ALLOWANCE AND TRAVEL	\$0	\$0	\$0	\$11,169	\$0	0	0
540 EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0	0
550 MATERIALS AND SUPPLIES	\$0	\$0	\$0	\$5,897	\$0	0	0
560 RENTALS AND CONTRACTUAL SERVICE	\$0	\$0	\$0	\$2,239,289	\$115	0	0
570 DEBT SERVICE	\$0	\$0	\$0	\$0	\$0	0	0
580 EMPLOYEE BENEFITS	\$0	\$0	\$0	\$0	\$0	0	0
<b>Agency Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,106,945</b>	<b>\$115</b>	<b>0</b>	<b>0</b>

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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>139-OFFICE OF THE ASSESSOR</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	474,070	596,271	631,121	634,801	598,625	589,362	608,426
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	411	153	244	246	1	13	0
50132 PAY DIFFERENTIAL	3,369	798	1,214	0	0	978	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	5,898	2,050	2,371	2,867	2,270	2,320	0
55520 GENERAL/OFFICE SUPPLY	974	793	776	830	701	0	0
55530 BOOKS, MAPS, ETC.	544	1,918	1,820	1,985	1,978	1,979	1,829
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56615 PRINTING & BINDING	1,975	976	1,633	719	1,121	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	3,962	3,275	3,447	3,415	1,102	675	665
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56657 DATA PROCESSING RENTALS	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	305,926	166,058	21,824	28,460	15,040	95,297	46,063
56695 TEMPORARY & PT HELP	15,361	16,848	11,394	23,768	8,870	5,777	8,220
56696 LEGAL/LAWYERS FEES	0	0	52,255	0	0	0	0
56699 MISC EXPENSE	0	0	0	0	0	0	0
<b>ASSESSOR'S OFFICE Total</b>	<b>812,490</b>	<b>789,139</b>	<b>728,097</b>	<b>697,092</b>	<b>629,708</b>	<b>696,401</b>	<b>665,203</b>
<b>156-BOARD OF ASSESSEMENT APPEALS</b>							
50110 SALARIES	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	130	0	143	840	367	0	0
<b>BOARD OF ASSESSMENT Total</b>	<b>130</b>	<b>0</b>	<b>143</b>	<b>840</b>	<b>367</b>	<b>0</b>	<b>0</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	474,070	596,271	631,121	634,801	598,625	589,362	608,426
501 OVERTIME	411	153	244	246	1	13	0
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	3,369	798	1,214	0	0	978	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	5,898	2,050	2,371	2,867	2,270	2,320	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	1,518	2,711	2,595	2,816	2,679	1,979	1,829
560 RENTALS AND CONTRACTUAL SERVICES	327,354	187,156	90,695	57,202	26,501	101,749	54,948
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>812,620</b>	<b>789,139</b>	<b>728,240</b>	<b>697,932</b>	<b>630,075</b>	<b>696,401</b>	<b>665,203</b>



**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>143-CENTRAL UTILITIES</u></b>							
<b><u>NATURAL GAS</u></b>							
52210 FINANCE	0	0	0	0	0	0	79,570
52210 LIBRARY	0	0	0	0	0	0	30,222
52210 PARKS	0	0	0	0	0	0	120,274
52210 POLICE	0	0	0	0	0	0	87,409
52210 FIRE	0	0	0	0	0	0	107,476
52210 ELDERLY SVC	0	0	0	0	0	0	0
52210 CSA	0	0	0	0	0	0	0
52210 Q-HOUSE	0	0	0	0	0	0	0
52210 PUBLIC WORKS	0	0	0	0	0	0	47,787
52210 PARKS/PW	0	0	0	0	0	0	0
<b>NATURAL GAS TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>472,738</b>
<b><u>ELECTRICITY</u></b>							
52220 FINANCE	0	0	0	0	0	0	28,624
52220 LIBRARY	0	0	0	0	0	0	236,456
52220 PARKS	0	0	0	0	0	0	300,937
52220 POLICE	0	0	0	0	0	0	412,043
52220 FIRE	0	0	0	0	0	0	213,399
52220 CSA	0	0	0	0	0	0	0
52220 Q-HOUSE	0	0	0	0	0	0	0
52220 PUBLIC WORKS	0	0	0	0	0	0	168,472
52220 PARKS/PW	0	0	0	0	0	0	0
<b>ELECTRICITY TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,359,932</b>
<b><u>STREET/TRAFFIC LIGHTS</u></b>							
52230 TTP	0	0	0	0	0	0	1,579,248
<b>STREET LIGHT TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,579,248</b>
<b><u>HEATING FUEL</u></b>							
52235 PUBLIC WORKS	0	0	0	0	0	0	9,327
52235 PARKS/PW	0	0	0	0	0	0	0
<b>HEATING FUEL TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,327</b>
<b><u>WATER</u></b>							
52250 FINANCE	0	0	0	0	0	0	35,079
52250 LIBRARY	0	0	0	0	0	0	4,594
52250 PARKS	0	0	0	0	0	0	390,201
52250 POLICE	0	0	0	0	0	0	19,247
52250 FIRE	0	0	0	0	0	0	1,310,033
52250 CSA	0	0	0	0	0	0	0
52250 Q-HOUSE	0	0	0	0	0	0	0
52250 PUBLIC WORKS	0	0	0	0	0	0	689
52250 PARKS/PW	0	0	0	0	0	0	0
<b>WATER TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,759,843</b>

**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>143-CENTRAL UTILITIES</b>							
<b>TELEPHONE</b>							
52260 FINANCE	0	0	0	0	0	0	826,996
52260 ROV	0	0	0	0	0	0	16,348
52260 Q-HOUSE							0
52260 PSAP	0	0	0	0	0	0	76,825
<b>TELEPHONE TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>920,169</b>
<b>INTERNET/TELECOMMUNICATIONS</b>							
52265 FINANCE	0	0	0	0	0	0	0
52265 INFOR/TECHNOLOGY	0	0	0	0	0	0	0
52265 PSAP	0	0	0	0	0	0	0
52265 POLICE	0	0	0	0	0	0	0
52265 FIRE	0	0	0	0	0	0	0
52265 HEALTH	0	0	0	0	0	0	0
52265 ELDERLY SVC	0	0	0	0	0	0	0
52265 CSA	0	0	0	0	0	0	0
52265 Q-HOUSE							0
52265 YOUTH/REC	0	0	0	0	0	0	0
52265 PARKS/PW	0	0	0	0	0	0	0
<b>INTERENT AND TELECOMMUNICATIONS TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SEWER</b>							
52290 FINANCE	0	0	0	0	0	0	20,145
52290 LIBRARY	0	0	0	0	0	0	4,410
52290 PARKS	0	0	0	0	0	0	89,443
52290 POLICE	0	0	0	0	0	0	14,636
52290 FIRE	0	0	0	0	0	0	12,189
52290 PUBLIC WORKS	0	0	0	0	0	0	786
52290 PARKS/PW	0	0	0	0	0	0	0
<b>SEWER TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>141,609</b>

**CITY ACTUAL EXPENDITURES  
FISCAL YEARS 2014-2020**

<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>143-CENTRAL UTILITIES</u></b>							
<b><u>GAS AND OIL</u></b>							
55538 FINANCE	0	0	0	0	0	0	0
55538 LIBRARY	0	0	0	0	0	0	1,318
55538 PARKS	0	0	0	0	0	0	120,362
55538 POLICE	0	0	0	0	0	0	512,168
55538 FIRE	0	0	0	0	0	0	193,400
55538 HEALTH	0	0	0	0	0	0	3,281
55538 CSA	0	0	0	0	0	0	584
55538 Q-HOUSE							0
55538 PUBLIC WORKS	0	0	0	0	0	0	249,637
55538 ENGINEERING	0	0	0	0	0	0	716
55538 PARKS/PW	0	0	0	0	0	0	0
55538 TTP	0	0	0	0	0	0	17,847
<b>GAS AND OIL TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,099,312</b>
<b><u>CITY FACILITY ENERGY SERVICES TOTAL</u></b>							
56694 CITY FUEL CELL	0	0	0	0	0	0	0
56694 GOVERMENT CENTER ENERGY	0	0	0	0	0	0	0
56694 AUDIT SERVICES							0
<b>CITY SERVICES TOTAL</b>							
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	6,242,866
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	1,099,312
560 RENTALS AND CONTRACTUAL SERVICES	0	0	0	0	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,342,179</b>

**CITY ACTUAL EXPENDITURES  
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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b>152-LIBRARY</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	89,067	98,318	113,332	113,654	124,656	131,550	60,547
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	19,712	13,905	19,863	10,362	13,314	0	0
56638 INSURANCE	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	395	333	446	128	24	211	129
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	245,930	264,073	261,096	312,436	316,151	297,804	249,183
56695 TEMPORARY & PT HELP	7,411	7,164	0	0	0	0	0
<b>LIBRARY Total</b>	<b>362,514</b>	<b>383,792</b>	<b>394,738</b>	<b>436,580</b>	<b>454,146</b>	<b>429,565</b>	<b>309,859</b>
<b>115-BUILDING MAINTENANCE</b>							
50110 SALARIES	64,660	61,867	59,005	36,799	(272)	42,327	77,793
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
52210 NATURAL GAS	51,972	35,479	32,042	31,730	31,805	36,377	0
52220 ELECTRICITY	302,477	310,018	322,650	288,348	343,129	315,312	0
52235 HEATING FUELS	0	0	0	0	0	0	0
52250 WATER	4,800	4,587	4,776	4,688	7,739	16,756	0
52290 SEWER USAGE CHARGE	2,500	2,500	2,447	2,305	4,412	6,624	0
55538 GAS & OIL	3,412	3,152	3,168	2,957	2,833	2,004	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	12,429	12,165	12,342	9,739	12,086	17,134	3,575
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	140	0
56652 RENTAL	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	204,464	204,729	199,697	201,974	186,720	188,652	179,095
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>LIBRARY BUILDING MAINTENANCE Total</b>	<b>646,715</b>	<b>634,497</b>	<b>636,128</b>	<b>578,540</b>	<b>588,453</b>	<b>625,326</b>	<b>260,463</b>
<b>116-TECHNICAL SERVICE</b>							
50110 SALARIES	103,856	105,933	105,933	108,514	107,804	112,457	112,009
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	0	1,136	0	3	0	0	0
50132 PAY DIFFERENTIAL	0	0	89	211	228	237	209
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56615 PRINTING & BINDING	3,500	3,417	3,500	2,820	0	954	1,641
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
<b>LIBRARY TECH PUBLIC SERVICE Total</b>	<b>107,356</b>	<b>110,486</b>	<b>109,522</b>	<b>111,548</b>	<b>108,031</b>	<b>113,648</b>	<b>113,859</b>

**CITY ACTUAL EXPENDITURES  
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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b>152-LIBRARY</b>							
<b>117-PUBLIC SERVICE</b>							
50110 SALARIES	2,291,761	2,287,603	2,456,475	2,625,149	2,616,593	2,714,621	2,874,949
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	160	23,565	0	0	94	0	0
50132 PAY DIFFERENTIAL	3,870	3,712	2,972	2,644	2,583	2,272	4,656
53310 MILEAGE	188	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	22,758	21,131	17,742	16,782	23,376	17,965	3,958
54482 COMMUNICATION EQUIPMENT	14,240	13,601	12,543	11,536	11,477	8,972	6,757
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	283,846	314,918	303,931	321,023	303,186	297,204	289,681
55532 LIBRARY BOOKS	0	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	2,554	3,781	8,815	10,706	6,532	5,200
56695 TEMPORARY & PT HELP	11,727	6,507	0	504	9,730	13,139	10,087
<b>LIBRARY PUBLIC SERVICE Total</b>	<b>2,628,550</b>	<b>2,673,590</b>	<b>2,797,443</b>	<b>2,986,454</b>	<b>2,977,744</b>	<b>3,060,706</b>	<b>3,195,288</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	2,549,344	2,553,720	2,734,745	2,884,115	2,848,782	3,000,955	3,125,298
501 OVERTIME	160	24,701	0	3	94	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	3,870	3,712	3,061	2,855	2,810	2,509	4,865
520 UTILITIES	361,749	352,584	361,915	327,071	387,085	375,069	0
530 ALLOWANCE AND TRAVEL	188	0	0	0	0	0	0
540 EQUIPMENT	36,997	34,732	30,285	28,318	34,853	26,938	10,715
550 MATERIALS AND SUPPLIES	319,400	344,140	339,304	344,081	331,419	316,343	293,256
560 RENTALS AND CONTRACTUAL SERVICES	473,427	488,776	468,520	526,677	523,331	507,431	445,335
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>3,745,135</b>	<b>3,802,366</b>	<b>3,937,831</b>	<b>4,113,121</b>	<b>4,128,374</b>	<b>4,229,245</b>	<b>3,879,469</b>

**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>160-PARKS AND RECREATION</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	336,213	385,585	324,449	296,209	300,654	320,148	277,845
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	3,970	1,151	1,370	1,355	1,732	848	769
50132 PAY DIFFERENTIAL	0	0	138	252	0	0	0
52265 TELECOMMUNICATIONS\INTERNET	0	0	6,282	807	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
54411 EQUIPMENT	315	0	695	0	332	0	0
55520 GENERAL/OFFICE SUPPLY	1,618	1,476	1,647	2,131	1,596	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0	0
55594 MEDICAL SUPPLIES	0	0	1,573	0	0	0	0
56610 ADVERTISEMENT	241	194	0	0	0	0	0
56615 PRINTING & BINDING	672	109	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	485	400	274	0	0	312	0
56638 INSURANCE	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	120	0	0	28	0
56655 REGIS., DUES, & SUBSCRIPTONS	1,121	1,260	40	70	0	360	150
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56677 TRAINING/OTHER	32,665	37,665	33,665	35,000	37,500	37,700	37,500
56694 OTHER CONTRACTUAL SERVICES	104,711	119,066	126,040	129,539	136,567	126,149	130,305
56695 TEMPORARY & PT HELP	0	0	0	3,730	0	0	0
<b>PARKS &amp; REC ADMINISTRATION Total</b>	<b>482,011</b>	<b>546,905</b>	<b>496,293</b>	<b>469,093</b>	<b>478,380</b>	<b>485,545</b>	<b>446,568</b>
<b><u>118-PARKS SECURITY</u></b>							
50110 SALARIES	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	\$0	\$0	\$0	\$0	\$0	0	0
50132 PAY DIFFERENTIAL	\$0	\$0	\$0	\$0	\$0	0	0
54411 EQUIPMENT	\$0	\$0	\$0	\$0	\$0	0	0
55586 UNIFORMS	\$0	\$0	\$0	\$0	\$0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	\$0	\$0	\$0	\$0	\$0	0	0
<b>PARKS &amp; REC PARK SECURITY Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>0</b>
<b><u>119-PARKS TREE DIVISION</u></b>							
50110 SALARIES	281,302	313,663	338,262	301,121	279,130	312,374	372,038
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	31,157	45,239	36,534	41,811	48,400	48,807	54,567
50132 PAY DIFFERENTIAL	4	27	0	0	0	0	0
50170 MEAL ALLOWANCE	160	80	247	40	100	11	66
54411 EQUIPMENT	0	0	0	0	0	0	0
54430 MECHANICAL & MANUALLY OP EQUIP	0	0	0	0	0	0	0
54450 MAINTENANCE EQUIPMENT	0	0	0	0	0	0	0
54458 SAFETY EQUIPMENT	0	0	0	0	0	0	0
54470 RECREATION EQUIPMENT	0	0	0	0	0	0	0
55538 GAS & OIL	0	0	0	0	0	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>PARKS &amp; REC TREE DIVISION Total</b>	<b>312,624</b>	<b>359,009</b>	<b>375,043</b>	<b>342,972</b>	<b>327,630</b>	<b>361,192</b>	<b>426,672</b>

**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>160-PARKS AND RECREATION</u></b>							
<b><u>120-GENERAL MAINTENANCE</u></b>							
50110 SALARIES	1,384,969	1,487,229	1,497,824	1,595,994	1,803,759	1,837,743	1,855,741
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	249,879	244,238	203,298	269,088	308,615	268,606	253,574
50132 PAY DIFFERENTIAL	699	3,680	5,500	831	811	777	490
50170 MEAL ALLOWANCE	3,318	378	461	530	1,000	1,096	847
52210 NATURAL GAS	121,392	129,418	106,877	105,610	121,582	128,248	0
52220 ELECTRICITY	325,238	321,821	322,812	262,232	306,052	304,941	0
52235 HEATING FUELS	0	0	0	0	0	0	0
52250 WATER	220,101	206,787	277,382	405,535	232,261	277,061	0
52290 SEWER USAGE CHARGE	62,975	91,279	58,341	105,759	108,517	90,541	0
54411 EQUIPMENT	11,086	16,344	10,138	6,019	3,979	9,650	2,006
54430 MECHANICAL & MANUALLY OP EQUIP	0	0	0	0	0	0	0
54458 SAFETY EQUIPMENT	0	0	0	0	0	0	0
55538 GAS & OIL	184,609	222,344	190,475	142,569	133,047	136,005	0
55570 BLDG & GRND MAINT. SUPPLIES	101,354	97,049	92,724	97,613	79,104	69,087	54,435
55586 UNIFORMS	5,939	5,355	4,954	2,379	4,773	4,380	14,567
56623 REPAIRS & MAINTENANCE	48,755	44,290	41,203	56,363	29,051	27,841	23,581
56694 OTHER CONTRACTUAL SERVICES	50,000	50,115	50,435	50,450	56,023	50,000	27,773
<b>PARKS &amp; REC GENERAL MAINTENANC Total</b>	<b>2,770,313</b>	<b>2,920,329</b>	<b>2,862,424</b>	<b>3,100,972</b>	<b>3,188,575</b>	<b>3,205,975</b>	<b>2,233,014</b>
<b><u>122-PARKS NATURE RECREATION</u></b>							
50110 SALARIES	272,988	281,428	283,029	285,974	282,969	288,351	336,502
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	0	0	0	0	638	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
54458 SAFETY EQUIPMENT	0	0	0	0	0	0	0
54484 OTHER EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0	0
55572 RECREATION SUPPLIES	0	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	14,385	9,592	22,787	14,444	4,539	6,321	6,135
55584 FOOD & FOOD PRODUCTS	1,385	748	2,348	1,533	2,295	2,179	1,102
55586 UNIFORMS	4,500	0	0	540	0	0	0
56623 REPAIRS & MAINTENANCE	150	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>PARKS &amp; REC NATURE RECREATION Total</b>	<b>293,408</b>	<b>291,768</b>	<b>308,165</b>	<b>302,490</b>	<b>290,443</b>	<b>296,850</b>	<b>343,740</b>
<b><u>160-PARKS AND RECREATION</u></b>							
<b><u>123-PARKS RECREATION</u></b>							
50110 SALARIES	183,515	205,699	205,135	228,202	261,751	261,048	289,567
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	0	0	0	109	(189)	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	0	0	0	0	0	0	0
55584 FOOD & FOOD PRODUCTS	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	22,226	29,585	23,662	19,185	23,161	0	19,771
<b>PARKS &amp; REC RECREATION Total</b>	<b>205,741</b>	<b>235,284</b>	<b>228,797</b>	<b>247,496</b>	<b>284,724</b>	<b>261,048</b>	<b>309,338</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>124-PARKS LIGHTHOUSE</u></b>							
50110 SALARIES	323,390	344,962	444,686	540,392	514,110	486,996	648,634
50130 OVERTIME	15,961	14,767	10,392	20,566	12,891	12,646	13,461
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
51809 HEALTH INSURANCE	0	5	17	12	15	9	0
52210 NATURAL GAS	0	0	0	0	0	0	0
52220 ELECTRICITY	0	0	0	0	0	0	0
52235 HEATING FUELS	0	0	0	0	0	0	0
52250 WATER	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	0	9	0	0	0	0	0
<b>PARKS &amp; REC LIGHTHOUSE PARK Total</b>	<b>339,351</b>	<b>359,743</b>	<b>455,094</b>	<b>560,970</b>	<b>527,016</b>	<b>499,651</b>	<b>662,095</b>
<b><u>125-PARKS SEASONAL</u></b>							
50110 SALARIES	407,853	379,863	475,502	302,320	234,996	245,867	190,708
50130 OVERTIME	2,839	4,854	7,775	2,913	690	2,997	3,307
<b>GENERAL FUND Total</b>	<b>410,692</b>	<b>384,717</b>	<b>483,277</b>	<b>305,233</b>	<b>235,686</b>	<b>248,864</b>	<b>194,015</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	3,190,231	3,398,431	3,568,887	3,550,211	3,677,370	3,752,528	3,971,036
501 OVERTIME	303,806	310,248	259,370	335,843	372,778	333,905	325,678
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	4,181	4,166	6,346	1,653	1,911	1,884	1,403
520 UTILITIES	729,706	749,306	771,695	879,943	768,412	800,790	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	11,401	16,344	10,833	6,019	4,311	9,650	2,006
550 MATERIALS AND SUPPLIES	313,790	336,564	316,507	261,208	225,356	217,971	76,239
560 RENTALS AND CONTRACTUAL SERVICES	261,026	282,683	275,439	294,337	282,301	242,390	239,080
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	14	17	12	15	9	0
<b>Agency Total</b>	<b>4,814,140</b>	<b>5,097,755</b>	<b>5,209,094</b>	<b>5,329,226</b>	<b>5,332,454</b>	<b>5,359,127</b>	<b>4,615,442</b>



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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>161-CITY TOWN CLERK</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	268,877	283,219	307,194	339,174	306,360	336,055	266,136
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	8,569	1,016	6,101	7,168	6,248	4,876	2,577
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
53310 MILEAGE	0	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	120	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	5,323	4,837	8,293	3,999	3,100	1,406	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56615 PRINTING & BINDING	25,491	16,545	5,680	6,743	12,877	8,005	4,051
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	9,493	8,833	9,884	6,623	543	310	475
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56657 DATA PROCESSING RENTALS	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	6,243	9,355	8,273	7,187	2,690	1,900	1,636
56694 OTHER CONTRACTUAL SERVICES	85,407	70,096	79,877	66,312	44,529	66,052	64,112
56695 TEMPORARY & PT HELP	11,222	3,903	18,161	11,350	5,794	18,247	24,949
56696 LEGAL/LAWYERS FEES	0	0	0	0	0	0	0
<b>CITY/TOWN CLERK ADMINISTRATION Total</b>	<b>420,626</b>	<b>397,925</b>	<b>443,463</b>	<b>448,555</b>	<b>382,141</b>	<b>436,851</b>	<b>363,937</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	268,877	283,219	307,194	339,174	306,360	336,055	266,136
501 OVERTIME	8,569	1,016	6,101	7,168	6,248	4,876	2,577
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	120	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	5,323	4,837	8,293	3,999	3,100	1,406	0
560 RENTALS AND CONTRACTUAL SERVICES	137,857	108,733	121,876	98,215	66,433	94,514	95,223
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>420,626</b>	<b>397,925</b>	<b>443,463</b>	<b>448,555</b>	<b>382,141</b>	<b>436,851</b>	<b>363,937</b>

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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>162-REGISTRAR OF VOTERS</b>							
<b>127-ELECTION ADMINISTRATION</b>							
50110 SALARIES	283,438	283,779	322,049	305,865	305,296	305,250	335,272
50130 OVERTIME	21,424	8,232	12,509	40,827	30,685	24,917	23,564
52260 TELEPHONE	7,112	9,932	11,868	16,751	18,882	24,804	0
53310 MILEAGE	0	0	127	250	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	260	0	0	0	0	768
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	2,400	1,932	971	2,892	132	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	110	110	130	130	1,120	640	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	291,029	235,944	399,472	299,853	137,988	132,368	135,827
56695 TEMPORARY & PT HELP	0	0	0	0	0	3,223	451
56696 LEGAL/LAWYERS FEES	0	0	0	0	0	0	6,660
<b>REGISTRAR OF VOTERS Total</b>	<b>605,513</b>	<b>540,190</b>	<b>747,126</b>	<b>666,567</b>	<b>494,104</b>	<b>491,202</b>	<b>502,542</b>
<b>128-ELECTION SERVICES</b>							
50136 PART TIME PAYROLL	0	0	0	0	130,804	181,135	225,400
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	654	347	357	0	0	0	332
56615 PRINTING & BINDING	12,494	5,528	55,652	28,434	9,802	18,305	2,633
56652 RENTAL	0	0	0	0	0	0	0
56657 DATA PROCESSING RENTALS	0	0	0	0	0	0	0
56677 TRAINING/OTHER	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	3,503	0	0	0	0	25,216	0
<b>REGISTRAR OF VOTERS Total</b>	<b>16,651</b>	<b>5,875</b>	<b>56,009</b>	<b>28,434</b>	<b>140,606</b>	<b>224,656</b>	<b>228,365</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	283,438	283,779	322,049	305,865	436,100	486,385	560,673
501 OVERTIME	21,424	8,232	12,509	40,827	30,685	24,917	23,564
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	7,112	9,932	11,868	16,751	18,882	24,804	0
530 ALLOWANCE AND TRAVEL	0	260	127	250	0	0	768
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	3,054	2,279	1,328	2,892	132	0	332
560 RENTALS AND CONTRACTUAL SERVICES	307,136	241,582	455,254	328,417	148,910	179,752	145,570
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>622,164</b>	<b>546,064</b>	<b>803,135</b>	<b>695,001</b>	<b>634,709</b>	<b>715,858</b>	<b>730,906</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>200-PUBLIC SAFETY COMMUNICATIONS</u></b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	2,682,214	2,546,907	2,559,332	2,736,258	2,590,968	2,767,205	2,694,811
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	394,808	716,896	638,865	457,335	494,595	450,669	382,503
50132 PAY DIFFERENTIAL	44,686	34,813	38,581	46,556	54,326	74,550	80,591
52260 TELEPHONE	70,487	77,902	78,000	73,090	78,000	78,000	0
54482 COMMUNICATION EQUIPMENT	0	3,000	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	4,645	0	0	0	3,000	0	0
<b>DEPT. OF PUBLIC SAFETY Total</b>	<b>3,196,841</b>	<b>3,379,519</b>	<b>3,314,778</b>	<b>3,313,239</b>	<b>3,220,889</b>	<b>3,370,424</b>	<b>3,157,905</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	2,682,214	2,546,907	2,559,332	2,736,258	2,590,968	2,767,205	2,694,811
501 OVERTIME	394,808	716,896	638,865	457,335	494,595	450,669	382,503
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	44,686	34,813	38,581	46,556	54,326	74,550	80,591
520 UTILITIES	70,487	77,902	78,000	73,090	78,000	78,000	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	3,000	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	4,645	0	0	0	3,000	0	0
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>3,196,841</b>	<b>3,379,519</b>	<b>3,314,778</b>	<b>3,313,239</b>	<b>3,220,889</b>	<b>3,370,424</b>	<b>3,157,905</b>

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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>201-POLICE SERVICES</b>							
<b>101-ADMINISTRATION</b>							
11503 ACCOUNTS RECEIVABLE	0	0	0	0	0	0	0
50110 SALARIES	1,367,492	1,299,618	1,309,477	1,223,368	1,353,918	1,556,104	1,492,097
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50132 PAY DIFFERENTIAL	337,360	355,942	428,851	499,256	444,273	370,141	260,105
50140 LONGEVITY	3,125	0	0	0	14,410	16,534	1,532
50175 EDUCATION INCENTIVE	52,952	53,042	56,413	59,714	70,817	61,037	60,771
51000 EMPLOYEE BENEFITS	0	22	0	0	0	0	0
52210 NATURAL GAS	137,763	87,499	84,069	101,275	88,442	89,516	0
52220 ELECTRICITY	398,682	423,903	418,445	417,745	447,955	447,750	0
52250 WATER	15,000	15,000	16,500	16,500	19,000	19,000	0
52260 TELEPHONE	48,199	0	0	35,500	0	165	0
52290 SEWER USAGE CHARGE	11,969	12,000	12,000	12,000	13,500	13,500	0
53330 BUSINESS TRAVEL	4,586	4,605	4,965	5,000	4,358	27,084	5,872
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
55586 UNIFORMS	90,883	108,850	104,533	125,445	129,150	118,650	109,433
56655 REGIS., DUES, & SUBSCRIPTONS	1,940	2,040	2,500	2,185	1,900	2,415	18,915
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	29,928	50,002	42,015	59,578
56677 TRAINING/OTHER	0	0	0	0	0	0	48,749
56694 OTHER CONTRACTUAL SERVICES	921,114	961,097	274,783	263,463	265,889	359,971	90,272
56695 TEMPORARY & PT HELP	2,727	3,608	2,258	7,526	1,464	10,987	0
56696 LEGAL/LAWYERS FEES	0	0	18,804	11,136	17,059	0	0
56699 MISC EXPENSE	34,988	63,550	36,013	6,538	115,433	820	0
<b>POLICE SERVICES ADMINISTRATION Total</b>	<b>3,428,781</b>	<b>3,390,776</b>	<b>2,769,610</b>	<b>2,816,579</b>	<b>3,037,570</b>	<b>3,135,689</b>	<b>2,147,324</b>
<b>111-WINTERGREEN</b>							
55570 BLDG & GRND MAINT. SUPPLIES	0	0	2,408	1,518	1,014	5,535	4,793
56623 REPAIRS & MAINTENANCE	0	0	2,114	1,567	0	2,164	7,321
<b>WINTERGREEN POLICE SVC Total</b>	<b>0</b>	<b>0</b>	<b>4,522</b>	<b>3,085</b>	<b>1,014</b>	<b>7,699</b>	<b>12,114</b>
<b>OPERATIONS ID</b>							
54410 OFFICE & LAB EQUIPMENT	9,406	9,576	9,569	9,024	9,468	9,051	8,833
<b>POLICE SERVICES OPERATIONS ID Total</b>	<b>9,406</b>	<b>9,576</b>	<b>9,569</b>	<b>9,024</b>	<b>9,468</b>	<b>9,051</b>	<b>8,833</b>
<b>204-OPERATIONS AND PATROL</b>							
11503 ACCOUNTS RECEIVABLE	0	0	0	0	0	0	0
50110 SALARIES	24,022,259	26,586,176	27,449,928	28,103,683	27,330,687	26,929,886	25,630,444
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	5,835,144	5,963,191	4,985,943	7,195,437	7,054,489	6,793,194	6,592,774
50130 OVERTIME FOR EVENTS	0	0	0	0	0	314,231	467,851
50130 SUMMER ANTI-VIOLENCE	0	0	0	0	0	67,837	0
50130 FED. BUDGET RECONCIL. BILL	0	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
50177 OVERTIME SEQUESTRATION	0	0	0	0	0	0	0
50180 POLICE EVENT OT	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	1,084	(1,206)	0	0	0	1
51810 RETIREMENT CONTRIBUTION	0	0	0	0	0	0	0
56695 TEMPORARY & PT HELP	13,628	0	0	0	0	0	0
<b>POLICE SVS OPERATIONS/PATROL Total</b>	<b>29,871,031</b>	<b>32,550,451</b>	<b>32,434,666</b>	<b>35,299,120</b>	<b>34,385,177</b>	<b>34,105,147</b>	<b>32,691,070</b>

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<b>201-POLICE SERVICES</b>							
<b>205-DETENTION CENTER</b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	649,835	741,259
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0	0
55594 MEDICAL SUPPLIES	0	0	0	0	0	0	5,036
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	6,886	6,531	6,002	6,429	11,239	10,574	4,188
<b>POLICE SERVICES DETENTION Total</b>	<b>6,886</b>	<b>6,531</b>	<b>6,002</b>	<b>6,429</b>	<b>11,239</b>	<b>660,409</b>	<b>750,483</b>
<b>207-PAL PROGRAM</b>							
53330 BUSINESS TRAVEL	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	3,210	3,547	308	4,010	540	4,010	625
<b>POLICE SERVICES PAL JR POLICE Total</b>	<b>3,210</b>	<b>3,547</b>	<b>308</b>	<b>4,010</b>	<b>540</b>	<b>4,010</b>	<b>625</b>
<b>208-SUPPORT SERVICES</b>							
11503 ACCOUNTS RECEIVABLE	0	0	0	0	0	0	0
50110 SALARIES	1,241,700	1,491,087	1,566,579	1,489,602	1,528,770	1,657,747	1,660,528
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	4
56662 MAINTENANCE AGREEMENT SERVICE	200,388	269,130	239,098	458,699	504,979	501,066	515,500
<b>POLICE SERVICES SUPPORT SVS Total</b>	<b>1,442,088</b>	<b>1,760,217</b>	<b>1,805,678</b>	<b>1,948,300</b>	<b>2,033,749</b>	<b>2,158,813</b>	<b>2,176,032</b>
<b>209-SUPPLY ROOM</b>							
54411 EQUIPMENT	194,502	185,820	186,157	215,160	172,818	353,649	94,176
54482 COMMUNICATION EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	39,979	39,900	39,927	21,054	32,913	0	761
55530 BOOKS, MAPS, ETC.	183	60	116	0	0	200	200
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
55586 UNIFORMS	287,555	264,830	292,083	185,234	252,248	219,424	201,223
56615 PRINTING & BINDING	30,000	30,000	29,895	29,972	30,000	21,709	22,013
<b>POLICE SERVICES SUPPLY ROOM Total</b>	<b>552,219</b>	<b>520,610</b>	<b>548,179</b>	<b>451,419</b>	<b>487,978</b>	<b>594,982</b>	<b>318,373</b>
<b>210-VEHICLE MAINTENANCE</b>							
54430 MECHANICAL & MANUALLY OP EQUIP	0	0	0	0	0	0	0
54440 VEHICLES	0	0	0	0	0	0	0
55538 GAS & OIL	718,775	774,180	509,189	365,715	435,664	477,078	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	229,221	229,799	226,204	225,449	227,325	219,731	208,488
56694 OTHER CONTRACTUAL SERVICES	12,140	14,974	14,025	13,244	15,000	9,933	8,849
<b>POLICE SERVICES VEHICLE MAINT Total</b>	<b>960,136</b>	<b>1,018,953</b>	<b>749,419</b>	<b>604,407</b>	<b>677,989</b>	<b>706,742</b>	<b>217,337</b>
<b>211-BUILDING MAINTENANCE</b>							
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	23,946	21,913	21,420	21,284	17,594	19,511	19,929
<b>BUILDING MAINTENANCE Total</b>	<b>23,946</b>	<b>21,913</b>	<b>21,420</b>	<b>21,284</b>	<b>17,594</b>	<b>19,511</b>	<b>19,929</b>

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<b>201-POLICE SERVICES</b>							
<b>213-ANIMAL SHELTER</b>							
50110 SALARIES	181,666	151,704	163,213	174,076	172,188	176,376	156,870
50130 OVERTIME	12,000	12,000	12,000	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
54482 COMMUNICATION EQUIPMENT	0	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	3,804	3,249	3,543	3,595	3,547	3,620	3,238
55584 FOOD & FOOD PRODUCTS	5,760	5,760	7,260	7,260	7,260	7,260	9,942
55594 MEDICAL SUPPLIES	7,859	7,847	8,762	9,955	9,905	9,662	7,563
56610 ADVERTISEMENT	4,544	3,853	2,675	3,149	1,985	1,374	0
56694 OTHER CONTRACTUAL SERVICES	33,265	32,742	22,623	14,154	24,564	19,103	12,061
56695 TEMPORARY & PT HELP	0	0	0	0	0	0	0
<b>POLICE SERVICES ANIMAL SHELTER Total</b>	<b>248,897</b>	<b>217,155</b>	<b>220,074</b>	<b>212,189</b>	<b>219,451</b>	<b>217,395</b>	<b>189,673</b>
<b>214-K-9 UNIT</b>							
54411 EQUIPMENT	0	0	0	0	0	500	435
55584 FOOD & FOOD PRODUCTS	0	0	0	0	0	5,400	5,593
55594 MEDICAL SUPPLIES	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	4,178	5,109
<b>POLICE K-9 UNIT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,078</b>	<b>11,137</b>
<b>215-CENTRAL SERVICES</b>							
54411 EQUIPMENT	0	0	0	0	0	0	256,933
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56686 WELLNESS PROGRAM	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	58,305
56699 MISC EXPENSE	0	0	0	0	0	0	0
58698 ROLLING STOCK	0	0	0	0	0	0	0
<b>POLICE CENTRAL SERVICES Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>315,239</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	26,813,116	29,528,585	30,489,197	30,990,729	30,385,564	30,320,113	28,939,939
501 OVERTIME	5,847,144	5,975,191	4,997,943	7,195,437	7,054,489	7,825,097	7,801,884
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	393,437	408,984	485,264	558,970	529,500	447,713	322,408
520 UTILITIES	611,613	538,403	531,014	583,019	568,897	569,931	0
530 ALLOWANCE AND TRAVEL	4,586	4,605	4,965	5,000	4,358	27,084	5,872
540 EQUIPMENT	203,908	195,396	195,726	224,184	182,286	363,200	360,378
550 MATERIALS AND SUPPLIES	1,154,799	1,204,676	967,821	719,776	871,701	846,829	347,783
560 RENTALS AND CONTRACTUAL SERVICES	1,517,996	1,642,784	898,721	1,098,730	1,284,974	1,229,561	1,079,902
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	1,106	(1,206)	0	0	0	5
<b>Agency Total</b>	<b>36,546,601</b>	<b>39,499,730</b>	<b>38,569,445</b>	<b>41,375,846</b>	<b>40,881,769</b>	<b>41,629,527</b>	<b>38,858,170</b>

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<b>202-FIRE SERVICES</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	1,072,910	1,091,260	1,371,494	1,014,442	1,008,191	896,833	914,744
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	49,748	144,688	153,778	80,499	116,100	73,946	57,870
50132 PAY DIFFERENTIAL	3,732	15,944	27,324	15,964	16,285	7,071	1,404
50140 LONGEVITY	1,850	1,953	0	0	6,614	7,431	4,064
50165 VACATION/HOLIDAY	0	0	7,285	9,330	10,245	8,361	7,089
50175 EDUCATION INCENTIVE	16,890	21,653	23,915	21,000	21,300	20,570	19,283
52260 TELEPHONE	3,000	2,951	0	1,868	245	575	0
53350 PROFESSIONAL MEETINGS	1,269	712	0	100	1,760	1,270	0
54410 OFFICE & LAB EQUIPMENT	5,000	5,557	4,000	2,983	3,523	0	0
54411 EQUIPMENT	4,947	3,491	760	3,162	4,663	5,000	5,000
54458 SAFETY EQUIPMENT	10,800	10,780	10,506	10,770	11,446	8,955	3,017
55520 GENERAL/OFFICE SUPPLY	5,659	4,804	3,928	3,945	2,694	0	0
55530 BOOKS, MAPS, ETC.	1,769	2,545	1,771	0	2,168	2,479	0
55570 BLDG & GRND MAINT. SUPPLIES	1,042	1,771	1,769	1,848	2,248	1,800	1,400
55579 DUPLICATING & PHOTO SUPPLIES	0	3,400	2,000	1,668	1,992	2,905	50
56615 PRINTING & BINDING	4,476	4,110	843	2,145	1,589	3,954	1,392
56650 POSTAGE & FREIGHT	78	100	103	44	50	100	0
56655 REGIS., DUES, & SUBSCRIPTONS	4,169	430	175	2,035	4,185	3,500	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56657 DATA PROCESSING RENTALS	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	8,470	8,911	7,290	29,019	30,443	53,595	59,183
56677 TRAINING/OTHER	0	0	210,128	269,302	181,083	250,130	299,177
56694 OTHER CONTRACTUAL SERVICES	144,157	152,574	145,146	142,155	125,423	161,727	282,836
56695 TEMPORARY & PT HELP	9,092	10,614	15,149	5,002	0	0	0
56696 LEGAL/LAWYERS FEES	0	0	0	21,197	0	0	0
56699 MISC EXPENSE	0	0	0	0	0	0	0
<b>FIRE SERVICES ADMINISTRATION Total</b>	<b>1,349,056</b>	<b>1,488,247</b>	<b>1,987,364</b>	<b>1,638,478</b>	<b>1,552,246</b>	<b>1,510,201</b>	<b>1,656,509</b>
<b>226- INVESTIGATION AND INSPECTION SERVICES</b>							
50110 SALARIES	753,384	911,536	655,159	969,824	1,114,158	1,178,520	1,016,233
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	64,462	105,356	100,283	91,655	101,975	87,142	61,291
50132 PAY DIFFERENTIAL	15,526	30,368	32,896	18,109	14,213	13,129	13,065
50165 VACATION/HOLIDAY	0	0	4,117	4,659	5,736	3,166	2,906
50175 EDUCATION INCENTIVE	10,835	19,170	19,875	17,745	23,805	23,805	23,805
53350 PROFESSIONAL MEETINGS	0	867	0	0	1,000	1,500	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	235	0	750	750	154
<b>INVESTIGATION AND INSPECTION SERVICES Total</b>	<b>844,207</b>	<b>1,067,297</b>	<b>812,564</b>	<b>1,101,992</b>	<b>1,261,636</b>	<b>1,308,011</b>	<b>1,117,454</b>
<b>227- APPARATUS, EQUIPMENT, AND BUILDING MAINTENANCE</b>							
50110 SALARIES	217,902	188,225	254,954	355,913	361,536	368,862	348,542
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	23,173	33,246	25,093	26,749	35,024	27,851	55,311
50132 PAY DIFFERENTIAL	8,958	15,428	16,848	16,280	16,380	16,380	17,160
54411 EQUIPMENT	0	0	0	0	0	0	0
54430 MECHANICAL & MANUALLY OP EQUIP	0	1,286	10,000	6,679	10,000	6,721	0
54450 MAINTENANCE EQUIPMENT	500	500	648	0	1,000	1,000	0
54458 SAFETY EQUIPMENT	0	203	225	0	225	225	225
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
55560 VEHICLE SUPPLIES	114,598	145,903	133,484	132,220	122,821	132,702	146,056
55570 BLDG & GRND MAINT. SUPPLIES	23,573	24,623	23,876	24,234	20,626	18,859	23,916
56623 REPAIRS & MAINTENANCE	54,319	72,865	67,176	61,527	53,107	66,126	72,861
<b>APPARATUS, EQUIPMENT, AND BUILDING MAINTENANCE Total</b>	<b>443,023</b>	<b>482,278</b>	<b>532,304</b>	<b>623,602</b>	<b>620,719</b>	<b>638,726</b>	<b>664,070</b>

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<b><u>202-FIRE SERVICES</u></b>							
<b><u>230-SUPPRESSION</u></b>							
50110 SALARIES	16,989,673	18,270,455	19,929,574	20,973,742	22,924,232	23,171,304	24,521,776
50130 OVERTIME	8,407,955	8,404,187	3,234,653	2,998,191	4,420,269	3,607,496	4,066,690
50130 FED. BUDGET RECONCIL. BILL							0
50132 PAY DIFFERENTIAL	453,962	514,113	258,488	374,689	292,744	209,919	276,847
50135 OTHER PERSONNEL	0	0	0	0	0	0	0
50140 LONGEVITY	445,011	399,429	405,637	372,824	371,159	316,996	317,778
50165 VACATION/HOLIDAY	1,129,735	944,000	1,134,069	1,138,109	1,216,948	1,282,625	1,327,095
50175 EDUCATION INCENTIVE	568,492	460,658	460,950	507,886	507,675	505,045	556,257
50177 OVERTIME SEQUESTRATION	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	3	0	0	144	305	305
52210 NATURAL GAS	170,967	116,975	95,118	103,734	114,981	123,159	0
52220 ELECTRICITY	214,903	225,806	219,026	208,229	239,682	229,901	0
52235 HEATING FUELS	0	0	0	0	0	0	0
52250 WATER	1,018,374	1,033,253	1,100,720	1,215,575	1,234,562	1,267,003	0
52290 SEWER USAGE CHARGE	16,127	12,327	11,406	12,890	13,711	13,985	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
54440 VEHICLES	0	0	0	0	0	0	0
54450 MAINTENANCE EQUIPMENT	5	499	172	91	577	500	500
54458 SAFETY EQUIPMENT	52,285	52,670	55,000	55,795	55,331	55,000	54,996
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
55538 GAS & OIL	192,350	209,079	135,265	96,721	126,749	166,421	0
55570 BLDG & GRND MAINT. SUPPLIES	2,157	4,759	5,000	4,951	3,328	3,554	0
55586 UNIFORMS	151,633	149,002	283,731	230,029	218,871	323,688	301,473
55594 MEDICAL SUPPLIES	91,999	126,246	129,940	126,835	112,423	124,387	101,832
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	2,375	3,757	1,207	3,743	1,535	4,200	303
56694 OTHER CONTRACTUAL SERVICES	24,617	24,626	18,009	24,667	18,681	16,347	13,703
61200 OTHER FINANCING USES	0	0	0	0	0	0	0
<b>FIRE SERVICES FIRE SUPPRESSION Total</b>	<b>29,932,619</b>	<b>30,951,843</b>	<b>27,477,966</b>	<b>28,448,701</b>	<b>31,873,602</b>	<b>31,421,835</b>	<b>31,539,556</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	19,033,869	20,461,475	22,211,181	23,313,920	25,408,117	25,615,519	26,801,295
501 OVERTIME	8,545,339	8,687,477	3,513,807	3,197,094	4,673,368	3,796,434	4,241,162
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	2,654,991	2,422,715	2,391,404	2,496,596	2,503,102	2,414,498	2,566,753
520 UTILITIES	1,423,371	1,391,312	1,426,270	1,542,295	1,603,181	1,634,623	0
530 ALLOWANCE AND TRAVEL	1,269	1,580	0	100	2,760	2,770	0
540 EQUIPMENT	73,536	74,986	81,311	79,481	86,764	77,401	63,738
550 MATERIALS AND SUPPLIES	584,780	672,131	720,765	622,451	613,921	776,796	574,727
560 RENTALS AND CONTRACTUAL SERVICES	251,751	277,987	465,460	560,835	416,847	560,428	729,610
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	3	0	0	144	305	305
<b>Agency Total</b>	<b>32,568,905</b>	<b>33,989,666</b>	<b>30,810,198</b>	<b>31,812,773</b>	<b>35,308,203</b>	<b>34,878,773</b>	<b>34,977,590</b>



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<b>301-DEPARTMENT OF HEALTH</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	2,880,758	2,941,482	3,081,104	3,360,312	3,439,988	3,381,790	3,568,199
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	42,237	42,259	56,609	60,284	70,243	75,798	48,234
50132 PAY DIFFERENTIAL	4,133	6,353	8,399	7,677	8,711	13,103	11,310
51000 EMPLOYEE BENEFITS	0	0	0	5	0	0	696
53310 MILEAGE	952	1,002	1,200	1,183	453	350	758
53350 PROFESSIONAL MEETINGS	1,210	2,087	1,250	1,300	1,858	5,350	1,671
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
54482 COMMUNICATION EQUIPMENT	78	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	4,956	4,735	4,853	4,691	4,809	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
55538 GAS & OIL	11,356	11,277	11,430	11,176	7,599	3,553	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	8,656	7,818	8,983	8,621	8,962	9,147	10,167
55586 UNIFORMS	0	0	125	200	200	200	0
55594 MEDICAL SUPPLIES	9,915	19,394	20,267	20,861	20,660	20,933	19,295
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56615 PRINTING & BINDING	4,281	4,469	4,847	4,541	4,603	0	0
56623 REPAIRS & MAINTENANCE	4,664	4,967	4,876	4,985	4,775	4,997	2,500
56652 RENTAL	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	2,523	1,687	2,594	2,376	2,625	2,441	2,061
56656 RENTAL OF EQUIPMENT	1,235	1,500	1,328	1,489	1,459	982	1,062
56662 MAINTENANCE AGREEMENT SERVICE	1,000	997	1,000	665	994	588	1,000
56694 OTHER CONTRACTUAL SERVICES	79,408	126,458	83,207	44,569	100,027	97,329	79,738
56695 TEMPORARY & PT HELP	10,216	12,124	32,795	27,018	3,125	72,946	57,510
56699 MISC EXPENSE	0	20,651	255	0	0	0	0
<b>HEALTH DEPT ADMINISTRATION Total</b>	<b>3,067,580</b>	<b>3,209,258</b>	<b>3,325,121</b>	<b>3,561,953</b>	<b>3,681,091</b>	<b>3,689,507</b>	<b>3,804,202</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	2,880,758	2,941,482	3,081,104	3,360,312	3,439,988	3,381,790	3,568,199
501 OVERTIME	42,237	42,259	56,609	60,284	70,243	75,798	48,234
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	4,133	6,353	8,399	7,677	8,711	13,103	11,310
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	2,163	3,088	2,450	2,483	2,312	5,699	2,430
540 EQUIPMENT	78	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	34,884	43,224	45,658	45,549	42,230	33,833	29,462
560 RENTALS AND CONTRACTUAL SERVICES	103,327	172,853	130,902	85,642	117,608	179,283	143,871
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	5	0	0	696
<b>Agency Total</b>	<b>3,067,580</b>	<b>3,209,258</b>	<b>3,325,121</b>	<b>3,561,953</b>	<b>3,681,091</b>	<b>3,689,507</b>	<b>3,804,202</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>302-FAIR RENT COMMISSION</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	65,802	70,270	73,000	73,000	72,930	73,000	98,592
53310 MILEAGE	0	0	0	0	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	140	0	66	0	148	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
55586 UNIFORMS							0
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56615 PRINTING & BINDING	200	164	200	112	3	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	17,500	0	315	550
<b>FAIR RENT COMM ADMINISTRATION Total</b>	<b>66,142</b>	<b>70,434</b>	<b>73,266</b>	<b>90,613</b>	<b>73,081</b>	<b>73,315</b>	<b>99,142</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	65,802	70,270	73,000	73,000	72,930	73,000	98,592
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	140	0	66	0	148	0	0
560 RENTALS AND CONTRACTUAL SERVICES	200	164	200	17,612	3	315	550
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>66,142</b>	<b>70,434</b>	<b>73,266</b>	<b>90,613</b>	<b>73,081</b>	<b>73,315</b>	<b>99,142</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>303-ELDERLY SERVICES</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	366,355	358,251	368,440	398,174	375,135	376,911	419,899
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
52210 NATURAL GAS	12,188	0	0	10,000	0	0	0
52250 WATER	3,487	3,136	3,494	2,159	0	0	0
52260 TELEPHONE	3,256	0	0	0	0	0	0
53310 MILEAGE	0	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0	0
54411 EQUIPMENT	1,091	248	171	1,120	160	380	1,711
55520 GENERAL/OFFICE SUPPLY	1,766	1,843	1,628	7,468	7,448	0	0
55572 RECREATION SUPPLIES	1,153	661	1,063	0	277	1,280	143
56601 TRANSPORTATION/BUSING	162,256	161,495	163,484	172,713	218,151	208,208	144,770
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56652 RENTAL	80,908	82,611	82,585	84,085	85,385	83,609	82,585
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	4,792	458	3,340	8,779	4,083	0	11,462
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	30,845	28,575	26,512	41,822	32,005	35,000	62,521
56695 TEMPORARY & PT HELP	0	9,443	9,045	5,816	0	0	0
<b>ELDERLY SERVICES Total</b>	<b>668,097</b>	<b>646,721</b>	<b>659,761</b>	<b>732,136</b>	<b>722,642</b>	<b>705,388</b>	<b>723,090</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	366,355	358,251	368,440	398,174	375,135	376,911	419,899
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	18,930	3,136	3,494	12,159	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	1,091	248	171	1,120	160	380	1,711
550 MATERIALS AND SUPPLIES	2,919	2,505	2,691	7,468	7,725	1,280	143
560 RENTALS AND CONTRACTUAL SERVICES	278,801	282,582	284,965	313,215	339,623	326,817	301,338
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>668,097</b>	<b>646,721</b>	<b>659,761</b>	<b>732,136</b>	<b>722,642</b>	<b>705,388</b>	<b>723,090</b>

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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>304-YOUTH SERVICES</u></b>							
<b><u>326-YOUTH SERVICES</u></b>							
50110 SALARIES	80,847	85,000	105,153	89,418	104,899	105,000	71,536
53310 MILEAGE	0	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	706	49	2,500	3,000	2,133	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	236,635	387,235	378,493	1,000,000	1,449,200	935,324	1,076,022
59003 NON-PERSONEEL SEQUESTRATION	0	0	100,000	0	0	0	0
<b>YOUTH SERVICES Total</b>	<b>318,188</b>	<b>472,284</b>	<b>586,146</b>	<b>1,092,418</b>	<b>1,556,232</b>	<b>1,040,324</b>	<b>1,147,558</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	80,847	85,000	105,153	89,418	104,899	105,000	71,536
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	706	49	2,500	3,000	2,133	0	0
560 RENTALS AND CONTRACTUAL SERVICES	236,635	387,235	478,493	1,000,000	1,449,200	935,324	1,076,022
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>318,188</b>	<b>472,284</b>	<b>586,146</b>	<b>1,092,418</b>	<b>1,556,232</b>	<b>1,040,324</b>	<b>1,147,558</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>305-DISABILITY SERVICES</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	81,739	83,374	70,820	81,194	83,066	83,374	91,803
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	90	0	322	0	319	243
55520 GENERAL/OFFICE SUPPLY	118	115	0	40	125	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56640 PATRIOTIC CELEBRATIONS	0	0	1,000	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	460	370	370	375	370	370	179
56694 OTHER CONTRACTUAL SERVICES	1,141	2,475	591	5,429	1,580	3,200	4,212
56695 TEMPORARY & PT HELP	0	0	0	0	0	0	0
<b>SERVICES TO DISABILITIES ADMIN Total</b>	<b>83,458</b>	<b>86,424</b>	<b>72,781</b>	<b>87,360</b>	<b>85,141</b>	<b>87,263</b>	<b>96,437</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	81,739	83,374	70,820	81,194	83,066	83,374	91,803
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	90	0	322	0	319	243
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	118	115	0	40	125	0	0
560 RENTALS AND CONTRACTUAL SERVICES	1,601	2,845	1,961	5,804	1,950	3,570	4,391
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>83,458</b>	<b>86,424</b>	<b>72,781</b>	<b>87,360</b>	<b>85,141</b>	<b>87,263</b>	<b>96,437</b>

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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>308-COMMUNITY SERVICES</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	314,702	366,690	582,578	768,775	802,587	882,672	869,408
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
52210 NATURAL GAS	0	0	0	3,527	4,356	4,614	0
52220 ELECTRICITY	0	0	0	4,190	5,576	5,932	0
52250 WATER	0	0	0	587	443	530	0
53350 PROFESSIONAL MEETINGS	60	0	754	6,528	3,589	2,200	4,839
54411 EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	1,598	687	581	2,271	1,522	32	0
55538 GAS & OIL	0	0	172	264	424	607	0
56609 SOUP KITCHENS	0	0	0	0	0	0	0
56615 PRINTING & BINDING	500	92	278	1,504	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	484	638	511	1,832	2,156	3,381	559
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	797	0	2,623
56677 TRAINING/OTHER	0	0	0	3,379	3,919	2,267	929
56694 OTHER CONTRACTUAL SERVICES	482,352	486,361	618,452	451,925	509,317	477,203	457,711
56695 TEMPORARY & PT HELP	14,998	12,266	23,534	23,165	37,481	27,836	16,491
56699 MISC EXPENSE	0	0	0	786	0	0	0
<b>ADMINISTRATION Total</b>	<b>814,694</b>	<b>866,733</b>	<b>1,226,859</b>	<b>1,268,734</b>	<b>1,372,168</b>	<b>1,407,275</b>	<b>1,352,561</b>
<b>102-HOMELESS OPERATIONS</b>							
50110 SALARIES	0	0	0	0	0	0	0
56633 LODGING, BOARD ETC. FAMILIES	359,011	375,000	475,000	466,026	410,533	420,942	555,063
56634 LODGING BOARD, SINGLES	729,117	729,073	728,504	745,879	772,586	750,120	698,210
56635 LODGING BOARD, YOUTH	0	0	0	73,212	57,000	83,740	84,134
56694 OTHER CONTRACTUAL SERVICES	57,000	57,000	57,000	58,350	57,000	50,000	50,000
<b>CSA HOMELESS OPERATIONS Total</b>	<b>1,145,128</b>	<b>1,161,073</b>	<b>1,260,504</b>	<b>1,343,467</b>	<b>1,297,119</b>	<b>1,304,802</b>	<b>1,387,406</b>
<b>164-DIXWELL Q-HOUSE</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>DIXWELL Q-HOUSE Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>165-CRISIS RESPONSE TEAM AND RENTRY</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>CRISIS RESPONSE TEAM AND RENTRY Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	314,702	366,690	582,578	768,775	802,587	882,672	869,408
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	8,305	10,375	11,076	0
530 ALLOWANCE AND TRAVEL	60	0	754	6,528	3,589	2,200	4,839
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	1,598	687	753	2,535	1,946	640	0
560 RENTALS AND CONTRACTUAL SERVICES	1,643,462	1,660,429	1,903,279	1,826,058	1,850,791	1,815,490	1,865,720
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>1,959,822</b>	<b>2,027,806</b>	<b>2,487,363</b>	<b>2,612,201</b>	<b>2,669,287</b>	<b>2,712,077</b>	<b>2,739,967</b>

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<b><u>309-RECREATION AND YOUTH</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
54411 OTHER EQUIPMENT	0	0	0	0	0	0	0
56655 REGISTRATION DUES & SUBS	0	0	0	0	0	0	0
56677 LITTLE LEAGUES	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
56695 TEMPORARY & PT HELP	0	0	0	0	0	0	0
<b>RECREATION &amp; YOUTH ADMIN. Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>122-NATURE RECREATION</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	0	0	0	0	0	0	0
55584 FOOD & FOOD PRODUCTS	0	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0	0
<b>RECREATION &amp; YOUTH NATURE REC. Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>124-SUMMER/SEASONAL PARTIME</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
<b>RECREATION &amp; YOUTH SUM/SEAS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	0	0	0	0	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**CITY ACTUAL EXPENDITURES  
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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b>402- CITY PERSONNEL &amp; NON-PERSONNEL SAVINGS</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	0	0	0	0	0	0	0
50198 EMPLOYEE CONCESSIONS	0	0	0	0	0	0	0
59004 NON-PERSONNEL SAVINGS	0	0	0	0	0	0	0
59904 RIF/OR							0
59004 OPERATIONAL SAVINGS	0	0	0	0	0	0	0
<b>CITY SAVINGS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	0	0	0	0	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**CITY ACTUAL EXPENDITURES  
FISCAL YEARS 2014-2020**

<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>404-VARIOUS ORGANIZATION CONTRIBUTIONS</u></b>							
<b><u>930-PROBATE COURT</u></b>							
56694 OTHER CONTRACTUAL SERVICES	30,145	30,145	30,145	30,145	30,145	30,145	30,145
<b>PROBATE COURT Total</b>	<b>30,145</b>	<b>30,145</b>	<b>30,145</b>	<b>30,145</b>	<b>30,145</b>	<b>30,145</b>	<b>30,145</b>
<b><u>931-PATRIOTIC CELEBRATIONS</u></b>							
56640 PATRIOTIC CELEBRATIONS	15,000	15,000	15,000	15,000	15,131	15,000	1,880
<b>PATRIOTIC CELEBRATIONS Total</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,131</b>	<b>15,000</b>	<b>1,880</b>
<b><u>932-DOWNTOWN SPECIAL SERVICES DISTRICT</u></b>							
56694 OTHER CONTRACTUAL SERVICES	140,000	140,000	140,000	140,000	140,000	200,000	200,000
<b>DOWNTOWN SPECIAL SVS DIST Total</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>200,000</b>	<b>200,000</b>
<b><u>933-NATIONAL ARTS STABILIZATION</u></b>							
56694 OTHER CONTRACTUAL SERVICES	3,150	3,150	3,150	3,150	3,150	0	0
<b>NATIONAL ARTS STABILIZATION PR Total</b>	<b>3,150</b>	<b>3,150</b>	<b>3,150</b>	<b>3,150</b>	<b>3,150</b>	<b>0</b>	<b>0</b>
<b><u>934-DEMOCRACY FUND</u></b>							
56694 OTHER CONTRACTUAL SERVICES	200,000	0	0	0	0	0	120,000
<b>NEW HAVEN DEMOCRACY FUND Total</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120,000</b>
<b><u>935-CAPA ASSOCIATES</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	249,000	249,000	249,000	249,000	200,000	200,000
<b>CAPA ASSOCIATES Total</b>	<b>0</b>	<b>249,000</b>	<b>249,000</b>	<b>249,000</b>	<b>249,000</b>	<b>200,000</b>	<b>200,000</b>
<b><u>936-DISTRICT COMMUNITY IMPROVEMENTS</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	100,000	100,000	100,000	100,000	100,000	100,000
<b>DISTRICT COMMUNITY IMPROVEMENT Total</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b><u>937-FAMILY JUSTICE CENTER</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	75,000
<b>FAMILY JUSTICE CENTER Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>
<b><u>938-AMERICAN MEDICAL RESPONSE</u></b>							
56694 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	94,113	89,929
<b>AMERICAN MEDICAL RESPONSE (CME Total)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>94,113</b>	<b>89,929</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>404-VARIOUS ORGANIZATION CONTRIBUTIONS</u></b>							
<b><u>939-CIVILIAN REVIEW BOARD</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	50,000	150,000
CIVILIAN REVIEW BOARD Total	0	0	0	0	0	50,000	150,000
<b><u>494-PENSION TASK FORCE</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
PENSION TASK FORCE Total	0	0	0	0	0	0	0
<b><u>941-HEALTH CARE TASK FORCE</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
HEALTH CARE TASK FORCE Total	0	0	0	0	0	0	0
<b><u>943-NEW HAVEN WORKS</u></b>							
56655 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	100,000
NEW HAVEN WORKS Total	0	0	0	0	0	0	100,000
<b><u>944-COMMISSION ON AFFORDABLE HOUSING</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	92,799
COMMISSION ON AFFORDABLE HOUSI Total	0	0	0	0	0	0	92,799
<b><u>945-BOYS AND GIRLS CLUB</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
BOYS AND GIRLS CLUB Total	0	0	0	0	0	0	0

**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>404-VARIOUS ORGANIZATION CONTRIBUTIONS</u></b>							
<b><u>946-CLIMATE CHANGE TASK FORCE</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
CLIMATE CHANGE TASK FORCE Total	0	0	0	0	0	0	0
<b><u>947-JOBS TRAINING</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
JOBS TRAINING Total	0	0	0	0	0	0	0
<b><u>948-COMMUNITY POLICING FORUM</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
COMMUNITY POLICING FORUM Total	0	0	0	0	0	0	0
<b><u>949-AFFORDABLE HOUSING STUDIES</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
AFFORDABLE HOUSING STUDIES Total	0	0	0	0	0	0	0
<b><u>950-HEALTH ENGAGEMENT</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
HEALTH ENGAGEMENT Total	0	0	0	0	0	0	0
<b><u>951-ENVIROMENTAL EDUCATION</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
ENVIROMENTAL EDUCATION Total	0	0	0	0	0	0	0
 <b><u>Agency Roll Up</u></b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	388,295	537,295	537,295	537,295	537,426	689,258	1,159,752
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>388,295</b>	<b>537,295</b>	<b>537,295</b>	<b>537,295</b>	<b>537,426</b>	<b>689,258</b>	<b>1,159,752</b>

**CITY ACTUAL EXPENDITURES  
FISCAL YEARS 2014-2020**

City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>405-NON-PUBLIC SCHOOL TRANSPORTATION</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
56694 OTHER CONTRACTUAL SERVICES	408,926	547,742	672,476	664,179	668,793	704,887	697,540
<b>NON-PUBLIC TRANS. ADMINISTRATI Total</b>	<b>408,926</b>	<b>547,742</b>	<b>672,476</b>	<b>664,179</b>	<b>668,793</b>	<b>704,887</b>	<b>697,540</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	408,926	547,742	672,476	664,179	668,793	704,887	697,540
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>408,926</b>	<b>547,742</b>	<b>672,476</b>	<b>664,179</b>	<b>668,793</b>	<b>704,887</b>	<b>697,540</b>

**CITY ACTUAL EXPENDITURES  
FISCAL YEARS 2014-2020**

City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>406-FEMA/STORM CLEAN UP</u></b>							
<b><u>999-FEMA/STORM MATCH</u></b>							
CI 56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	308,051	1,961,000
<b>CI CITY MATCH FOR FEMA STORMS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>308,051</b>	<b>1,961,000</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICE	0	0	0	0	0	308,051	1,961,000
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>308,051</b>	<b>1,961,000</b>

**CITY ACTUAL EXPENDITURES  
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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>407-SALARY RESERVE</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
SALARIES	0	0	0	0	1,736,306	0	2,002,427
<hr/>							
SALARY RESERVE CONTRACT NEGOTI Total	0	0	0	0	1,736,306	0	2,002,427
<hr/>							
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	0	0	0	0	1,736,306	0	2,002,427
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	0	0	0	0	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<hr/>							
<b>Agency Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,736,306</b>	<b>0</b>	<b>2,002,427</b>

**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>408-EXPENDITURE RESERVE</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<hr/>							
SALARY RESERVE CONTRACT NEGOTI Total	0	0	0	0	0	0	0
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	0	0	0	0	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<hr/>							
<b>Agency Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>501-DEPARTMENT OF PUBLIC WORKS</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	733,250	489,792	601,541	589,493	544,222	540,607	505,312
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$179	\$0	0	0
50130 OVERTIME	1,907	5,169	3,142	12,004	8,316	12,159	10,237
50132 PAY DIFFERENTIAL	0	4,988	6,778	1,655	0	608	189
50170 MEAL ALLOWANCE	11,879	16,201	14,405	10,769	11,433	5,992	1,930
51000 EMPLOYEE BENEFITS	0	0	0	18	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	609	0	1,750	376	577	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
55584 FOOD & FOOD PRODUCTS	0	0	0	0	0	0	0
55586 UNIFORMS	9,560	20,000	17,804	19,285	22,713	23,833	29,456
55594 MEDICAL SUPPLIES	0	0	0	0	0	0	0
56610 ADVERTISEMENT	9,508	14,000	14,000	11,746	12,792	11,180	6,121
56615 PRINTING & BINDING	1,281	3,537	3,197	3,624	2,830	0	0
56623 REPAIRS & MAINTENANCE	1,881	0	1,225	1,879	48	265	0
56642 ENTRY JUDGEMENT FEES	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	5,000	0	1,060	3,062	940	1,120	533
56656 RENTAL OF EQUIPMENT	143	0	500	470	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	1,000	0	882	851	0	0	0
56694 OTHER CONTRACTUAL SERVICES	45,110	47,580	39,244	40,347	79,257	121,299	241,818
56695 TEMPORARY & PT HELP	0	0	0	0	0	0	0
56699 MISC EXPENSE	0	0	0	0	0	240,000	0
<b>PUBLIC WORKS ADMIN Total</b>	<b>821,128</b>	<b>601,266</b>	<b>705,528</b>	<b>695,758</b>	<b>683,127</b>	<b>957,064</b>	<b>795,595</b>
<b>210-VEHICLE MAINTENANCE</b>							
50110 SALARIES	566,658	608,812	610,561	655,590	605,529	569,824	638,222
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	26,813	43,881	30,905	40,529	34,763	22,275	35,855
50132 PAY DIFFERENTIAL	7,080	7,149	7,765	10,781	13,172	12,096	13,009
50170 MEAL ALLOWANCE	943	731	550	1,200	942	1,060	1,039
55538 GAS & OIL	348,525	350,000	45,138	62,116	178,301	264,036	(6,543)
55560 VEHICLE SUPPLIES	725,437	535,337	520,008	634,848	585,477	589,013	515,061
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	89,726	90,000	227,949	89,778	118,638	117,415	117,145
<b>PUBLIC WORKS VEHICLE MAINT Total</b>	<b>1,765,181</b>	<b>1,635,910</b>	<b>1,442,877</b>	<b>1,494,841</b>	<b>1,536,823</b>	<b>1,575,718</b>	<b>1,313,788</b>
<b>801-PUBLIC SPACE</b>							
50110 SALARIES	55,348	56,232	56,455	56,455	56,191	50,959	0
50130 OVERTIME	3,364	7,613	6,370	8,639	3,480	3,570	0
50132 PAY DIFFERENTIAL	0	31	0	0	0	0	0
50147 CUSTODIAL OVERTIME	710	497	299	138	528	261	0
50170 MEAL ALLOWANCE	130	165	71	200	198	150	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
<b>PUBLIC WORKS PUBLIC SPACE Total</b>	<b>59,552</b>	<b>64,537</b>	<b>63,194</b>	<b>65,431</b>	<b>60,397</b>	<b>54,940</b>	<b>0</b>



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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>501-DEPARTMENT OF PUBLIC WORKS</b>							
<b>503-STREETS DIVISION</b>							
50110 SALARIES	1,665,049	1,877,571	1,964,214	1,828,174	1,890,207	1,831,435	1,985,373
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	124,268	173,347	191,977	197,529	203,000	197,100	239,731
50132 PAY DIFFERENTIAL	23,600	44,063	34,625	53,556	12,568	15,673	13,493
50147 CUSTODIAL OVERTIME	17,236	15,365	28,899	21,193	28,128	21,796	20,474
50170 MEAL ALLOWANCE	640	2,237	4,005	4,972	5,842	8,058	5,875
54430 MECHANICAL & MANUALLY OP EQUIP	0	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	2,851	0	0	0	0	0
56695 TEMPORARY & PT HELP	20,234	14,860	22,346	25,714	26,320	19,275	25,698
<b>PUBLIC WORKS STREET DIVISION Total</b>	<b>1,851,026</b>	<b>2,130,294</b>	<b>2,246,065</b>	<b>2,131,139</b>	<b>2,166,065</b>	<b>2,093,338</b>	<b>2,290,643</b>
<b>506-SNOW AND ICE REMOVAL</b>							
50130 OVERTIME	307,288	303,680	162,397	191,487	198,608	200,018	23,693
50132 PAY DIFFERENTIAL	83	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	708,131	599,500	316,192	420,475	414,502	289,820	241,627
<b>PUBLIC WORKS SNOW &amp; ICE REMOVL Total</b>	<b>1,015,501</b>	<b>903,180</b>	<b>478,589</b>	<b>611,962</b>	<b>613,110</b>	<b>489,838</b>	<b>265,320</b>
<b>507-BRIDGE OPERATIONS</b>							
50110 SALARIES	480,790	483,166	459,820	497,092	513,029	492,940	506,716
50130 OVERTIME	92,339	147,118	137,696	112,924	143,907	151,868	171,860
50132 PAY DIFFERENTIAL	4,162	3,766	3,846	4,123	3,918	3,462	3,987
50170 MEAL ALLOWANCE	1,868	2,228	1,946	1,790	2,730	2,348	3,832
52220 ELECTRICITY	0	0	0	0	0	0	0
52250 WATER	0	0	0	0	0	0	0
52290 SEWER USAGE CHARGE	0	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	17,721	21,928	21,673	22,214	24,665	16,825	13,890
<b>PUBLIC WORKS BRIDGE OPER/MAINT Total</b>	<b>596,878</b>	<b>658,206</b>	<b>624,981</b>	<b>638,143</b>	<b>688,248</b>	<b>667,442</b>	<b>700,283</b>
<b>508-FACILITY MAINTENANCE</b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
52210 NATURAL GAS	221,496	65,776	40,000	44,672	40,722	47,873	0
52220 ELECTRICITY	121,385	116,202	148,269	159,392	177,154	178,499	0
52230 STREET/TRAFFIC LIGHTING	0	0	0	0	0	0	0
52235 HEATING FUELS	22,000	20,576	19,819	10,515	11,240	14,193	0
52250 WATER	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	23,858	33,576	32,618	34,327	26,068	27,661	15,976
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	47,232	44,757	34,215	42,120	33,268	44,164	42,462
<b>PUBLIC WORKS FACILITY MAINT SL Total</b>	<b>435,970</b>	<b>280,886</b>	<b>274,921</b>	<b>291,026</b>	<b>288,451</b>	<b>312,389</b>	<b>58,438</b>

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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>501-DEPARTMENT OF PUBLIC WORKS</b>							
<b>810-REFUSE AND RECYCLING</b>							
50110 SALARIES	1,625,582	1,773,917	1,955,230	1,954,808	1,849,599	1,822,792	2,022,441
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	136,115	200,529	249,495	269,076	334,070	214,944	229,149
50132 PAY DIFFERENTIAL	22,641	19,550	16,173	12,772	14,637	17,729	12,583
50147 CUSTODIAL OVERTIME	4,933	7,032	7,298	7,704	9,734	8,274	6,108
50170 MEAL ALLOWANCE	135	997	2,984	2,531	3,125	4,208	5,812
<b>PUBLIC WORKS REFUSE/RECYCLING Total</b>	<b>1,789,406</b>	<b>2,002,024</b>	<b>2,231,180</b>	<b>2,246,891</b>	<b>2,211,165</b>	<b>2,067,947</b>	<b>2,276,093</b>
<b>811-RECYCLING</b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	315,120	157,782	284,291	327,077	335,782	246,827	243,786
<b>PUBLIC WORKS RECYCLING Total</b>	<b>315,120</b>	<b>157,782</b>	<b>284,291</b>	<b>327,077</b>	<b>335,782</b>	<b>246,827</b>	<b>243,786</b>
<b>812-TRANSFER STATION</b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	3,350,798	3,398,273	3,475,825	3,323,740	3,331,176	3,371,076	3,589,482
<b>PUBLIC WORKS TRANSFER STATION Total</b>	<b>3,350,798</b>	<b>3,398,273</b>	<b>3,475,825</b>	<b>3,323,740</b>	<b>3,331,176</b>	<b>3,371,076</b>	<b>3,589,482</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	5,126,676	5,289,490	5,647,822	5,581,792	5,458,776	5,308,556	5,658,063
501 OVERTIME	714,972	904,230	818,477	861,221	964,535	832,266	737,105
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	73,160	102,105	93,147	104,349	68,565	71,383	61,748
520 UTILITIES	364,880	202,554	208,088	214,579	229,116	240,565	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	1,107,988	938,913	617,319	750,952	813,135	904,543	553,950
560 RENTALS AND CONTRACTUAL SERVICES	4,612,884	4,395,067	4,442,599	4,313,098	4,380,217	4,479,267	4,522,562
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	18	0	0	0
<b>Agency Total</b>	<b>12,000,561</b>	<b>11,832,359</b>	<b>11,827,452</b>	<b>11,826,009</b>	<b>11,914,344</b>	<b>11,836,579</b>	<b>11,533,428</b>

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<b>502-ENGINEERING</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	555,747	638,217	665,027	719,612	624,830	608,465	606,779
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
51809 HEALTH INSURANCE	0	0	0	0	0	0	0
51810 RETIREMENT CONTRIBUTION	0	0	0	0	0	0	0
52230 STREET/TRAFFIC LIGHTING	2,075,804	1,919,985	1,896,053	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	2,000	1,523	1,710	1,673	710	0	0
55530 BOOKS, MAPS, ETC.	609	371	0	400	515	590	0
55538 GAS & OIL	1,671	4,226	2,419	1,520	2,619	1,131	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	1,172	1,436	2,860	1,198	1,560	1,307	0
56611 EXAMINING ENGINEERS	0	0	0	0	0	0	0
56615 PRINTING & BINDING	1,800	1,800	422	1,114	1,574	0	0
56623 REPAIRS & MAINTENANCE	1,360	1,360	1,763,360	1,689,794	1,849,744	1,702,100	1,690,710
56655 REGIS., DUES, & SUBSCRIPTONS	1,776	1,425	1,622	1,800	1,995	2,047	1,920
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	156,758	171,347	103,418	185,221	156,658	142,877	58,759
56695 TEMPORARY & PT HELP	24,681	25,532	35,651	28,087	28,775	7,379	12,005
56696 LEGAL/LAWYERS FEES	180	17,142	0	0	0	0	0
56699 MISC EXPENSE	0	0	0	0	0	0	0
<b>CITY ENGINEER ADMINISTRATION Total</b>	<b>2,823,557</b>	<b>2,784,364</b>	<b>4,472,541</b>	<b>2,630,419</b>	<b>2,668,981</b>	<b>2,465,896</b>	<b>2,370,173</b>
<b>102-STORM WATER</b>							
50110 SALARIES	86,790	88,526	88,526	88,526	88,198	88,526	97,475
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
56694 OTHER CONTRACTUAL SERVICES	351,000	351,000	389,995	537,330	522,223	552,789	478,111
<b>STORM WATER\ENVIRONMENTAL Total</b>	<b>437,790</b>	<b>439,526</b>	<b>478,521</b>	<b>625,856</b>	<b>610,422</b>	<b>641,315</b>	<b>575,586</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	642,536	726,743	753,553	808,138	713,028	696,991	704,254
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	2,075,804	1,919,985	1,896,053	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	5,452	7,556	6,988	4,790	5,404	3,028	0
560 RENTALS AND CONTRACTUAL SERVICES	537,554	569,606	2,294,468	2,443,346	2,560,971	2,407,192	2,241,505
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>3,261,347</b>	<b>3,223,890</b>	<b>4,951,062</b>	<b>3,256,274</b>	<b>3,279,403</b>	<b>3,107,211</b>	<b>2,945,759</b>

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<b><u>504-PARKS AND PUBLIC WORKS</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56642 ENTRY JUDGEMENT FEES	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>PARKS &amp; PUBLIC WORKS ADMIN Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>801-PUBLIC SPACE</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
<b>PARKS &amp; PUBLIC WORKS PUBLIC SPACE Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>163-GENERAL MAINTENANCE AND STREETS</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
50147 CUSTODIAL OVERTIME	0	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
54411 OTHER EQUIPMENT	0	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0	0
55586 CLOTHING	0	0	0	0	0	0	0
56623 REPAIRS & MAINT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
56695 TEMPORARY & PT HELP	0	0	0	0	0	0	0
<b>PARKS &amp; PUBLIC WORKS GENERAL MAINTENANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>421-VEHICLE MAINTENANCE</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
55538 GASOLINE AND DIESEL	0	0	0	0	0	0	0
55560 VEHICLE SUPPLIES & ACCES	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>PARKS &amp; PUBLIC WORKS VEHICLE MAINTENANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>504-PARKS AND PUBLIC WORKS</u></b>							
<b><u>125-PART TIME SEASONAL</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
<hr/>							
PARKS & PUBLIC WORKS PART TIME SEASONAL Tot	0	0	0	0	0	0	0
<b><u>233-TREE DIVISION</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<hr/>							
PUBLIC WORKSTREE DIVISION Total	0	0	0	0	0	0	0
<b><u>807-BRIDGE OPERATIONS</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<hr/>							
PARKS & PUBLIC WORKS BRIDGE OPER/MAINT Tota	0	0	0	0	0	0	0
<b><u>810-REFUSE AND RECYCLING</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
50130 OVERTIME	0	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
50147 CUSTODIAL OVERTIME	0	0	0	0	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
<hr/>							
PARKS & PUBLIC WORKS REFUSE/RECYCLING Total	0	0	0	0	0	0	0
<b><u>806-SNOW AND ICE REMOVAL</u></b>							
50130 OVERTIME	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<hr/>							
PARKS & PUBLIC WORKS SNOW AND ICE REMOVAL	0	0	0	0	0	0	0

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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>504-PARKS AND PUBLIC WORKS</u></b>							
<b><u>808-FACILITY MAINTENANCE</u></b>							
52210 NATURAL GAS	0	0	0	0	0	0	0
52220 ELECTRICITY	0	0	0	0	0	0	0
52235 HEATING FUELS	0	0	0	0	0	0	0
55570 BLDG & GRND MAINT. SUPPLIES	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>PARKS &amp; PUBLIC WORKS FACILITY MAINT SL Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>811-RECYCLING</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>PARKS &amp; PUBLIC WORKS RECYCLING Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>812-TRANSFER STATION</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>PARKS &amp; PUBLIC WORKS TRANSFER STATION Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	0	0	0	0	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b>600-DEBT SERVICE</b>							
<b>830-DEBT SERVICE</b>							
40225 BOND PREMIUM PROCEEDS	0	0	0	0	0	0	0
49135 TANS PREMIUM	0	0	0	(169,100)	(144,985)	(45,600)	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	15,121	36,542	48,693	52,229
57710 PRINCIPAL PAYMENTS	41,442,726	32,101,674	37,750,503	46,289,286	10,431,050	10,408,306	21,902,512
57711 INTEREST PAYMENTS	20,207,948	24,173,259	23,201,926	20,336,661	23,241,931	24,841,238	28,323,669
57713 TANS INTEREST	0	0	0	464,813	500,000	278,333	257,577
57714 FINANCE COST ASSESSMENT FEE	0	0	0	0	0	469,201	1,800,000
61200 OTHER FINANCING USES	0	(380,759)	(5,071,390)	(9,500,000)	(5,500,000)	(5,200,000)	(5,000,000)
<b>DEBT PAYMENTS Total</b>	<b>61,650,674</b>	<b>55,894,173</b>	<b>55,881,040</b>	<b>57,436,780</b>	<b>28,564,537</b>	<b>30,800,172</b>	<b>47,335,987</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	0	(380,759)	(5,071,390)	(9,484,879)	(5,463,458)	(5,151,307)	(4,947,771)
570 DEBT SERVICE	61,650,674	56,274,932	60,952,430	66,921,659	34,027,996	35,951,479	52,283,758
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>61,650,674</b>	<b>55,894,173</b>	<b>55,881,040</b>	<b>57,436,780</b>	<b>28,564,537</b>	<b>30,800,172</b>	<b>47,335,987</b>

**CITY ACTUAL EXPENDITURES  
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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>601-MASTER LEASE AND FUND BALANCE</u></b>							
<b><u>101-MASTER LEASE AND FUND BALANCE</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
56998 FUND BALANCE REPLINISHMENT	0	0	0	0	0	0	0
61200 OTHER FINANCING USES	0	500,000	500,000	500,000	628,000	628,000	628,000
<b>FUND BALANCE REPLINISHMENT Total</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>628,000</b>	<b>628,000</b>	<b>628,000</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	0	500,000	500,000	500,000	628,000	628,000	628,000
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>628,000</b>	<b>628,000</b>	<b>628,000</b>



**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>602-FUND BALANCE</b>							
<b>101-ADMINISTRATION</b>							
56998 FUND BALANCE REPLINISHMENT	0	0	0	0	0	0	0
61200 OTHER FINANCING USES	0	0	0	0	0	0	0
<hr/>							
FUND BALANCE REPLINISHMENT Total	0	0	0	0	0	0	0
<b>102-OTHER SOURCES</b>							
61200 OTHER FINANCING USES	0	0	0	0	0	0	0
<hr/>							
FUND BALANCE REPLINISH MEDICAL Total	0	0	0	0	0	0	0
<b>Agency Roll Up</b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICE	0	0	0	0	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<hr/>							
<b>Agency Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>701-OPERATING SUBSIDY</u></b>							
<b><u>750-CAPA ASSOCIATES</u></b>							
56652 RENTAL	250,000	0	0	0	0	0	0
DEVELOPMENT SUBSIDIES CAPA Total	250,000	0	0	0	0	0	0
<b><u>753-AIRPORT</u></b>							
56694 OTHER CONTRACTUAL SERVICES	325,000	325,000	325,000	325,000	325,000	325,000	325,000
AIRPORT AUTHORITY Total	325,000	325,000	325,000	325,000	325,000	325,000	325,000
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
DEVELOPMENT SUBSIDIES Total	0	0	0	0	0	0	0
<b><u>756-MACY'S SUBSIDY</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
DEVELOPMENT SUBSIDIES MACY'S Total	0	0	0	0	0	0	0
<b><u>757-CT OPEN</u></b>							
56694 OTHER CONTRACTUAL SERVICES	100,000	100,000	100,000	100,000	200,000	100,000	0
CT OPEN (FRMLYPILOT PEN) Total	100,000	100,000	100,000	100,000	200,000	100,000	0
<b><u>759-AMERICAN MEDICAL RESPONSE</u></b>							
56655 REGIS., DUES, & SUBSCRIPTONS	342,636	286,600	92,783	93,095	100,000	0	0
AMR LEASE Total	342,636	286,600	92,783	93,095	100,000	0	0
<b><u>760-NEW HAVEN WORKS</u></b>							
56694 OTHER CONTRACTUAL SERVICES	49,991	50,000	50,000	50,000	100,000	100,000	0
NEW HAVEN WORKS Total	49,991	50,000	50,000	50,000	100,000	100,000	0
<b><u>761-MARKET NEW HAVEN</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	275,000	275,000	300,000
MARKET NEW HAVEN Total	0	0	0	0	275,000	275,000	300,000
<b><u>762-U.S. CENSUS</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	46,990
U.S CENSUS COMPLETE COUNT Total	0	0	0	0	0	0	46,990
<b><u>763-CANAL BOAT HOUSE</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
U.S CENSUS COMPLETE COUNT Total	0	0	0	0	0	0	0
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	1,067,628	761,600	567,783	568,095	1,000,000	800,000	671,990
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>1,067,628</b>	<b>761,600</b>	<b>567,783</b>	<b>568,095</b>	<b>1,000,000</b>	<b>800,000</b>	<b>671,990</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>702-CITY PLAN</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	373,360	429,594	461,300	468,927	362,226	413,778	528,668
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	2,050	4,530	5,548	7,635	1,991	4,892	6,573
50132 PAY DIFFERENTIAL	2,082	2,886	0	0	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	7,258	8,788	8,997	5,926	5,869	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
56610 ADVERTISEMENT	29,964	25,221	30,041	31,068	28,679	15,000	12,744
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	21,250	24,383	16,041	27,156	24,723	16,732	14,960
56695 TEMPORARY & PT HELP	4,740	4,860	14,311	7,133	4,333	8,907	6,784
<b>CITY PLAN Total</b>	<b>440,703</b>	<b>500,262</b>	<b>536,238</b>	<b>547,846</b>	<b>427,820</b>	<b>459,309</b>	<b>569,729</b>
<b><u>133-HISTOCRIC DISTRICT</u></b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	5,000	0
<b>HISTORIC DISTRICT COMM. Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>
<b><u>999-HISTORIC DISTRICT</u></b>							
56694 OTHER CONTRACTUAL SERVICES	4,305	4,983	3,975	2,885	3,835	0	5,705
<b>HISTORIC DISTRICT Total</b>	<b>4,305</b>	<b>4,983</b>	<b>3,975</b>	<b>2,885</b>	<b>3,835</b>	<b>0</b>	<b>5,705</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	373,360	429,594	461,300	468,927	362,226	413,778	528,668
501 OVERTIME	2,050	4,530	5,548	7,635	1,991	4,892	6,573
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	2,082	2,886	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	7,258	8,788	8,997	5,926	5,869	0	0
560 RENTALS AND CONTRACTUAL SERVICES	60,259	59,447	64,368	68,243	61,569	45,639	40,193
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>445,008</b>	<b>505,245</b>	<b>540,213</b>	<b>550,731</b>	<b>431,655</b>	<b>464,309</b>	<b>575,434</b>

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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>704-TRANSPORTATION, TRAFFIC, AND PARKING</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	216,100	214,134	213,723	197,583	224,657	205,474	322,250
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	13,470	2,719	3,704	3,060	781	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	14	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
52230 STREET/TRAFFIC LIGHTING	0	0	0	1,801,065	2,151,748	2,062,842	0
55520 GENERAL/OFFICE SUPPLY	4,511	4,245	3,795	3,870	1,534	0	0
55538 GAS & OIL	0	0	0	0	0	0	0
55560 VEHICLE SUPPLIES	40	0	807	716	1,297	938	1,308
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	853	1,200	963	1,057	0
56656 RENTAL OF EQUIPMENT	1,310	0	3,164	3,900	38,192	30,000	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	384,547	646,956	299,645	172,246
56695 TEMPORARY & PT HELP	25,446	23,263	19,843	25,098	39,305	25,139	21,082
56699 MISC EXPENSE	48,366	40,466	42,035	27,873	19,057	17,303	10,191
<b>TRAFFIC &amp; PARKING ADMINISTRATN Total</b>	<b>309,242</b>	<b>284,828</b>	<b>287,924</b>	<b>2,448,912</b>	<b>3,124,490</b>	<b>2,642,412</b>	<b>527,077</b>
<b><u>759-TRAFFIC CONTROL</u></b>							
50110 SALARIES	720,551	785,241	789,907	760,248	745,683	758,054	756,371
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	109,611	123,049	136,600	121,271	105,392	59,203	64,334
50132 PAY DIFFERENTIAL	3,601	1,529	168	528	696	2,685	4,832
54411 EQUIPMENT	0	1,652	2,934	9,382	7,991	5,644	975
55538 GAS & OIL	35,318	35,726	39,008	24,538	23,243	22,034	0
55560 VEHICLE SUPPLIES	0	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	26,154	31,021	31,789	23,802	16,584	22,769	5,648
55586 UNIFORMS	5,781	5,198	4,261	4,489	3,883	3,148	253
56615 PRINTING & BINDING	278	2,000	2,000	0	3,000	0	0
56623 REPAIRS & MAINTENANCE	14,739	25,632	28,239	36,260	23,857	26,949	11,512
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	49,358	54,586	31,614	28,457	38,752	45,317	12,996
<b>TRAFFIC &amp; PARKING TRAFFIC CTRL Total</b>	<b>965,391</b>	<b>1,065,633</b>	<b>1,066,520</b>	<b>1,008,975</b>	<b>969,080</b>	<b>945,805</b>	<b>856,922</b>

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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>704-TRANSPORTATION, TRAFFIC, AND PARKING</u></b>							
<b><u>760-TRAFFIC PLANNING</u></b>							
50110 SALARIES	383,720	384,930	393,509	394,851	403,859	361,142	403,660
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	3,304	2,906	3,052	3,146	576	548	177
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	457	0	1,654	2,608	583	3,055	701
55586 UNIFORMS	1,049	1,938	1,703	1,514	0	0	4,092
<b>TRAFFIC &amp; PARKING PLANNING Total</b>	<b>388,530</b>	<b>389,774</b>	<b>399,918</b>	<b>402,119</b>	<b>405,018</b>	<b>364,745</b>	<b>408,630</b>
<b><u>761-TRAFFIC SAFETY</u></b>							
50110 SALARIES	655,860	685,723	744,124	738,157	739,682	779,288	731,817
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	22,483	30,240	31,237	36,804	55,134	45,003	37,768
50132 PAY DIFFERENTIAL	58	1,439	2,108	2,253	1,807	4,724	3,164
55586 UNIFORMS	10,911	10,000	12,000	8,386	6,300	10,078	6,858
56615 PRINTING & BINDING	2,393	5,000	5,000	10,610	5,131	7,861	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	16,072	31,862	27,745	28,820	19,468	21,300	20,933
<b>TRAFFIC &amp; PARKING TRAFFIC SAFE Total</b>	<b>707,777</b>	<b>764,264</b>	<b>822,213</b>	<b>825,030</b>	<b>827,522</b>	<b>868,254</b>	<b>800,540</b>
<b><u>Ag: Agency Roll Up</u></b>							
500 PERSONNEL	1,976,232	2,070,028	2,141,263	2,090,838	2,113,880	2,103,958	2,214,098
501 OVERTIME	148,869	158,914	174,593	164,283	161,883	104,753	102,278
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	3,658	2,968	2,276	2,781	2,503	7,424	7,996
520 UTILITIES	0	0	0	1,801,065	2,151,748	2,062,842	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	1,652	2,934	9,382	7,991	5,644	975
550 MATERIALS AND SUPPLIES	84,220	88,128	95,018	69,923	53,424	62,023	18,860
560 RENTALS AND CONTRACTUAL SERVICES	157,962	182,808	160,492	546,765	834,681	474,571	248,960
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>2,370,941</b>	<b>2,504,499</b>	<b>2,576,576</b>	<b>4,685,038</b>	<b>5,326,109</b>	<b>4,821,215</b>	<b>2,593,168</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>705-COMMISSION ON EQUAL OPPORTUNITY</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	90,691	92,505	9,886	70,885	125,587	146,509	199,140
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
52260 TELEPHONE	0	0	0	0	0	0	0
53310 MILEAGE	0	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	948	992	712	39	1,022	0	0
55579 DUPLICATING & PHOTO SUPPLIES	484	403	0	0	0	0	0
55585 AUDIO-VISUAL SUPPLIES	0	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	2,493	0	0	0	0	5,427	339
56695 TEMPORARY & PT HELP	0	3,727	13,890	7,786	0	0	0
56696 LEGAL/LAWYERS FEES	9,888	9,538	0	0	0	0	0
<b>COMM. ON EQUAL OPPORTUNITY Total</b>	<b>104,503</b>	<b>107,164</b>	<b>24,487</b>	<b>78,709</b>	<b>126,609</b>	<b>151,937</b>	<b>199,479</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	90,691	92,505	9,886	70,885	125,587	146,509	199,140
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	1,432	1,395	712	39	1,022	0	0
560 RENTALS AND CONTRACTUAL SERVICES	12,380	13,264	13,890	7,786	0	5,427	339
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>104,503</b>	<b>107,164</b>	<b>24,487</b>	<b>78,709</b>	<b>126,609</b>	<b>151,937</b>	<b>199,479</b>

**CITY ACTUAL EXPENDITURES  
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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b>721-OFFICE OF BUILDING, INSPECTION AND ENFORCEMENT</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	824,860	772,450	852,646	881,751	964,841	981,982	1,127,593
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	4,971	28,000	64,138	19,778	3,077	13,510	2,999
50132 PAY DIFFERENTIAL	105	0	0	179	0	0	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
53310 MILEAGE	14,912	15,000	17,429	16,189	11,886	14,915	17,087
53350 PROFESSIONAL MEETINGS	339	975	310	0	520	220	455
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
54415 FURNITURE	0	0	0	0	2,280	0	0
55520 GENERAL/OFFICE SUPPLY	2,244	2,077	2,303	2,448	1,883	0	0
55530 BOOKS, MAPS, ETC.	0	0	1,000	1,000	2,500	1,969	1,366
55560 VEHICLE SUPPLIES	0	0	0	0	2,703	3,658	2,906
55579 DUPLICATING & PHOTO SUPPLIES	844	608	700	0	570	0	0
55586 UNIFORMS	0	0	0	0	1,486	2,055	2,150
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56615 PRINTING & BINDING	1,129	1,469	1,829	1,441	1,688	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56638 INSURANCE	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	935	1,000	2,354	1,000	1,000	1,790	1,305
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	3,179	11,583	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	7,113	6,185	10,310	12,473	9,194	4,493	2,652
56695 TEMPORARY & PT HELP	0	0	17,690	16,293	15,426	0	8,910
<b>OBIE ADMINISTRATION Total</b>	<b>860,631</b>	<b>839,347</b>	<b>970,709</b>	<b>952,551</b>	<b>1,019,053</b>	<b>1,024,592</b>	<b>1,167,421</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	824,860	772,450	852,646	881,751	964,841	981,982	1,127,593
501 OVERTIME	4,971	28,000	64,138	19,778	3,077	13,510	2,999
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	105	0	0	179	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	15,251	15,975	17,739	16,189	12,406	15,135	17,542
540 EQUIPMENT	0	0	0	0	2,280	0	0
550 MATERIALS AND SUPPLIES	3,088	2,685	4,004	3,448	9,143	7,682	6,421
560 RENTALS AND CONTRACTUAL SERVICES	12,356	20,237	32,183	31,206	27,308	6,283	12,867
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>860,631</b>	<b>839,347</b>	<b>970,709</b>	<b>952,551</b>	<b>1,019,053</b>	<b>1,024,592</b>	<b>1,167,421</b>

**CITY ACTUAL EXPENDITURES  
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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>724-ECONOMIC DEVELOPMENT</u></b>							
<b><u>101-ADMINISTRATION</u></b>							
50110 SALARIES	896,912	859,646	956,212	818,578	890,673	898,247	865,550
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
52260 TELEPHONE	0	0	0	0	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0	0
54415 FURNITURE	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
55584 FOOD & FOOD PRODUCTS	0	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	406,829	410,025	822,912	937,867	610,465	569,440	649,430
56695 TEMPORARY & PT HELP	0	0	9,807	10,000	635	0	0
56696 LEGAL/LAWYERS FEES	0	0	0	0	0	0	0
<b>ECONOMIC DEVELOPMENT ADMIN Total</b>	<b>1,303,741</b>	<b>1,269,671</b>	<b>1,788,931</b>	<b>1,766,445</b>	<b>1,501,773</b>	<b>1,467,687</b>	<b>1,514,980</b>
<b><u>166-CULTURAL AFFAIRS</u></b>							
50110 SALARIES	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
<b>CULTURAL AFFAIRS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	896,912	859,646	956,212	818,578	890,673	898,247	865,550
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	406,829	410,025	832,719	947,867	611,100	569,440	649,430
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>1,303,741</b>	<b>1,269,671</b>	<b>1,788,931</b>	<b>1,766,445</b>	<b>1,501,773</b>	<b>1,467,687</b>	<b>1,514,980</b>



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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>747-LIVABLE CITIES INITIATIVE</b>							
<b>101-ADMINISTRATION</b>							
50110 SALARIES	553,788	558,133	585,776	687,282	663,347	706,970	771,232
50128 PARA PROFESSIONALS	\$0	\$0	\$0	\$0	\$0	0	0
50130 OVERTIME	12,410	15,336	10,523	3,997	2,288	2,132	5,471
50132 PAY DIFFERENTIAL	308	21	0	0	0	1,860	0
50170 MEAL ALLOWANCE	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
51810 RETIREMENT CONTRIBUTION	0	0	0	0	0	0	0
52260 TELEPHONE	0	0	0	0	0	0	0
53310 MILEAGE	0	0	0	0	0	0	0
53330 BUSINESS TRAVEL	0	0	0	0	0	0	0
53350 PROFESSIONAL MEETINGS	932	1,470	1,205	2,890	1,605	2,870	1,715
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
54411 EQUIPMENT	0	0	0	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	3,000	3,907	5,000	4,981	5,000	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0	0
55594 MEDICAL SUPPLIES	0	0	0	0	0	0	0
56610 ADVERTISEMENT	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	0	0	0
56638 INSURANCE	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	0	0	0	0	0	0	0
56655 REGIS., DUES, & SUBSCRIPTONS	0	0	0	0	0	0	0
56656 RENTAL OF EQUIPMENT	0	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	71,280	42,103	40,804	69,130	51,095	39,394	32,436
56695 TEMPORARY & PT HELP	0	0	0	0	0	0	0
56696 LEGAL/LAWYERS FEES	3,844	3,405	2,293	3,170	4,361	0	0
<b>LIVABLE CITY INITIATIVE ADMIN Total</b>	<b>645,562</b>	<b>624,375</b>	<b>645,601</b>	<b>771,451</b>	<b>727,696</b>	<b>753,226</b>	<b>810,855</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	553,788	558,133	585,776	687,282	663,347	706,970	771,232
501 OVERTIME	12,410	15,336	10,523	3,997	2,288	2,132	5,471
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	308	21	0	0	0	1,860	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	932	1,470	1,205	2,890	1,605	2,870	1,715
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	3,000	3,907	5,000	4,981	5,000	0	0
560 RENTALS AND CONTRACTUAL SERVICES	75,124	45,508	43,097	72,300	55,455	39,394	32,436
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>645,562</b>	<b>624,375</b>	<b>645,601</b>	<b>771,451</b>	<b>727,696</b>	<b>753,226</b>	<b>810,855</b>

**CITY ACTUAL EXPENDITURES  
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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>802-EMPLOYEE PENSION &amp; FICA CONTRIBUTIONS</b>							
<b>834-STATE TEACHER RETIREMENT</b>							
51810 RETIREMENT CONTRIBUTION	0	0	0	0	0	0	0
STATE TEACHER RETIREMENT Total	0	0	0	0	0	0	0
<b>835-CITY EMPLOYEE RETIREMENT FUND (CERF)</b>							
51810 RETIREMENT CONTRIBUTION	16,870,000	17,544,752	19,514,992	20,359,292	21,662,917	22,096,174	22,221,339
51810 ADMINISTRATIVE EXPENSES							0
51812 EXECUTIVE MANAGEMENT PENSION	0	0	0	0	0	0	0
CITY EMPLOYEE RETIREMENT Total	16,870,000	17,544,752	19,514,992	20,359,292	21,662,917	22,096,174	22,221,339
<b>835-EXECUTIVE MANAGEMENT CONTRIBUTION</b>							
51810 401A CONTRIBUTION	176,002	257,040	271,219	255,355	272,496	269,125	313,036
EXECUTIVE MGMT RETIREMENT Total	176,002	257,040	271,219	255,355	272,496	269,125	313,036
<b>836-FICA/MEDICARE CONTRIBUTION</b>							
51810 RETIREMENT CONTRIBUTION	0	0	0	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	4,511,604	4,816,778	4,873,499	5,068,027	5,050,099	4,645,560	4,791,086
SOCIAL SECURITY Total	4,511,604	4,816,778	4,873,499	5,068,027	5,050,099	4,645,560	4,791,086
<b>POLICE AND FIRE FUND (P&amp;F)</b>							
51810 RETIREMENT CONTRIBUTION	24,358,055	25,251,586	26,306,000	27,536,158	34,607,857	35,559,572	38,629,220
51810 ADMINISTRATIVE EXPENSES							0
FIRE & POLICE RETIREMENT Total	24,358,055	25,251,586	26,306,000	27,536,158	34,607,857	35,559,572	38,629,220
<b>Agency Roll Up</b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	39,053	0	0	0	0	0	0
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	45,915,661	47,870,156	50,965,711	53,218,832	61,593,369	62,570,432	65,954,681
<b>Agency Total</b>	<b>45,954,714</b>	<b>47,870,156</b>	<b>50,965,711</b>	<b>53,218,832</b>	<b>61,593,369</b>	<b>62,570,432</b>	<b>65,954,681</b>

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City Agency Accounts	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b><u>804-SELF INSURANCE AND LITIGATION</u></b>							
<b><u>854-SELF INSURANCE</u></b>							
56694 OTHER CONTRACTUAL SERVICES	2,301,000	2,389,600	2,233,773	2,275,427	2,530,187	2,701,749	3,087,571
59911 DAMAGE TO CITY PROPERTY	0	0	0	0	0	0	0
59932 CLAIMS/INC FY 1999	2,400,000	8,607,335	1,750,763	2,326,245	2,612,000	4,891,100	2,685,458
<b>SELF-INSURANCE GENERAL LIABTY Total</b>	<b>4,701,000</b>	<b>10,996,935</b>	<b>3,984,536</b>	<b>4,601,672</b>	<b>5,142,187</b>	<b>7,592,849</b>	<b>5,773,029</b>
<b><u>Agency Roll Up</u></b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	4,701,000	10,996,935	3,984,536	4,601,672	5,142,187	7,592,849	5,773,029
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
<b>Agency Total</b>	<b>4,701,000</b>	<b>10,996,935</b>	<b>3,984,536</b>	<b>4,601,672</b>	<b>5,142,187</b>	<b>7,592,849</b>	<b>5,773,029</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b>805-EMPLOYEE BENEFITS</b>							
<b>851-HEALTH CARE BENEFITS</b>							
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
51804 LIFE INSURANCE	730,000	730,000	730,000	730,000	730,000	730,000	730,000
51809 HEALTH INSURANCE	64,074,348	73,320,510	71,583,399	72,646,726	86,429,430	84,324,977	83,668,209
55594 MEDICAL SUPPLIES	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
59933 WORKERS COMPENSATION	0	0	0	0	0	0	0
59935 PRIOR YEARS COMPENSATION	0	0	0	0	0	0	0
59940 MISCELLANEOUS MEDICAL	0	0	0	0	0	0	0
59943 CURRENT YEARS MEDICAL	0	0	0	0	0	0	0
59948 PRIOR YEARS MED H&H	0	0	0	0	0	0	0
<b>EMPLOYEE BENEFITS HEALTH BENE Total</b>	<b>64,804,348</b>	<b>74,050,510</b>	<b>72,313,399</b>	<b>73,376,726</b>	<b>87,159,430</b>	<b>85,054,977</b>	<b>84,398,209</b>
<b>853-WORKERS COMPENSATION</b>							
56694 OTHER CONTRACTUAL SERVICES	1,210,693	1,199,791	1,167,870	922,948	1,081,020	876,315	1,012,989
59933 WORKERS COMPENSATION	6,898,098	7,351,872	6,999,816	7,188,256	8,347,110	8,063,388	7,695,795
59946 HEART & HYPERTENSION	0	0	0	0	0	0	0
<b>EMPLOYEE BENEFITS WORKERS COMP Total</b>	<b>8,108,791</b>	<b>8,551,663</b>	<b>8,167,686</b>	<b>8,111,204</b>	<b>9,428,130</b>	<b>8,939,703</b>	<b>8,708,784</b>
<b>805-EMPLOYEE BENEFITS</b>							
<b>855-EMPLOYEE BENEFITS</b>							
50110 SALARIES	0	0	0	0	0	0	0
50131 PERFECT ATTENDANCE	16,134	16,607	22,067	18,775	21,041	23,025	25,425
50140 LONGEVITY	647,379	650,599	669,503	672,622	660,759	673,704	654,842
50150 UNEMPLOYMENT COMPENSATION	389,879	311,989	314,467	509,030	393,436	339,868	480,925
50190 RETIREMENT	0	0	0	0	0	0	0
51809 HEALTH INSURANCE	0	0	0	8	0	0	136
51810 RETIREMENT CONTRIBUTION	0	0	0	0	0	277	284
51890 RES LUMP SUM SICK LEAVE	174,338	225,000	558,172	211,948	591,696	(250,942)	(816,198)
56638 INSURANCE	0	0	0	0	0	0	0
56699 MISC EXPENSE	0	0	0	0	0	0	0
56878 GASB 43 & 45	15,000	15,000	15,000	405,000	405,000	405,000	405,000
<b>EMPLOYEE BENEFITS OTH BENEFITS Total</b>	<b>1,242,730</b>	<b>1,219,195</b>	<b>1,579,209</b>	<b>1,817,383</b>	<b>2,071,932</b>	<b>1,190,932</b>	<b>750,414</b>
<b>Agency Roll Up</b>							
500 PERSONNEL	0	0	0	0	0	0	0
501 OVERTIME	0	0	0	0	0	0	0
501A OVERTIME REIMBUSEMENT	0	0	0	0	0	0	0
502 OTHER PERSONNEL	0	0	0	0	0	0	0
520 UTILITIES	0	0	0	0	0	0	0
530 ALLOWANCE AND TRAVEL	0	0	0	0	0	0	0
540 EQUIPMENT	0	0	0	0	0	0	0
550 MATERIALS AND SUPPLIES	0	0	0	0	0	0	0
560 RENTALS AND CONTRACTUAL SERVICES	1,210,693	1,199,791	1,167,870	922,948	1,081,020	876,315	1,012,989
570 DEBT SERVICE	0	0	0	0	0	0	0
580 EMPLOYEE BENEFITS	72,945,175	82,621,577	80,892,424	82,382,364	97,578,472	94,309,297	92,844,418
<b>Agency Total</b>	<b>74,155,869</b>	<b>83,821,367</b>	<b>82,060,293</b>	<b>83,305,312</b>	<b>98,659,492</b>	<b>95,185,612</b>	<b>93,857,407</b>

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<b>City Agency Accounts</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>CITY GENERAL FUND ONLY (NON-EDUCATION)</u></b>							
PERSONNEL SERVICES	76,750,887	82,134,132	86,170,110	88,484,829	89,813,833	90,664,960	92,413,427
SALARY RESERVE FOR CONTRACT NEGOTIATION	0	0	0	0	1,736,306	0	2,002,427
VACANCY SAVINGS	0	0	0	0	0	0	0
OVERTIME (NON Sworn)	1,661,947	2,264,344	2,097,729	2,018,573	2,156,427	1,885,402	1,684,900
POLICE OVERTIME	5,847,144	5,975,191	4,997,943	7,195,437	7,054,489	7,825,097	7,801,884
FIRE OVERTIME	8,545,339	8,687,477	3,513,807	3,197,094	4,673,368	3,796,434	4,241,162
OVERTIME REIMBURSEMENT	0	0	0	0	0	0	0
LONGEVITY	647,379	650,599	669,503	672,622	660,759	673,704	654,842
OTHER PERSONNEL	3,204,456	3,004,045	3,036,357	3,224,719	3,173,716	3,038,744	3,061,511
HEALTH BENEFITS	64,074,348	73,320,510	71,583,399	72,646,726	86,429,430	84,324,977	83,668,209
Worker's COMPENSATION	8,108,791	8,551,663	8,167,686	8,111,204	9,428,130	8,939,703	8,708,784
OTHER BENEFITS & LIFE INSURANCE	1,325,351	1,298,595	1,639,706	1,874,761	2,141,173	1,247,228	825,572
PENSIONS - CERF	16,870,000	17,544,752	19,514,992	20,359,292	21,662,917	22,096,174	22,221,339
PENSIONS - POLICE & FIRE	24,358,055	25,251,586	26,306,000	27,536,158	34,607,857	35,559,572	38,629,220
EXECUTIVE MANAGEMENT MATCH	176,002	257,040	271,219	255,355	272,496	269,125	313,036
STATE TEACHERS RETIRMENT	0	0	0	0	0	0	0
FICA/SOCIAL SEC.-PLAN MATCH NON CERF/PF	4,511,604	4,816,778	4,873,499	5,068,027	5,050,099	4,645,560	4,791,086
SELF INSURANCE	4,701,000	10,996,935	3,984,536	4,601,672	5,142,187	7,592,849	5,773,029
UTILITIES	6,283,300	6,023,585	6,136,896	6,274,069	6,496,144	6,766,458	6,242,866
MILEAGE & TRAVEL	47,101	47,535	71,117	83,064	79,462	91,547	68,023
EQUIPMENT	327,602	331,161	326,180	353,346	318,783	483,212	439,523
MATERIALS & SUPPLIES	3,709,051	3,722,026	3,196,009	2,901,514	3,037,309	3,348,008	3,113,814
RENTALS & SERVICES	20,774,124	21,051,079	22,803,398	24,077,276	25,728,982	25,136,350	27,695,766
NON SWORN VACANCY & NPS SAVINGS	0	0	0	0	0	0	0
EXPENDITURE RESERVE	0	0	0	0	0	0	0
MASTER LEASE PAYMENT	0	500,000	500,000	500,000	628,000	628,000	628,000
DEBT SERVICE	61,650,674	56,274,932	60,952,430	66,936,780	34,064,537	36,000,172	52,335,987
BOND PREMIUM SAVINGS/REFUNDING SAVINGS	0	(380,759)	(5,071,390)	(9,500,000)	(5,500,000)	(5,200,000)	(5,000,000)
MEDICAL FUND BALANCE REPLENISHMENT	0	0	0	0	0	0	0
<b>CITY TOTAL</b>	<b>313,574,155</b>	<b>332,323,206</b>	<b>325,741,126</b>	<b>336,872,516</b>	<b>338,856,404</b>	<b>339,813,277</b>	<b>362,314,410</b>
<b><u>BOARD OF EDUCATION</u></b>							
ADMIN & MANAGEMENT FULL TIME SALARY	16,795,573	18,150,558	15,560,026	15,379,100	16,671,356	17,706,876	18,225,761
TEACHERS AND CLASSROOM SALARY	101,857,021	101,512,862	79,848,782	83,102,519	89,661,700	83,856,667	86,479,447
SUPPORT STAFF SALARY	10,911,170	11,086,537	10,096,692	10,633,056	10,777,339	11,295,810	11,171,920
PART TIME & SEASONAL	7,025,936	6,962,132	4,473,185	4,634,024	3,630,266	2,215,063	2,183,280
OVERTIME, BENEFITS & OTHER	1,497,596	1,629,280	1,295,659	1,605,656	1,642,919	1,433,568	1,529,217
EMPLOYEE BENEFITS	2,567,207	1,810,379	1,851,715	2,070,611	2,159,289	1,618,345	1,698,827
TRANSPORTATION	20,265,919	21,248,601	21,824,885	22,873,908	24,439,198	25,511,399	24,524,553
TUITION	14,080,034	14,842,461	15,196,572	16,222,779	17,237,451	18,239,539	19,121,387
UTILITIES	10,060,445	8,756,877	7,650,936	8,756,344	8,629,513	9,646,706	7,455,428
MAINTENANCE, PROPERTY AND CUSTODIAL	4,708,855	4,438,066	4,253,963	2,648,909	2,910,126	2,165,765	1,022,883
ALLOWANCE AND TRAVEL	41,045	78,104	74,020	32,543	27,921	28,138	14,246
INSTRUCTIONAL SUPPLIES	5,017,070	5,131,294	4,507,855	3,628,902	3,115,198	2,502,811	2,505,737
OTHER SERVICES	17,363,694	16,233,755	13,572,876	13,261,604	12,501,824	13,230,490	12,285,145
CONTINGENCY/INTER-DISTRICT REVENUE	(34,992,532)	(34,678,830)	0	0	0	0	0
BOE PROPOSED BUDGET REQUEST INCREASE	0	0	0	0	0	0	0
<b>BOARD OF EDUCATION Total</b>	<b>177,199,032</b>	<b>177,202,076</b>	<b>180,207,166</b>	<b>184,849,956</b>	<b>193,404,100</b>	<b>189,451,176</b>	<b>188,217,832</b>
<b>GRAND TOTAL</b>	<b>490,773,186</b>	<b>509,525,282</b>	<b>505,948,292</b>	<b>521,722,472</b>	<b>532,260,505</b>	<b>529,264,452</b>	<b>550,532,242</b>

**BOARD OF EDUCATION  
BUDGET SUMMARY**

Board of Education Category	FY 2018 Budget Allocation	FY 2019 Budget Allocation	FY 2020 Budget Allocation	FY 2021 Budget Allocation	FY 2022 Budget Allocation	Net Change FY 22 V FY 21
<b><u>ADMIN &amp; MANAGEMENT FULL TIME SALARY</u></b>						
50110 SALARIES	486,062	1,196,320	1,659,518	1,267,622	1,056,118	(211,504)
50111 DIRECTORS SALARIES	654,335	855,883	1,076,964	1,182,653	1,159,370	(23,283)
50112 SUPERVISOR	2,073,711	2,372,399	2,362,550	2,403,685	2,303,486	(100,199)
50113 DEPARTMENT HEADS/PRINCIPALS	10,179,725	9,940,344	8,061,146	8,958,594	7,619,844	(1,338,750)
50118 MANAGEMENT	1,744,697	1,968,117	1,845,847	1,923,296	1,578,877	(344,419)
<b>SUB-TOTAL</b>	15,138,530	16,333,063	15,006,025	15,735,850	13,717,695	(2,018,155)
<b><u>TEACHERS AND CLASSROOM SALARY</u></b>						
50115 TEACHERS FULL TIME	77,462,644	74,686,717	73,656,678	74,343,383	78,021,124	3,677,741
50128 PARAPROFESSIONALS	3,731,781	4,207,831	3,444,881	3,444,881	3,091,529	(353,352)
50116 SUBSTITUTUES	1,369,294	1,500,000	1,650,000	1,550,000	1,650,000	100,000
<b>SUB-TOTAL</b>	82,563,719	80,394,548	78,751,559	79,338,264	82,762,653	3,424,389
<b><u>SUPPORT STAFF SALARY</u></b>						
50119 DROP OUT/TRUANCY	0	0	0	0	0	0
50120 WAGES TEMPORARY	477,596	429,450	485,951	485,951	479,059	(6,892)
50121 CUSTODIANS	4,413,262	4,649,841	5,696,207	5,696,207	4,360,565	(1,335,642)
50122 BUILDING REPAIR	741,124	752,744	775,326	872,079	767,430	(104,649)
50123 GROUNDS	0	0	0	0	0	0
50124 CLERICAL SALARIES	2,753,758	2,535,567	3,160,352	2,946,648	2,505,527	(441,121)
50125 STOCKROOM STAFF	0	0	0	0	0	0
50127 SECURITY STAFF	1,952,228	1,936,370	2,635,464	2,635,464	2,282,526	(352,938)
50129 TRUCK DRIVERS	153,564	153,561	102,376	107,969	95,013	(12,956)
50135 OTHER PERSONNEL	98,375	0	125,000	125,000	125,000	0
50148 CURRICULUM DEVELOPMENT	0	0	0	0	0	0
<b>SUB-TOTAL</b>	10,589,907	10,457,533	12,980,676	12,869,318	10,615,120	(2,254,198)
<b><u>PART TIME &amp; SEASONAL</u></b>						
50117 COACHES	650,000	650,000	650,000	650,000	650,000	0
50126 CAFETERIA STAFF	0	0	0	0	0	0
50136 PART TIME PAYROLL	2,776,483	2,533,091	2,140,533	2,208,763	2,147,217	(61,546)
50138 PERSONNEL-CHARTER SCHOOLS	0	0	0	0	0	0
50139 P.T. PAYROLL(NON-PUBLIC)	0	0	0	0	0	0
50141 SEASONAL HELP	623,111	540,081	498,920	488,920	490,920	2,000
<b>SUB-TOTAL</b>	4,049,594	3,723,172	3,289,453	3,347,683	3,288,137	(59,546)
<b><u>OVERTIME, BENEFITS &amp; OTHER</u></b>						
50130 OVERTIME	605,000	605,000	585,000	605,000	605,000	0
50131 PERFECT ATTENDANCE	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0
50137 TRAINEE COMPENSATION	0	0	0	0	0	0
50140 LONGEVITY	360,000	300,000	275,000	275,000	275,000	0
50147 CUSTODIAL OVERTIME	480,000	480,000	625,000	625,500	625,500	0
50149 TEACHER STIPEND	100,000	100,000	100,000	100,000	100,000	0
50175 EDUCATION INCENTIVE	0	0	0	0	0	0
<b>SUB-TOTAL</b>	1,545,000	1,485,000	1,585,000	1,605,500	1,605,500	0
<b><u>EMPLOYEE BENEFITS</u></b>						
50190 RETIREMENT	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0
51809 HEALTH INSURANCE	0	0	0	0	0	0
51810 RETIREMENT CONTRIBUTION	0	0	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	0	0	0	0	0	0
59933 WORKERS COMPENSATION	0	0	0	0	0	0
59950 EMPLOYMENT COMP	400,000	420,000	435,000	495,000	495,000	0
<b>SUB-TOTAL</b>	2,100,000	2,120,000	2,135,000	2,195,000	2,195,000	0

**BOARD OF EDUCATION  
BUDGET SUMMARY**

Board of Education Category	FY 2018 Budget Allocation	FY 2019 Budget Allocation	FY 2020 Budget Allocation	FY 2021 Budget Allocation	FY 2022 Budget Allocation	Net Change FY 22 V FY 21
<b><u>TRANSPORTATION</u></b>						
53310 MILEAGE	510,580	648,900	635,200	617,400	613,900	(3,500)
53329 SCHOOL SECURITY/MON TRAN	25,000	20,000	20,000	20,000	20,000	0
56600 TRANSPORTATION/BUSING PRIOR YEAR	0	0	0	0	0	0
56601 TRANSPORTATION/BUSING	14,045,298	14,941,298	13,814,537	11,953,973	14,028,973	2,075,000
56602 SPECIAL ED TRANSPORTATION	4,485,471	4,485,471	4,998,927	4,248,895	4,448,895	200,000
56603 TRANSP/TECH SCHOOLS	441,157	441,157	442,480	442,480	452,480	10,000
56604 TRANSIT BUS PASSES	226,375	227,375	227,375	227,375	227,375	0
56605 FIELD TRIPS	195,738	179,063	147,347	147,885	173,191	25,306
56606 INTERDISTRICT TRANSPORTATION	554,749	554,749	1,300,000	1,339,000	1,089,000	(250,000)
56607 OUTPLACEMENT TRANSPORTATION	2,514,795	2,514,795	3,500,000	3,605,000	3,405,000	(200,000)
56608 FIELD TRIPS (NON-PUBLIC)	205,500	205,500	300,000	206,117	206,117	0
<b>SUB-TOTAL</b>	23,204,663	24,218,308	25,385,866	22,808,125	24,664,931	1,856,806
<b><u>TUITION</u></b>						
56671 Tuition	16,595,567	19,389,867	19,302,634	20,302,634	20,669,657	367,023
<b><u>UTILITIES</u></b>						
52210 NATURAL GAS	1,550,000	1,550,000	1,846,500	1,796,500	1,796,500	0
52220 ELECTRICITY	6,150,000	6,150,000	7,809,500	7,609,500	7,709,500	100,000
52235 HEATING FUELS	10,000	10,000	10,000	10,000	10,000	0
52250 WATER	235,760	234,760	234,760	234,760	265,000	30,240
52260 TELEPHONE	598,725	650,000	650,000	646,000	646,000	0
52261 COMMUNICATION/TELEPHONE	0	0	0	0	0	0
52265 TELECOMMUNICATIONS\INTERNET	183,480	60,000	60,000	60,000	90,000	30,000
52290 SEWER USAGE CHARGE	175,440	175,440	175,440	175,440	225,000	49,560
<b>SUB-TOTAL</b>	8,903,405	8,830,200	10,786,200	10,532,200	10,742,000	209,800
<b><u>MAINTENANCE, PROPERTY AND CUSTODIAL</u></b>						
56621 MOVING EXPENSE	75,000	50,000	50,000	50,000	50,000	0
56622 CLEANING	10,000	26,000	26,000	26,000	26,000	0
56623 REPAIRS & MAINTENANCE	180,869	130,306	87,680	92,390	115,518	23,128
56624 BUILDING MAINTENANCE	808,000	808,000	575,000	575,000	575,000	0
56652 RENTAL	2,054,092	1,490,384	589,605	120,000	120,000	0
56656 RENTAL OF EQUIPMENT	15,200	15,200	8,000	8,000	8,000	0
56657 DATA PROCESSING RENTALS	0	0	0	0	0	0
56658 PURCHASED PROPERTY SERVICES	0	0	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	943,929	943,929	725,000	725,000	725,000	0
56665 VEHICLE REPAIRS	80,000	80,000	80,000	80,000	80,000	0
<b>SUB-TOTAL</b>	4,167,090	3,543,819	2,141,285	1,676,390	1,699,518	23,128
<b><u>ALLOWANCE AND TRAVEL</u></b>						
53330 BUSINESS TRAVEL	29,200	29,295	4,000	4,500	4,000	(500)
53350 PROFESSIONAL MEETINGS	64,405	54,000	25,000	33,000	31,150	(1,850)
<b>SUB-TOTAL</b>	93,605	83,295	29,000	37,500	35,150	(2,350)

**BOARD OF EDUCATION  
BUDGET SUMMARY**

<b>Board of Education Category</b>	<b>FY 2018 Budget Allocation</b>	<b>FY 2019 Budget Allocation</b>	<b>FY 2020 Budget Allocation</b>	<b>FY 2021 Budget Allocation</b>	<b>FY 2022 Budget Allocation</b>	<b>Net Change FY 22 V FY 21</b>
<b>INSTRUCTIONAL SUPPLIES</b>						
54409 SOFTWARE	5,000	0	13,000	27,893	39,676	11,783
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0
54411 EQUIPMENT	419,385	242,929	233,358	269,062	243,969	(25,093)
54413 COMPUTER EQUIPMENT	75,253	85,851	100,611	86,085	127,096	41,011
54415 FURNITURE	31,992	44,611	57,810	64,773	150,058	85,285
54482 COMMUNICATION EQUIPMENT	0	0	0	0	0	0
54484 OTHER EQUIPMENT	0	0	0	0	0	0
55100 MATERIALS & SUPPLIES INSTRUCTN	26,295	40,890	0	0	0	0
55101 MATERIALS & SUPPLIES ADMIN	0	9,000	0	0	0	0
55102 PARENT MATERIALS & SUPPLIES	0	0	0	0	0	0
55104 INSTRUC SUPPLIES (CHARTER SCH)	0	0	0	0	0	0
55105 OFFICE/CLASSROOM SUPPLIES	0	0	0	0	0	0
55511 TESTING MATERIALS	145,000	130,100	62,600	62,600	62,600	0
55512 ED. SUPPLY INVENTORY	529,282	366,400	463,745	522,269	545,191	22,922
55520 GENERAL/OFFICE SUPPLY	1,313,925	1,201,420	1,250,413	1,200,914	1,220,050	19,136
55525 ACADEMIC AWARDS	0	0	0	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	0	0	0	0
55531 TEXTBOOKS	486,158	424,809	403,629	449,970	368,087	(81,883)
55532 LIBRARY BOOKS	154,000	160,000	160,000	160,000	132,515	(27,485)
55534 PERIODICALS	2,000	2,000	2,000	2,000	2,000	0
55538 GAS & OIL	115,000	115,000	35,000	35,000	35,000	0
55570 BLDG & GRND MAINT. SUPPLIES	145,000	145,000	100,000	100,000	100,000	0
55571 CUSTODIAL SUPPLIES	667,320	667,320	488,000	488,000	488,000	0
55573 LIGHT BULBS	50,000	50,000	30,000	30,000	30,000	0
55574 OTHER MATERIALS & SUPPLIES	0	0	0	0	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	0	0	0	0
55585 AUDIO-VISUAL SUPPLIES	2,000	2,000	0	0	0	0
55586 UNIFORMS	27,000	21,100	18,100	22,703	21,252	(1,451)
55594 MEDICAL SUPPLIES	0	0	0	0	0	0
56613 COMMUNICATIONS/WEBSITES	2,500	0	0	0	0	0
56615 PRINTING & BINDING	30,500	30,000	30,000	31,000	25,000	(6,000)
56683 STUDENT ACTIVITIES	104,500	155,306	154,700	140,399	151,028	10,629
56684 GRADUATION	17,900	8,100	28,100	25,309	31,689	6,380
56689 EMERGENCY MEDICAL	200,000	203,000	203,000	203,000	203,000	0
56800 PARENT ACTIVITIES	500	2,000	0	0	0	0
56903 PUPIL SERVICES	0	0	0	0	0	0
56904 TUTORS	42,000	34,000	0	0	0	0
<b>SUB-TOTAL</b>	<b>4,592,510</b>	<b>4,140,836</b>	<b>3,834,066</b>	<b>3,920,977</b>	<b>3,976,211</b>	<b>55,234</b>



**BOARD OF EDUCATION  
BUDGET SUMMARY**

<b>Board of Education Category</b>	<b>FY 2018 Budget Allocation</b>	<b>FY 2019 Budget Allocation</b>	<b>FY 2020 Budget Allocation</b>	<b>FY 2021 Budget Allocation</b>	<b>FY 2022 Budget Allocation</b>	<b>Net Change FY 22 V FY 21</b>
<b>OTHER SERVICES</b>						
42301 EDUCATION COST SHARING	0	0	0	0	0	0
42308 STATE DEPT OF EDUCATION GRANTS	0	0	0	0	0	0
46106 OTHER LICENSES, PERMITS & FEES	0	0	0	0	0	0
49119 OTHER MISC REVENUE	0	0	0	0	0	0
56630 FOOD SUPPLIES	0	0	0	0	0	0
56634 LODGING BOARD, SINGLES	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	157,500	157,500	157,500	157,500	157,500	0
56655 REGIS., DUES, & SUBSCRIPTONS	77,500	125,000	130,000	116,500	143,985	27,485
56678 IN SERVICE TRAINING	3,000	0	0	0	0	0
56681 HOMELESS SERVICES	0	0	0	0	0	0
56682 HOMELESS TRANSPORTATION	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	12,978,107	11,792,556	11,840,433	13,706,756	13,578,140	(128,616)
56696 LEGAL/LAWYERS FEES	450,000	400,000	400,000	400,000	400,000	0
56697 OTHER PURCHASED SERVICES BOE	0	14,000	14,000	18,500	17,500	(1,000)
56699 MISC EXPENSE	0	0	0	0	0	0
568000 DO NOT USE IMPROPER CODING	0	0	0	0	0	0
58989 INNOVATION BASED BUDGETING	0	0	0	0	0	0
59932 CLAIMS/INC FY 1999	9,000	10,000	450,000	450,000	450,000	0
59977 BOE TRANSFER IN/OUT	0	0	0	0	0	0
<b>SUB-TOTAL</b>	13,675,107	12,499,056	12,991,933	14,849,256	14,747,125	(102,131)

**CONTIGENCY/INTER-DISTRICT REVENUE**

58999 CONTINGENCIES	0	0	0	0	0	0
<b>***FY 2016, classified as its own fund per CFO and State.</b>						

<b>Board of Education Category Summary</b>	<b>FY 2018 Budget Allocation</b>	<b>FY 2019 Budget Allocation</b>	<b>FY 2020 Budget Allocation</b>	<b>FY 2021 Budget Allocation</b>	<b>FY 2022 Budget Allocation</b>	<b>Net Change FY 22 V FY 21</b>
ADMIN & MANAGEMENT FULL TIME SALARY	15,138,530	16,333,063	15,006,025	15,735,850	13,717,695	(2,018,155)
TEACHERS AND CLASSROOM SALARY	82,563,719	80,394,548	78,751,559	79,338,264	82,762,653	3,424,389
SUPPORT STAFF SALARY	10,589,907	10,457,533	12,980,676	12,869,318	10,615,120	(2,254,198)
PART TIME & SEASONAL	4,049,594	3,723,172	3,289,453	3,347,683	3,288,137	(59,546)
OVERTIME, BENEFITS & OTHER	1,545,000	1,485,000	1,585,000	1,605,500	1,605,500	0
EMPLOYEE BENEFITS	2,100,000	2,120,000	2,135,000	2,195,000	2,195,000	0
TRANSPORTATION	23,204,663	24,218,308	25,385,866	22,808,125	24,664,931	1,856,806
TUITION	16,595,567	19,389,867	19,302,634	20,302,634	20,669,657	367,023
UTILITIES	8,903,405	8,830,200	10,786,200	10,532,200	10,742,000	209,800
MAINTENANCE, PROPERTY AND CUSTODIAL	4,167,090	3,543,819	2,141,285	1,676,390	1,699,518	23,128
ALLOWANCE AND TRAVEL	93,605	83,295	29,000	37,500	35,150	(2,350)
INSTRUCTIONAL SUPPLIES	4,592,510	4,140,836	3,834,066	3,920,977	3,976,211	55,234
OTHER SERVICES	13,675,107	12,499,056	12,991,933	14,849,256	14,747,125	(102,131)
CONTIGENCY/INTER-DISTRICT REVENUE	0	0	0	0	0	0
BOE PROPOSED BUDGET REQUEST INCREASE	0	0	0	0	0	0
<b>BOARD OF EDUCATION Total</b>	187,218,697	187,218,697	188,218,697	189,218,697	190,718,697	1,500,000

**BOARD OF EDUCATION**  
Actual Expenditures FY 2014-2020

Board of Education Category	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>ADMIN &amp; MANAGEMENT FULL TIME SALARY</b>							
50110 SALARIES	548,000	872,997	1,126,027	663,886	928,157	1,320,765	1,253,019
50111 DIRECTORS SALARIES	788,176	724,324	533,333	723,474	629,064	987,762	946,331
50112 SUPERVISOR	2,261,987	2,495,136	2,100,609	2,389,038	2,440,856	2,267,280	2,279,247
50113 DEPARTMENT HEADS/PRINCIPALS	11,093,906	11,749,776	10,017,773	10,101,546	11,320,543	11,536,163	12,236,134
50118 MANAGEMENT	2,103,505	2,308,326	1,782,283	1,501,156	1,352,737	1,594,906	1,511,030
<b>SUB-TOTAL</b>	<b>16,795,573</b>	<b>18,150,558</b>	<b>15,560,026</b>	<b>15,379,100</b>	<b>16,671,356</b>	<b>17,706,876</b>	<b>18,225,761</b>
<b>TEACHERS AND CLASSROOM SALARY</b>							
50115 TEACHERS FULL TIME	97,396,986	96,270,718	76,521,008	78,320,907	85,022,465	78,812,230	81,378,972
50128 PARAPROFESSIONALS	2,776,842	3,613,343	1,867,911	3,348,959	2,924,304	3,378,651	3,446,318
50116 SUBSTITUTES	1,683,193	1,628,801	1,459,863	1,432,654	1,714,931	1,665,787	1,654,157
<b>SUB-TOTAL</b>	<b>101,857,021</b>	<b>101,512,862</b>	<b>79,848,782</b>	<b>83,102,519</b>	<b>89,661,700</b>	<b>83,856,667</b>	<b>86,479,447</b>
<b>SUPPORT STAFF SALARY</b>							
50119 DROP OUT/TRUANCY	0	0	0	0	0	0	0
50120 WAGES TEMPORARY	903,487	809,384	460,458	440,471	411,395	549,805	568,956
50121 CUSTODIANS	4,162,282	4,394,012	4,118,848	4,569,913	4,733,046	4,709,306	4,689,422
50122 BUILDING REPAIR	600,535	585,502	534,580	667,231	735,796	746,574	706,836
50123 GROUNDS	0	0	0	0	0	0	0
50124 CLERICAL SALARIES	3,069,871	3,063,347	2,801,617	2,710,680	2,562,416	2,796,890	2,677,492
50125 STOCKROOM STAFF	0	0	0	0	0	0	0
50127 SECURITY STAFF	1,926,034	1,965,314	1,923,531	1,982,203	2,091,740	2,293,271	2,327,016
50129 TRUCK DRIVERS	123,305	144,891	147,328	151,316	146,311	102,374	105,306
50135 OTHER PERSONNEL	125,655	124,087	110,330	111,241	96,634	97,590	96,892
50148 CURRICULUM DEVELOPMENT	0	0	0	0	0	0	0
<b>SUB-TOTAL</b>	<b>10,911,170</b>	<b>11,086,537</b>	<b>10,096,692</b>	<b>10,633,056</b>	<b>10,777,339</b>	<b>11,295,810</b>	<b>11,171,920</b>
<b>PART TIME &amp; SEASONAL</b>							
50117 COACHES	668,265	661,653	0	632,328	650,308	546,101	496,678
50126 CAFETERIA STAFF	0	0	0	0	0	0	0
50136 PART TIME PAYROLL	5,474,385	5,499,806	3,835,390	3,221,978	2,650,914	1,415,377	1,566,133
50138 PERSONNEL-CHARTER SCHOOLS	0	0	0	0	0	0	0
50139 P.T. PAYROLL(NON-PUBLIC)	0	0	0	0	0	0	0
50141 SEASONAL HELP	883,286	800,673	637,794	779,719	329,044	253,585	120,469
<b>SUB-TOTAL</b>	<b>7,025,936</b>	<b>6,962,132</b>	<b>4,473,185</b>	<b>4,634,024</b>	<b>3,630,266</b>	<b>2,215,063</b>	<b>2,183,280</b>
<b>OVERTIME, BENEFITS &amp; OTHER</b>							
50130 OVERTIME	501,845	565,846	473,074	666,924	519,850	342,006	458,226
50131 PERFECT ATTENDANCE	0	0	0	0	0	0	0
50132 PAY DIFFERENTIAL	0	0	0	0	0	0	0
50137 TRAINEE COMPENSATION	0	0	0	0	0	0	0
50140 LONGEVITY	343,697	340,538	341,916	276,932	246,431	253,677	239,177
50147 CUSTODIAL OVERTIME	443,056	514,069	317,524	570,778	748,394	739,267	783,626
50149 TEACHER STIPEND	208,998	208,826	163,146	91,023	128,244	98,617	48,188
50175 EDUCATION INCENTIVE	0	0	0	0	0	0	0
<b>SUB-TOTAL</b>	<b>1,497,596</b>	<b>1,629,280</b>	<b>1,295,659</b>	<b>1,605,656</b>	<b>1,642,919</b>	<b>1,433,568</b>	<b>1,529,217</b>
<b>EMPLOYEE BENEFITS</b>							
50190 RETIREMENT	1,997,483	1,397,396	1,530,066	1,690,627	1,671,092	1,164,372	1,346,719
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
51809 HEALTH INSURANCE	0	0	0	10	93	25	9
51810 RETIREMENT CONTRIBUTION	0	0	0	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	0	0	0	0	0	0	0
59933 WORKERS COMPENSATION	0	0	0	0	0	0	0
59950 EMPLOYMENT COMP	569,724	412,983	321,649	379,974	488,104	453,948	352,098
<b>SUB-TOTAL</b>	<b>2,567,207</b>	<b>1,810,379</b>	<b>1,851,715</b>	<b>2,070,611</b>	<b>2,159,289</b>	<b>1,618,345</b>	<b>1,698,827</b>

**BOARD OF EDUCATION**  
**Actual Expenditures FY 2014-2020**

<b>Board of Education Category</b>		<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>TRANSPORTATION</u></b>								
53310	MILEAGE	524,098	584,396	577,986	583,571	622,567	488,493	394,148
53329	SCHOOL SECURITY/MON TRAN	97,960	21,055	12,188	2,694	1,583	2,890	1,695
56600	TRANSPORTATION/BUSING PRIOR YEAR	0	0	0	0	0	0	547,818
56601	TRANSPORTATION/BUSING	11,377,019	11,529,190	12,137,845	13,718,284	14,599,084	14,905,235	14,475,927
56602	SPECIAL ED TRANSPORTATION	4,491,597	4,447,985	4,260,577	4,326,870	4,608,508	4,984,031	4,279,927
56603	TRANSP/TECH SCHOOLS	329,135	449,257	397,454	454,628	435,256	461,387	391,972
56604	TRANSIT BUS PASSES	212,831	255,007	201,017	126,181	207,993	150,432	138,588
56605	FIELD TRIPS	222,919	233,076	145,215	145,026	90,791	29,184	26,427
56606	INTERDISTRICT TRANSPORTATION	619,631	1,030,595	759,388	0	75,286	1,330,122	1,086,598
56607	OUTPLACEMENT TRANSPORTATION	2,188,821	2,508,350	3,214,676	3,407,231	3,594,230	3,157,470	3,139,926
56608	FIELD TRIPS (NON-PUBLIC)	201,907	189,691	118,540	109,425	203,900	2,154	41,527
<b>SUB-TOTAL</b>		<b>20,265,919</b>	<b>21,248,601</b>	<b>21,824,885</b>	<b>22,873,908</b>	<b>24,439,198</b>	<b>25,511,399</b>	<b>24,524,553</b>
<b><u>TUITION</u></b>								
56671	Tuition	14,080,034	14,842,461	15,196,572	16,222,779	17,237,451	18,239,539	19,121,387
<b><u>UTILITIES</u></b>								
52210	NATURAL GAS	2,721,080	1,687,778	1,345,824	1,577,029	1,782,163	1,774,777	1,382,529
52220	ELECTRICITY	6,229,529	6,348,749	5,496,331	6,133,236	5,820,935	6,616,102	4,922,402
52235	HEATING FUELS	0	5,604	0	0	0	0	0
52250	WATER	241,124	262,511	236,921	266,091	304,278	320,508	319,016
52260	TELEPHONE	543,797	164,532	328,372	516,195	511,932	653,316	533,229
52261	COMMUNICATION/TELEPHONE	0	0	0	0	0	0	0
52265	TELECOMMUNICATIONS\INTERNET	131,822	85,870	65,822	65,898	6,504	58,941	58,338
52290	SEWER USAGE CHARGE	193,092	201,834	177,666	197,896	203,702	223,062	239,915
<b>SUB-TOTAL</b>		<b>10,060,445</b>	<b>8,756,877</b>	<b>7,650,936</b>	<b>8,756,344</b>	<b>8,629,513</b>	<b>9,646,706</b>	<b>7,455,428</b>
<b><u>MAINTENANCE, PROPERTY AND CUSTODIAL</u></b>								
56621	MOVING EXPENSE	135,084	75,771	48,358	51,066	54,435	81,413	23,662
56622	CLEANING	6,000	6,000	6,000	10,186	19,545	19,515	19,553
56623	REPAIRS & MAINTENANCE	98,062	30,746	137,792	71,767	46,262	46,300	54,453
56624	BUILDING MAINTENANCE	1,084,688	955,530	622,105	197,197	397,096	411,082	406,404
56652	RENTAL	2,571,474	2,618,624	2,709,360	1,731,839	1,710,160	868,883	71,324
56656	RENTAL OF EQUIPMENT	17,953	18,159	10,419	7,743	6,581	4,237	5,995
56657	DATA PROCESSING RENTALS	0	0	0	0	0	0	0
56658	PURCHASED PROPERTY SERVICES	0	0	0	0	0	0	0
56662	MAINTENANCE AGREEMENT SERVICE	736,779	672,086	667,556	550,820	638,572	696,521	386,000
56665	VEHICLE REPAIRS	58,816	61,150	52,373	28,290	37,475	37,813	55,493
<b>SUB-TOTAL</b>		<b>4,708,855</b>	<b>4,438,066</b>	<b>4,253,963</b>	<b>2,648,909</b>	<b>2,910,126</b>	<b>2,165,765</b>	<b>1,022,883</b>
<b><u>ALLOWANCE AND TRAVEL</u></b>								
53330	BUSINESS TRAVEL	20,895	40,507	21,815	13,609	17,337	5,015	7,039
53350	PROFESSIONAL MEETINGS	20,150	37,597	52,204	18,934	10,584	23,122	7,207
<b>SUB-TOTAL</b>		<b>41,045</b>	<b>78,104</b>	<b>74,020</b>	<b>32,543</b>	<b>27,921</b>	<b>28,138</b>	<b>14,246</b>

**BOARD OF EDUCATION**  
**Actual Expenditures FY 2014-2020**

<b>Board of Education Category</b>	<b>FY 2014 Actual Expenses</b>	<b>FY 2015 Actual Expenses</b>	<b>FY 2016 Actual Expenses</b>	<b>FY 2017 Actual Expenses</b>	<b>FY 2018 Actual Expenses</b>	<b>FY 2019 Actual Expenses</b>	<b>FY 2020 Actual Expenses</b>
<b><u>INSTRUCTIONAL SUPPLIES</u></b>							
54409 SOFTWARE	0	0	9,311	10,804	0	0	6,338
54410 OFFICE & LAB EQUIPMENT	0	0	0	0	0	0	0
54411 EQUIPMENT	677,642	717,917	525,205	290,285	132,672	72,275	112,130
54413 COMPUTER EQUIPMENT	0	0	30,435	90,015	46,234	5,984	10,311
54415 FURNITURE	6,451	0	31,408	45,683	3,459	312	8,330
54482 COMMUNICATION EQUIPMENT	0	0	0	0	0	0	0
54484 OTHER EQUIPMENT	0	0	0	0	0	0	0
55100 MATERIALS & SUPPLIES INSTRUCTN	865,348	696,858	257,089	109,203	34,678	28,311	(90)
55101 MATERIALS & SUPPLIES ADMIN	167,909	179,303	31,381	805	0	5,229	0
55102 PARENT MATERIALS & SUPPLIES	0	0	0	0	0	0	0
55104 INSTRUC SUPPLIES (CHARTER SCH)	0	0	0	0	0	0	0
55105 OFFICE/CLASSROOM SUPPLIES	0	0	86,586	5,534	0	0	0
55511 TESTING MATERIALS	72,126	107,708	93,811	107,769	108,149	60,521	42,977
55512 ED. SUPPLY INVENTORY	327,808	340,409	448,416	378,451	278,612	224,738	256,778
55520 GENERAL/OFFICE SUPPLY	951,318	1,186,564	1,049,125	1,057,994	903,685	793,690	831,065
55525 ACADEMIC AWARDS	4,301	3,272	4,410	162	0	0	0
55530 BOOKS, MAPS, ETC.	0	0	3,857	0	0	0	0
55531 TEXTBOOKS	489,168	465,755	444,945	306,563	337,360	208,207	267,676
55532 LIBRARY BOOKS	170,647	161,338	149,286	24,873	130,362	100,248	91,917
55534 PERIODICALS	87	2,341	4,260	1,992	821	(2,420)	0
55538 GAS & OIL	90,316	85,051	75,827	54,150	53,425	55,944	45,592
55570 BLDG & GRND MAINT. SUPPLIES	158,340	134,191	182,437	135,655	114,866	141,204	119,756
55571 CUSTODIAL SUPPLIES	646,102	648,568	566,196	621,748	608,649	469,488	396,903
55573 LIGHT BULBS	38,829	49,325	39,141	27,552	29,507	17,431	28,084
55574 OTHER MATERIALS & SUPPLIES	0	0	550	0	582	0	0
55579 DUPLICATING & PHOTO SUPPLIES	0	0	1,780	131	0	0	0
55585 AUDIO-VISUAL SUPPLIES	0	0	75,119	4,613	0	0	0
55586 UNIFORMS	20,422	2,721	37,884	18,826	194	17,000	23,179
55594 MEDICAL SUPPLIES	0	0	2,398	1,293	0	0	0
56613 COMMUNICATIONS/WEBSITES	195	0	1,050	4,200	0	0	0
56615 PRINTING & BINDING	13,923	11,907	16,271	17,476	22,390	17,641	0
56683 STUDENT ACTIVITIES	120,827	120,215	114,775	106,862	91,548	86,072	60,882
56684 GRADUATION	30,884	36,069	29,911	15,162	14,268	10,041	16,165
56689 EMERGENCY MEDICAL	164,428	181,782	191,599	191,101	187,538	190,896	187,745
56800 PARENT ACTIVITIES	0	0	0	0	0	0	0
56903 PUPIL SERVICES	0	0	0	0	0	0	0
56904 TUTORS	0	0	3,391	0	16,199	0	0
<b>SUB-TOTAL</b>	<b>5,017,070</b>	<b>5,131,294</b>	<b>4,507,855</b>	<b>3,628,902</b>	<b>3,115,198</b>	<b>2,502,811</b>	<b>2,505,737</b>

**BOARD OF EDUCATION**  
Actual Expenditures FY 2014-2020

Board of Education Category	FY 2014 Actual Expenses	FY 2015 Actual Expenses	FY 2016 Actual Expenses	FY 2017 Actual Expenses	FY 2018 Actual Expenses	FY 2019 Actual Expenses	FY 2020 Actual Expenses
<b>OTHER SERVICES</b>							
42301 EDUCATION COST SHARING	0	0	0	0	0	0	0
42308 STATE DEPT OF EDUCATION GRANTS	0	0	0	0	0	0	0
46106 OTHER LICENSES, PERMITS & FEES	0	0	0	0	0	0	0
49119 OTHER MISC REVENUE	0	0	0	0	0	0	0
56630 FOOD SUPPLIES	0	0	0	0	0	0	0
56634 LODGING BOARD, SINGLES	0	0	0	0	0	0	0
56650 POSTAGE & FREIGHT	160,644	147,502	151,292	121,084	140,958	144,145	137,134
56655 REGIS., DUES, & SUBSCRIPTONS	109,803	104,843	121,905	85,406	69,663	89,449	125,801
56678 IN SERVICE TRAINING	0	0	14,444	12,251	3,000	0	0
56681 HOMELESS SERVICES	0	0	0	0	0	0	0
56682 HOMELESS TRANSPORTATION	0	0	0	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	16,364,481	15,441,527	12,956,955	12,739,234	11,893,327	12,173,156	11,215,752
56696 LEGAL/LAWYERS FEES	390,520	283,524	321,034	303,630	384,367	754,811	390,815
56697 OTHER PURCHASED SERVICES BOE	190,395	147,829	225	0	0	14,272	15,643
56699 MISC EXPENSE	0	0	0	0	0	0	0
568000 DO NOT USE IMPROPER CODING	0	0	0	0	0	0	0
58989 INNOVATION BASED BUDGETING	0	0	0	0	0	0	0
59932 CLAIMS/INC FY 1999	147,850	108,530	7,020	0	10,508	54,658	400,000
59977 BOE TRANSFER IN/OUT	0	0	0	0	0	0	0
<b>SUB-TOTAL</b>	<b>17,363,694</b>	<b>16,233,755</b>	<b>13,572,876</b>	<b>13,261,604</b>	<b>12,501,824</b>	<b>13,230,490</b>	<b>12,285,145</b>

**CONTINGENCY/INTER-DISTRICT REVENUE**

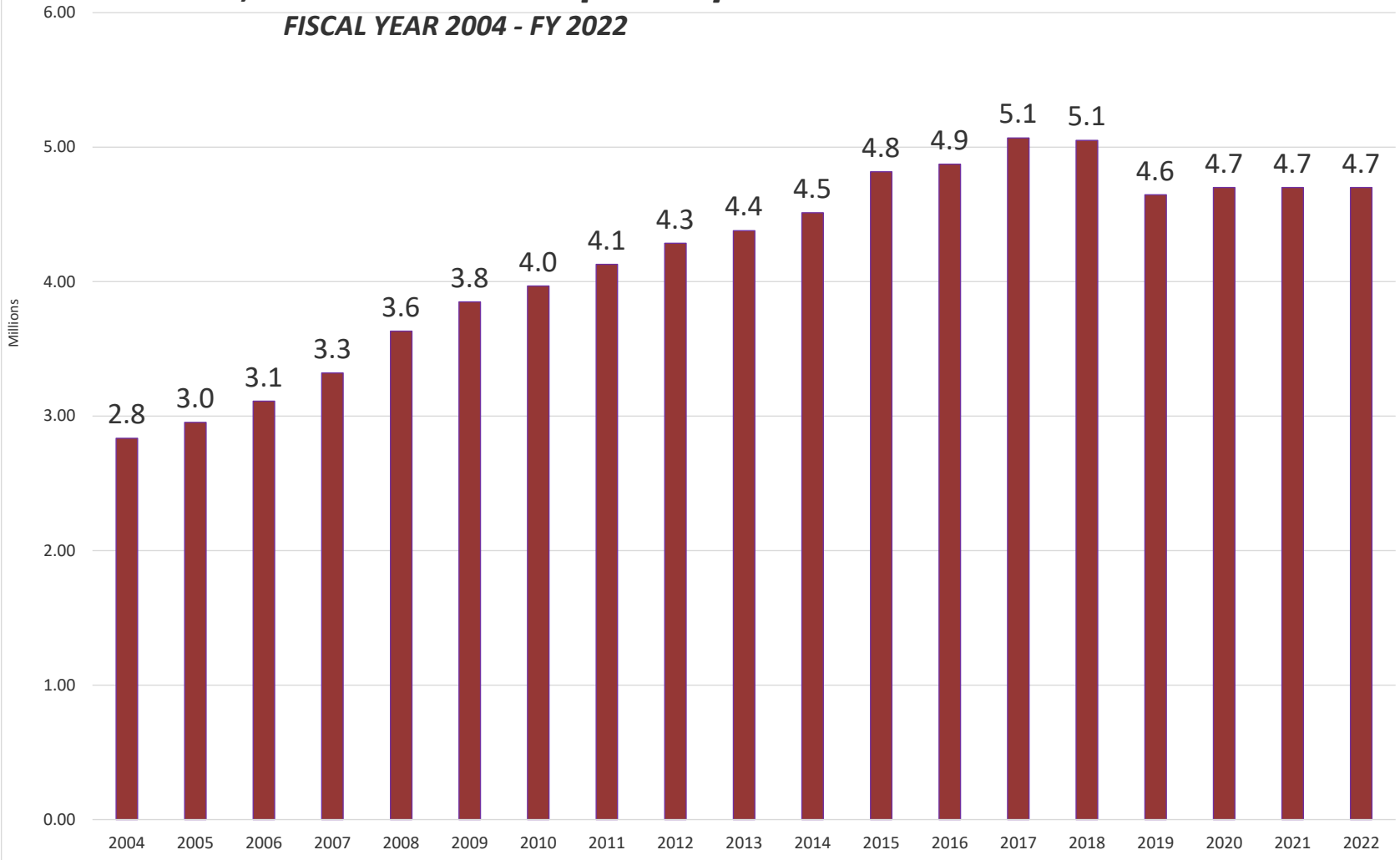
58999 CONTINGENCIES	(34,992,532)	(34,678,830)	0	0	0	0	0
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\*\*\*FY 2016, classified as its own fund per CFO and State.

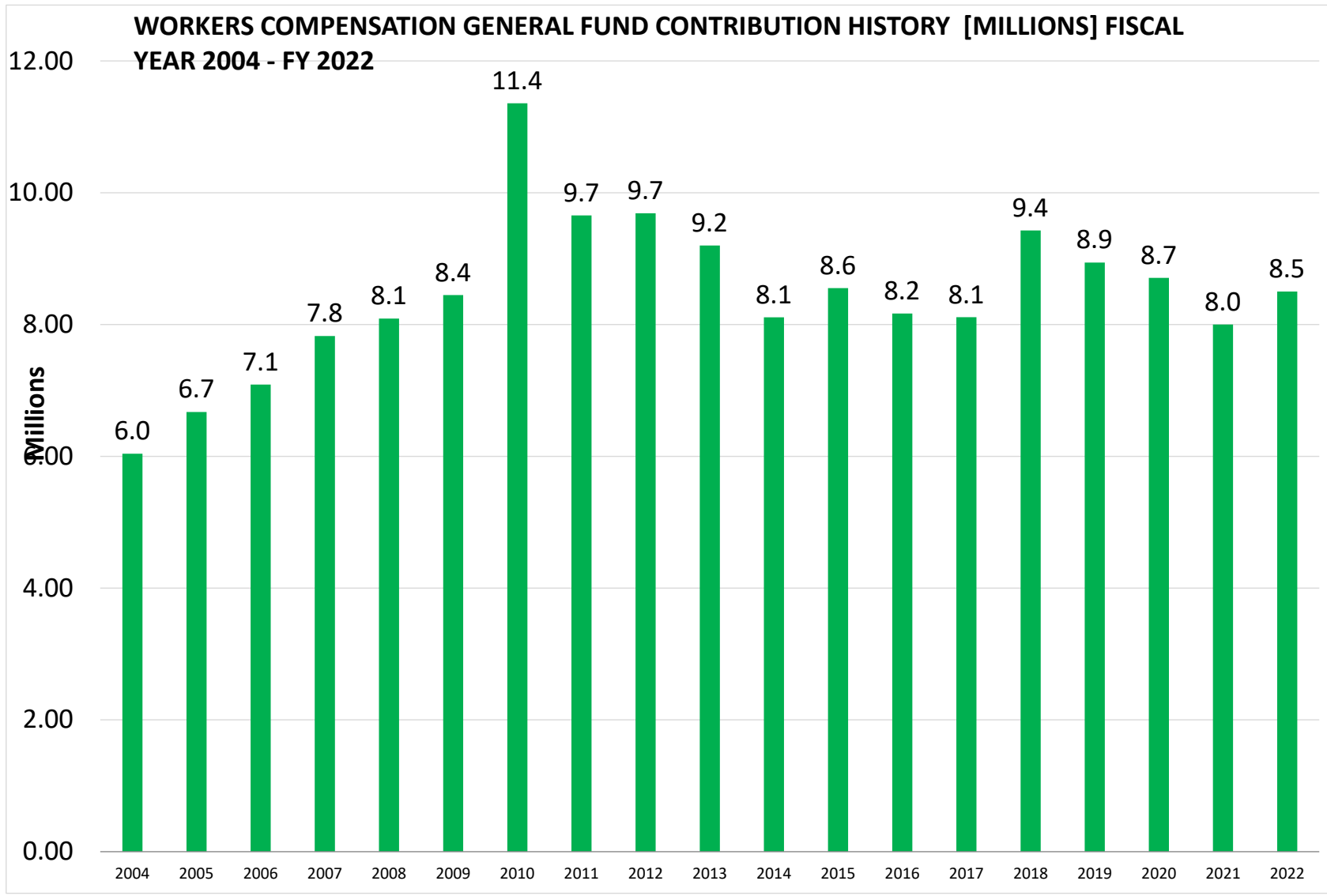
Board of Education Category Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual
ADMIN & MANAGEMENT FULL TIME SALARY	\$16,795,573	\$18,150,558	\$15,560,026	\$15,379,100	16,671,356	17,706,876	18,225,761
TEACHERS AND CLASSROOM SALARY	\$101,857,021	\$101,512,862	\$79,848,782	\$83,102,519	89,661,700	83,856,667	86,479,447
SUPPORT STAFF SALARY	\$10,911,170	\$11,086,537	\$10,096,692	\$10,633,056	10,777,339	11,295,810	11,171,920
PART TIME & SEASONAL	\$7,025,936	\$6,962,132	\$4,473,185	\$4,634,024	3,630,266	2,215,063	2,183,280
OVERTIME, BENEFITS & OTHER	\$1,497,596	\$1,629,280	\$1,295,659	\$1,605,656	1,642,919	1,433,568	1,529,217
EMPLOYEE BENEFITS	\$2,567,207	\$1,810,379	\$1,851,715	\$2,070,611	2,159,289	1,618,345	1,698,827
TRANSPORTATION	\$20,265,919	\$21,248,601	\$21,824,885	\$22,873,908	24,439,198	25,511,399	24,524,553
TUITION	\$14,080,034	\$14,842,461	\$15,196,572	\$16,222,779	17,237,451	18,239,539	19,121,387
UTILITIES	\$10,060,445	\$8,756,877	\$7,650,936	\$8,756,344	8,629,513	9,646,706	7,455,428
MAINTENANCE, PROPERTY AND CUSTODIAL ALLOWANCE AND TRAVEL	\$4,708,855	\$4,438,066	\$4,253,963	\$2,648,909	2,910,126	2,165,765	1,022,883
INSTRUCTIONAL SUPPLIES	\$41,045	\$78,104	\$74,020	\$32,543	27,921	28,138	14,246
OTHER SERVICES	\$5,017,070	\$5,131,294	\$4,507,855	\$3,628,902	3,115,198	2,502,811	2,505,737
CONTINGENCY/INTER-DISTRICT REVENUE	(\$17,363,694)	(\$16,233,755)	\$13,572,876	\$13,261,604	12,501,824	13,230,490	12,285,145
BOE PROPOSED BUDGET REQUEST INCREASE	\$0	\$0	\$0	\$0	0	0	0
<b>BOARD OF EDUCATION Total</b>	<b>\$177,199,032</b>	<b>\$177,202,076</b>	<b>\$180,207,166</b>	<b>\$184,849,956</b>	<b>193,404,100</b>	<b>189,451,176</b>	<b>188,217,832</b>

**FICA/MEDICAL GENERAL FUND [MILLIONS]**

**FISCAL YEAR 2004 - FY 2022**

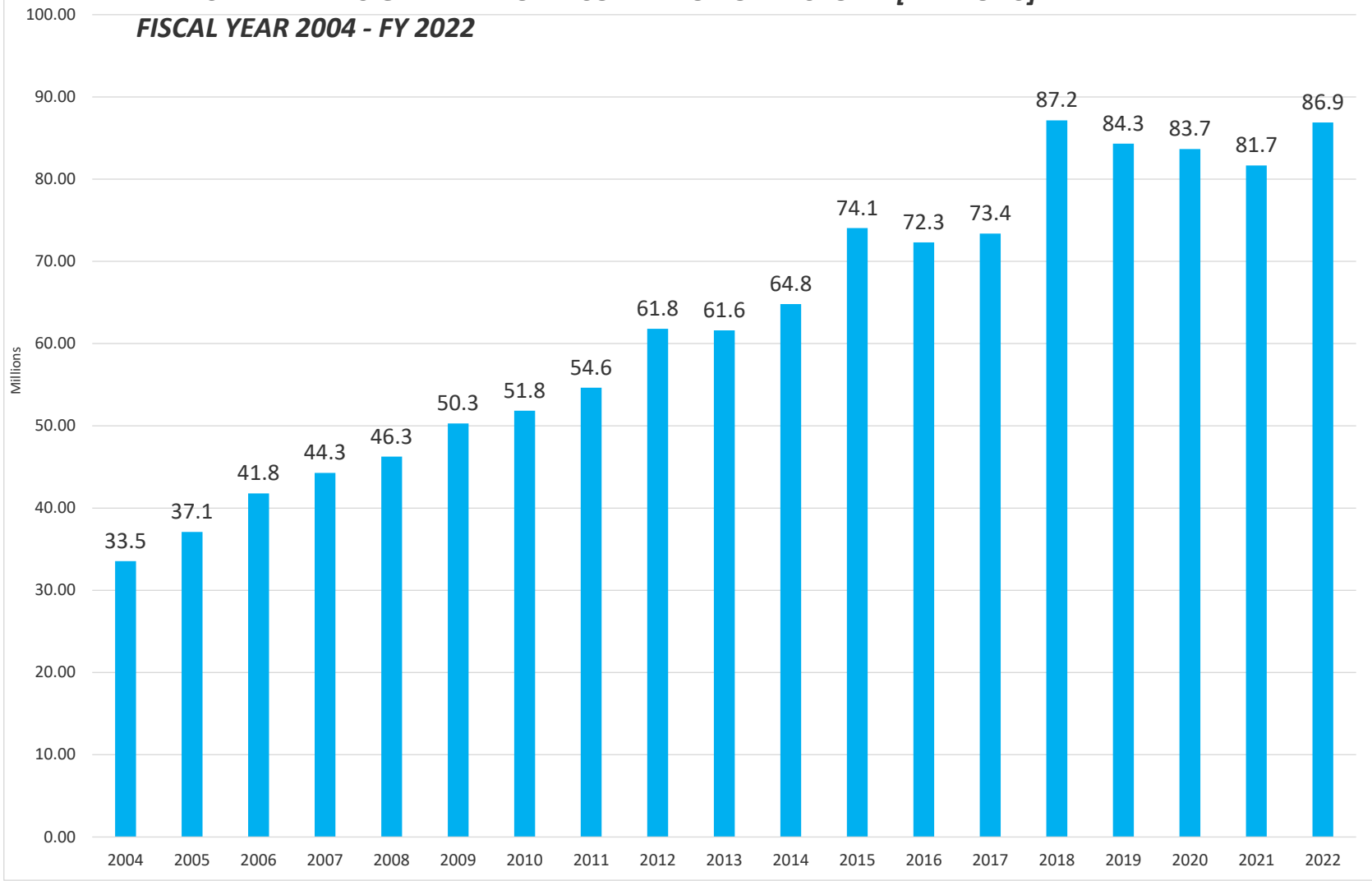


**FY 2004-2020 Actual  
FY 2021 & 2022 Budget**



FY 2004-2020 Actual  
FY 2021 & 2022 Budget

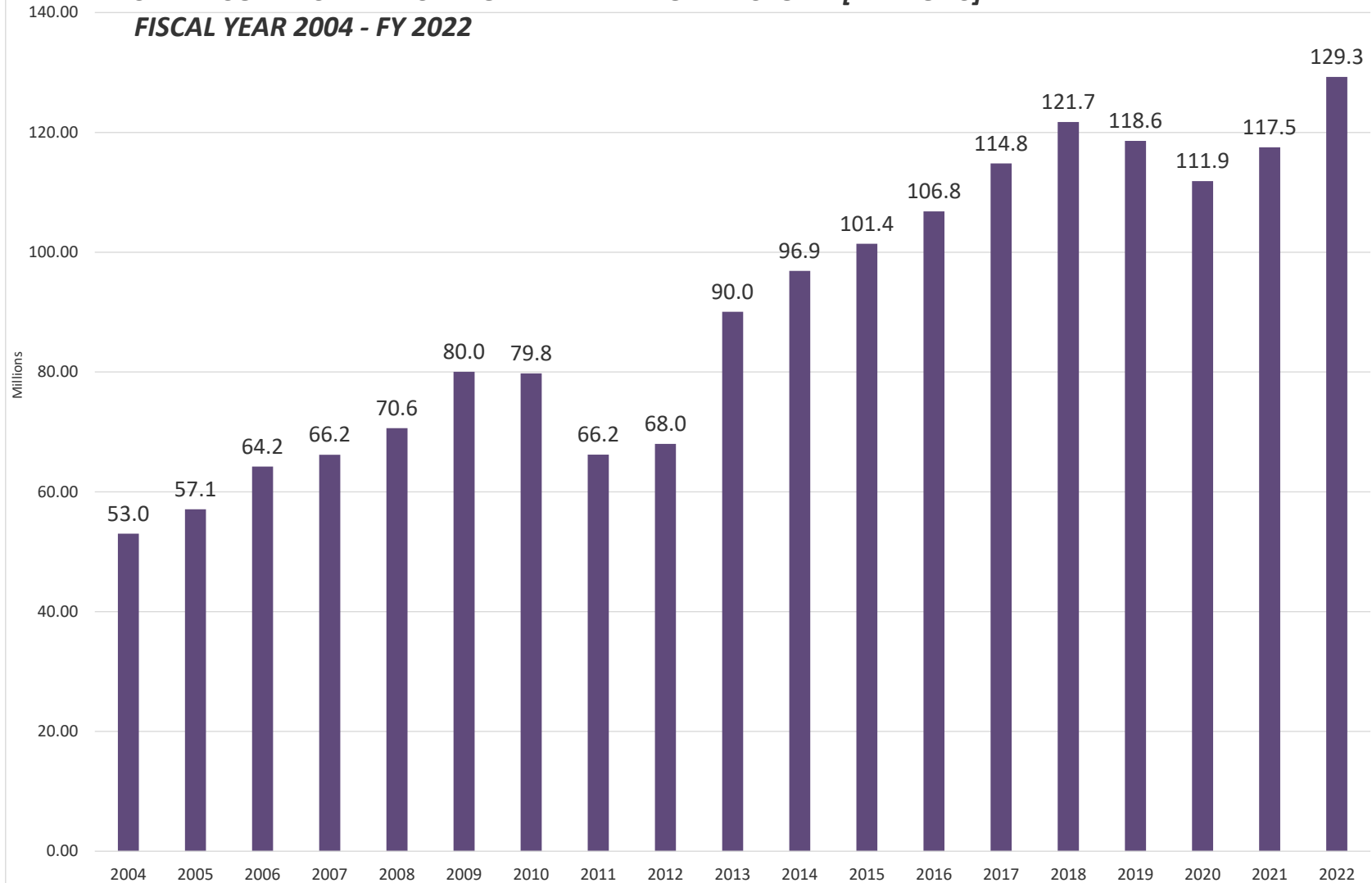
**MEDICAL BENEFITS GENERAL FUND CONTRIBUTION HISTORY [MILLIONS]**  
**FISCAL YEAR 2004 - FY 2022**



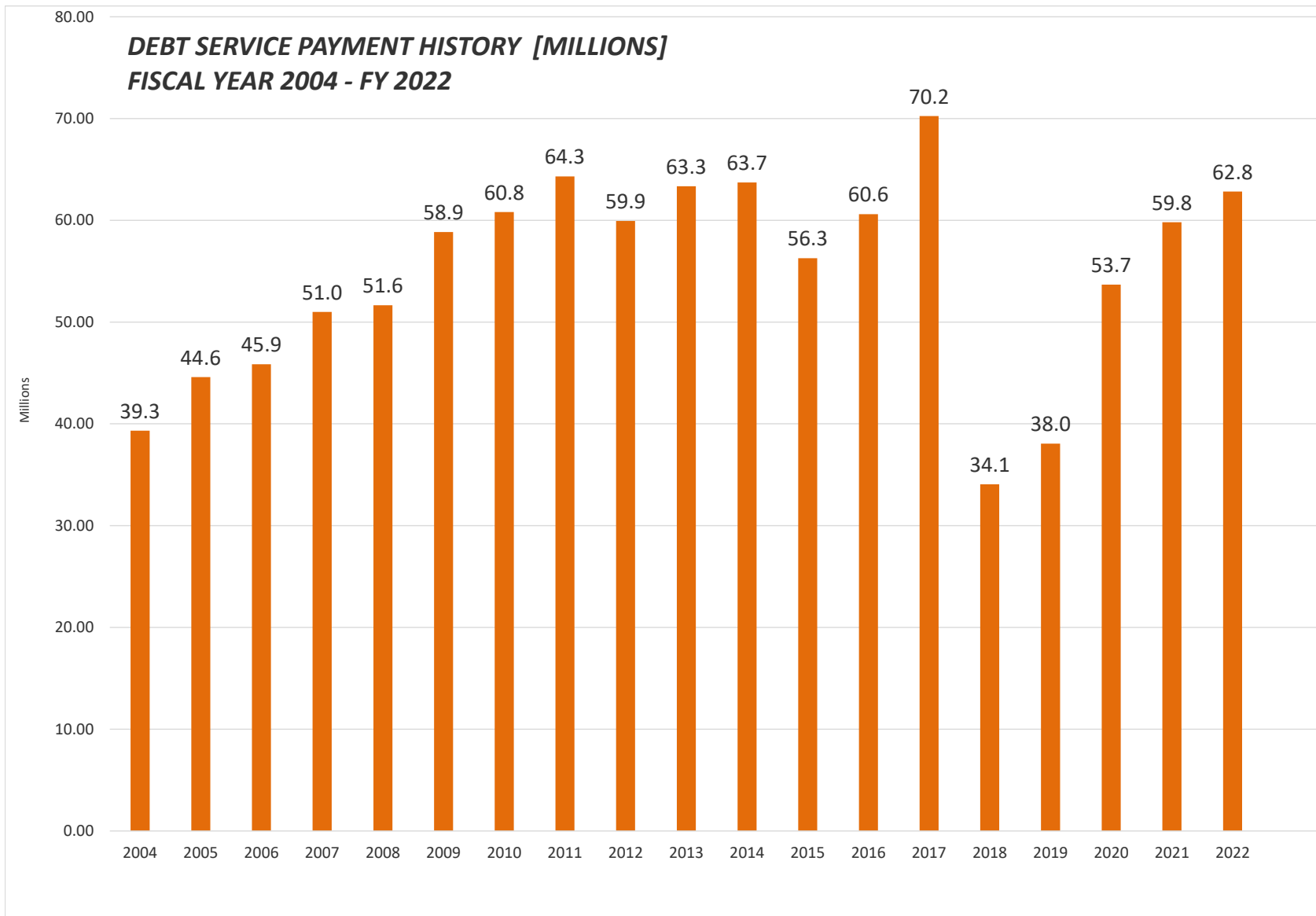
**FY 2004-2020 Actual**  
**FY 2021 & 2022 Budget**



**SELF INSURANCE MEDICAL FUND EXPENDITURE HISTORY [MILLIONS]**  
**FISCAL YEAR 2004 - FY 2022**



FY 2004-2020 Actual  
FY 2021 & 2022 Budget



FY 2004-2020 Actual  
FY 2021 & 2022 Budget

## **A. PERSONNEL ADDITIONS/CHANGES/TRANSFERS**

The below are changes to various General Fund positions

### **Department of Finance**

- I. Added a PT Accounts Payable Auditor II +\$27,000
- II. Added a PT Collections Service Clerk + \$27,000
- III. Added a PT Data Control Clerk II + \$27,000

### **Office of the Assessor**

- I. Removed Office Manager position (\$1.00)

### **City Town Clerk**

- I. Eliminated position Land Records Specialist (\$49,695) and reclassified to Elections/Land Records Specialist (\$53,169)

### **Police Services**

- I. Added two Seargent positions +\$175,632
- II. Funded dollar Police Mechanic position +\$63,752
- III. Eliminated Police Records Position (\$40,343)

### **Fire Services**

- I. Increased Fire chief salary +\$8,500

### **Health Department**

- I. Added three Public Health Nursing positions +\$136,503
- II. Removed Public Health Nurse dollar position (\$1.00)

### **Engineering**

- I. Removed Chief Civil Engineer dollar position (\$1.00)

### **Parks and Public Works**

- I. Removed Tree Trimmer II dollar position (\$1.00)

### **Transportation, Traffic and Parking**

- I. Removed Traffic Maintenance Worker II dollar position (\$1.00)

### **Office of Building, Inspection and Enforcement**

- I. Added Building Plans Examiner position +\$78,213

## GENERAL FUND POSITION COUNT

	<u>Department</u>	FY 2006-07 Approved			FY 2008-09 Approved			FY 2019-20 Approved			FY 2020-21 -BOA			FY 2021-22 -Board of Alder			+/- BOA FY 22 VS FY 21			
		Full Time	Part Time	Dollar Funded	Full Time	Part Time	Dollar Funded	Full Time	Part Time	Dollar Funded	Full Time	Part Time	Dollar Funded	Full Time	Part Time	Dollar Funded	Full Time	Part Time	Dollar Funded	Total +/-
111	Legislative Services	10	30	0	10	30	0	10	30	0	10	30	0	10	30	0	0	0	0	0
131	Mayor's Office	12	1	0	10	1	1	11	0	1	10	0	0	10	0	0	0	0	0	0
132	Chief Admin. Office	7	0	2	7	0	0	12	0	1	11	0	0	11	0	0	0	0	0	0
133	Corporation Counsel	22	1	0	21	1	1	21	0	0	21	0	0	21	0	0	0	0	0	0
135	Office of Labor Relations	2	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
136	Human Resources	5	0	1	7	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
137	Finance	51	0	0	68	2	5	58	3	0	58	3	0	59	6	0	1	3	0	4
138	Office of Technology	12	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
139	Assessor's Office	7	0	0	7	0	0	12	0	0	11	0	1	11	0	0	0	0	(1)	(1)
142	Bureau of Purchases	2	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
152	Public Library	48	1	2	47	1	3	46	1	2	48	1	0	48	1	0	0	0	0	0
160	Parks & Recreation	68	7	0	68	6	1	58	3	1	0	0	0	0	0	0	0	0	0	0
161	City/Town Clerk	5	0	0	5	0	0	5	0	1	6	0	0	6	0	0	0	0	0	0
162	Registrar of Voters	6	0	0	6	0	0	6	1	0	6	1	0	6	1	0	0	0	0	0
200	Public Safety Commun.	0	0	0	0	0	0	57	0	0	55	0	0	55	0	0	0	0	0	0
201	Police Service Non-Sworn	92	20	5	121	18	2	58	0	2	56	0	1	55	0	0	(1)	0	(1)	(2)
	<b><u>Police Service-Sworn</u></b>																			
	Police Chief	1	0	0	1	0	0	1	0	0	1	0	0	1	0	0	0	0	0	0
	Assistant Chiefs	2	0	0	4	0	0	4	0	0	3	0	1	3	0	1	0	0	0	0
	Commander	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Captain	7	0	0	8	0	0	4	0	1	3	0	0	3	0	0	0	0	0	0
	Lieutenant	20	0	0	22	0	0	20	0	0	17	0	0	17	0	0	0	0	0	0
	Sergeant	58	0	0	57	0	0	57	0	0	45	0	0	47	0	0	2	0	0	2
	Detective	61	0	0	61	0	0	61	0	0	54	0	0	54	0	0	0	0	0	0
	Officer	303	0	0	338	0	0	283	0	3	266	0	16	266	0	16	0	0	0	0
	Total Sworn	452	0	0	491	0	0	430	0	4	389	0	17	391	0	17	2	0	0	2

## GENERAL FUND POSITION COUNT

	Department	FY 2006-07 Approved			FY 2008-09 Approved			FY 2019-20 Approved			FY 2020-21 -BOA			FY 2021-22 -Board of Alder			+/- BOA FY 22 VS FY 21			
		Full Time	Part Time	Dollar Funded	Full Time	Part Time	Dollar Funded	Full Time	Part Time	Dollar Funded	Full Time	Part Time	Dollar Funded	Full Time	Part Time	Dollar Funded	Full Time	Part Time	Dollar Funded	Total +/-
202	Fire Service-Non Supression	44	0	2	44	0	0	27	0	2	27	0	2	27	0	2	0	0	0	0
	<b>Fire Service-Supression</b>																0	0	0	0
	Fire Chief	1	0	0	1	0	0	1	0	0	1	0	0	1	0	0	0	0	0	0
	Assistant Chief Admin	1	0	0	1	0	0	1	0	0	1	0	0	1	0	0	0	0	0	0
	Assistant Chief Operations	1	0	0	1	0	0	1	0	0	1	0	0	1	0	0	0	0	0	0
	Deputy Chief	4	0	0	4	0	0	4	0	0	4	0	0	4	0	0	0	0	0	0
	Battalion Chief	8	0	0	8	0	0	8	0	0	8	0	0	8	0	0	0	0	0	0
	Captain	28	0	0	28	0	0	25	0	0	25	0	0	25	0	0	0	0	0	0
	Lieutenant	52	0	0	52	0	0	40	0	0	40	0	0	40	0	0	0	0	0	0
	Firefighter	260	0	0	260	0	0	248	0	0	236	0	0	236	0	0	0	0	0	0
	Total Supression	355	0	0	355	0	0	328	0	0	316	0	0	316	0	0	0	0	0	0
301	Public Health	63	0	2	66	0	2	65	0	0	66	0	3	69	0	2	3	0	(1)	2
302	Fair Rent Commission	1	0	0	1	0	0	2	0	0	2	0	0	2	0	0	0	0	0	0
303	Elderly Services	11	1	1	11	0	0	7	2	2	7	2	0	7	2	0	0	0	0	0
304	Youth Services	1	0	0	1	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0
305	Disability Services	2	0	0	2	0	0	1	0	0	1	0	0	1	0	0	0	0	0	0
308	Community Srv Admin	10	0	0	8	1	1	14	0	1	11	0	0	11	0	0	0	0	0	0
309	Youth and Recreation	0	0	0	0	0	0	0	0	0	10	2	0	10	2	0	0	0	0	0
501	Public Works	124	5	3	126	5	6	112	2	2	0	0	0	0	0	0	0	0	0	0
502	Engineering	9	0	0	9	0	0	8	0	0	7	0	1	7	0	0	0	0	(1)	(1)
504	Dept. Parks & Public Works	0	0	0	0	0	0	0	0	0	159	3	3	160	3	2	1	0	(1)	0
700	Small Business Initiative	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
702	City Plan	9	0	0	9	0	0	7	0	0	8	0	0	8	0	0	0	0	0	0
704	Transportation/T & P	32	62	0	33	62	0	35	8	1	33	8	3	33	8	2	0	0	(1)	(1)
705	Comm. on Equal Opport.	3	0	0	3	0	0	3	0	1	3	0	1	3	0	1	0	0	0	0
721	OBIE	14	0	1	15	0	1	16	0	0	16	0	0	17	0	0	1	0	0	1
724	Economic Development	5	0	0	9	0	0	10	0	0	12	0	0	12	0	0	0	0	0	0
747	Livable City Initiative	19	0	0	16	0	0	11	0	0	11	0	0	11	0	0	0	0	0	0
999	Innovation Based Budgeting	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>Ciy Total</b>	<b>1,506</b>	<b>130</b>	<b>19</b>	<b>1,578</b>	<b>127</b>	<b>24</b>	<b>1,431</b>	<b>50</b>	<b>21</b>	<b>1,370</b>	<b>50</b>	<b>32</b>	<b>1,377</b>	<b>53</b>	<b>26</b>	<b>7</b>	<b>3</b>	<b>(6)</b>	<b>4</b>

**GENERAL FUND  
PERSONNEL FINANCIAL SUMMARY**

A. No.	Agency Name	FY 2020-21 BOA							FY 2021-22 BOARD OF ALDER						
		FT Count	Dollar Count	PT Count	FT Total	Dollar Total	PT Total	Grand Total	FT Count	Dollar Count	PT Count	FT Total	Dollar Total	PT Total	Grand Total
111	Board of Alders	10	0	30	643,512	0	60,400	703,912	10	0	30	613,767	0	60,400	674,167
131	Mayor's Office	10	0	0	835,625	0	0	835,625	10	0	0	835,625	0	0	835,625
132	Chief Administrator's Office	11	0	0	929,336	0	0	929,336	11	0	0	929,336	0	0	929,336
133	Corporation Counsel	21	0	0	1,807,024	0	0	1,807,024	21	0	0	1,846,614	0	0	1,846,614
137	Department of Finance	58	0	3	4,141,918	0	74,000	4,215,918	59	0	6	4,161,758	0	155,000	4,316,758
138	Information Technology	0	0	0	0	0	0	0	0	0	0	0	0	0	
139	Assessor's Office	11	1	0	733,732	1	0	733,733	11	0	0	733,732	0	0	733,732
152	Public Library	48	0	1	2,926,493	0	350,000	3,276,493	48	0	1	2,922,499	0	350,000	3,272,499
160	Parks & Recreation	0	0	0	0	0	0	0	0	0	0	0	0	0	
161	City/Town Clerk	6	0	0	335,179	0	0	335,179	6	0	0	338,653	0	0	338,653
162	Registrar of Voters	6	0	1	332,020	0	325,000	657,020	6	0	1	332,020	0	370,000	702,020
200	Public Safety Communications	55	0	0	3,165,392	0	0	3,165,392	55	0	0	3,165,392	0	0	3,165,392
201	Police Services	445	18	0	32,554,098	18	0	32,554,116	446	17	0	34,204,518	17	0	34,204,535
202	Fire Service	343	2	0	27,631,661	2	0	27,631,663	343	2	0	28,926,549	2	0	28,926,551
301	Public Health	66	3	0	3,879,752	3	0	3,879,755	69	2	0	4,042,884	2	0	4,042,886
302	Fsir Rent	2	0	0	125,784	0	0	125,784	2	0	0	125,784	0	0	125,784
303	Elderly Services	7	0	2	397,686	0	39,912	437,598	7	0	2	397,686	0	39,912	437,598
304	Youth Services	0	0	0	0	0	0	0	0	0	0	0	0	0	
305	Disability Services	1	0	0	91,804	0	0	91,804	1	0	0	91,804	0	0	91,804
308	Community Service Admin	11	0	0	755,589	0	0	755,589	11	0	0	771,655	0	0	771,655
309	Youth and Recreation	10	0	2	717,387	0	340,302	1,057,689	10	0	2	693,462	0	340,302	1,033,764
501	Public Works	0	0	0	0	0	0	0	0	0	0	0	0	0	
502	Engineering	7	1	0	724,380	1	0	724,381	7	0	0	724,380	0	0	724,380
504	Public Works and Parks	159	3	3	9,251,942	3	411,285	9,663,230	160	2	3	9,308,926	2	411,285	9,720,213
702	City Plan	8	0	0	644,627	0	0	644,627	8	0	0	646,789	0	0	646,789
704	Transportation/Traffic & Parking	33	3	8	1,930,394	3	547,083	2,477,480	33	2	8	1,922,859	2	547,083	2,469,944
705	Commission on Equal Opportunities	3	1	0	202,658	1	0	202,659	3	1	0	202,658	1	0	202,659
721	OBIE	16	0	0	1,073,709	0	0	1,073,709	17	0	0	1,157,880	0	0	1,157,880
724	Economic Development	12	0	0	1,134,704	0	0	1,134,704	12	0	0	1,129,247	0	0	1,129,247
747	Livable City Initiative	11	0	0	781,564	0	0	781,564	11	0	0	781,564	0	0	781,564
<b>Grand Total</b>		<b>1,370</b>	<b>32</b>	<b>50</b>	<b>97,747,970</b>	<b>32</b>	<b>2,147,982</b>	<b>99,895,984</b>	<b>1,377</b>	<b>26</b>	<b>53</b>	<b>101,008,041</b>	<b>26</b>	<b>2,273,982</b>	<b>103,282,049</b>

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>111 OFFICE OF LEGISLATIVE SVCS</b>												
<b>101-Legislative Services</b>												
100 Director of Legislative Services	E6		111,209	EM	E6		111,209	EM	E6		111,209	EM
110 Fiscal Analyst	8	1	54,159	3144	8	1	54,159	3144	8	1	54,159	3144
120 Senior Legislative Assistant	8	10	86,922	3144	8	10	86,922	3144	8	10	0	3144
121 Legislative Assistant			0				0	3144	7	4	57,177	3144
130 Legislative Aide II	7	6	62,926	3144	7	6	62,926	3144	7	6	62,926	3144
140 Legislative Aide II	7	5	60,052	3144	7	5	60,052	3144	7	5	60,052	3144
150 Legislative Aide II	7	1	49,135	3144	7	1	49,135	3144	7	1	49,135	3144
160 Leg Serv Document Proc	8	1	54,159	3144	8	1	54,159	3144	8	1	54,159	3144
170 Administrative Records Coordinator	6	1	44,819	3144	6	1	44,819	3144	6	1	44,819	3144
180 Legislative Transcriber	6	10	70,996	3144	6	10	70,996	3144	6	10	70,996	3144
490 Bilingual Legislative Asst.	7	1	49,135	3144	7	1	49,135	3144	7	1	49,135	3144
S100 Salary Stipends			0				0				0	
Full-Time Equivalent [FTE] count		10	643,512			10	643,512			10	613,767	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>102-Board of Alders</b>												
W1 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W2 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W3 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W4 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W5 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W6 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W7 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W8 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W9 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W10 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W11 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W12 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W13 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W14 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W15 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W16 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W17 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W18 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W19 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W20 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W21 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W22 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W23 Alder			2,400	ELECT			2,400	ELECT			2,400	ELECT
W24 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W25 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W26 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W27 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W28 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W29 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
W30 Alder			2,000	ELECT			2,000	ELECT			2,000	ELECT
Full-Time Equivalent [FTE] count		0	0			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		30	60,400			30	60,400			30	60,400	
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count		10	643,512			10	643,512			10	613,767	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		30	60,400			30	60,400			30	60,400	

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>131 MAYOR'S OFFICE</b>												
<b>101-Mayors Administration</b>												
100 Mayor			134,013	ELECT			134,013	ELECT			134,013	ELECT
110 Chief Of Staff	E9		129,000	EM	E9		129,000	EM	E9		129,000	EM
130 Ex. Admin. Asst. To The Mayor	E1		60,000	EM	E1		60,000	EM	E1		60,000	EM
170 Receptionist/Citizens Specialist	NE-2		43,000	EM	NE-2		41,806	EM	NE-2		41,806	EM
210 Director Of Communications	E5		88,756	EM	E5		80,000	EM	E5		80,000	EM
260 Deputy Chief Of Staff	E3		86,000	EM	E3		0	EM	E3		0	EM
261 Liaison to the Board of Alders					E3		75,000	EM	E3		75,000	EM
310 Special Assistant to the Mayor	NE-2		78,022	EM	NE-2		0	EM	NE-2		0	EM
311 Director of Fed/State Legislative Affairs					E3		75,000	EM	E3		75,000	EM
3000 Budget Director	E9		129,000	EM	E9		129,000	EM	E9		129,000	EM
3330 Assistant To Mayor	NE-2		40,850	EM	NE-2		0	EM	NE-2		0	EM
7160 Legislative Asst Policy Analyst	E3		77,400	EM	E3		0	EM	E3		0	EM
7161 Policy Analyst					E3		70,000	EM	E3		70,000	EM
15004 Receptionist/Mayor's Office	NE-2		43,000	EM	NE-2		41,806	EM	NE-2		41,806	EM
15001 Director Office of Development and Policy	E4		1	EM	E4		0	EM	E4		0	EM
Full-Time Equivalent [FTE] count		11	909,041			10	835,625			10	835,625	
Dollar Equivalent [FTE] count		1	1			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>102-Office of Development and Policy</b>												
15001 Director			0	EM			0	EM			0	EM
Full-Time Equivalent [FTE] count		0	0			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count		<b>11</b>	<b>909,041</b>			<b>10</b>	<b>835,625</b>			<b>10</b>	<b>835,625</b>	
Dollar Equivalent [FTE] count		<b>1</b>	<b>1</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	
Part-Time Employee count		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	



**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>132 CHIEF ADMINISTRATIVE OFFICE</b>												
<b>101-Administration</b>												
100 Chief Administrative Officer	E9		125,000	EM	E9		125,000	EM	E9		125,000	EM
110 Deputy CAO	13	7	117,373	3144	13	6	111,916	3144	13	6	111,916	3144
120 Executive Administrative Asstistant.	7	10	78,213	3144	7	10	78,213	3144	7	10	78,213	3144
130 Deputy City Town Clerk	10	10	103,390	3144	10	10	0	3144	10	10	0	3144
Full-Time Equivalent [FTE] count		4	423,976			3	315,129			3	315,129	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>102-Public Safety</b>												
5000 Deputy Dir. Emergency Mgmt./Planning	11	5	1	3144	11	5	0	3144	11	5	0	3144
5010 Deputy Dir Emergency Mgmt./Operations	11	9	106,747	3144	11	9	106,747	3144	11	9	106,747	3144
Full-Time Equivalent [FTE] count		1	106,747			1	106,747			1	106,747	
Dollar Equivalent [FTE] count		1	1			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>131-Human Resources Administration</b>												
6000 Mgr. Human Resource & Benefits	E6		111,425	EM	E6		111,425	EM	E6		111,425	EM
6005 Personnel Director	E5		89,870	EM	E5		89,870	EM	E5		89,870	EM
6015 Senior Personnel Analyst	E1		0	EM	E1		0	EM	E1		0	EM
6015 Personnel Analyst	NE3		51,000	EM	NE3		51,000	EM	NE3		51,000	EM
6020 Ex Administrative Assistant	NE3		65,826	EM	NE3		65,826	EM	NE3		65,826	EM
6025 Senior Personnel Analyst			62,000	EM			62,000	EM			62,000	EM
6035 Benefits Administrator	9	8	84,254	3144	9	8	84,254	3144	9	8	84,254	3144
17001 Clerk Typist	8	1	41,715	884	8	1	0	884	8	1	0	884
17002 Administrative Assistant					9	1	43,085	884	9	1	43,085	884
Full-Time Equivalent [FTE] count		7	506,090			7	507,460			7	507,460	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count		<b>12</b>	<b>1,036,813</b>			<b>11</b>	<b>929,336</b>			<b>11</b>	<b>929,336</b>	
Dollar Equivalent [FTE] count		<b>1</b>	<b>1</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	
Part-Time Employee count		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>133 CORPORATION COUNSEL</b>												
<b>101-Administration/Law Department</b>												
100 Corporation Counsel	K		161,250	EM	K		161,250	EM	K		161,250	EM
120 Deputy Corporation Counsel			119,426	1303-C	1	9	119,426	1303-C	1	9	119,426	1303-C
140 Deputy Corporation Counsel			119,426	1303-C	1	9	119,426	1303-C	1	9	119,426	1303-C
150 Assistant Corporation Counsel			83,229	1303-C	1	3	84,036	1303-C	1	3	84,036	1303-C
170 Assistant Corporation Counsel			84,604	1303-C	1	4	90,478	1303-C	1	4	90,478	1303-C
180 Assistant Corporation Counsel			87,446	1303-C	1	4	90,478	1303-C	1	4	90,478	1303-C
190 Assistant Corporation Counsel			98,889	1303-C	1	6	99,691	1303-C	1	6	99,691	1303-C
200 Assistant Corporation Counsel			86,737	1303-C	1	3	84,036	1303-C	1	3	84,036	1303-C
210 Assistant Corporation Counsel			89,336	1303-C	1	2	79,836	1303-C	1	2	79,836	1303-C
220 Assistant Corporation Counsel			86,737	1303-C	1	3	84,036	1303-C	1	2	84,036	1303-C
250 Paralegal	7	7	66,370	3144	7	7	66,370	3144	7	7	66,370	3144
330 Legal Executive Administrative	7	4	57,177	3144	7	4	57,177	3144	7	4	57,177	3144
390 Assistant Corporation Counsel			73,302	1303-C	1	2	79,836	1303-C	1	2	0	1303-C
510 Executive Asst To Corp Counsel	10	5	80,234	3144	10	5	80,234	3144	10	5	80,234	3144
520 Legal Assistant II	7	4	57,177	3144	7	4	57,177	3144	7	4	57,177	3144
1020 Paralegal	7	7	66,370	3144	7	7	66,370	3144	7	7	66,370	3144
1030 Public Liability Investigator	6	9	66,341	3144	6	9	66,341	3144	6	9	66,341	3144
1040 Legal Assistant II	7	9	73,275	3144	7	9	73,276	3144	7	9	73,276	3144
1090 Legal Assistant II	7	8	0	3144	7	8	0	3144	7	8	0	3144
20214 Deputy Corporation Counsel			0		1	9	0	1303-C	1	9	119,426	1303-C
BR 1010 BOE Reimbursement			(30,000)				(30,000)				(30,000)	
Full-Time Equivalent [FTE] count		18	1,527,776			18	1,529,474			18	1,569,064	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>134-Labor Relations</b>												
8000 Director of Labor Relations	E7		116,799	EM	E7		110,000	EM	E7		110,000	EM
8005 Executive Admin Assistant/Dir of Labor	NE3		68,637	EM	NE3		68,637	EM	NE3		68,637	EM
8006 Labor Relations Staff Attorney					E5		98,913	EM	E5		98,913	EM
8010 Public Safety Human Resource Manager	E5		98,913	EM	E5		0	EM	E5		0	EM
Full-Time Equivalent [FTE] count		3	284,349			3	277,550			3	277,550	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count		21	1,812,125			21	1,807,024			21	1,846,614	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	

**CITY OF NEW HAVEN  
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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>137 FINANCE</b>												
<b>101-Controllers Office-Administration</b>												
100 City Controller	E9		129,000	EM	E9		129,000	EM	E9		132,000	EM
150 Executive Administrative Asst Management Analyst II Treasury & Investment Analyst	7	7	66,370	3144	7	1	51,648	3144	7	1	51,648	3144
			0	3144			0	3144			0	3144
			0	3144			0	3144			0	3144
880 Purchasing Contract Analyst Management Analyst III	7	10	78,213	3144	7	10	78,213	3144	7	10	78,213	3144
			0	3144			0	3144			0	3144
2210 Workers' Comp & Risk Mgmt. Coord	10	9	97,476	3144	10	9	97,476	3144	10	9	97,476	3144
Full-Time Equivalent [FTE] count		4	371,059			4	356,337			4	359,337	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>107-Office Of Management and Budget</b>												
2100 Financial/Program Analyst	9	4	69,028	3144	9	4	69,028	3144	9	4	69,028	3144
2110 Management & Policy Analyst	8	5	0	3144	8	5	0	3144	8	5	0	3144
2120 Project Coordinator	11	9	106,747	3144	11	9	106,747	3144	11	9	106,747	3144
2130 Financial Manager	9	4	69,028	3144	9	4	69,028	3144	9	4	69,028	3144
Full-Time Equivalent [FTE] count		3	244,803			3	244,803			3	244,803	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>109-Internal Audit</b>												
920 Chief Auditor	11	6	92,521	3144	11	6	92,521	3144	11	6	92,521	3144
2000 Auditor II	4	10	59,466	3144	4	10	59,466	3144	4	10	59,466	3144
PT 14010 Data Control Clerk II (PT)			17,000	3144			20,000	ZZZH			20,000	ZZZH
Full-Time Equivalent [FTE] count		2	151,987			2	151,987			2	151,987	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		1	17,000			1	20,000			1	20,000	

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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>137 FINANCE</b>												
<b>110-Accounting and Treasury</b>												
340 Chief Accountant	11	10	113,042	3144	11	10	113,042	3144	11	10	113,042	3144
350 Senior Accountant	9	7	80,311	3144	9	7	80,311	3144	9	7	80,311	3144
360 Accountant IV	8	8	77,794	3144	8	8	77,794	3144	8	8	77,794	3144
370 Accountant II	6	10	70,996	3144	6	10	70,996	3144	6	10	70,996	3144
420 Accountant I	5	8	57,754	3144	5	8	57,754	3144	5	8	57,754	3144
130 Accounting Audit Coordinator	8	4	62,782	3144	8	4	62,782	3144	8	4	62,782	3144
160 Management Analyst II	6	8	63,213	3144	6	8	63,213	3144	6	8	63,213	3144
470 Treasury & Investment Analyst	8	2	57,037	3144	8	2	57,037	3144	8	2	57,037	3144
2020 Management Analyst III	7	10	78,213	3144	7	10	78,213	3144	7	10	78,213	3144
2110 Management & Policy Analyst	8	5	66,227	3144	8	5	66,227	3144	8	5	66,227	3144
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Full-Time Equivalent [FTE] count		10	727,369			10	727,369			10	727,369	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>111-Tax Collector Office</b>												
430 Tax Collector	11	7	97,120	3144	11	7	97,120	3144	11	7	97,120	3144
440 Deputy Tax Collector	9	6	76,348	3144	9	6	76,355	3144	9	6	76,355	3144
460 Tax Analyst	6	2	47,123	3144	6	2	47,123	3144	6	2	47,123	3144
480 Project Coordinator	10	3	72,478	3144	10	3	72,478	3144	10	3	72,478	3144
570 Collections Clerk Supervisor	6	4	52,004	3144	6	4	52,004	3144	6	4	52,004	3144
600 Collections Svc Representative	8	1	41,715	884	8	1	41,715	884	8	1	41,715	884
2160 Tax Analyst	6	2	47,123	3144	6	2	47,123	3144	6	2	47,123	3144
2170 Collections Svc Representative	8	8	49,449	884	8	8	49,449	884	8	8	49,449	884
PT 22003 PT Collections Service Representative											27,000	ZZZH
<b>Sub-Total</b>												
Full-Time Equivalent [FTE] count		8	483,360			8	483,367			8	483,367	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			1	27,000	

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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>137 FINANCE</b>												
<b>112-Information and Technology</b>												
16000 Information and Tech Director	13	6	122,832	3144	13	6	122,832	3144	13	6	122,832	3144
100 Deputy Manager/Public Safety	11	9	106,747	3144	11	9	106,747	3144	11	9	106,747	3144
110 Deputy Manager/Applications	10	9	97,476	3144	10	9	97,476	3144	10	9	0	3144
620 Project Leader	9	1	59,408	3144	9	1	59,408	3144	9	1	59,408	3144
640 Project Leader	9	1	59,408	3144	9	1	59,408	3144	9	1	59,408	3144
D650 Data Center Work Supervisor	7	8	0	3144	7	8	0	3144	7	8	0	3144
18001 Network Administrator	9	6	76,348	3144	9	6	76,348	3144	9	6	76,348	3144
680 Project Leader	8	2	59,408	3144	8	2	59,408	3144	9	1	59,408	3144
700 Personal Computer Support Tech	8	1	54,158	3144	16	1	54,908	884	16	1	54,908	884
710 Programmer Analyst	8	4	62,782	3144	8	4	62,782	3144	8	4	62,782	3144
3010 Project Leader	9	1	59,408	3144	9	1	59,408	3144	9	1	59,408	3144
7050 Personal Computer Support Tech	8	2	57,037	3144	16	3	57,219	884	16	3	57,219	884
850 Project Leader	9	4	69,028	3144	9	4	69,028	3144	9	4	69,028	3144
5050 Project Leader	9	1	59,408	3144	9	1	59,408	3144	9	1	59,408	3144
6000 Systems Administrator	9	10	93,976	3144	9	10	93,976	3144	9	10	93,976	3144
6001 Network Administrator	9	10	93,976	3144	9	10	93,976	3144	9	10	93,976	3144
20210 Project Leader									9	1	59,408	3144
20211 Personal Computer Support Tech									16	1	54,908	884
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Full-Time Equivalent [FTE] count		15	1,131,400			15	1,132,332			16	1,149,172	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>113-Payroll and Pension</b>												
810 Payroll/Pension Supervisor	13	7	117,373	3144	13	7	0	3144	13	7	0	3144
811 Payroll Supervisor	11	6	0		11	6	101,715	3144	11	6	101,715	3144
850 Payroll/Benefit Auditor	8	2	57,037	3144	8	2	57,037	3144	8	2	57,037	3144
870 Data Control Clerk II	8	3	43,544	884	8	3	0	884	8	3	0	884
2150 Data Control Clerk II	8	8	49,449	884	8	8	0	884	8	8	0	884
871 Administrative Assistant					9	3	44,915	884	9	3	44,915	884
2151 Administrative Assistant					9	8	50,041	884	9	8	50,041	884
3010 Management Analyst IV	8	10	0	3144	8	10	0	3144	8	10	0	3144
3011 Pension Administrator	10	5	80,235	3144	10	5	80,235	3144	10	5	80,235	3144
3020 Payroll/Benefit Auditor	8	3	59,912	3144	8	2	57,037	3144	8	2	57,037	3144
3030 Payroll/Benefit Auditor	8	2	57,037	3144	8	2	57,037	3144	8	2	57,037	3144
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Full-Time Equivalent [FTE] count		7	464,587			7	448,017			7	448,017	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>114-Accounts Payable</b>												
950 Accounts Payable Auditor II	15	2	54,325	884	15	2	54,325	884	15	2	54,325	884
970 Accounts Payable Auditor II	15	2	54,325	884	15	2	54,325	884	15	2	54,325	884
1220 Operations Supervisor-Accts Pay	8	6	69,675	3144	8	6	69,675	3144	8	6	69,675	3144
15001 Accounts Payable Auditor II	15	1	53,168	884	15	1	53,168	884	15	1	53,168	884
PT 20001 PT Accounts Payable Auditor II			25,000	ZZZH			27,000	ZZZH			27,000	ZZZH
PT 22002 PT Accounts Payable Auditor II											27,000	ZZZH
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Full-Time Equivalent [FTE] count		4	231,493			4	231,493			4	231,493	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		1	25,000			1	27,000			2	54,000	

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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>137 FINANCE</b>												
<b>115-Purchasing</b>												
1000 Purchasing Agent	12	8	112,200	3144	12	8	112,200	3144	12	8	112,200	3144
1060 Contract Analyst	7	4	57,177	3144	7	4	57,177	3144	7	4	57,177	3144
1110 Procurement Analyst	7	7	66,370	3144	7	7	66,370	3144	7	7	66,370	3144
PT 22001 PT Data Control Clerk II											27,000	PT
Full-Time Equivalent [FTE] count		3	235,747			3	235,747			3	235,747	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			1	27,000	
<b>130-Accounts Receivable</b>												
2060 Collections Service Representative	8	3	43,544	884	8	3	43,544	884	8	3	43,544	884
2140 Receivables Collector	8	10	86,922	3144	8	10	86,922	3144	8	10	86,922	3144
PT 20002 PT Collections Service Representative			25,000				27,000	ZZZH			27,000	ZZZH
Full-Time Equivalent [FTE] count		2	130,466			2	130,466			2	130,466	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		1	25,000			1	27,000			1	27,000	
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count		<b>58</b>	<b>4,172,271</b>			<b>58</b>	<b>4,141,918</b>			<b>59</b>	<b>4,161,758</b>	
Dollar Equivalent [FTE] count		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	
Part-Time Employee count		<b>3</b>	<b>67,000</b>			<b>3</b>	<b>74,000</b>			<b>6</b>	<b>155,000</b>	

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Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22			
Position # Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>138 Information and Technology</b>												
<b>101-Administration</b>												
16000 Information and Tech Director			0	EM			0	EM			0	EM
100 Deputy IT Manager/Public Safety			0	3144			0	3144			0	3144
110 Deputy IT Manager			0	3144			0	3144			0	3144
620 Project Leader			0	3144			0	3144			0	3144
640 Project Leader			0	3144			0	3144			0	3144
650 Data Center Work Supv			0	3144			0	3144			0	3144
680 Project Leader			0	3144			0	3144			0	3144
700 P C Support Analyst I			0	3144			0	3144			0	3144
710 Programmer Analyst			0	3144			0	3144			0	3144
PT 2040 P/T Operators - Interns			0	ZZZH			0	ZZZH			0	ZZZH
3010 Project Leader			0	3144			0	3144			0	3144
7050 P C Support Analyst I			0	3144			0	3144			0	3144
850 Project Leader			0	3144			0	3144			0	3144
5050 Project Leader			0	3144			0	3144			0	3144
6000 Network Administrator - Windows			0	3144			0	3144			0	3144
6001 Network Administrator - Novell			0	3144			0	3144			0	3144
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>
<b>Dollar Equivalent [FTE] count</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>
<b>Part-Time Employee count</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>

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Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22			
Position # Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>139 Office of Assessment</b>												
<b>101-Administration</b>												
100 City Assessor	K		117,955	EM	K		117,955	EM	K		117,955	EM
120 Real Estate Assessor	10	4	76,502	3144	10	4	76,502	3144	10	4	76,502	3144
130 Deputy Assessor	10	8	92,880	3144	10	8	92,880	3144	10	8	92,880	3144
180 Assessment Systems Manager	8	6	69,675	3144	8	6	69,675	3144	8	6	69,675	3144
240 Assessment Inform Clerk II	11	6	49,695	884	11	4	49,695	884	11	4	49,695	884
270 Assessment Control Clerk	8	3	43,544	884	8	3	43,544	884	8	3	43,544	884
1000 Deputy/Assistant Assessor	10	6	84,254	3144	10	6	84,254	3144	10	6	84,254	3144
1001 Property Appraiser / Assessor	8	3	59,912	3144	8	3	59,912	3144	8	3	59,912	3144
1002 Office Manager	7	4	57,177	3144	7	4	1	3144	7	4	0	3144
1003 Title Maintenance Clerk	13	2	50,856	884	13	2	50,856	884	13	2	50,856	884
1005 Data Control Clerk II	8	3	43,544	884	8	3	0	884	8	3	0	884
1007 Administrative Assistant					9	3	44,915	884	9	3	44,915	884
1006 Assessment Control Clerk	8	3	43,544	884	8	3	43,544	884	8	3	43,544	884
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>			<b>12</b>	<b>789,538</b>			<b>11</b>	<b>733,732</b>			<b>11</b>	<b>733,732</b>
<b>Dollar Equivalent [FTE] count</b>			<b>0</b>	<b>0</b>			<b>1</b>	<b>1</b>			<b>0</b>	<b>0</b>
<b>Part-Time Employee count</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>



**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>152 PUBLIC LIBRARY</b>												
<b>101-Administration</b>												
100 City Librarian	E7		110,725	EM	E7		110,725	EM	E7		110,725	EM
Full-Time Equivalent [FTE] count		1	110,725			1	110,725			1	110,725	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>115-Building Maintenance</b>												
140 Library Building Supt	8	8	77,794	3144	8	8	77,794	3144	8	8	77,794	3144
Full-Time Equivalent [FTE] count		1	77,794			1	77,794			1	77,794	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>116-Technical Services</b>												
180 Librarian II	7	8	69,819	3144	7	8	69,819	3144	7	8	69,819	3144
190 Library Technical Assistant	12	3	50,274	884	12	3	50,274	884	12	3	50,274	884
Full-Time Equivalent [FTE] count		2	120,093			2	120,093			2	120,093	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>152 PUBLIC LIBRARY</b>												
<b>117-Public Service</b>												
250 Librarian IV	11	4	75,856	3144	11	4	75,856	3144	11	4	75,856	3144
260 Librarian V	12	4	91,804	3144	12	4	91,804	3144	12	4	91,804	3144
290 Librarian IV	11	3	79,879	3144	11	3	79,879	3144	11	2	75,885	3144
300 Librarian Branch Manager	10	5	80,234	3144	10	5	80,234	3144	10	5	80,234	3144
320 Librarian Branch Manager	10	2	69,028	3144	10	2	69,028	3144	10	2	69,028	3144
340 Supervising Librarian	9	5	72,621	3144	9	5	72,621	3144	9	5	72,621	3144
370 Branch Manager	10	2	69,028	3144	10	2	69,028	3144	10	2	69,028	3144
380 Librarian III	8	8	77,794	3144	8	8	77,794	3144	8	8	77,794	3144
400 Librarian II	7	2	51,648	3144	7	2	51,648	3144	7	2	51,648	3144
410 Librarian II	7	7	66,370	3144	7	7	66,370	3144	7	7	66,370	3144
420 Librarian III	8	3	59,912	3144	8	3	59,912	3144	8	3	59,912	3144
430 Librarian II	7	7	66,370	3144	7	7	66,370	3144	7	7	66,370	3144
450 Supervising Librarian	9	2	62,424	3144	9	2	62,424	3144	9	2	62,424	3144
460 Librarian II	7	2	51,648	3144	7	2	51,648	3144	7	2	51,648	3144
570 Librarian I	16	2	56,064	884	16	2	56,064	884	16	2	56,064	884
590 Library Technical Assistant	12	1	47,957	884	12	1	47,957	884	12	1	47,957	884
650 Library Technical Assistant	12	1	47,957	884	12	1	47,957	884	12	1	47,957	884
660 Library Assistant I	10	2	45,374	884	10	2	45,374	884	10	2	45,374	884
PT 720 Library Aides (PT)	0	0	350,000	ZZZH	0	0	350,000	ZZZH	0	0	350,000	ZZZH
760 Librarian IV	11	2	75,856	3144	11	2	75,856	3144	11	2	75,856	3144
770 Librarian II	7	2	51,648	3144	7	2	51,648	3144	7	2	51,648	3144
790 Librarian III	8	6	69,675	3144	8	6	69,675	3144	8	6	69,675	3144
910 Library Technical Assistant	12	1	47,957	884	12	1	47,957	884	12	1	47,957	884
920 Library Assistant I	10	2	0	884	10	2	0	884	10	2	0	884
920 Library Technical Assistant	12	1	47,957	884	12	1	47,957	884	12	1	47,957	884
930 Library Assistant I Bilingual	10	2	45,374	884	10	2	45,374	884	10	2	45,374	884
940 Supervising Librarian	9	5	72,621	3144	9	5	72,621	3144	9	5	72,621	3144
950 Librarian II	7	7	66,370	3144	7	7	66,370	3144	7	7	66,370	3144
960 Librarian II	7	2	51,648	3144	7	2	51,648	3144	7	2	51,648	3144
1000 Library Technical Assistant	12	1	47,957	884	12	1	47,957	884	12	1	47,957	884
1010 Circulation Supervisor	9	8	84,254	3144	9	8	84,254	3144	9	8	84,254	3144
2000 Librarian Branch Manager	10	2	69,028	3144	10	2	69,028	3144	10	2	69,028	3144
2010 Supervising Librarian	9	2	62,424	3144	9	2	62,424	3144	9	2	62,424	3144
2020 Librarian II	7	2	51,648	3144	7	2	51,648	3144	7	2	51,648	3144
2030 Library Technical Assistant	12	1	47,957	884	12	1	47,957	884	12	1	47,957	884
2040 Library Technical Assistant	12	3	50,274	884	12	3	50,274	884	12	3	50,274	884
16001 Librarian II	7	2	51,648	3144	7	2	51,648	3144	7	2	51,648	3144
16002 Librarian II	7	2	51,648	3144	7	2	51,648	3144	7	2	51,648	3144
16005 Library Technical Assistant	12	1	47,957	884	12	1	47,957	884	12	1	47,957	884
16006 Library Technical Assistant	12	1	47,957	884	12	1	47,957	884	12	1	47,957	884
17001 Librarian III	8	2	57,037	3144	8	2	57,037	3144	8	2	57,037	3144
17004 Library Technical Assistant	12	1	47,957	884	12	1	47,957	884	12	1	47,957	884
17006 Librarian II	7	2	51,648	3144	7	2	51,648	3144	7	2	51,648	3144
20000 Financial Administrative Assistant	5	4	47,411	3144	5	4	47,411	3144	5	4	47,411	3144
20001 Librarian II	7	2	1	3144	7	2	51,648	3144	7	2	51,648	3144
20002 Library Technical Assistant	12	1	1	884	12	1	48,354	884	12	1	48,354	884
Full-Time Equivalent [FTE] count	42		2,517,879		44		2,617,881		44		2,613,887	
Dollar Equivalent [FTE] count	2		2		0		0		0		0	
Part-Time Employee count	1		350,000		1		350,000		1		350,000	
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>	<b>46</b>		<b>2,826,491</b>		<b>48</b>		<b>2,926,493</b>		<b>48</b>		<b>2,922,499</b>	
<b>Dollar Equivalent [FTE] count</b>	<b>2</b>		<b>2</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>Part-Time Employee count</b>	<b>1</b>		<b>350,000</b>		<b>1</b>		<b>350,000</b>		<b>1</b>		<b>350,000</b>	

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22			
Position # Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>160 PARKS &amp; RECREATION</b>												
<b>101-Administration</b>												
100 Director Parks & Recreation	E7		107,500	EM	E7		0	EM	E7		0	EM
130 Executive Administrative Asst	7	8	69,819	3144	7	8	0	3144	7	8	0	3144
500 Administrative Assistant II	6	7	60,338	3144	6	7	0	3144	6	7	0	3144
501 Administrative Assistant					15	7	0	884	15	7	0	884
2000 Exec Asst To Park Dir	10	8	92,880	3144	10	8	0	3144	10	8	0	3144
PT 2080 P/T Volunteer Asst	0	0	10,100	ZZZH	0	0	0	ZZZH	0	0	0	ZZZH
PT 2090 P/T Volunteer Asst	0	0	0	ZZZH	0	0	0	ZZZH	0	0	0	ZZZH
<hr/>												
Full-Time Equivalent [FTE] count		4	330,537				0	0			0	0
Dollar Equivalent [FTE] count		0	0				0	0			0	0
Part-Time Employee count		1	10,100				0	0			0	0
<hr/>												
<b>119-Tree Division</b>												
770 Tree Trimmer II	4	1	50,531	71	4	1	0	71	4	1	0	71
830 Tree Trimmer II	4	1	50,531	71	4	1	0	71	4	1	0	71
1190 Urban Forester	7	9	73,276	3144	7	9	0	3144	7	9	0	3144
2150 Caretaker	2	4	48,912	71	2	4	0	71	2	4	0	71
2310 Tree Trimmer II	4	1	50,531	71	4	1	0	71	4	1	0	71
2320 Tree Trimmer II	4	6	56,430	71	4	1	0	71	4	1	0	71
2330 Heavy Duty Equipment Oper II	5	3	54,508	71	5	3	0	71	5	3	0	71
20000 Tree Trimmer II	4	1	50,531	71	4	1	0	71	4	1	0	71
20001 Tree Trimmer II	4	1	1	71	4	1	0	71	4	1	0	71
20002 Tree Foreman	5	5	56,229	71	5	8	0	71	5	8	0	71
<hr/>												
Full-Time Equivalent [FTE] count		9	491,480				0	0			0	0
Dollar Equivalent [FTE] count		1	0				0	0			0	0
Part-Time Employee count		0	0				0	0			0	0

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FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>160 PARKS &amp; RECREATION</b>												
<b>120-General Maintenance</b>												
230 Asst Parks Superintendent	7	10	78,213	3144	7	10	0	3144	7	10	0	3144
270 Electrician	8	8	75,015	71	8	6	0	71	8	6	0	71
340 Heavy Equipment Operator II	5	2	53,223	71	5	2	0	71	5	2	0	71
360 Caretaker	2	1	45,677	71	2	1	0	71	2	1	0	71
370 Park Foreperson	5	8	61,733	71	5	8	0	71	5	8	0	71
400 Park Foreperson	5	8	61,733	71	5	8	0	71	5	8	0	71
410 Mechanic	7	4	62,678	71	7	4	0	71	7	4	0	71
430 Caretaker III	2	1	45,678	71	2	1	0	71	2	1	0	71
450 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
460 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
480 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
490 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
530 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
550 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
560 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
590 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
600 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
620 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
640 Caretaker	2	4	48,912	71	2	4	0	71	2	4	0	71
660 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
670 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
690 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
700 Deputy Director/Park & Squares	10	8	92,880	3144	10	8	0	3144	10	8	0	3144
720 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
1140 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
1200 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
2100 Carpenter	7	6	65,378	71	7	6	0	71	7	6	0	71
2120 Welder	8	3	67,922	71	8	3	0	71	8	3	0	71
2180 Asst Parks Superintendent	7	10	78,213	3144	7	10	0	3144	7	10	0	3144
2300 Plumber	8	8	75,015	71	8	6	0	71	8	6	0	71
3005 Caretaker III	2	6	51,534	71	2	6	0	71	2	6	0	71
3010 Park Foreperson	5	5	56,229	71	5	5	0	71	5	5	0	71
3015 Caretaker III	2	4	48,912	71	2	4	0	71	2	4	0	71
3020 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
3025 Caretaker	2	1	45,678	71	2	1	0	71	2	1	0	71
17001 Park Foreperson	5	5	56,229	71	5	5	0	71	5	5	0	71
we 5000 ***Workers Comp/attrition***			0	ATTT			0	ATTT			0	ATTT
Full-Time Equivalent [FTE] count		36	1,947,378			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	

CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>160 PARKS &amp; RECREATION</b>												
<b>122-Nature Recreation</b>												
840 Park Ranger	8	1	54,159	3144	8	1	0	3144	8	1	0	3144
2340 Park Ranger	8	1	54,159	3144	8	1	0	3144	8	1	0	3144
3000 Outdoor Adventure Coord	8	9	81,647	3144	8	9	0	3144	8	9	0	3144
3030 Park Ranger	8	3	59,912	3144	8	3	0	3144	8	3	0	3144
3035 Park Ranger	8	1	54,159	3144	8	1	0	3144	8	1	0	3144
Full-Time Equivalent [FTE] count		5	304,036			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>123-Community Recreation</b>												
110 Deputy Director/Recreation	10	9	97,476	3144	10	9	0	3144	10	9	0	3144
910 Recreation Program Supervisor	8	1	54,159	3144	8	1	0	3144	8	1	0	3144
930 Recreation Program Supervisor	8	1	54,159	3144	8	1	0	3144	8	1	0	3144
15001 Coord Of Comm Rec Supervisors *	8	9	81,647	3144	8	9	0	3144	8	9	0	3144
Full-Time Equivalent [FTE] count		4	287,441			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>124-Seasonal/Summer</b>												
PT 1290 Seasonal/Summer/Aquatic	0	0	325,000	ZZZH	0	0	0	ZZZH	0	0	0	ZZZH
Full-Time Equivalent [FTE] count		0	0			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		1	325,000			0	0			0	0	
<b>125-Part Time &amp; Seasonal/ Maintenance</b>												
PT 2210 Seasonal/Caretaker			311,000	ZZZH			0	ZZZH			0	ZZZH
Full-Time Equivalent [FTE] count		0	0			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		1	311,000			0	0			0	0	
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count		58	3,360,872			0	0			0	0	
Dollar Equivalent [FTE] count		1	0			0	0			0	0	
Part-Time Employee count		3	646,100			0	0			0	0	

**CITY OF NEW HAVEN  
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Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22						
Position # Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU			
<b>161 CITY CLERK</b>															
<b>101-Administration</b>															
100 City/Town Clerk			0	48,038	ELECT			0	48,038	ELECT			0	48,038	ELECT
110 Deputy City Town Clerk	10	10	0	3144	10	1	65,580	3144	10	1	65,580	3144			
120 Clerk Typist (Bilingual)	8	1	1	884	8	1	0	884	8	1	0	884			
121 Administrative Assistant					9	1	0	884	9	1	0	884			
150 Land Records Specialist	13	1	49,695	884	13	1	49,695	884	13	1	0	884			
170 Admin Customer Srvc Coordinator	5	3	45,113	3144	5	3	45,113	3144	5	3	45,113	3144			
15001 Assistant City Town Clerk	7	10	78,213	3144	7	10	78,213	3144	7	10	78,213	3144			
20000 Bilingual City Clerk Specialist	11	3	48,540	884	11	3	48,540	884	11	3	48,540	884			
21001 Elections/Land Records Specialist					13	3	0	884	13	3	53,169	884			
<hr/>															
<b>Grand Total of Agency Count</b>															
<b>Full-Time Equivalent [FTE] count</b>		<b>5</b>	<b>269,599</b>			<b>6</b>	<b>335,179</b>			<b>6</b>	<b>338,653</b>				
<b>Dollar Equivalent [FTE] count</b>		<b>1</b>	<b>1</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>				
<b>Part-Time Employee count</b>		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>				

CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>162 REGISTRARS OF VOTERS</b>												
<b>101-Administration</b>												
100 Registrar Of Voters	E1		66,000	EM	E1		75,000	EM	E1		75,000	EM
110 Registrar Of Voters	E1		66,000	EM	E1		75,000	EM	E1		75,000	EM
120 Voters Statistician - Dep Reg	NE2		47,685	EM	NE2		49,115	EM	NE2		49,115	EM
130 Voters Statistician - Dep Reg	NE2		47,685	EM	NE2		49,115	EM	NE2		49,115	EM
140 Voters Clerk	NE2		40,673	EM	NE2		41,895	EM	NE2		41,895	EM
150 Voters Clerk	NE2		40,673	EM	NE2		41,895	EM	NE2		41,895	EM
			<b>308,716</b>									
<b>Full-Time Equivalent [FTE] count</b>	<b>6</b>		<b>308,716</b>		<b>6</b>		<b>332,020</b>		<b>6</b>		<b>332,020</b>	
<b>Dollar Equivalent [FTE] count</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>Part-Time Employee count</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>128-Part-Time Election</b>												
PT 2000 Election Payroll			370,000				325,000	ZZZH			370,000	ZZZH
			<b>370,000</b>				<b>325,000</b>				<b>370,000</b>	
Full-Time Equivalent [FTE] count	0		0		0		0		0		0	
Dollar Equivalent [FTE] count	0		0		0		0		0		0	
Part-Time Employee count	1		370,000		1		325,000		1		370,000	
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count	<b>6</b>		<b>308,716</b>		<b>6</b>		<b>332,020</b>		<b>6</b>		<b>332,020</b>	
Dollar Equivalent [FTE] count	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
Part-Time Employee count	<b>1</b>		<b>370,000</b>		<b>1</b>		<b>325,000</b>		<b>1</b>		<b>370,000</b>	

**CITY OF NEW HAVEN**  
**FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>200 - PUBLIC SAFETY COMMUNICATIONS</b>												
<b>101-Administration</b>												
100 Director	E6		98,000	EM	E6		98,000	EM	E6		98,000	EM
110 Deputy/Program Admin	10	5	80,235	3144	10	5	80,235	3144	10	5	80,235	3144
200 Communication Supv	6	10	70,996	3144	6	10	70,996	3144	6	10	70,996	3144
210 Communication Supv	6	10	70,996	3144	6	10	70,996	3144	6	10	70,996	3144
220 Communication Supv	6	10	70,996	3144	6	10	70,996	3144	6	10	70,996	3144
230 Communication Supv	6	10	70,996	3144	6	10	70,996	3144	6	10	70,996	3144
240 Communication Supv	6	10	70,996	3144	6	10	70,996	3144	6	10	70,996	3144
250 Communication Supv	6	10	70,996	3144	6	10	70,996	3144	6	10	70,996	3144
260 Communication Supv	6	10	70,996	3144	6	10	70,996	3144	6	10	70,996	3144
270 Communication Supv	6	10	70,996	3144	6	10	70,996	3144	6	10	70,996	3144
300 911 Op Dispatcher III	20	4	64,478	884	20	4	64,478	884	20	4	64,478	884
330 911 Op Dispatcher II	11	1	53,169	884	11	1	53,169	884	11	1	53,169	884
340 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
350 Admin Asst II	6	1	44,819	3144	6	1	0	3144	6	1	0	3144
351 Administrative Assistant					9	4	45,826	884	9	4	45,826	884
360 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
380 911 Op Dispatcher III	20	4	64,478	884	20	4	64,478	884	20	4	64,478	884
390 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
400 911 Op Dispatcher III	15	1	64,478	884	15	1	0	884	15	1	0	884
410 911 Op Dispatcher III	20	4	64,478	884	20	4	64,478	884	20	4	64,478	884
500 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
510 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
520 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
530 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
540 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
550 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
560 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
570 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
580 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
590 911 Op Dispatcher II	11	1	53,169	884	11	1	53,169	884	11	1	53,169	884
600 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
610 911 Op Dispatcher II	11	1	53,169	884	11	1	53,169	884	11	1	53,169	884
620 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
630 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
640 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
722 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
723 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
800 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
810 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
820 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
830 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
840 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
850 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
870 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
880 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
890 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
900 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
910 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
920 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
930 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
950 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
960 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
970 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
990 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
1020 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
1030 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
1040 911 Op Dispatcher II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
1050 911 Op Dispatcher II	15	1	53,169	884	15	1	0	884	15	1	0	884
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>	<b>57 3,282,032</b>				<b>55 3,165,392</b>				<b>55 3,165,392</b>			
<b>Dollar Equivalent [FTE] count</b>	<b>0 0</b>				<b>0 0</b>				<b>0 0</b>			
<b>Part-Time Employee count</b>	<b>0 0</b>				<b>0 0</b>				<b>0 0</b>			



**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>201 POLICE SERVICE</b>												
<b>101-Chiefs Office</b>												
100 Chief of Police	K		162,000	EM	K		169,900	EM	K		169,600	EM
110 Assistant Chief	E8		125,426	EM	E8		125,426	EM	E8		125,426	EM
115 Assistant Chief	E8		125,426	EM	E8		125,426	EM	E8		125,426	EM
12000 Assistant Chief	E8		125,426	EM	E8		125,426	EM	E8		125,426	EM
12001 Assistant Chief	E8		125,426	EM	E8		1	EM	E8		1	EM
130 Administrative Assistant II	6	1	44,819	3144	6	1	0	3144	6	1	0	3144
131 Administrative Assistant					9	4	45,826	884	9	4	45,826	884
140 Executive Administrative Asst	7	7	66,370	3144	7	7	66,370	3144	7	7	66,370	3144
1240 Data Control Clerk II	8	8	0	884	8	8	0	884	8	8	0	884
1410 Management Analyst II	6	6	57,463	3144	6	7	60,388	3144	6	7	60,338	3144
1450 Administrative Assistant II	6	1	44,819	3144	6	1	0	3144	6	1	0	3144
1451 Administrative Assistant					9	1	43,085	884	9	1	43,085	884
5410 Supervisor Of Mgmt. Services	11	4	83,613	3144	11	4	83,613	3144	11	4	83,613	3144
5590 Administrative Assistant II	6	8	63,213	3144	6	8	0	3144	6	8	0	3144
5591 Administrative Assistant					15	8	63,459	884	15	8	63,459	884
5630 Account Clerk Iv	15	5	57,551	884	15	5	57,551	884	15	5	57,551	884
6320 Administrative Assistant I	4	10	59,465	3144	4	10	0	3144	4	10	0	3144
6321 Administrative Assistant					9	1	43,085	884	9	1	43,085	884
6330 Account Clerk II	10	1	44,457	884	10	1	44,457	884	10	1	44,457	884
6360 Account Clerk II	10	1	44,457	884	10	1	44,457	884	10	1	44,457	884
7120 Management Analyst Iv	8	7	73,702	3144	8	7	73,702	3144	8	7	73,702	3144
9955 Account Clerk Iv	15	4	56,642	884	15	4	56,642	884	15	4	56,642	884
9956 Geo Info System Analyst	7	10	78,213	3144	7	10	78,213	3144	7	10	78,213	3144
17001 Grants Admin & Contract Coord	7	5	60,052	3144	7	5	60,052	3144	7	5	60,051	3144
20000 Public Information Officer	9	2	62,423	3144	9	2	0	3144	9	2	0	3144
Full-Time Equivalent [FTE] count		20	1,560,963			18	1,367,078			18	1,366,727	
Dollar Equivalent [FTE] count		0	0			1	1			1	1	
Part-Time Employee count		0	0			0	0			0	0	

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>201 POLICE SERVICE</b>												
<b>204-Operations/Patrol</b>												
180 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
200 Sergeant	1	6	76,840	B40	1	6	0	B40	1	6	0	B40
320 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
330 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
340 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
350 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
360 Sergeant	1	6	76,840	B40	1	6	0	B40	1	6	0	B40
370 Sergeant	1	6	76,840	B40	1	6	0	B40	1	6	0	B40
380 Sergeant	1	6	76,840	B40	1	6	0	B40	1	6	0	B40
390 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
400 Sergeant	1	6	76,840	B40	1	6	0	B40	1	6	0	B40
410 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
420 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
430 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
440 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
450 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
460 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
470 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
480 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
490 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
500 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
510 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
520 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
530 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
540 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
550 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
560 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
570 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
580 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
590 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
600 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
610 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
630 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
640 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
650 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
660 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
670 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
680 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
690 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
1350 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
1360 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1370 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1380 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
1390 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
1400 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
1490 Lieutenant	1	5	85,643	B40	1	5	0	B40	1	5	0	B40
1500 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
1510 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
1520 Sergeant	1	6	76,840	B40	1	6	0	B40	1	6	0	B40
1530 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
1540 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
1550 Sergeant	1	6	76,840	B40	1	6	0	B40	1	6	87,816	B40
1560 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
1570 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
1580 Sergeant	1	6	76,840	B40	1	6	0	B40	1	6	87,816	B40
1590 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1600 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1610 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1620 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1630 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1640 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1650 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1660 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1670 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1680 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1690 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1700 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>201 POLICE SERVICE</b>												
<b>204-Operations/Patrol</b>												
1710 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1720 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1730 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1740 Detective	1	7	72,780	B40	1	7	0	B40	1	7	0	B40
1750 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1760 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1770 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1780 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1790 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1800 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1810 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1820 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1830 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1840 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1850 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1860 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1870 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1880 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1890 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1900 Detective	1	7	72,780	B40	1	7	0	B40	1	7	0	B40
1910 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1920 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1930 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1940 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1950 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1960 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1970 Detective	1	7	72,780	B40	1	7	0	B40	1	7	0	B40
1980 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
1990 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
2000 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
2010 Detective	1	7	72,780	B40	1	7	0	B40	1	7	0	B40
2020 Detective	1	7	72,780	B40	1	7	0	B40	1	7	0	B40
2030 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2040 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2050 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2060 Police Officer / Lateral	1	9	0	B40	1	9	0	B40	1	7	0	B40
2070 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2080 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2090 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2100 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2110 Detective	1	7	72,780	B40	1	7	0	B40	1	7	0	B40
2120 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2130 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2140 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	7	0	B40
2150 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2160 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2170 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
2180 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2190 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2300 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	7	97,876	B40
2310 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
2320 Detective	1	7	72,780	B40	1	7	0	B40	1	7	0	B40
2330 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2340 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2350 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	7	78,052	B40
2410 Captain	1	2	94,017	B40	1	2	104,571	B40	1	7	107,447	B40
2420 Captain	1	2	94,017	B40	1	2	104,571	B40	1	7	107,447	B40
2430 Captain	1	2	94,017	B40	1	2	0	B40	1	7	0	B40
2460 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	7	97,876	B40
2470 Lieutenant	1	5	0	B40	1	5	0	B40	1	7	0	B40
2480 Lieutenant	1	5	85,643	B40	1	5	0	B40	1	7	0	B40
2490 Lieutenant	1	5	85,643	B40	1	5	0	B40	1	7	0	B40
2500 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	7	87,816	B40
2510 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	7	87,816	B40
2520 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	7	87,816	B40
2530 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	7	87,816	B40
2540 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	7	87,816	B40
2550 Sergeant	1	6	76,840	B40	1	6	0	B40	1	7	0	B40

CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>201 POLICE SERVICE</b>												
<b>204-Operations/Patrol</b>												
2560 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2570 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2580 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2590 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2600 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2610 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2620 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2630 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2640 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2650 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2660 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2670 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2680 Sergeant	1	6	76,840	B40	1	6	0	B40	1	6	0	B40
2690 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2700 Sergeant	1	6	76,840	B40	1	6	0	B40	1	6	0	B40
2710 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2720 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
2740 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2750 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2760 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2770 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2780 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2800 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2820 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2830 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2840 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2850 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2860 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2870 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	6	78,052	B40
2880 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	6	78,052	B40
2890 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2900 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2910 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2920 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2940 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	6	78,052	B40
2960 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2970 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
2990 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3000 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3010 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3020 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3030 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3040 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3050 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3060 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3080 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3090 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3110 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	6	78,052	B40
3120 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3130 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3140 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3150 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3160 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3170 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3180 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3190 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	6	0	B40
3200 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3210 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3220 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3230 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	6	0	B40
3240 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3250 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3260 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3270 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3280 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3290 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3300 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40
3320 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	6	78,052	B40



**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>201 POLICE SERVICE</b>												
<b>204-Operations/Patrol</b>												
4070 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4080 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4090 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4100 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4110 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4120 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4130 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4140 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4150 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4160 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4170 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4180 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4190 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4200 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4210 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4220 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4230 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4240 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4250 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4260 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4270 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4280 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4290 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4300 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4310 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4320 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4330 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4340 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4350 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4360 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4370 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4380 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4390 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4400 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4410 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4420 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4430 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4440 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4450 Police Officer / Lateral	1	8	68,297	B40	1	8	0	B40	1	8	0	B40
4460 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4470 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4480 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4490 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4500 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4510 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4520 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4530 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4540 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4550 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4560 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4570 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4580 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4590 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4600 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4610 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4620 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
4630 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4640 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4650 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4660 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
4670 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4680 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4700 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4710 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
4720 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4740 Captain	1	2	1	B40	1	2	0	B40	1	2	0	B40
4780 Captain	1	2	94,017	B40	1	2	104,571	B40	1	2	107,447	B40
4790 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>201 POLICE SERVICE</b>												
<b>204-Operations/Patrol</b>												
4800 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
4810 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
4820 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
4830 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
4840 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
4850 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
4860 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
4870 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
4880 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
4890 Sergeant	1	6	76,840	B40	1	6	0	B40	1	6	0	B40
4900 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
4920 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
4850 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
4940 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
4950 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
5160 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
5170 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
5180 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5190 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
5200 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5210 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
5220 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
5230 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
5240 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5250 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5251 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5260 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5280 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
5290 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
5300 Detective	1	7	72,780	B40	1	7	84,220	B40	1	7	86,537	B40
5310 Police Officer / Lateral	1	8	68,297	B40	1	8	0	B40	1	8	0	B40
5320 Police Officer / Lateral	1	8	68,297	B40	1	8	0	B40	1	8	0	B40
5330 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5340 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
5350 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
5360 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
5370 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5380 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
5390 Police Officer / Lateral	1	9	68,297	B40	1	9	0	B40	1	9	0	B40
5480 Police Officer / Lateral	1	9	68,297	B40	1	9	1	B40	1	9	1	B40
5490 Police Officer / Lateral	1	9	0	B40	1	9	0	B40	1	9	0	B40
5500 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
5510 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5520 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5530 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
5540 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
8000 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8010 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
8020 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
8030 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8040 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
8050 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8060 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8070 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8080 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8090 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8100 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8110 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
8120 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
8130 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
8140 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8150 Police Officer / Lateral	1	8	68,297	B40	1	8	1	B40	1	8	1	B40
8160 Police Officer / Lateral	1	8	68,297	B40	1	8	1	B40	1	8	1	B40
8170 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8180 Police Officer / Lateral	1	8	68,297	B40	1	8	1	B40	1	8	1	B40
8190 Police Officer / Lateral	1	8	68,297	B40	1	8	1	B40	1	8	1	B40
9000 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9010 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40

**CITY OF NEW HAVEN**  
**FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>201 POLICE SERVICE</b>												
<b>204-Operations/Patrol</b>												
9020 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9030 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9040 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9050 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9060 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
9070 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9080 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9090 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9100 Police Officer / Lateral	1	8	68,297	B40	1	8	1	B40	1	8	1	B40
9110 Police Officer / Lateral	1	9	68,297	B40	1	9	1	B40	1	9	1	B40
9120 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
9130 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9140 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
9150 Police Officer / Lateral	1	8	68,297	B40	1	8	1	B40	1	8	1	B40
9160 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9170 Police Officer / Lateral	1	9	0	B40	1	9	0	B40	1	9	0	B40
9180 Police Officer / Lateral	1	8	68,297	B40	1	8	1	B40	1	8	1	B40
9190 Police Officer / Lateral	1	8	68,297	B40	1	8	1	B40	1	8	1	B40
9200 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
9210 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9220 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
9230 Police Officer / Lateral	1	8	68,297	B40	1	8	1	B40	1	8	1	B40
9240 Police Officer / Lateral	1	8	68,297	B40	1	8	1	B40	1	8	1	B40
9250 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9260 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
9270 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9930 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
9940 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
9960 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9965 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
9970 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
9975 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9980 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9985 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
9990 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
9995 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
10001 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
10002 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
10004 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
10005 Police Officer / Lateral	1	8	68,297	B40	1	8	1	B40	1	8	1	B40
10006 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
10007 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
10008 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
10009 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
10010 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
10011 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
10012 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
10013 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
10014 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
10015 Police Officer / Lateral	1	9	1	B40	1	9	1	B40	1	9	1	B40
10016 Police Officer / Lateral	1	8	1	B40	1	8	1	B40	1	8	1	B40
10017 Police Officer / Lateral	1	9	1	B40	1	9	1	B40	1	9	1	B40
E10018 Police Officer / Lateral	1	9	0	B40	1	9	0	B40	1	9	0	B40
E10019 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
E10020 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
10022 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
13001 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13002 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13003 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40



**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>201 POLICE SERVICE</b>												
<b>204-Operations/Patrol</b>												
13004 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13005 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13006 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13007 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13008 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13009 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13010 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13011 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13012 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13013 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13014 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13015 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13016 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13017 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13018 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13019 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13020 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13021 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13022 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13023 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13024 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13025 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13026 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
13027 Police Officer / Lateral	1	8	0	B40	1	8	0	B40	1	8	0	B40
19006 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
19007 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
19008 Sergeant	1	6	76,840	B40	1	6	85,465	B40	1	6	87,816	B40
A5070 ***Attrition- sworn***	0	0	(1,100,000)	ATT	0	0	(1,329,146)	ATT	0	0	(675,000)	ATT
A5075 **** Classes not at Police Officer / Lateral / I	0	0	0	ATT	0	0	0	ATT	0	0	0	ATT
A5080 ***Workers Comp***	0	0	0	ATT	0	0	0	ATT	0	0	0	ATT
A5090 Detective Attrition	0	0	0	ATT	0	0	0	ATT	0	0	0	ATT
Full-Time Equivalent [FTE] count		407	27,889,747			367	27,817,255			369	29,448,655	
Dollar Equivalent [FTE] count		4	4			16	16			16	16	
Part-Time Employee count		0	0			0	0			0	0	

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22			
Position # Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>201 POLICE SERVICE</b>												
<b>205-Detention Center</b>												
530 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
600 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
2140 Police Officer / Lateral	1	9	68,297	B40	1	9	75,963	B40	1	9	78,052	B40
2470 Lieutenant	1	5	85,643	B40	1	5	95,256	B40	1	5	97,876	B40
3190 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
3230 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
3670 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
3720 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4250 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4590 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
4710 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5290 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
5360 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8010 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
8110 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9010 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9140 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
9985 Police Officer / Lateral	1	8	68,297	B40	1	8	75,963	B40	1	8	78,052	B40
Full-Time Equivalent [FTE] count		18	1,246,692			18	1,386,627			18	1,424,760	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	

**CITY OF NEW HAVEN**  
**FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>201 POLICE SERVICE</b>												
<b>208-Support Services</b>												
280 Crime Analyst	6	1	44,819	3144	6	1	44,819	3144	6	1	44,819	3144
730 Police Records Clerk II	8	5	45,375	884	8	5	45,375	884	8	5	45,375	884
800 Police Records Clerk II	8	5	45,375	884	8	5	45,375	884	8	5	45,375	884
950 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
960 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
970 Transcriptionist	10	5	48,109	884	10	5	48,109	884	10	5	48,109	884
980 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
1000 Police Records Clerk	7	3	42,173	884	7	3	42,173	884	7	3	42,173	884
1010 Police Records Clerk	7	3	42,173	884	7	1	40,343	884	7	1	0	884
1020 Police Records Clerk II	8	5	45,375	884	8	5	45,375	884	8	5	45,375	884
1030 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
1170 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
1210 Police Detail Data Control Clerk	8	7	48,091	884	8	7	48,091	884	8	7	48,091	884
1250 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
1260 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
1270 Police Records Clerk	7	3	42,173	884	7	3	42,173	884	7	3	0	884
1290 Police Records Clerk	7	3	42,173	884	7	3	42,173	884	7	3	42,173	884
2210 Police Records Clerk II	8	5	45,375	884	8	5	45,375	884	8	5	45,375	884
2230 Transcriptionist	10	2	1	884	10	2	0	884	10	2	0	884
5050 Records Supervisor	11	7	54,167	3144	11	7	54,167	3144	11	7	54,167	3144
5060 Police Detail Data Control Clerk	8	7	48,091	3144	8	7	48,091	3144	8	7	48,091	3144
5400 Police Records Clerk II	8	5	45,375	884	8	5	45,375	884	8	5	45,375	884
5440 Superintendent/Police Vehicle	9	8	84,254	3144	9	8	84,254	3144	9	8	84,254	3144
5560 Mechanic	7	5	63,754	71	7	5	63,754	71	7	5	63,754	71
5570 Police Mechanic	7	7	66,997	71	7	7	66,997	71	7	7	66,997	71
5580 Mechanic	7	5	63,754	71	7	5	63,754	71	7	5	63,754	71
5610 Police Mechanic	7	5	63,754	71	7	5	63,754	71	7	5	63,754	71
5680 Building Attendant II	1	3	43,186	71	1	3	43,186	71	1	3	43,186	71
5690 Building Attendant II	1	3	43,186	71	1	3	43,186	71	1	3	43,186	71
6240 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
6290 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
6350 Off Set Printer	14	4	54,908	884	14	4	54,908	884	14	4	54,908	884
7070 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
7120 Management Analyst Iv	8	7	0	3144	8	7	0	3144	8	7	0	3144
7130 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
7140 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
9800 Police Records Clerk	7	1	40,343	884	7	1	0	884	7	1	0	884
9810 Police Records Clerk	7	1	40,343	884	7	1	40,343	884	7	1	40,343	884
9820 Police Records Clerk II	8	5	45,375	884	8	5	45,375	884	8	5	45,375	884
E19001 Body Worn Camera Tech Assistant	12	1	0	884	12	1	0	884	12	1	0	884
E19003 Police Mechanic	7	5	0	71	7	5	0	71	7	5	0	71
E19009 Police Records Clerk	7	1	0	71	7	1	0	71	7	1	0	71
20002 Police Mechanic	7	5	63,754	71	7	5	63,754	71	7	5	63,754	71
20003 Police Mechanic	7	5	1	71	7	5	1	71	7	5	63,754	71
20004 Body Worn Camera Tech Assistant	12	1	47,957	884	12	1	47,957	884	12	1	47,957	884
21001 Police Mechanic					7	5	0	71	7	5	0	71
Full-Time Equivalent [FTE] count		39	1,844,525			38	1,802,352			37	1,783,590	
Dollar Equivalent [FTE] count		2	2			1	1			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>213-Animal Shelter</b>												
5140 Kennel Worker	1	1	41,481	71	1	1	41,481	71	1	1	41,481	71
9980 Kennel Worker	1	1	41,481	71	1	1	41,481	71	1	1	41,481	71
9900 Mun.Asst Animal Control Ofcr	3	1	48,912	71	3	1	48,912	71	3	1	48,912	71
10027 Mun.Asst Animal Control Ofcr	3	1	48,912	71	3	1	48,912	71	3	1	48,912	71
Full-Time Equivalent [FTE] count		4	180,786			4	180,786			4	180,786	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count		488	32,722,713			445	32,554,098			446	34,204,518	
Dollar Equivalent [FTE] count		6	6			18	18			17	17	
Part-Time Employee count		0	0			0	0			0	0	

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>202 FIRE SERVICE</b>												
<b>101-Administration &amp; Training</b>												
100 Fire Chief	K		158,500	EM	K		158,500	EM	K		167,000	EM
110 Asst Chief Administration	E8		125,426	EM	E8		125,426	EM	E8		125,426	EM
D120 Admin Asst II	6	5	0	3144	6	5	0	3144	6	5	0	3144
18120 Executive Administrative Assist	7	6	62,926	3144	7	6	62,926	3144	7	6	62,926	3144
130 Asst Chief Operations	3	2	118,776	CG35	3	2	124,812	CG35	3	2	127,309	EM
310 Admin Asst I	4	10	59,466	3144	4	10	0	3144	4	10	0	3144
311 Administrative Assistant					9	1	43,085	884	9	1	43,085	884
500 Director of Training	3	3	108,776	CG35	3	3	114,306	CG35	3	3	116,593	CG35
510 Drillmaster	3	5	101,600	CG35	3	5	106,763	CG35	3	5	108,899	CG35
520 Assistant Drillmaster	3	6	92,584	CG35	3	6	97,289	CG35	3	6	97,289	CG35
530 Assistant Drillmaster	3	6	92,584	CG35	3	6	97,289	CG35	3	6	99,235	CG35
540 Assistant Drillmaster	0	0	1	CG35	0	0	1	CG35	0	0	1	CG35
1490 Assistant Drillmaster	3	6	1	CG35	3	6	1	CG35	3	6	1	CG35
1550 Assistant Drillmaster	0	0	92,584	CG35	0	0	97,289	CG35	0	0	99,235	CG35
5030 Supv EMS	3	5	101,601	CG35	3	5	106,763	CG35	3	5	108,899	CG35
5040 Security Analyst	8	9	81,647	3144	8	9	0	3144	8	9	0	3144
21001 Management and Policy Analyst			0		8	5	66,227	3144	8	5	66,227	3144
Full-Time Equivalent [FTE] count		12	1,196,470			12	1,200,675			12	1,222,123	
Dollar Equivalent [FTE] count		2	2			2	2			2	2	
Part-Time Employee count		0	0			0	0			0	0	
<b>226-Investigation &amp; Inspection</b>												
175 Admin Asst II	6	1	44,819	3144	6	1	0	3144	6	1	0	3144
176 Administrative Assistant			0		9	4	45,826	884	9	4	45,826	884
180 Fire Marshal	2	2	114,043	CG35	2	2	119,838	CG35	2	2	122,235	CG35
190 Deputy Fire Marshal	3	4	104,960	CG35	3	4	110,294	CG35	3	4	112,500	CG35
200 Life Safety Comp Ofcr	3	5	101,600	CG35	3	5	106,763	CG35	3	5	108,899	CG35
210 Public Assembly Inspector	3	6	92,584	CG35	3	6	97,289	CG35	3	6	99,235	CG35
220 Fire Inspector/Investigator	3	8	81,791	CG35	3	8	85,948	CG35	3	8	87,667	CG35
230 Fire Inspector/Investigator	3	8	81,791	CG35	3	8	85,948	CG35	3	8	87,667	CG35
250 Fire Inspector/Investigator	3	8	81,791	CG35	3	8	85,948	CG35	3	8	87,667	CG35
260 Fire Inspector/Investigator	3	8	81,791	CG35	3	8	85,948	CG35	3	8	87,667	CG35
270 Fire Inspector/Investigator	3	8	81,791	CG35	3	8	85,948	CG35	3	8	87,667	CG35
280 Fire Inspector/Investigator	3	8	81,791	CG35	3	8	85,948	CG35	3	8	87,667	CG35
300 Fire Investigator Supv	3	6	92,584	CG35	3	6	97,289	CG35	3	6	99,235	CG35
E19011 Fire Inspector/Investigator	3	8	0		3	8	0		3	8	0	
Full-Time Equivalent [FTE] count		12	1,041,336			12	1,092,987			12	1,113,932	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>227-Apparatus &amp; Building Maintenance</b>												
320 Special Mechanic Fire	7	7	66,997	71	7	7	0	71	7	7	0	71
321 Lead Mechanic Fire					7	7	69,000	71	7	7	69,000	71
350 Special Mechanic	7	5	63,754	71	7	5	63,754	71	7	5	63,754	71
360 Special Mechanic	7	5	63,754	71	7	5	63,754	71	7	5	63,754	71
4530 Supv Building Facilities	7	9	73,276	3144	7	9	73,276	3144	7	9	73,276	3144
4540 Fire Prop & Equip Tech	6	2	57,684	71	6	2	57,684	71	6	2	57,684	71
4550 Fire Prop & Equip Tech	6	2	57,685	71	6	2	57,685	71	6	2	57,685	71
E19012 Fire Bldg. Maint Mechanic	6	2	0	71	6	2	0	71	6	2	0	71
Full-Time Equivalent [FTE] count		6	383,150			6	385,153			6	385,153	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	

CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>230-Fire Suppression &amp; E M S</b>												
580 Deputy Chief	1	0	108,776	CF42	1	0	114,304	CF42	1	0	116,591	CF42
590 Deputy Chief	1	0	108,776	CF42	1	0	114,304	CF42	1	0	116,591	CF42
600 Deputy Chief	1	0	108,776	CF42	1	0	114,304	CF42	1	0	116,591	CF42
610 Deputy Chief	1	0	108,776	CF42	1	0	114,304	CF42	1	0	116,591	CF42
620 Battalion Chief	1	1	101,600	CF42	1	1	106,763	CF42	1	1	108,899	CF42
630 Battalion Chief	1	1	101,600	CF42	1	1	106,763	CF42	1	1	108,899	CF42
640 Battalion Chief	1	1	101,600	CF42	1	1	106,763	CF42	1	1	108,899	CF42
650 Battalion Chief	1	1	101,600	CF42	1	1	106,763	CF42	1	1	108,899	CF42
660 Battalion Chief	1	1	101,600	CF42	1	1	106,763	CF42	1	1	108,899	CF42
670 Battalion Chief	1	1	101,600	CF42	1	1	106,763	CF42	1	1	108,899	CF42
680 Battalion Chief	1	1	101,600	CF42	1	1	106,763	CF42	1	1	108,899	CF42
690 Battalion Chief	1	1	101,600	CF42	1	1	106,763	CF42	1	1	108,899	CF42
710 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
720 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
730 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
740 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
750 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
760 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
770 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
780 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
790 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
800 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
810 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
830 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
840 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
850 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
860 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
870 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
880 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
890 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
900 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
910 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
920 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
930 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
940 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
950 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
960 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
970 Captain	1	2	95,172	CF42	1	2	100,008	CF42	1	2	102,009	CF42
980 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1000 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1010 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1030 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1060 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1070 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1090 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
1110 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
1120 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
1130 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1160 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1170 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1180 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1190 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1200 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1210 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1220 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1230 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1240 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1250 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1260 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1270 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
1280 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42

CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22					
	Position #	Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>230-Fire Suppression &amp; E M S</b>														
1290	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1310	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1320	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1330	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1350	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1360	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1370	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1380	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1390	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1400	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1420	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1430	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1440	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1450	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1460	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1470	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1480	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1500	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1510	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1520	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1530	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1540	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1570	Captain	1	2	95,173	CF42	1	2	100,008	CF42	1	2	102,009	CF42	
1580	Captain	1	2	95,173	CF42	1	2	100,008	CF42	1	2	102,009	CF42	
1590	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1600	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1610	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1620	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1630	Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42	
1640	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1650	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1660	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1670	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1680	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1690	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1700	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1710	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1720	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1730	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1740	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1750	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1760	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1770	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1920	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1930	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1940	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	80,384	CF42	
1950	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1960	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1970	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1980	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
1990	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2000	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2020	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	80,384	CF42	
2030	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2040	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	80,384	CF42	
2050	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2060	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2070	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2080	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	80,384	CF42	
2090	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2100	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2110	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2120	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2130	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2140	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2150	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	
2160	Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42	







CITY OF NEW HAVEN  
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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>230-Fire Suppression &amp; E M S</b>												
3710 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3720 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3730 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3740 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3750 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3770 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3780 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3790 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3800 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3810 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3820 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3830 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3840 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3850 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3860 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3870 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3880 Firefighter/EMT	1	6	76,496	CF42	1	6	0	CF42	1	6	0	CF42
3890 Firefighter/EMT	1	6	76,496	CF42	1	6	0	CF42	1	6	0	CF42
3900 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3910 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3930 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3940 Firefighter/EMT	1	6	76,496	CF42	1	6	0	CF42	1	6	0	CF42
3950 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3960 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
3970 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3980 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
3990 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4000 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4010 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4030 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4040 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4050 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4060 Lieutenant	1	3	85,692	CF42	1	3	90,046	CF42	1	3	91,847	CF42
4070 Firefighter/EMT	1	6	76,496	CF42	1	6	0	CF42	1	6	0	CF42
4080 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
4090 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4100 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
4110 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4120 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4140 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4150 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
4160 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4180 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
4190 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4200 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4210 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4220 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
4230 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
4240 Firefighter/EMT	1	6	76,496	CF42	1	6	0	CF42	1	6	0	CF42
4250 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4260 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4270 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>230-Fire Suppression &amp; E M S</b>												
4280 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4290 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4300 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4310 Firefighter/EMT	1	6	76,496	CF42	1	6	0	CF42	1	6	0	CF42
4320 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4330 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4340 Firefighter/EMT	1	6	76,496	CF42	1	6	0	CF42	1	6	0	CF42
4360 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
4370 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4400 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
4410 Firefighter/EMT	1	6	76,496	CF42	1	6	0	CF42	1	6	0	CF42
4420 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
D4430 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
4440 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4450 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
D4460 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
4470 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
D4480 Firefighter/EMT	1	6	0	CF42	1	6	0	CF42	1	6	0	CF42
4490 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
4491 Firefighter/EMT	1	6	76,496	CF42	1	6	0	CF42	1	6	0	CF42
4492 Firefighter/EMT	1	6	76,496	CF42	1	6	80,384	CF42	1	6	81,992	CF42
21001 Lieutenant			0		1	3	0	CF42	1	3	0	CF42
21002 Captain			0		1	2	0	CF42	1	2	0	CF42
21003 Captain			0		1	2	0	CF42	1	2	0	CF42
21004 Captain			0		1	2	0	CF42	1	2	0	CF42
att ***Attrition***	0	0	(1,100,000)	ATT	0	0	(1,431,138)	ATT	0	0	(700,000)	ATT
att **** Classes not at FFI rate of pay***	0	0	0	ATT	0	0	0	ATT	0	0	0	ATT
att ***Workers Comp***	0	0	0	ATT	0	0	0	ATT	0	0	0	ATT
Full-Time Equivalent [FTE] count		325	24,925,894			313	24,952,846			313	26,205,341	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>		355	27,546,850			343	27,631,661			343	28,926,549	
<b>Dollar Equivalent [FTE] count</b>		2	2			2	2			2	2	
<b>Part-Time Employee count</b>		0	0			0	0			0	0	

**CITY OF NEW HAVEN**  
**FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>301 PUBLIC HEALTH</b>												
<b>101-Administration</b>												
100 Director of Public Health	K		155,875	EM	K		145,000	EM	K		145,000	EM
110 Deputy Director Public Health							90,000		12	8	112,199	3144
180 Pediatric Nurse Practitioner	8	7	70,667	3144	8	7	70,667	3144	8	7	70,667	3144
190 Public Health Nurse Director	11	8	101,715	3144	11	8	101,715	3144	11	9	106,747	3144
220 Public Health Nurse	1	7	51,242	1303-N	1	2	47,804	1303-N	1	2	47,804	1303-N
230 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
240 Public Health Nurse	1	8	52,266	1303-N	1	8	53,834	1303-N	1	8	53,834	1303-N
250 Public Health Nurse	1	11	55,465	1303-N	1	11	57,129	1303-N	1	11	57,129	1303-N
260 Public Health Nurse	1	1	45,501	1303-N	1	1	47,804	1303-N	1	1	47,804	1303-N
290 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
300 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
320 Public Health Nurse	1	11	55,465	1303-N	1	11	57,129	1303-N	1	11	57,129	1303-N
360 Public Health Nurse	1	10	54,378	1303-N	1	10	56,010	1303-N	1	10	56,010	1303-N
370 Public Health Nurse	1	8	52,266	1303-N	1	8	53,834	1303-N	1	8	53,834	1303-N
380 Public Health Nurse	1	1	45,501	1303-N	1	1	47,804	1303-N	1	1	47,804	1303-N
390 Public Health Nurse	1	10	54,378	1303-N	1	10	56,010	1303-N	1	10	56,010	1303-N
400 Public Health Nurse	1	8	52,266	1303-N	1	8	53,834	1303-N	1	1	45,501	1303-N
410 Public Health Nurse	1	11	55,465	1303-N	1	2	47,804	1303-N	1	2	47,804	1303-N
420 Public Health Nurse	1	8	52,266	1303-N	1	8	53,834	1303-N	1	8	53,834	1303-N
430 Public Health Nurse-Clinic	16	0	73,110	1303-N	16	0	75,304	1303-N	16	0	75,304	1303-N
440 Public Health Nurse	1	11	55,465	1303-N	1	1	1	1303-N	1	11	0	1303-N
490 Clerk Typist II	8	7	46,918	884	8	7	0	884	8	7	0	884
491 Administrative Assistant					9	7	49,813	884	9	7	49,813	884
570 Prog Dir Environ Health	11	9	106,747	3144	11	9	106,747	3144	11	9	106,747	3144
590 Senior Sanitarian	20	1	61,006	884	20	1	61,006	884	20	1	61,006	884
600 Senior Sanitarian	20	1	61,006	884	20	1	61,006	884	20	1	61,006	884
610 Clerk Typist II	8	8	49,449	884	8	8	0	884	8	8	0	884
611 Administrative Assistant					9	8	50,041	884	9	8	50,041	884
650 Lead Inspector	15	3	55,488	884	15	3	55,488	884	15	3	55,488	884
720 P H Nurse Coordinator	9	5	72,621	3144	9	5	0	3144	9	5	0	3144
740 Registrar of Vital Statistics	11	1	72,118	3144	11	1	72,118	3144	11	2	75,855	3144
760 Processing Clerk	8	8	49,449	884	8	8	49,449	884	8	8	49,449	884
790 Processing Clerk Bilingual	8	1	41,715	884	8	1	41,715	884	8	1	41,715	884
830 Processing Clerk	8	1	41,715	884	8	1	41,715	884	8	1	41,715	884
860 Health Programs Director	11	3	79,878	3144	11	3	79,878	3144	11	3	79,878	3144
D880 AIDS Outreach Worker				3144			0	3144			0	3144
D890 AIDS Outreach Worker				3144			0	3144			0	3144
950 Senior Sanitarian	20	1	59,518	1303-N	20	1	62,837	884	20	1	62,837	884
960 Public Health Nurse	1	11	55,465	1303-N	1	11	57,129	1303-N	1	11	57,129	1303-N
970 Public Health Nurse	1	11	55,465	1303-N	1	11	57,129	1303-N	1	11	57,129	1303-N
980 Public Health Nurse	1	11	55,465	1303-N	1	11	57,129	1303-N	1	11	57,129	1303-N
1000 Director M C H	11	5	87,924	3144	11	5	0	3144	11	5	0	3144
1010 Sealer Weights/Measures	10	7	90,235	3144	10	7	90,235	3144	10	7	90,235	3144
1110 Public Health Nurse	1	10	54,378	1303-N	1	10	56,010	1303-N	1	10	56,010	1303-N
1120 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
1130 Public Health Nurse	1	11	55,465	1303-N	1	11	57,129	1303-N	1	11	57,129	1303-N
1140 Public Health Nurse	1	11	55,465	1303-N	1	1	46,867	1303-N	1	1	46,867	1303-N
1180 Public Health Nurse	1	1	45,501	1303-N	1	2	47,804	1303-N	1	2	47,804	1303-N
1190 Public Health Nurse	1	10	54,378	1303-N	1	10	56,010	1303-N	1	10	56,010	1303-N
1200 Public Health Nurse	1	3	47,339	1303-N	1	3	48,760	1303-N	1	3	48,760	1303-N
1270 Clerk Typist I	8	1	0	884	8	1	0	884	8	1	0	884
1320 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
1330 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
1350 Public Health Nurse	1	1	45,501	1303-N	1	2	47,804	1303-N	1	1	45,501	1303-N
2000 Fiscal Admin Asst	5	7	55,022	3144	5	7	55,022	3144	5	7	0	3144
2005 Office Manager									7	4	57,177	3144
2010 Public Health Emergency Response Coord	9	2	62,424	3144	9	2	62,424	3144	9	2	62,424	3144
2050 Epidemiologist	10	4	76,502	3144	10	4	76,502	3144	10	4	0	3144

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>301 PUBLIC HEALTH</b>												
2060 Program Director Epidemiology									11	5	87,923	3144
3000 Public Health Nurse	1	9	53,312	1303-N	1	9	54,912	1303-N	1	9	54,912	1303-N
13001 Public Health Nurse	1	1	45,501	1303-N	1	2	47,804	1303-N	1	2	47,804	1303-N
16001 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
16002 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
16003 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
16004 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	1	45,501	1303-N
16005 Senior Sanitarian	20	1	61,006	884	20	1	61,006	884	20	1	61,006	884
17001 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
17002 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
17003 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
17004 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
17005 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
17006 Public Health Nurse	1	3	47,339	1303-N	1	3	48,760	1303-N	1	3	48,760	1303-N
17007 Public Health Nurse	1	7	51,242	1303-N	1	7	52,780	1303-N	1	7	52,780	1303-N
E19013 Public Health Nurse	1	1	0	1303-N	1	1	0	1303-N	1	1	0	1303-N
E19014 Public Health Nurse	1	1	0	1303-N	1	1	0	1303-N	1	1	0	1303-N
E19015 Public Health Nurse	1	1	0	1303-N	1	1	0	1303-N	1	1	0	1303-N
20010 Lead Inspector					15	1	53,169	884	15	1	53,169	884
20011 Lead Inspector					15	1	53,169	884	15	1	53,169	884
20012 Lead Inspector					15	1	53,169	884	15	1	53,169	884
20013 Lead Inspector					15	1	1	884	15	1	1	884
20014 Lead Inspector					15	1	1	884	15	1	1	884
20221 Public Health Nurse									1	1	45,501	1303-N
20222 Public Health Nurse									1	1	45,501	1303-N
20223 Public Health Nurse Summer Per Diem	0	0	0		0	0	0		1	1	45,501	1303-N
									0	0	0	
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>		<b>65</b>	<b>3,804,478</b>			<b>66</b>	<b>3,879,752</b>			<b>69</b>	<b>4,042,884</b>	
<b>Dollar Equivalent [FTE] count</b>		<b>0</b>	<b>0</b>			<b>3</b>	<b>3</b>			<b>2</b>	<b>2</b>	
<b>Part-Time Employee count</b>		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	

CITY OF NEW HAVEN  
 FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22			
Position # Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>302 FAIR RENT COMMISSION</b>												
<b>101-Administration</b>												
100 Fair Rent Executive Director	E4		76,650	EM	E4		76,650	EM	E4		76,650	EM
20000 Field Service Representative			48,000	TBD	7	1	49,134	3144	7	1	49,134	3144
<hr/>												
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>		<b>2</b>	<b>124,650</b>			<b>2</b>	<b>125,784</b>			<b>2</b>	<b>125,784</b>	
<b>Dollar Equivalent [FTE] count</b>		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	
<b>Part-Time Employee count</b>		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	

CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22			
Position # Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>303 ELDERLY SERVICES</b>												
<b>101-Administration</b>												
100 Elderly Services Director	E5		73,000	EM	E5		73,000	EM	E5		73,000	EM
130 Elderly Services Specialist	6	8	63,213	3144	6	8	63,213	3144	6	8	63,213	3144
170 Elderly Services Specialist	6	5	54,592	3144	6	5	54,592	3144	6	5	54,592	3144
180 Elderly Services Specialist	6	5	54,592	3144	6	5	47,122	3144	6	5	47,122	3144
210 Elderly Services Specialist	6	8	63,213	3144	6	8	63,213	3144	6	8	63,213	3144
250 Elderly Services Specialist	6	3	49,423	3144	6	3	49,423	3144	6	3	49,423	3144
PT 260 Data Control Clerk II		0	15,000	ZZZH		0	20,400	ZZZH		0	20,400	ZZZH
PT 300 Instructor P/T	0	0	19,129	ZZZH	0	0	19,512	ZZZH	0	0	19,512	ZZZH
15001 Senior Center Director	0	0	1	TBD	0	0	0	TBD	0	0	0	TBD
15002 Senior Center Director	0	0	1	TBD	0	0	0	TBD	0	0	0	TBD
16002 Elderly Services Specialist/Bilingual	6	2	47,123	3144	6	2	47,123	3144	6	2	47,123	3144
							0					
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>		<b>7</b>	<b>405,156</b>			<b>7</b>	<b>397,686</b>			<b>7</b>	<b>397,686</b>	
<b>Dollar Equivalent [FTE] count</b>		<b>2</b>	<b>2</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	
<b>Part-Time Employee count</b>		<b>2</b>	<b>34,129</b>			<b>2</b>	<b>39,912</b>			<b>2</b>	<b>39,912</b>	

CITY OF NEW HAVEN  
 FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22			
Position # Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>304 YOUTH SERVICES</b>												
<b>101-Administration</b>												
100 Director of Youth Services	E6		110,250	EM	E6		0	EM	E6		0	EM
							0				0	
							0				0	
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count		1	110,250			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	

CITY OF NEW HAVEN  
 FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>305 SERVICES TO PERSONS WITH DISABILITIES</b>												
<b>101-Administration</b>												
100 Dir Svcs Persons Disabilities	12	4	91,804	3144	12	4	91,804	3144	12	4	91,804	3144
<hr/>												
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count		1	91,804			1	91,804			1	91,804	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	



**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>308 COMMUNITY SERVICES ADMINISTRATION</b>												
<b>101-Administration</b>												
100 Community Srvs Administrator	E9		125,000	EM	E9		125,000	EM	E9		125,000	EM
110 Deputy Community Services Administrator	13	5	106,459	3144	13	5	106,459	3144	13	5	106,459	3144
125 Executive Administrative Asst	7	3	54,303	3144	7	2	51,648	3144	7	2	51,648	3144
220 Deputy Dir. Children & Fam Ser	9	7	80,311	3144	9	7	80,311	3144	9	7	80,311	3144
7170 Cultural Affairs Director	E1		110,250	EM	E1		0	EM	E1		0	EM
410 Community Outreach Coordinator		0	49,423	3144		0	0	3144		0	0	3144
15001 Food System Policy Director	11	1	72,118	3144	11	1	72,118	3144	11	1	72,118	3144
15002 Food System Policy Analyst	0	0	1	TBD	0	0	0	TBD	0	0	0	TBD
16001 Data Entry Receptionist/Clerk	7	1	40,342	884	7	1	40,342	884	7	1	40,342	884
16002 Special Projects Director	8	9	81,647	3144	8	9	0	3144	8	9	0	3144
16003 Project Manager	10	1	65,581	3144	10	1	65,581	3144	10	1	0	3144
16004 Coordinator For Homeless	9	6	76,348	3144	9	6	76,348	3144	9	6	76,348	3144
16006 Data Control Clerk II	8	5	45,375	884	8	5	0	884	8	5	0	884
16007 Administrative Assistant					9	5	46,740	884	9	5	46,740	884
18001 Community Liaison Trainer (Financial Empo	12	3	50,275	884	12	1	47,957	884	12	5	47,957	884
18002 Data Control Clerk II	8	1	41,715	884	8	1	0	884	8	1	0	884
18003 Administrative Assistant					9	1	43,085	884	9	1	43,085	884
*** Grant Reimbursement Food Policy***			0				0				0	
E19016 Data Entry Receptionist/Clerk	7	1	0	884	7	1	0	884	7	1	0	884
20212 Special Projects Director					8	9	0	3144	8	9	81,647	3144
			<b>999,148</b>									
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>		<b>14</b>	<b>999,147</b>			<b>11</b>	<b>755,589</b>			<b>11</b>	<b>771,655</b>	
<b>Dollar Equivalent [FTE] count</b>		<b>1</b>	<b>1</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	
<b>Part-Time Employee count</b>		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	

CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>309-YOUTH AND RECREATION</b>												
<b>101-Administration</b>												
100 Director of Youth & Recreation					E6		110,250	EM	E6		110,250	EM
110 Deputy Director/Recreation					10	9	97,476	3144	10	9	97,476	3144
130 Executive Administrative Asst					7	8	69,819	3144	7	2	51,648	3144
910 Recreation Program Supervisor					8	1	54,159	3144	8	1	54,159	3144
930 Recreation Program Supervisor					8	1	54,159	3144	8	1	54,159	3144
15001 Coord Of Comm Rec Supervisors					8	9	81,647	3144	8	9	81,647	3144
PT 2080 P/T Volunteer Asst						0	10,302	3144		0	10,302	3144
Full-Time Equivalent [FTE] count	0	0			6		467,510		6		449,339	
Dollar Equivalent [FTE] count	0	0			0		0		0		0	
Part-Time Employee count	0	0			1		10,302		1		10,302	
<b>122-Nature Recreation</b>												
840 Park Ranger					8	1	54,159	3144	8	1	54,159	3144
2340 Park Ranger					8	1	54,159	3144	8	1	54,159	3144
3000 Outdoor Adventure Coord					8	9	81,647	3144	8	9	81,647	3144
3030 Park Ranger					8	3	59,912	3144	8	1	54,158	3144
3035 Park Ranger					8	1	0	3144	8	1	0	3144
Full-Time Equivalent [FTE] count	0	0			4		249,877		4		244,123	
Dollar Equivalent [FTE] count	0	0			0		0		0		0	
Part-Time Employee count	0	0			0		0		0		0	
<b>124-Seasonal/Summer</b>												
PT1290 Seasonal/Summer/Aquatic							<b>330,000</b>				<b>330,000</b>	<b>ZZZH</b>
Full-Time Equivalent [FTE] count	0	0			0		0		0		0	
Dollar Equivalent [FTE] count	0	0			0		0		0		0	
Part-Time Employee count	0	0			1		330,000		1		330,000	
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count	0	0			10		717,387		10		693,462	
Dollar Equivalent [FTE] count	0	0			0		0		0		0	
Part-Time Employee count	0	0			2		340,302		2		340,302	

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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>501 PUBLIC WORKS</b>												
<b>101-Administration</b>												
99 Director Public Works	K		134,375	EM	K		0	EM	K		0	EM
110 Chief Fiscal Officer	10	9	97,476	3144	10	9	0	3144	10	9	0	3144
115 Deputy Dir Engin. Public Works	13	4	1	3144	13	4	0	3144	13	4	0	3144
300 Executive Administrative Asst	7	4	57,177	3144	7	4	0	3144	7	4	0	3144
1270 Clerk Typist I	8	1	41,512	884	8	1	0	884	8	1	0	884
1271 Public Space Code Enforcement Officer					8	8	0	884			0	884
17005 Public Information Officer	9	4	69,028	3144	9	4	0	3144	9	4	0	3144
3000 Chief of Operations	10	10	1	3144	10	10	0	3144	10	10	0	3144
3040 Clerk Typist	8	1	41,715	884	8	1	0	884	8	1	0	884
3041 Administrative Assistant					9	1	0	884			0	884
E3050 Clerk Typist			0	884			0	884			0	884
3201 Citizen Response Administrator	7	10	0	3144	7	10	0	3144	7	10	0	3144
3202 Administration and Finance Manager	9	6	76,355	3144	9	6	0	3144	9	6	0	3144
4000 Administrative Assistant II	6	1	44,819	3144	6	1	0	3144	6	1	0	3144
4001 Administrative Assistant					9	1	0	884			0	884
13001 Citizen Response Specialist	10	1	44,457	884	10	3	0	884	10	3	0	884
E19017 Clerk Typist	8	1	0		8	1	0		8	1	0	
Full-Time Equivalent [FTE] count		9	606,914			0	0			0	0	
Dollar Equivalent [FTE] count		2	2			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>210-Vehicle Maintenance</b>												
640 Site Equipment Resource Mgr.	7	10	78,213	3144	7	10	0	3144	7	10	0	3144
1100 Lead Mechanic [III]	1	12	75,651	424	1	12	0	424	1	12	0	424
1120 Mechanic A	1	11	65,634	424	1	11	0	424	1	11	0	424
1130 Mechanic B	1	10	59,403	424	1	10	0	424	1	10	0	424
1140 Mechanic B	1	10	59,403	424	1	10	0	424	1	10	0	424
1150 Mechanic A	1	11	65,634	424	1	11	0	424	1	11	0	424
1160 Mechanic A	1	11	65,634	424	1	11	0	424	1	11	0	424
3080 Mechanic A	1	11	65,634	424	1	11	0	424	1	11	0	424
3190 Lead Mechanic [III]	1	12	75,651	424	1	12	0	424	1	12	0	424
3200 Mechanic B	1	10	59,403	424	1	10	0	424	1	10	0	424
4031 Mechanic A	1	11	65,634	424	1	11	0	424	1	11	0	424
Full-Time Equivalent [FTE] count		11	735,894			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>801-Public Space</b>												
250 Housing/ Public Space Inspector	20	2	62,164	884	20	2	0	884	20	2	0	884
251 Code Enforcement Working Supervisor							0	3144			0	3144
E19018 Code enforcement Officer	7	8	0	3144	7	8	0	3144	7	8	0	3144
Full-Time Equivalent [FTE] count		1	62,164			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	

**CITY OF NEW HAVEN  
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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>501 PUBLIC WORKS</b>												
<b>803-Streets</b>												
330 Public Works Superv/Foreperson												
350 Public Works Superv/Foreperson	6	8	63,213	3144	6	8	0	3144	6	8	0	3144
380 Equipment Operator IV A	1	8	55,277	424	1	8	0	424	1	8	0	424
390 Equipment Operator IV	1	7	53,448	424	1	8	0	424	1	7	0	424
400 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
410 Equipment Operator III	1	6	60,147	424	1	8	0	424	1	6	0	424
470 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
480 Equipment Operator III	1	6	60,147	424	1	8	0	424	1	6	0	424
490 Equipment Operator III	1	6	60,147	424	1	8	0	424	1	6	0	424
500 Equipment Operator III	1	6	60,147	424	1	8	0	424	1	6	0	424
520 Equipment Operator I	1	6	60,147	424	1	8	0	424	1	6	0	424
530 Equipment Operator I	1	6	60,147	424	1	8	0	424	1	6	0	424
540 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
550 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
590 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
630 Equipment Operator I	1	4	53,745	424	1	8	0	424	1	4	0	424
650 Equipment Operator I	1	4	53,745	424	1	8	0	424	1	4	0	424
660 Equipment Operator I	1	4	53,745	424	1	8	0	424	1	4	0	424
670 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
690 Laborer	1	1	51,427	424	1	8	0	424	1	1	0	424
730 Equipment Operator II	1	1	58,403	424	1	1	0	424	1	1	0	424
740 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
750 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
780 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
790 Equipment Operator I	1	4	53,745	424	1	8	0	424	1	4	0	424
830 Equipment Operator I	1	5	53,745	424	1	8	0	424	1	5	0	424
840 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
860 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
880 Laborer	1	2	51,427	424	1	2	0	424	1	2	0	424
890 Laborer	1	4	53,745	424	1	1	0	424	1	1	0	424
900 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
910 Equipment Operator I	1	4	53,745	424	1	8	0	424	1	4	0	424
920 Laborer	1	1	51,427	424	1	1	0	424	1	1	0	424
930 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
1070 Laborer	1	1	60,147	424	1	1	0	424	1	1	0	424
1560 Public Works Superv/Foreperson	6	8	63,213	3144	6	8	0	3144	6	8	0	3144
6040 Equipment Operator II	1	5	58,403	424	1	8	0	424	1	5	0	424
PT 3190 Seasonal Help	0	0	68,036	vari	0	0	0	vari	0	0	0	vari
PT 3200 Interns	0	0	24,400	vari	0	0	0	vari	0	0	0	vari
4020 Equipment Operator II	1	5	58,403	424	1	5	0	424	1	5	0	424
D4030 Equipment Operator III	1	6	0	424	1	6	0	424	1	6	0	424
WC 5000 **Workers Comp***	0	0	0		0	0	0		0	0	0	
E16001 Superintendent of Refuse	7	10	0	3144	7	10	0	3144	7	10	0	3144
16002 Superintendent of Streets	7	10	78,213	3144	7	10	0	3144	7	10	0	3144
E19019 Project Manager/foreperson	6	8	0	3144	6	8	0	3144	6	8	0	3144
Full-Time Equivalent [FTE] count		38	2,199,337			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		2	92,436			0	0			0	0	

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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>501 PUBLIC WORKS</b>												
<b>807-Bridges</b>												
970 Maint Wkr Spare Bridge 10	1	8	48,683	71	1	8	0	71	1	8	0	71
1000 Maint Wkr Spare Bridge 10	1	8	48,683	71	1	8	0	71	1	8	0	71
1020 Maint Wkr Spare Bridge 10	1	8	48,683	71	1	8	0	71	1	8	0	71
1030 Maint Wkr Spare Bridge 10	1	8	48,683	71	1	8	0	71	1	8	0	71
1040 Maint Wkr Spare Bridge 10	1	8	48,683	71	1	8	0	71	1	8	0	71
1050 Maint Wkr Spare Bridge 10	1	8	48,683	71	1	8	0	71	1	8	0	71
1700 Maint Wkr Spare Bridge 10	1	8	48,683	71	1	8	0	71	1	8	0	71
3080 Bridge Foreperson	7	4	62,678	71	7	4	0	71	7	4	0	71
6000 Maint Wkr Spare Bridge 10	1	8	48,683	71	1	8	0	71	1	8	0	71
6010 Maint Wkr Spare Bridge 10	1	8	48,683	71	1	8	0	71	1	8	0	71
10001 Maint Wkr Spare Bridge 10	1	8	48,683	71	1	8	0	71	1	8	0	71
<b>Sub-Total</b>												
Full-Time Equivalent [FTE] count		11	549,508			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>810-Refuse and Recycling</b>												
330 Public Works Superv/Foreperson	6	8	63,213	3144	6	8	0	3144	6	8	0	3144
440 Refuse Truck Driver	1	3	59,572	424	1	3	0	424	1	3	0	424
460 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1220 Refuse Truck Driver	1	3	59,572	424	1	3	0	424	1	3	0	424
1230 Refuse Truck Driver	1	3	59,572	424	1	3	0	424	1	3	0	424
1240 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1250 Refuse Truck Driver	1	3	59,572	424	1	3	0	424	1	3	0	424
1260 Refuse Truck Driver	1	3	59,572	424	1	3	0	424	1	3	0	424
1270 Refuse Truck Driver	1	3	59,572	424	1	3	0	424	1	3	0	424
1280 Refuse Truck Driver	1	3	59,572	424	1	3	0	424	1	3	0	424
1290 Refuse Truck Driver	1	3	59,572	424	1	3	0	424	1	3	0	424
1300 Refuse Truck Driver	1	3	59,572	424	1	3	0	424	1	3	0	424
1310 Refuse Truck Driver	1	3	59,572	424	1	3	0	424	1	3	0	424
1330 Refuse Truck Driver	1	3	59,572	424	1	3	0	424	1	3	0	424
1350 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1360 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1370 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1380 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1410 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1420 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1430 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1440 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1460 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1480 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1500 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424

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	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>501 PUBLIC WORKS</b>												
<b>810-Refuse and Recycling</b>												
1510 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1520 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1530 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
3110 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
3120 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
3140 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
3160 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
3170 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
6000 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
6011 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
6020 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
6030 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
13004 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
13005 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
13006 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
1400 Refuse Laborer	1	2	55,961	424	1	2	0	424	1	2	0	424
16001 Superintendent of Refuse	7	10	78,213	3144	7	10	0	3144	7	10	0	3144
Full-Time Equivalent [FTE] count		42	2,419,587			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>		<b>112</b>	<b>6,573,404</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	
<b>Dollar Equivalent [FTE] count</b>		<b>2</b>	<b>2</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	
<b>Part-Time Employee count</b>		<b>2</b>	<b>92,436</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	

CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>502 ENGINEERING</b>												
<b>101-Administration</b>												
100 Director Of Engineering	K		130,414	EM	K		130,414	EM	K		130,414	EM
110 Executive Administrative Asst	7	7	0	3144	7	7	0	3144	7	7	0	3144
120 Chief Civil Engineer	12	8	112,200	3144	12	8	1	3144	12	8	0	3144
140 Chief Structural Engineer	12	8	112,200	3144	12	8	112,200	3144	12	8	112,200	3144
200 CADD Technician	7	10	78,213	3144	7	10	78,213	3144	7	10	78,213	3144
220 Assistant City Engineer	14	6	122,832	3144	14	5	116,080	3144	14	6	116,080	3144
300 Facility Asset Manager	10	9	97,476	3144	10	9	97,476	3144	10	9	97,476	3144
18001 Project Coordinator- Engineering	11	6	92,521	3144	11	6	92,521	3144	11	6	92,521	3144
Full-Time Equivalent [FTE] count		7	745,856			6	626,904			6	626,904	
Dollar Equivalent [FTE] count		0	0			1	1			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>102-Stormwater/Environmental Management</b>												
130 Project Manager	10	9	97,476	3144	10	9	97,476	3144	10	9	97,476	3144
Full-Time Equivalent [FTE] count		1	97,476			1	97,476			1	97,476	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>		<b>8</b>	<b>843,332</b>			<b>7</b>	<b>724,380</b>			<b>7</b>	<b>724,380</b>	
<b>Dollar Equivalent [FTE] count</b>		<b>0</b>	<b>0</b>			<b>1</b>	<b>1</b>			<b>0</b>	<b>0</b>	
<b>Part-Time Employee count</b>		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>504 DEPARTMENT OF PARKS AND PUBLIC WORKS</b>												
<b>101-Administration</b>												
99 Director Public Works					K		0	EM	K		0	EM
100 Director of Parks and Public Works					K		134,375	EM	K		134,375	EM
101 Director Parks & Recreation							1	EM			1	EM
102 Deputy Director of Parks and Public Works					10	10	103,389	3144	10	10	103,389	3144
2000 Exec Asst To Park Dir					10	8	92,880	3144	10	8	92,880	3144
110 Chief Fiscal Officer					10	9	97,476	3144	10	9	97,476	3144
115 Deputy Dir Engin. Public Works					13	4	0	3144	13	4	0	3144
300 Executive Administrative Asst					7	4	57,177	3144	7	2	51,648	3144
501 Administrative Assistant					15	7	61,492	884	15	7	61,492	884
1271 Public Space Code Enforcement Officer					8	8	49,449	884	8	8	49,449	884
17005 Public Information Officer					9	4	69,028	3144	9	4	69,028	3144
3000 Chief of Operations					10	10	1	3144	10	10	1	3144
3041 Administrative Assistant					9	1	43,085	884	9	1	43,085	884
3202 Administration and Finance Manager					9	6	69,028	3144	9	6	69,028	3144
4001 Administrative Assistant					9	1	43,085	884	9	1	43,085	884
13001 Citizen Response Specialist					10	3	46,286	884	10	3	46,286	884
20215 Management Analyst IV					8	1	0	3144	8	1	0	3144
20216 Management Analyst II							0		6	4	52,004	3144
							763,363				913,227	
Full-Time Equivalent [FTE] count	0	0			11		763,361		13		913,225	
Dollar Equivalent [FTE] count	0	0			2		2		2		2	
Part-Time Employee count	0	0			0		0		0		0	
<b>801- PUBLIC SPACE</b>												
250 Housing/ Public Space Inspector					20	2	0	884	20	2	0	884
251 Code Enforcement Working Supervisor					10	1	65,580	3144	10	1	65,580	3144
E19018 Code enforcement Officer					7	8	0	3144	7	8	0	3144
1272 Public Space Code Enforcement Officer					8	8	49,449	884	8	8	49,449	884
Full-Time Equivalent [FTE] count	0	0			2		115,029		2		115,029	
Dollar Equivalent [FTE] count	0	0			0		0		0		0	
Part-Time Employee count	0	0			0		0		0		0	



**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>504-DEPARTMENT OF PARKS AND PUBLIC WORKS</b>												
<b>163- GENERAL MAINTENCE AND STREETS</b>												
100 Asst Parks Superintendent					7	10	78,213	3144	7	10	78,213	3144
110 Electrician					8	6	71,700	71	8	6	71,700	71
120 Heavy Equipment Operator II					5	2	53,223	71	5	2	53,223	71
130 Caretaker					2	1	45,677	71	2	1	45,677	71
140 Park Foreperson					5	8	61,733	71	5	8	61,733	71
150 Park Foreperson					5	8	61,733	71	5	8	61,733	71
160 Mechanic					7	4	62,678	71	7	4	62,678	71
170 Caretaker III					2	1	45,678	71	2	1	45,678	71
180 Caretaker					2	1	45,678	71	2	1	45,678	71
190 Caretaker					2	1	45,678	71	2	1	45,678	71
200 Caretaker					2	1	45,678	71	2	1	45,678	71
210 Caretaker					2	1	45,678	71	2	1	45,678	71
220 Caretaker					2	1	45,678	71	2	1	45,678	71
230 Caretaker					2	1	45,678	71	2	1	45,678	71
240 Caretaker					2	1	45,678	71	2	1	45,678	71
250 Caretaker					2	1	45,678	71	2	1	45,678	71
260 Caretaker					2	1	45,678	71	2	1	45,678	71
270 Caretaker					2	1	45,678	71	2	1	45,678	71
280 Caretaker					2	4	48,912	71	2	4	48,912	71
290 Caretaker					2	1	45,678	71	2	1	45,678	71
300 Caretaker					2	1	45,678	71	2	1	45,678	71
310 Caretaker					2	1	45,678	71	2	1	45,678	71
320 Deputy Director/Park & Squares					10	8	92,880	3144	10	8	0	3144
330 Caretaker					2	1	45,678	71	2	1	45,678	71
340 Caretaker					2	1	45,678	71	2	1	45,678	71
350 Caretaker					2	1	45,678	71	2	1	45,678	71
360 Carpenter					7	6	65,378	71	7	6	65,378	71
370 Welder					8	3	67,922	71	8	3	67,922	71
380 Asst Parks Superintendent					7	10	78,213	3144	7	10	78,213	3144
390 Plumber					8	6	71,700	71	8	6	71,700	71
400 Caretaker III					2	6	51,534	71	2	6	51,534	71
410 Park Foreperson					5	5	56,229	71	5	5	56,229	71
420 Caretaker III					2	4	48,912	71	2	4	48,912	71
430 Caretaker					2	1	45,678	71	2	1	45,678	71
440 Caretaker					2	1	45,678	71	2	1	45,678	71
450 Park Foreperson					5	5	56,229	71	5	5	56,229	71
460 ***Workers Comp/attrition***							0	ATTT			0	ATTT
470 Public Works Superv/Foreperson							0				0	
480 Public Works Superv/Foreperson					6	8	63,213	3144	6	8	63,213	3144
490 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
500 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
510 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
520 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
530 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
540 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
550 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
560 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
570 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
580 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
590 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
600 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
610 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424

**CITY OF NEW HAVEN  
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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>504-DEPARTMENT OF PARKS AND PUBLIC WORKS</b>												
<b>103-General Maintenance and Streets</b>												
620 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
630 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
640 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
650 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
660 Laborer					1	1	58,403	424	1	1	58,403	424
670 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
680 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
690 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
700 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
710 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
720 Equipment Operator I-III					1	8	0	424	1	8	0	424
730 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
740 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
750 Laborer					1	2	51,427	424	1	2	51,427	424
760 Laborer					1	1	52,713	424	1	1	52,713	424
770 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
780 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
790 Laborer					1	1	51,427	424	1	1	51,427	424
800 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
810 Laborer					1	1	51,427	424	1	1	51,427	424
820 Public Works Superv/Foreperson					6	8	63,213	3144	6	8	63,213	3144
830 Equipment Operator I-III					1	8	60,785	424	1	8	60,785	424
PT 3190 Seasonal Help					0	0	69,397	vari	0	0	69,397	vari
PT 3200 Interns					0	0	24,888	vari	0	0	24,888	vari
840 Equipment Operator I-III					1	5	58,403	424	1	5	58,403	424
D4030 Equipment Operator I-III					1	6	0	424	1	6	0	424
WC 5000 **Workers Comp***					0	0	0	ATT	0	0	0	ATT
E16001 Superintendent of Refuse					7	10	0	3144	7	10	0	3144
850 Superintendent of Streets					7	10	78,213	3144	7	10	78,213	3144
E19019 Project Manager/foreperson					6	8	0	3144	6	8	0	3144
Full-Time Equivalent [FTE] count		0	0			73	4,171,167			72	4,078,287	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			2	94,285			2	94,285	

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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>504-DEPARTMENT OF PARKS AND PUBLIC WORKS</b>												
<b>210- VEHICLE MAINTENANCE</b>												
640 Site Equipment Resource Mgr.					7	10	78,213	3144	7	10	78,213	3144
1100 Lead Mechanic III					1	12	75,651	424	1	12	75,651	424
1120 Mechanic A					1	11	66,445	424	1	11	66,445	424
1130 Mechanic B					1	10	60,155	424	1	10	60,155	424
1140 Mechanic B					1	10	60,155	424	1	10	60,155	424
1150 Mechanic A					1	11	66,445	424	1	11	66,445	424
1160 Mechanic A					1	11	66,445	424	1	11	66,445	424
3080 Mechanic A					1	11	66,445	424	1	11	66,445	424
3190 Lead Mechanic III					1	12	75,651	424	1	12	75,651	424
3200 Mechanic B					1	10	60,156	424	1	10	60,156	424
4031 Mechanic A					1	11	66,445	424	1	11	66,445	424
Full-Time Equivalent [FTE] count		0	0			11	742,206			11	742,206	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>125- PART TIME &amp; SEASONAL/MAINTENANCE</b>												
PT 2210 Seasonal/Caretaker							317,000				317,000	ZZZH
Full-Time Equivalent [FTE] count		0	0			0	0			0	0	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			1	317,000			1	317,000	
<b>233 - TREE DIVISION</b>												
770 Tree Trimmer II					4	1	50,531	71	4	1	50,531	71
830 Tree Trimmer II					4	1	50,531	71	4	1	50,531	71
1190 Urban Forester					7	9	73,276	3144	7	9	73,276	3144
2150 Caretaker					2	4	48,912	71	2	4	48,912	71
2310 Tree Trimmer II					4	1	50,531	71	4	1	50,531	71
2320 Tree Trimmer II					4	1	50,531	71	4	1	50,531	71
2330 Heavy Duty Equipment Oper II					5	3	54,508	71	5	3	54,508	71
20000 Tree Trimmer II					4	1	50,531	71	4	1	50,531	71
20001 Tree Trimmer II					4	1	1	71	4	1	0	71
20002 Tree Foreman					5	8	61,733	71	5	8	61,733	71
Full-Time Equivalent [FTE] count		0	0			9	491,084			9	491,084	
Dollar Equivalent [FTE] count		0	0			1	1			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>807 - BRIDGE OPERATIONS &amp; MAINTENANCE</b>												
970 Maint Wkr Spare Bridge 10					1	8	48,683	71	1	8	48,683	71
1000 Maint Wkr Spare Bridge 10					1	8	48,683	71	1	8	48,683	71
1020 Maint Wkr Spare Bridge 10					1	8	48,683	71	1	8	48,683	71
1030 Maint Wkr Spare Bridge 10					1	8	48,683	71	1	8	48,683	71
1040 Maint Wkr Spare Bridge 10					1	8	48,683	71	1	8	48,683	71
1050 Maint Wkr Spare Bridge 10					1	8	48,683	71	1	8	48,683	71
1700 Maint Wkr Spare Bridge 10					1	8	48,683	71	1	8	48,683	71
3080 Bridge Foreperson					7	4	62,678	71	7	4	62,678	71
6000 Maint Wkr Spare Bridge 10					1	8	48,683	71	1	8	48,683	71
6010 Maint Wkr Spare Bridge 10					1	8	48,683	71	1	8	48,683	71
10001 Maint Wkr Spare Bridge 10					1	8	48,683	71	1	8	48,683	71
Full-Time Equivalent [FTE] count		0	0			11	549,508			11	549,508	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	

CITY OF NEW HAVEN  
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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>504-DEPARTMENT OF PARKS AND PUBLIC WORKS</b>												
<b>810 - REFUSE/RECYCLING COLLECTION</b>												
330 Public Works Superv/Foreperson					6	8	63,213	3144	6	8	63,213	3144
440 Refuse Truck Driver					1	3	59,572	424	1	3	59,572	424
460 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1220 Refuse Truck Driver					1	3	59,572	424	1	3	59,572	424
1230 Refuse Truck Driver					1	3	59,572	424	1	3	59,572	424
1240 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1250 Refuse Truck Driver					1	3	59,572	424	1	3	59,572	424
1260 Refuse Truck Driver					1	3	59,572	424	1	3	59,572	424
1270 Refuse Truck Driver					1	3	59,572	424	1	3	59,572	424
1280 Refuse Truck Driver					1	3	59,572	424	1	3	59,572	424
1290 Refuse Truck Driver					1	3	59,572	424	1	3	59,572	424
1300 Refuse Truck Driver					1	3	59,572	424	1	3	59,572	424
1310 Refuse Truck Driver					1	3	59,572	424	1	3	59,572	424
1330 Refuse Truck Driver					1	3	59,572	424	1	3	59,572	424
1350 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1360 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1370 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1380 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1410 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1420 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1430 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1440 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1460 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1480 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1500 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1510 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1520 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1530 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
3110 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
3120 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
3140 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
3160 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
3170 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
6000 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
6011 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
6020 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
6030 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
13004 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
13005 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
13006 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
1400 Refuse Laborer					1	2	55,961	424	1	2	55,961	424
16001 Superintendent of Refuse					7	10	78,213	3144	7	10	78,213	3144
<b>Full-Time Equivalent [FTE] count</b>		0	0			42	2,419,587			42	2,419,587	
<b>Dollar Equivalent [FTE] count</b>		0	0			0	0			0	0	
<b>Part-Time Employee count</b>		0	0			0	0			0	0	
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>		0	0			159	9,251,942			160	9,308,926	
<b>Dollar Equivalent [FTE] count</b>		0	0			3	3			2	2	
<b>Part-Time Employee count</b>		0	0			3	411,285			3	411,285	

CITY OF NEW HAVEN  
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Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22			
Position # Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>702 CITY PLAN COMMISSION</b>												
<b>101-Administration</b>												
260 Executive Director	E7		111,000	EM	E7		111,000	EM	E7		111,000	EM
290 Planner II	7	7	66,370	3144	7	7	66,370	3144	7	7	66,370	3144
300 Executive Administrative Asst	7	8	69,819	3144	7	8	69,819	3144	7	8	69,819	3144
410 Senior Project Manager	9	8	84,254	3144	9	8	84,254	3144	9	5	72,620	3144
1010 Planner II	7	7	66,370	3144	7	7	66,370	3144	7	7	66,370	3144
1020 Deputy Director Zoning	11	5	87,923	3144	11	6	92,521	3144	11	7	97,120	3144
17003 Planner II	7	7	66,370	3144	7	7	66,370	3144	7	7	66,370	3144
21000 Asst Dir. Of Compre. Planning					11	5	87,923	3144	11	7	97,120	3144
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>		<b>7</b>	<b>552,106</b>			<b>8</b>	<b>644,627</b>			<b>8</b>	<b>646,789</b>	
<b>Dollar Equivalent [FTE] count</b>		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	
<b>Part-Time Employee count</b>		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	

**CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET**

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>704 TRANSPORTATION/TRAFFIC &amp; PARKING</b>												
<b>101-Administration</b>												
100 Transportation/Traffic & Parking Director	E6		96,750	EM	E6		96,750	EM	E6		96,750	EM
120 Deputy Transportation TTP	10	9	97,476	3144	10	9	97,476	3144	10	9	97,476	3144
130 Executive Administrative Asst	7	3	54,303	3144	7	3	54,303	3144	7	3	54,303	3144
1240 Data Control Clerk II	8	8	49,449		8	8	0	884	8	8	0	884
1241 Administrative Assistant					9	1	43,085	884	9	1	43,085	884
<hr/>												
Full-Time Equivalent [FTE] count		4	297,978			4	291,614			4	291,614	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>759-Traffic Control</b>												
Deputy Dir-TTP Operations / Traffic Project												
150 Engineer	10	10	103,389	3144	10	10	103,389	3144	10	10	103,389	3144
160 Traffic Operations Engineer	10	8	92,880	3144	10	8	92,880	3144	10	8	92,880	3144
170 Traffic Signal Superintendent	7	10	78,213	3144	7	10	78,213	3144	7	10	78,213	3144
180 Parking Meter Supervisor	7	9	73,276	3144	7	9	73,276	3144	7	9	73,276	3144
190 Traffic Signal Mechanic	20	5	65,637	884	20	5	0	884	20	5	0	884
190 Senior Traffic Signal Tech	20	5	0	884	20	5	65,637	884	20	5	65,637	884
200 Signs And Markings Leader	7	5	60,052	3144	7	5	60,052	3144	7	5	60,052	3144
210 Senior Traffic Signal Tech	20	8	70,853	884	20	8	70,853	884	20	8	70,853	884
220 Traffic Maint. Worker II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
240 Meter Checker	14	1	51,433	884	14	1	51,433	884	14	1	51,433	884
250 Meter Checker	14	1	51,433	884	14	1	51,433	884	14	1	51,433	884
260 Senior Traffic Signal Tech	20	8	70,853	884	20	8	70,853	884	20	8	65,637	884
270 Traffic Maint. Worker II	15	3	55,488	884	15	3	55,488	884	15	1	53,169	884
1150 Traffic Maint. Worker II	15	1	53,169	884	15	1	53,169	884	15	1	53,169	884
PT 2060 Meter Checker	14	1	0	884	14	1	0	884	14	1	0	884
2060 Meter Checker	14	1	51,433	884	14	1	51,433	884	14	1	51,433	884
13008 Mgr. Operations Process Improvment	9	2	62,424	3144	9	2	62,424	3144	9	2	62,424	3144
16001 Sr Traffic Signal Maintainer	20	5	65,637	884	20	5	65,637	884	20	5	65,637	884
20000 Traffic Maint. Work II	15	1	1	884	15	1	1	884	15	1	0	884
<hr/>												
Full-Time Equivalent [FTE] count		16	1,059,339			16	1,059,339			16	1,051,804	
Dollar Equivalent [FTE] count		1	1			1	1			0	0	
Part-Time Employee count		0	0			0	0			0	0	

CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>704 TRANSPORTATION/TRAFFIC &amp; PARKING</b>												
<b>760-School Crossing Guards</b>												
300 Chief Crossing Guard	4	1	43,175	3144	4	6	47,770	3144	4	6	47,770	3144
PT 310 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 320 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 330 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 340 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 350 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 360 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 370 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 380 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 390 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 400 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 420 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 430 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 440 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 450 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 460 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 470 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 480 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 490 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 500 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 510 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 520 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 530 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 540 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 560 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 570 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 580 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 590 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 600 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 620 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 630 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 640 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 650 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 660 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 670 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 680 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 690 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 700 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 710 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 720 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 740 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 750 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 760 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 780 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 790 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 800 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 810 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 820 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 830 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 840 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 850 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 860 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 870 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 880 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 16001 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 16002 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 16003 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 16004 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 16005 School Crossing Guard			0	SSSS			0	SSSS			0	SSSS
PT 20000 PT Crossing guards			370,000	SSSS			415,000	SSSS			415,000	SSSS
<b>Full-Time Equivalent [FTE] count</b>		1	43,175			1	47,770			1	47,770	
<b>Dollar Equivalent [FTE] count</b>		0	0			0	0			0	0	
<b>Part-Time Employee count</b>		1	370,000			1	415,000			1	415,000	

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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>704 TRANSPORTATION/TRAFFIC &amp; PARKING</b>												
<b>761-Transportation System Mgmt.</b>												
120 Administrative Assistant II	6	10	0	3144	6	10	0	3144	6	10	0	3144
E19120 Executive Administrative Assistant	7	1	0		7	1	0		7	1	0	
1040 Parking Enforcement Field Supv	6	5	54,592	3144	6	5	54,592	3144	6	5	54,592	3144
1050 Parking Enforcement Officer	8	1	41,715	884	8	1	41,715	884	8	1	41,715	884
1060 Parking Enforcement Officer	8	1	41,715	884	8	1	41,715	884	8	1	41,715	884
1070 Parking Enforcement Officer	8	3	43,544	884	8	3	43,544	884	8	3	43,544	884
1080 Parking Enforcement Officer	8	1	41,715	884	8	1	41,715	884	8	1	41,715	884
1090 Parking Enforcement Officer	8	3	43,544	884	8	3	43,544	884	8	3	43,544	884
1100 Parking Enforcement Officer	8	1	41,715	884	8	1	41,715	884	8	1	41,715	884
1110 Parking Enforcement Officer	8	1	41,715	884	8	1	41,715	884	8	1	41,715	884
1120 Parking Enforcement Officer	8	6	46,734	884	8	6	46,734	884	8	6	46,734	884
1130 Parking Enforcement Officer	8	3	43,544	884	8	3	43,544	884	8	3	43,544	884
2020 Parking Enforcement Ofcr	8	1	41,715	884	8	1	1	884	8	1	1	884
2040 Parking Enforcement Officer	8	1	41,715	884	8	1	1	884	8	1	1	884
PT2080 Pt Parking Enforcement Officer		0	18,499	ZZZH		0	18,869	ZZZH		0	18,869	ZZZH
PT2090 Pt Parking Enforcement Officer		0	18,499	ZZZH		0	18,869	ZZZH		0	18,869	ZZZH
PT2100 Pt Parking Enforcement Officer		0	18,499	ZZZH		0	18,869	ZZZH		0	18,869	ZZZH
13009 Parking Enforcement Field Supv	6	1	54,159	3144	6	1	49,423	3144	6	1	49,423	3144
PT 13010 Pt Parking Enforcement Officer		0	18,499	ZZZH		0	18,869	ZZZH		0	18,869	ZZZH
PT 13011 Pt Parking Enforcement Officer		0	18,499	ZZZH		0	18,869	ZZZH		0	18,869	ZZZH
PT 13012 Pt Parking Enforcement Officer		0	18,499	ZZZH		0	18,869	ZZZH		0	18,869	ZZZH
16002 Parking Enforcement Officer	8	1	41,715	884	8	1	41,715	884	8	1	41,715	884
PT 16003 Pt Parking Enforcement Officer		0	18,499	ZZZH		0	18,869	ZZZH		0	18,869	ZZZH
Full-Time Equivalent [FTE] count		14	619,837			12	531,671			12	531,671	
Dollar Equivalent [FTE] count		0	0			2	2			2	2	
Part-Time Employee count		7	129,493			7	132,083			7	132,083	
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>		<b>35</b>	<b>2,020,329</b>			<b>33</b>	<b>1,930,394</b>			<b>33</b>	<b>1,922,859</b>	
<b>Dollar Equivalent [FTE] count</b>		<b>1</b>	<b>1</b>			<b>3</b>	<b>3</b>			<b>2</b>	<b>2</b>	
<b>Part-Time Employee count</b>		<b>8</b>	<b>499,493</b>			<b>8</b>	<b>547,083</b>			<b>8</b>	<b>547,083</b>	



CITY OF NEW HAVEN  
FY 2021-22 BOARD OF ALDER APPROVED BUDGET

Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22			
Position # Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>705 COMMISSION ON EQUAL OPPORTUNITIES</b>												
<b>101-Administration</b>												
100 Equal Opportunity Executive Director	12	6	101,858	3144	12	6	101,858	3144	12	6	101,858	3144
17001 Utilization Monitor II	7	4	57,177	3144	13	7	57,715	884	13	7	57,715	884
3050 Clerk Typist II	8	1	41,715	884	8	1	0	884	8	1	0	884
3051 Administrative Assistant					9	1	43,085	884	9	1	43,085	884
20000 Utilization Monitor II	7	4	1	3144	7	4	1	3144	7	4	1	3144
<hr/>												
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>		<b>3</b>	<b>200,750</b>			<b>3</b>	<b>202,658</b>			<b>3</b>	<b>202,658</b>	
<b>Dollar Equivalent [FTE] count</b>		<b>1</b>	<b>1</b>			<b>1</b>	<b>1</b>			<b>1</b>	<b>1</b>	
<b>Part-Time Employee count</b>		<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	

**CITY OF NEW HAVEN  
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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>721 OFFICE OF BUILDING INSPECTION &amp; ENFORCEMENT</b>												
<b>101-Administration</b>												
100 Building Official	E8		111,125	EM	E8		111,125	EM	E8		111,125	EM
180 Deputy Building Inspector	8	10	86,922	3144	8	10	86,922	3144	10	8	92,880	3144
200 Electrical Inspector	7	10	78,213	3144	7	10	78,213	3144	7	10	78,213	3144
210 Plumbing Inspector	7	10	78,213	3144	7	10	78,213	3144	7	10	78,213	3144
290 Building Plans Examiner	7	10	78,213	3144	7	10	78,213	3144	7	10	78,213	3144
310 Asst Building Inspector	6	8	0	3144	6	8	0	3144	6	8	0	3144
315 Asst Building Plumbing Inspector	6	8	63,213	3144	6	8	63,213	3144	6	8	63,213	3144
320 Asst Plumbing Inspector	6	8	63,213	3144	6	8	63,213	3144	6	8	63,213	3144
340 Asst Building Inspector	6	8	63,213	3144	6	8	63,213	3144	6	8	63,213	3144
350 Asst Building Inspector	6	8	63,213	3144	6	8	63,213	3144	6	8	63,213	3144
440 Asst Building Inspector	6	1	63,213	3144	6	8	63,213	3144	6	8	63,213	3144
630 Asst Building Inspector	6	8	63,213	3144	6	8	63,213	3144	6	8	63,213	3144
680 Executive Administrative Asst	7	4	57,177	3144	7	4	57,177	3144	7	4	57,177	3144
1010 Program Coordinator	7	1	49,135	3144	7	1	49,135	3144	7	1	49,135	3144
1030 Clerk Typist	8	1	41,715	884	8	1	0	884	8	1	0	884
1031 Administrative Assistant					9	1	43,085	884	9	1	43,085	884
16001 Assistant Electrical Inspector	6	8	63,213	3144	6	8	63,213	3144	6	8	63,213	3144
17001 Program Coordinator	7	1	49,135	3144	7	1	49,135	3144	7	1	49,135	3144
22001 Building Plans Examiner									7	10	78,213	3144
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>	<b>16</b>		<b>1,072,339</b>		<b>16</b>		<b>1,073,709</b>		<b>17</b>		<b>1,157,880</b>	
<b>Dollar Equivalent [FTE] count</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>Part-Time Employee count</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	

**CITY OF NEW HAVEN  
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Agency/Organization  Position # Position Title	FY 2019-20				FY 2020-21				FY 2021-22			
	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>724 ECONOMIC DEVELOPMENT</b>												
<b>101-Administration</b>												
95 Economic Development Administrator	E9		129,000	EM	E9		129,000	EM	E9		129,000	EM
100 Deputy Economic Develop. Administrator	13	7	117,373	3144	13	7	117,373	3144	13	6	111,916	3144
120 Supervrvisor Construction Resource	10	7	90,235	3144	10	7	90,235	3144	10	7	90,235	3144
140 Deputy Director Economic Develop.	11	7	97,120	3144	11	7	97,120	3144	11	7	97,120	3144
300 Senior Accountant	9	6	76,348	3144	9	6	76,348	3144	9	6	76,348	3144
310 Executive Administrative Assistant	7	10	78,213	3144	7	10	78,213	3144	7	10	78,213	3144
330 Econ. Devel Off/Bus Serv	8	10	86,922	3144	8	10	86,922	3144	8	10	86,922	3144
400 Special Counsel Econ Develop.	E9		130,429	1303-C	E9		130,429	1303-C	E9		130,429	1303-C
420 Deputy Dir. Senior Loan Office	11	7	97,120	3144	11	7	97,120	3144	11	7	97,120	3144
16001 Deputy Director Econ Dev	11	6	92,521	3144	11	6	92,521	3144	11	6	92,521	3144
			<b>995,281</b>									
Full-Time Equivalent [FTE] count		10	995,281			10	995,281			10	989,824	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>166 - CULTURAL AFFAIRS</b>												
7170 Cultural Affairs Director			0		E1		90,000	EM	E1		90,000	EM
410 Community Outreach Coordinator			0				49,423	3144			49,423	3144
			0									
Full-Time Equivalent [FTE] count		0	0			2	139,423			2	139,423	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	
<b>Grand Total of Agency Count</b>												
Full-Time Equivalent [FTE] count		10	995,281			12	1,134,704			12	1,129,247	
Dollar Equivalent [FTE] count		0	0			0	0			0	0	
Part-Time Employee count		0	0			0	0			0	0	

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Agency/Organization	FY 2019-20				FY 2020-21				FY 2021-22			
Position # Position Title	R	S	BOA Approved	BU	R	S	BOA Approved	BU	R	S	BOA Approved	BU
<b>747 LIVABLE CITY INITIATIVE</b>												
<b>101-Administration</b>												
100 Executive Director Livable Cities Initiative	E8		115,500	EM	E8		125,426	EM	E8		125,426	EM
130 Deputy Director Prop Division	11	7	97,120	3144	11	7	97,120	3144	11	7	97,120	3144
290 Deputy Housing Code Enforcement	11	7	97,120	3144	11	7	97,120	3144	11	7	97,120	3144
320 Clerk Typist	8	8	49,449	884	8	8	0	884	8	8	0	884
321 Administrative Assistant					9	8	50,041	884	9	8	50,041	884
350 Housing Inspector	20	1	61,006	884	20	1	61,006	884	20	1	61,006	884
390 Supervisor Property Management	7	4	57,177	3144	7	4	57,177	3144	7	4	57,177	3144
400 Property Maintenance Worker I	1	8	0	71	1	8	0	71	1	8	0	71
401 Property Maintenance Foreman	3	1	48,912	71	3	1	48,912	71	3	1	48,912	71
1020 Clerk Typist I (Bilingual)	8	1	41,715	884	8	1	0	884	8	1	0	884
1021 Administrative Assistant					9	1	43,085	884	9	1	43,085	884
1050 Housing Inspector	20	1	61,006	884	20	1	61,006	884	20	1	61,006	884
17001 Acquisition/Disposition Coord.	8	6	69,675	3144	8	6	69,675	3144	8	6	69,675	3144
17002 Relocation Spec Bilingual	6	10	70,996	3144	6	10	70,996	3144	6	10	70,996	3144
<hr/>												
<b>Grand Total of Agency Count</b>												
<b>Full-Time Equivalent [FTE] count</b>	<b>11</b>		<b>769,676</b>		<b>11</b>		<b>781,564</b>		<b>11</b>		<b>781,564</b>	
<b>Dollar Equivalent [FTE] count</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>Part-Time Employee count</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	

**SECTION III - AGENCY NARRATIVES AND  
PERFORMANCE INDICATORS**

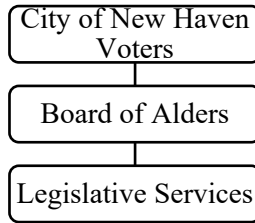


## **BOARDS AND COMMISSIONS**

The following are the Boards and Commissions which receive General Fund Support.

- Board of Assessment Appeals
- Citizen Review Board
- Commission on Affordable Housing
- Democracy Fund
- Historic District Commission:
- New Haven Peace Commission:
- New Haven Port Authority
- Solid Waste and Recycling Authority Board
- Tweed New Haven Airport Authority Board

**111 OFFICE OF LEGISLATIVE SERVICES**  
**ALBERT LUCAS, DIRECTOR**  
**165 CHURCH STREET, 2ND FLOOR ATRIUM**  
**203-946-6483**



**MISSION / OVERVIEW:**

The Office of Legislative Services exists to provide full-time professional staff assistance to the Board of Alders. This allows the Board of Alders to carry out its legislative functions in the most proficient and professional manner.

**FY 2020-2021 HIGHLIGHTS:**

- Successfully navigated moving to remote staff work and virtual meetings for the Board and others
- Managed several ribbon cuttings and grand openings
- Facilitated the training and initial meetings of the Civilian Review Board
- Assisted in filling the Affordable Housing Commission, Civilian Review Board, Climate Energy Taskforce
- Organized Working Groups on: Inclusionary Zoning, Minority Contracting, Advanced Life Saving, Racism as a Public Health Crisis, Eviction/Foreclosures
- Provide support for the Dixwell Q House Advisory Board
- Participated in researching best practices around disclosure of labor side agreements
- Create Covid-19 good and welfare and online connectivity surveys
- Increased awareness of meetings through city website

**FY 2021-2022 GOALS / INITIATIVES:**

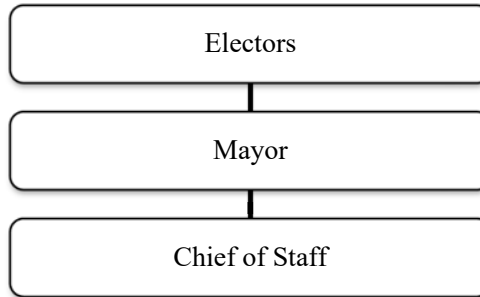
- Help Redistrict the ward lines
- Support initiation of Charter Revision
- Continue with remote work and virtual meetings as needed
- Monitor the continued training and work of the Civilian Review Board and Affordable Housing Commission, Climate Energy Taskforce
- Conclude the Working Groups on: Inclusionary Zoning, Minority Contracting, Advanced Life Saving, Racism as a Public Health Crisis, Eviction/Foreclosures
- Facilitate implementation of the recommendations from the Working Groups
- Provide support for the Dixwell Q House Grand Opening
- Update Aldermanic Chamber and meeting rooms for more virtual access
- Begin Digitizing historic information
- Assist in Vaccine Efforts

**PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
Board of Alders Meetings	22	22	24
Committee Meetings	120	110	122
Newsletters	30	30	30
Major Research Projects	5	5	10
Training Sessions	12	5	5
Briefings	5	10	10



**131 MAYOR'S OFFICE**  
JUSTIN ELICKER – MAYOR  
165 CHURCH STREET – 2ND FLOOR  
203-946-8200



**MISSION / OVERVIEW**

The Office of the Mayor, accountable to Electors and the City’s Chief Elected Official, accepts and administers executive responsibility for all aspects of City government, including City departments, bureaus, agencies, and commissions. Beyond that, its staff is responsible for established liaisons between City government and quasi-public entities doing business in the City.

In compliance with provisions of state law and the Charter of the City of New Haven, the City’s executive branch, administered by the Office of the Mayor, performs the following duties:

- Causes laws and ordinances to be executed and enforced;
- Fills by appointment the vacancies in positions for which the Mayor is the appointing authority;
- Is authorized to call meetings of the legislative branch: The New Haven Board of Alders;
- Administers an oath of office to duly elected or appointed City officials;
- Ensures that all contracts and agreements with the City are faithfully kept and performed;
- Informs the public about government initiatives and programs;
- Provides frontline responses to resident requests; and
- Exercises all other executive and administrative powers conferred upon any municipal chief elected official by virtue of state law.

**FY 2020-2021 HIGHLIGHTS**

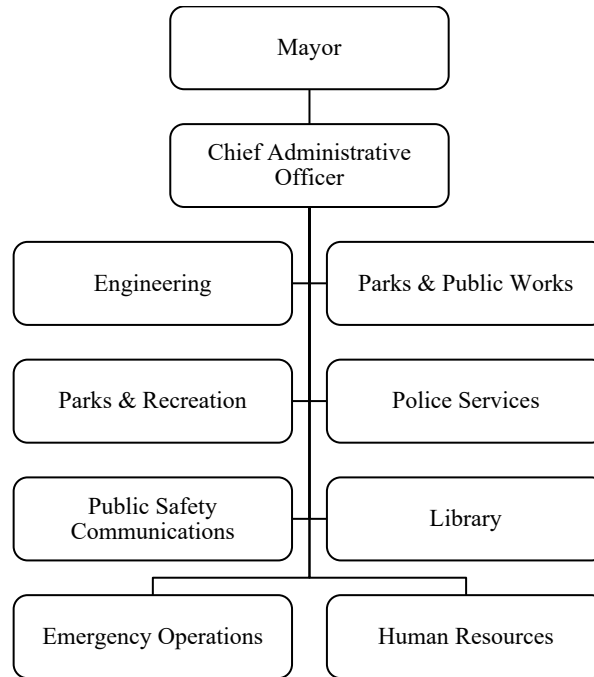
- Increased delivery of information to residents and the media about issues, initiatives and programs driven by the Mayor’s Office to engage communities and strengthen communication.
- Engaged constituency groups and residents around important initiatives and action items related to the global pandemic throughout the year.
- Championed issues of social justice advocacy on the COVID crisis, prison reentry, environmental causes, affordable housing, police reform, racial equity and lead abatement.
- Launched a construction jobs program to give our residents the training, education, and work experience they need to set them up with a lasting career in the construction trades.

- Administration worked with local partners and the State to rehouse over 350 homeless individuals into permanent housing.
- Coordinated local, state and federal legislative agendas.

**FY 2021-2022 GOALS AND OBJECTIVES:**

- Work to removing zoning barriers in New Haven, preparing new ordinances for inclusionary zoning, accessory dwelling units and opening up our most restrictive zones for more density.
- Launch “Major Corridors” project. This project will improve the safety of many City-owned traffic arteries that have historically posed a safety threat to our pedestrians, drivers, and cyclists.
- Advocate in Hartford for the tier PILOT proposal before the State’s Legislature.
- Support the NHPD and help coordinate violent crime reduction tactics with State Probation and Parole, Project Longevity, and Clean & Safe Neighborhood Sweeps.
- Engage and push for increased contributions from Yale University.
- Join the Government Alliance on Race and Equity. GARE is a national network of local governments working to achieve racial equity and advance opportunities for all.
- Launch the Community Crisis Response Team PILOT program where social workers and medical experts will help respond to substance use and addiction problems, mental health issues or episodes, domestic issues, and other calls for service that may not need a police response.
- Launch the “open checkbook” webpage and City snowplow tracker page.

**132 CHIEF ADMINISTRATOR'S OFFICE**  
**VACANT, CHIEF ADMINISTRATIVE OFFICER**  
**165 CHURCH STREET, FLOOR 3R**  
**203-946-7901**



**MISSION / OVERVIEW:**

The mission of the Chief Administrator's Office is to perform the following functions:

- Implement the Mayor's policies;
- Develop and analyze public policy on behalf of the Mayor;
- Undertake operational planning and coordination for the delivery of public services;
- Coordinate activities of the following City Departments: Police, Fire, Public Safety Communications, City Engineer, Parks & Public Works, Human Resources, Emergency Management, and the Library;
- Develop and implement services and program initiatives;
- Evaluate Departmental operations, service delivery, and the implementation of productivity improvements;
- Manage the City's emergency response and emergency preparedness functions;
- Manage the City's Human Resources and Medical Benefits functions including:
  - Oversee and staff the Civil Service Commission;
  - Develop and implement workplace policies and investigate policy violations where applicable;
  - Oversee, develop and administer Civil Service tests for the City, Public Safety and BOE positions;
  - Manage recruitment efforts for all City positions, tested, non-tested and seasonal;
  - Assist with public safety recruitment efforts;

- Oversee and administer medical benefits, disability and life insurance programs for all City employees;
- Develop and implement training for City employees;
- Coordinate annual evaluation of appointed officials; and
- Administer the Employees Assistance Plan, Family Medical Leave and Affirmative Action Programs.

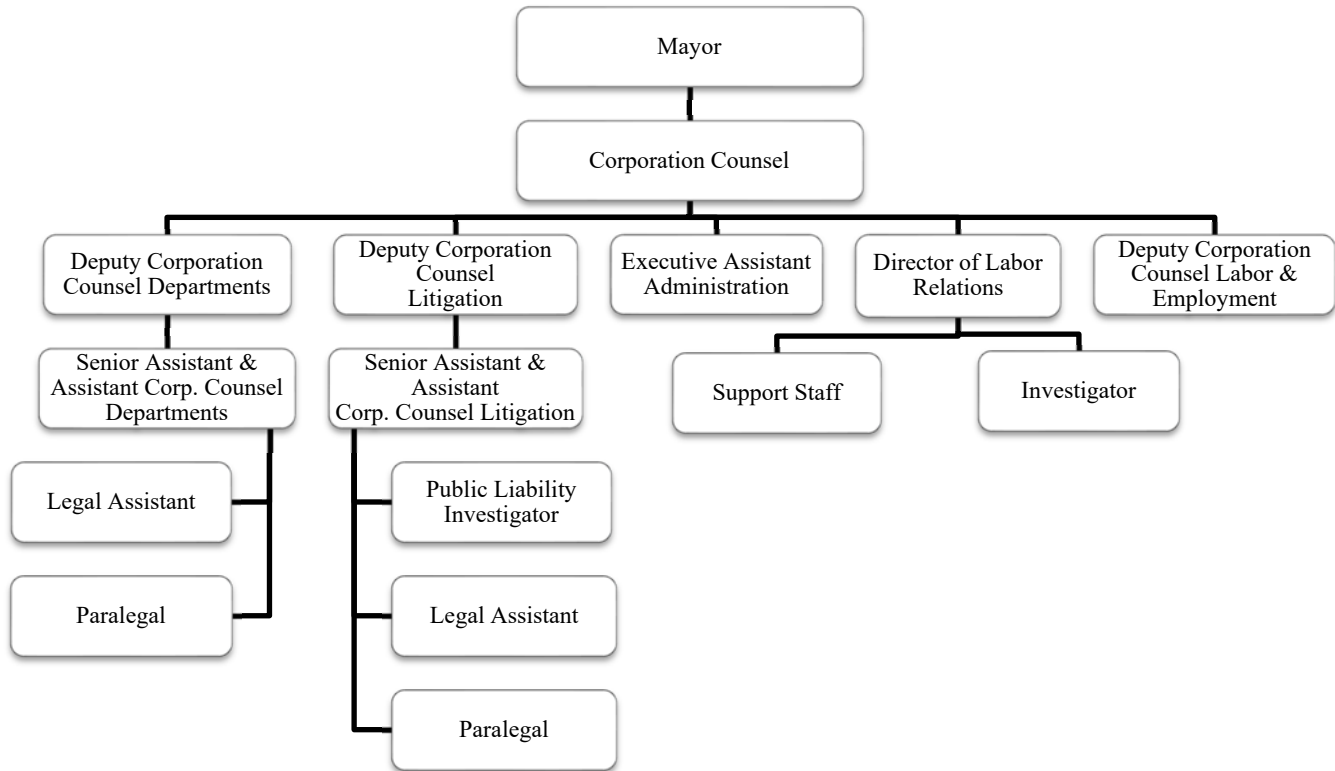
### **FY 2020-2021 HIGHLIGHTS:**

- Continued facilitation of emergency response efforts surrounding COVID-19.
- Continued tracking of public safety overtime expenditures.
- Coordinated Special Event permitting and logistics and oversaw event COVID compliance.
- Human Resources completed entry level police testing.
- Instituted a Police Lateral Officer hiring process and hired the first lateral transfer.
- Worked with the Board of Alders and Police Department to update ordinances to add enforcement mechanisms and penalties to help deter the illegal use of ATVs and Dirt Bikes.
- Collaborated with the Board of Alders through the Resource Allocation Committee to review sidewalk, paving and tree needs and ensure that hazards are appropriately addressed.
- Participated in the Q-House Committee to ensure smooth construction and a robust operations plan is in place for the opening of the facility.
- Assisted Engineering with space and facility assessments to improve efficiency and cost savings.

### **FY 2021-2022 GOALS / INITIATIVES:**

- Conduct recruitment and hiring for entry level public safety.
- Continue to review and adjust emergency operations plans to ensure that we improve performance based on lessons learned from each event.
- Enhance the Clean and Safe Neighborhoods program with more frequent sweeps and community engagement.
- Implement new policies around events to ensure our City remains vibrant but fiscally responsible.
- Continue to work to facilitate intradepartmental efficiencies through technology, collaboration and
- The study, plan and review of potential options to reduce the amount of and cost of solid municipal waste
- Implement and procure items needed for state mandates on the police accountability bill
- Identify the location and begin pre-construction of new DPW facility
- Study and planning on a municipal fiber network
- Coordinate and support CSA work on the crisis intervention team
- Coordinate and support work with Health Dept on COVID mass vaccinations for public and city employees
- Launch of the vacant building registration program

**133 OFFICE OF CORPORATION COUNSEL**  
**PATRICIA KING, CORPORATION COUNSEL**  
 165 CHURCH STREET, 4<sup>TH</sup> FLOOR  
 203-946-7958



**MISSION / OVERVIEW:**

The Corporation Counsel is the chief legal advisor to and the attorney for the City and all City officers, boards, commissions, and departments in matters relating to their official duties. The Corporation Counsel is responsible for the following activities:

- Renders advice and legal opinions to City officials.
- Advises and represents departments, boards, commissions, officers, and officials on legal matters within their respective jurisdictions, including court cases, transactions, and administrative hearings before state agencies.
- Maintains a real estate and commercial practice group, is generally responsible for the following activities:
  - Work on projects overseen by the Economic Development Administration and the Livable City Initiative, including:
    - Real estate acquisition and disposition, commercial loans, small business loans, home loans, façade grants, real estate closings, releases, liens, tax collections and related matters.
    - Negotiates and drafts documentation for complex City development projects.

- Corporation Counsel generally manages agreements for building management, certain easements for Engineering projects, ground lease subrogation and matters related to English Station.
- Maintains a transactional practice group that is responsible for the following activities:
  - Negotiates, drafts, and reviews all City agreements as to form and correctness, including memoranda of understanding.
  - All matters relating to land use, acquisition, contract, and zoning law.
- Maintains a trial practice group that is responsible for the following activities:
  - Civil litigation before federal and state courts; administrative litigation before the Commission on Human Rights and Opportunities; the Freedom of Information Commission; the State Board of Labor Relations, and the State Board of Mediation and Arbitration. Areas of practice include personal injury, wrongful death, civil rights (including excessive force and false arrest), education law, constitutional law, tax appeals, foreclosures, real property, zoning, landlord/tenant, commercial law, labor and employment law, civil service disputes, worker's compensation and environmental law.
  - Maintains a labor relations division that is responsible for the following activities:
    - Establishes and maintains a cohesive relationship between the City's managers and its unionized employees.
    - Negotiates, drafts, and reviews all Collective Bargaining Agreements as to form and correctness, including memoranda of understanding.
    - Advocates for the City's best interests in all matters relating to contract negotiations; employee grievances; interest arbitrations; municipal prohibited practice complaints; any other employment related matters.
  - Coordinates administrative responsibilities for the Fair Rent Commission and the Department of Services for Persons with Disabilities.
  - Coordinates and manages activities of outside law firms retained on behalf of the City and City officials.
  - Coordinates, with the Controller's office, all claims covered by the City's Self-Protected Insurance Program.
  - Pursues claims against third parties who cause damage to City-owned property.
  - Advises and trains City officials on compliance with State and local law.
  - Coordinates legal activities related to employment of City personnel, including ADA compliance, worker's compensation third party claims and investigations of employee compensation.
  - Coordinates the reporting of bodily injury claims filed by Medicare beneficiaries to the U.S. Department of Health and Human Services Center for Medicare & Medicaid Services (CMS) through a third-party service.

### **FY 2020-2021 HIGHLIGHTS:**

#### **Corporation Counsel**

- Provided advice, prepared Declaration of Emergency and executive orders for the Mayor relative to the civil preparedness and public health emergency caused by the COVID-19 pandemic.
- Played a critical role in negotiating facilities use agreements with local colleges/universities, hotels and property owners to house individuals experiencing homelessness and first responders exposed to COVID-19 during the public health emergency.
- Played a critical role in negotiating agreements with local restaurants and food service providers to feed individuals experiencing homelessness and first responders exposed to COVID-19 during the public health emergency.

- Drafted ordinance increasing penalties for the unauthorized use of dirt bikes.
- Revised and updated City tow policy.
- Prepared agreements essential to obtaining and maintaining personal protective equipment, managing information sharing and other matters critical to the City's management of the public health emergency.
- Resolved a federal enforcement action arising from violation of HIPAA law and regulation for substantially less than the City's total exposure.
- With funding from the Board of Education, assigned an attorney to provide legal advice to the Board and to foster better coordination of Board activities with City goals and policies.
- Assisted the Department of Engineering in construction and facility use agreements associated with the City's Bridge programs, Government Center Complex and other facilities throughout New Haven. This included, but was not limited to drafting contracts, and assessing potential City liability.
- Continued to work with the Assessor, Livable City Initiative and Tax Office to establish systems to solve recurring title issues and streamline the property disposition process.
- Handled defense of multiple lead-paint cases in Housing Court & Superior Court, and, engaged in on-going settlement discussions regarding class action arising from claims related to the City's handling of cases of children with elevated blood alcohol levels.
- Assisted the Health Department on numerous legal issues, such as litigation, grants, contracts, and procurement.
- Advised the Purchasing Department regarding claims that could arise in litigation.
- Completed 429 contracts for various City agencies during FY 2019-2020.
- Assisted the Registrar and Town Clerk on all Federal, State and Local Elections.
- Prepared a Citywide policy for managing compliance with the Connecticut Freedom of Information Act for consideration by the Policy Committee and initiated a soft launch of a City FOIA portal for submission of FOIA requests.
- Worked on revision of Memorandum of Understanding between New Haven Police Department and Hamden Police Department.
- Worked with the Livable City Initiative and Economic Development in connection with the purchase & sale, of properties within the City; provided representation in 87 closings.
- Managed numerous legal services agreements with outside counsel and coordinated representation issues.
- Continued to administer the City's residential licensing ordinance.
- Continued to implement and administer the City's anti-blight and property maintenance ordinance.
- Advised on legal issues regarding various Finance Department Initiatives, including each payment program and transfer of banking relationship out of Wells Fargo.
- Provided legal advice to the Controller, the Budget Director and other Finance staff and to the members of the Bond Sale Committee regarding various short term and long-term City borrowings.
- Appeared on behalf of the City in foreclosure and bankruptcy proceedings to protect and defend the City's monetary interests as either a junior lien holder and/or a creditor in such proceedings.
- Advised the Assessor's Office, Tax Office, and Board of Assessment Appeals on numerous legal issues.
- Continued to assist departments in applying for and obtaining state grant funding for economic development, infrastructure improvements, mitigation and resiliency, town green improvement, community service and other public projects.

- Worked with Economic Development, Livable City Initiative, and City Plan Department on various development projects, such as 19 Wheeler Street.
- Defended the City and City officials in various proceedings at the Connecticut Commission on Human Rights and Opportunities, including fact findings and public hearings.
- Defended the City and City officials in proceedings at the Connecticut Freedom of Information Commission.
- Continued to provide legal support for the operation of various Community Service Administration initiatives.
- Assisted the New Haven Police Department and other departments in managing voluminous records requests.
- Conducted and supervised the conduct of various investigations.
- Settled numerous contested tax appeals by insisting on plaintiffs with multiple properties providing appraisals upfront, then sitting with claimants and counsel with city Assessors in marathon sessions.
- Revised the City's Professional Services contract terms & conditions and assisted the Purchasing Department with capturing applicable terms & conditions with other agreements.
- Worked with Labor Relations Director regarding outstanding contract negotiations, pending Labor & Employment cases and claims.
- Worked collaboratively with New Haven Legal Assistance to provide access to New Haven records.
- Participated in several mediations and settlements of substantial personal injury cases in State and Federal Courts.

### **Labor Relations**

- Resourced for supervisors and managers to help ensure that disciplinary actions taken comply with applicable union collective bargaining agreements and to avoid civil liability. This has included conducting administrative investigations involving allegations of employee misconduct on behalf of Human Resources; presiding over Loudermill (due process) hearings at all levels of potential discipline, which had previously been left to department heads to handle without direct labor relations or human resources involvement or support from labor relations or human resources.
- Developed and delivered appropriate training material and guidance for supervisors and managers that support employee relations and human resource functions such as performance assessment, discipline, avoiding liability, and contract administration.
- Served as a resource for Department Heads to help Human Resources proactively address workplace concerns such as productivity; attendance and compliance with City policies, to promote a more efficient workplace.
- Provided legal counsel on labor and employment matters, which include but not limited to, human resources issues, wage and hour law, unemployment and other state agency claims, labor relations, employee benefits, collective bargaining agreements, employment agreements and policy related issues, FMLA, ADA, employment related litigation
- Reviewed and revised policy pertinent to employee and labor relations.
- Served as a resource for Department Heads to help Human Resources proactively address workplace concerns such as productivity; attendance and compliance with City policies, to promote a more efficient workplace. Most recently, this has included a thorough review of employees out on extended leave causing operational issues for departments. Additionally, employees on unpaid leaves of absence were not being required to pay the required cost-shares, costing the City thousands of dollars. Labor Relations involvement, including an assessment of



Human Resources systems and procedures, resulted in more stringent oversight of long-term absences and enforcement of employee cost-shares.

- Processed 150 grievances, and 33 Municipal Prohibited Practice (MPP) Complaints.
- Represented the City at 8 arbitration hearings prior to the closure of the State Board of Mediation & Arbitration due to COVID-19.
- Represented the City in 33 cases brought before the State Board of Labor Relations, resolving 17 of those filed to date.
- Represented the NHPD before the Board of Police Commissioners for 2 Chief's recommended termination of employment cases; represented the NHFD before the Board of Fire Commissioners for 5 Chief's recommendation for termination cases. Representation before these Boards was previously assigned to outside counsel.
- Worked collaboratively with the Board of Education Board of Education Human Resources Department to share resources and information to avoid duplicative efforts and to help reduce cost for outside counsel for the BOE.
- Settled Police and Fire contracts (at the end of calendar year 2019).
- Reviewed cost and impact analysis of budget proposals.
- Developed and implemented strategic plans in response to a state of emergency, including infrastructure to support an at home workforce and safety protocols for return to work including but not limited to the following:
  - Drafted City-wide Teleworking Policy and coordinated the implementation of said policy in an effort to maintain our workforce during the COVID emergency
  - Negotiated an emergency COVID-related work agreement when the schools were closed, as well as a summer Work Agreement with the Nurses (Local 1303-467) which allowed the City to perform contact tracing, implement a health hotline, and cover COVID-related follow up for our first responders.
  - Assisted HR in drafting and implementing policies in compliance with state mandates related to COVID including EFMLA and return to work safety protocols.

### **FY 2021-2022 GOALS/INITIATIVES:**

#### **Corporation Counsel**

- Continue to maintain current levels of legal representation to all departments despite severe budget constraints.
- Continue to work closely with Office of Economic Development to increase tax base as quickly as possible.
- Support city-wide information technology initiatives and upgrades with advice and agreements.
- Work with Departments to develop and/or revise policies as necessary for efficient enterprise operation.
- Work to increase coordination of employment and labor related information available to various City departments to improve efficiency and outcomes in labor & employment litigation.
- Arrange training for boards and commissions to foster better understanding of legal implications of their work.

**Labor Relations**

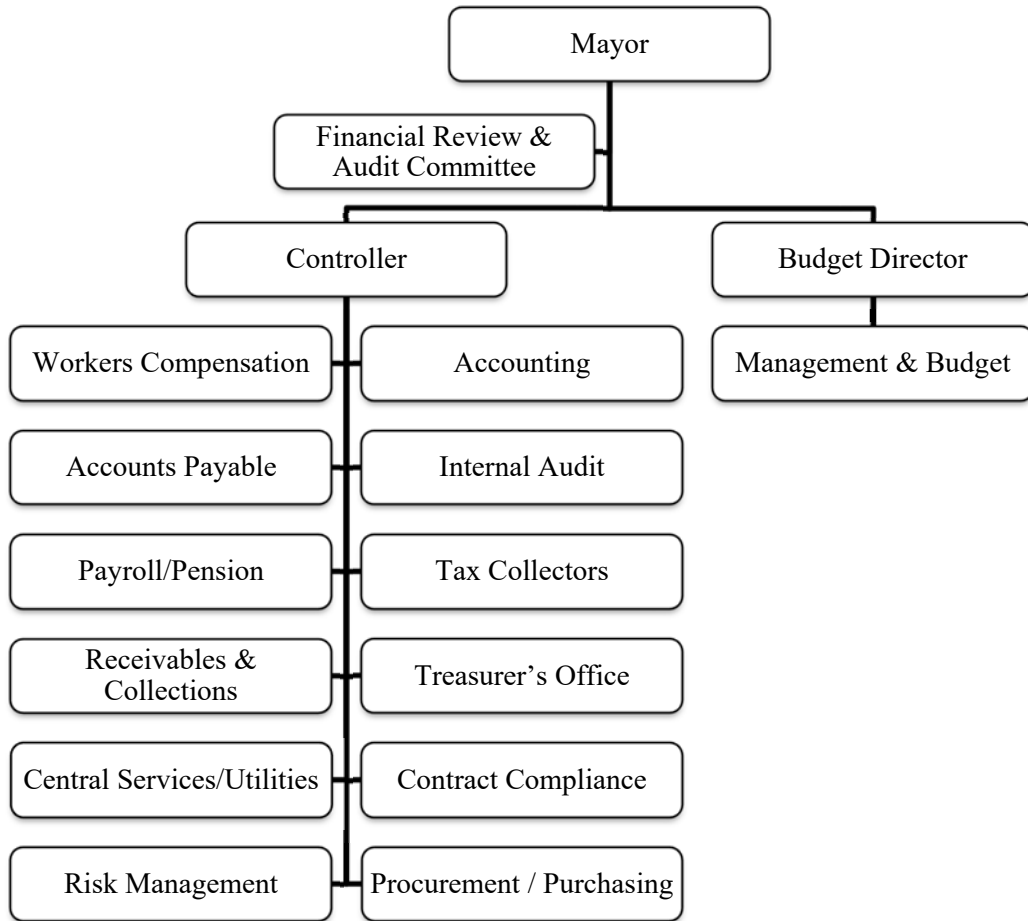
- Continue to provide timely assistance to City employees.
- Continue to provide advice to Department Heads regarding fair and consistent implementation of the collective bargaining agreements.
- Continue to advocate for the City's best interests in grievances and contract cases brought before the State Board of Mediation and Arbitration and the State Board of Labor Relations.
- Continue to work proactively with the unions to reduce the number of grievances and Municipal Prohibited Practice Complaints being filed.
- Continue to work proactively with administration (perhaps through training workshops) to educate and guide department heads and coordinators on contract language and personnel/labor matters.

**PERFORMANCE INDICATORS:**

<b>Performance Indicator</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
<b>Lawsuits:</b>			
Total New Cases Received During Year	187	193	198
Total Cases Closed During Year:	205	211	217
Dismissal/Win after Hearing	11	11	12
Settlement	49	51	52
Loss after Trial	3	3	3
Withdrawal	51	53	54
Not Applicable (Tax Appeals, Tax Foreclosures, Eminent Domain, Statute Expired, Bankruptcy & Worker's Compensation)	89	92	94
Dispositive Motion	2	2	2
Pending Active Cases (as of 12/03/20)	704	725	747
Average Caseload Per Litigator (pending as of 12/03/20 includes RRW-230, MAW-31, ACK-57, KMC-47, VMC-63, ALM-165, AT-35)	90	93	95
<b>Administrative Actions:</b>			
Administrative Hearings & Building Code Violations Received (Litigation)	1	1	1
Pending Active Administrative Hearings (as of 12/03/20)	14	14	15
Pending Active Tax Appeal Matters (as of 12/03/20)	76	78	81
Tax Appeal Matters Settled/Closed	19	20	20
CHRO Matters Received	16	16	17
Pending Active CHRO Matters (as of 12/03/20)	48	50	51
Employment Related Matters Received	5	5	5
Active Emp. Related Matters (as of 12/03/20)	37	38	39
Foreclosure Matters Received	56	58	59
Freedom of Information Hearings & Appeals Received (Litigation)	22	23	23
Pending Active Freedom of Information Hearings & Appeals (as of 12/03/20)	33	34	35
Zoning Related Matters Received	1	1	1
Active Zoning Related Matters (as of 12/03/20)	12	12	13
<b>Notices of Intent to Sue:</b>			
Notices Received	64	66	68
<b>Contracts:</b>			
Number of New Contracts Received	496	511	526
Number of Contracts Completed	429	442	455
Pending Active Contracts (as of 12/03/20)	400	412	424
<b>Legal Opinions:</b>			
Legal Opinions Formally Rendered	2	2	2
<b>Freedom of Information Requests:</b>			
Freedom of Information Requests Received (Includes Litigation FOI cases)	137	141	145
Pending Active Freedom of Information Requests (as of 12/03/20)	218	225	231

<b>Performance Indicator</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
<b>Real Estate Matters:</b>			
Closings Completed	87	90	92
<b>Real Estate Matters:</b>			
Pending Active Real Estate Matters (Acquisitions, Dispositions, Liens, Loans, Releases as of 12/03/20)	366	377	388
<b>Subrogation Claims:</b>			
Claims Brought Against the City	4	4	4
Amount Claimed	\$10,409	\$10,721	\$11,043
Amount Paid by City	\$7,042	\$7,253	\$7,471
<b>Property Damage Claims:</b>			
Claims Brought Against the City (damage caused by Potholes, Manholes, Trees, etc.)	72	74	76
Amount Claimed (based upon amount claimed and estimates provided)	\$183,334	\$188,834	\$194,499
Amount Paid by City	\$13,771	\$14,184	\$14,610
<b>Labor Relation Matters:</b>			
Contracts Settled	2	2	2
Grievances Filed	150	155	159
Grievances Resolved	47	48	50
MPP's Filed	29	30	31
MPP's Resolved	30	31	32

**137 DEPARTMENT OF FINANCE**  
**MICHAEL GORMANY, CONTROLLER (ACTING)**  
 200 ORANGE STREET, 3<sup>RD</sup> FLOOR  
 203-946-8300



**MISSION STATEMENT / OVERVIEW:**

The Department of Finance is responsible for maintaining a system of internal control to ensure that all City funds are properly secured, and that books and records are established to account for all funds. The Department aims to provide timely financial information for key decision-makers. The Department also establishes strategic financial goals, provides financial services to all City departments and ensures financial accountability to the citizens and taxpayers of New Haven.

The Department's specific responsibilities include:

- Maintain accounts for all the City's departments and funds;
- Prepare and administer the City's annual budget in accordance with statutes and policies;
- Determine fair assessments for real estate, motor vehicles and personal property owned in the City;
- Collecting property taxes and miscellaneous revenues;
- Financial reporting to City Officials and interested external parties;
- Responsible for year-end financial statements and single audit;
- Conduct internal audits on various city wide operations and procedures;
- Provide monthly reports on the financial status of the City;
- Maintaining City's and Board of Education financial records;

- Administrative support to City Employees' and Police & Fire pension funds;
- Oversee the issuance of bonds and notes;
- Investment of City funds;
- Record and process payments to City employees and vendors;
- Administer the City's employee benefits programs and employee pension plans;
- Manage Workers' Compensation cases;
- Enforce Compliance with Procurement Requirements;
- Provide oversight of Federal, State, and Local grants (i.e. CDBG, ESG, HOME and HOPWA); and
- Negotiate with the City's collective bargaining units.

### **FY 2020-2021 HIGHLIGHTS:**

- Perform a successful audit and produce the annual CAFR with outside auditors.
- Maintain a 98% collection rate for taxes in FY 2019-20.
- Streamline reporting for worker's compensation cases
- Ended FY 2019-20 with fund balance of \$17.3M (combined GF, Medical, Workers Comp, and Litigation)

### **FY 2021-2022 GOALS/ INITIATIVES:**

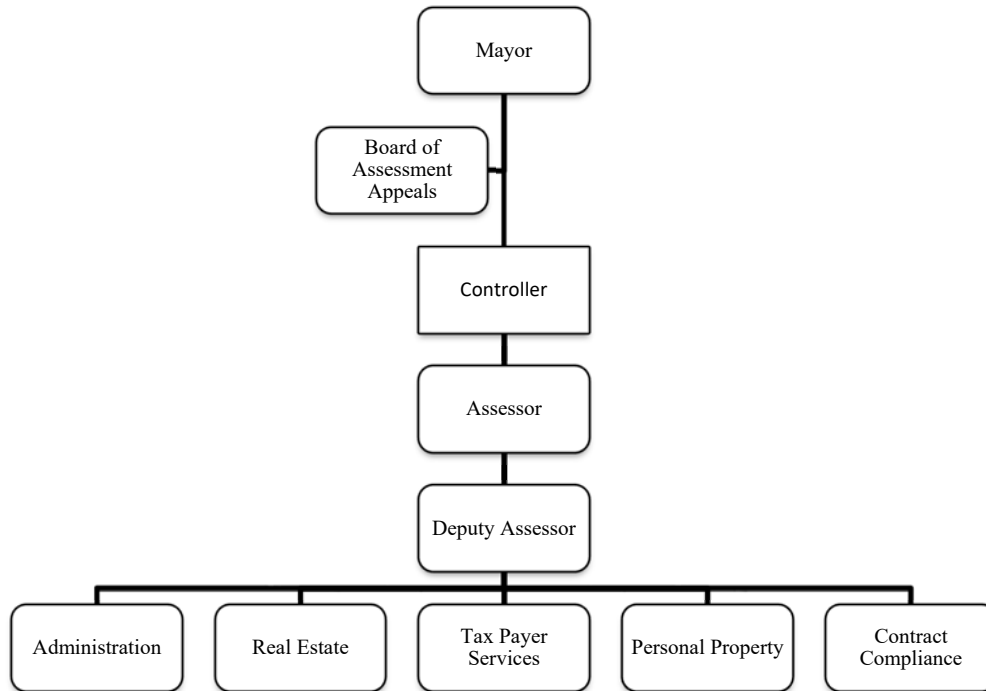
- Complete the FY2020-2021 audit.
- Streamline Finance procedures and utilize technology for more efficient reporting.
- Maintain tax collection rate of 98% or above.
- Maintain and enhance the Department's ability to appropriately account for and manage financial resources
- Upgrade city financial technology including online applications for vendors and customers.
- Enhance City financial reporting through creation of transparency portals (i.e., open checkbook)

### **PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
<b>Accounts Payable:</b>			
Checks Issued	40,927	51,000	45,000
1099s Issued	550	750	750
<b>Internal Audit:</b>			
Operational Reviews	15	15	15
Other Special Projects	45	50	50
<b>Accounting:</b>			
Total Bank Reconciliations	149	160	160
Completion Date of Audit	2/28/20	2/28/21	2/28/22
Journal Entries	26,581	22,000	22,000
<b>Tax Collector's Office:</b>			
Collection Rate	98.12%	98.59%	98.59%
<b>Payroll:</b>			
Payroll Checks Processed	195,269	200,000	200,000
Employee Verifications:	2,400	2400	2400
<b>Treasury:</b>			

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
Total Deposits Received	4,184	5300	5300
Bond Issuance Debt	\$60,700,000		
<b>Accounts Receivable:</b>			
Parking Tickets Paid	\$3,356,945	\$4,500,000	\$4,500,000
Residential Permits Paid	-	3200	3200
Police Private Duty Payments	\$4,866,653	\$5,900,000	\$5,900,000
<b>Purchasing:</b>			
Purchase Orders Processed	6990	8500	7500
Solicitations	148	200	200
<b>Workers Compensation:</b>			
Number of Cases Filed	904	800	800
Number of Cases Resolved	744	700	700
<b>Management &amp; Budget:</b>			
Number of Grant Applications Processed	75	80	80
Monthly/Annual Financial Reports	16	16	16

**139 DEPARTMENT OF ASSESSMENTS**  
**ALEXZANDER PULLEN – ACTING ASSESSOR**  
165 CHURCH STREET, 1<sup>ST</sup> FLOOR  
203-946-4800



**MISSION / OVERVIEW:**

The primary responsibility of the Department of Assessments is to develop the annual Grand List of taxable and exempt properties. The Grand List includes three categories:

- Real Estate
- Personal Property
- Motor Vehicles

The net taxable 2019 Grand List was composed of approximately 24,990 taxable parcels of Real Estate, approximately 3,535 Personal Property accounts and approximately 59,200 Motor Vehicles. Included in the continuous maintenance of the Grand List is the administration of approximately 2,360 tax exempt properties.



**FY 2020-2021 HIGHLIGHTS:**

- Initiated a three-year audit program of personal property accounts.

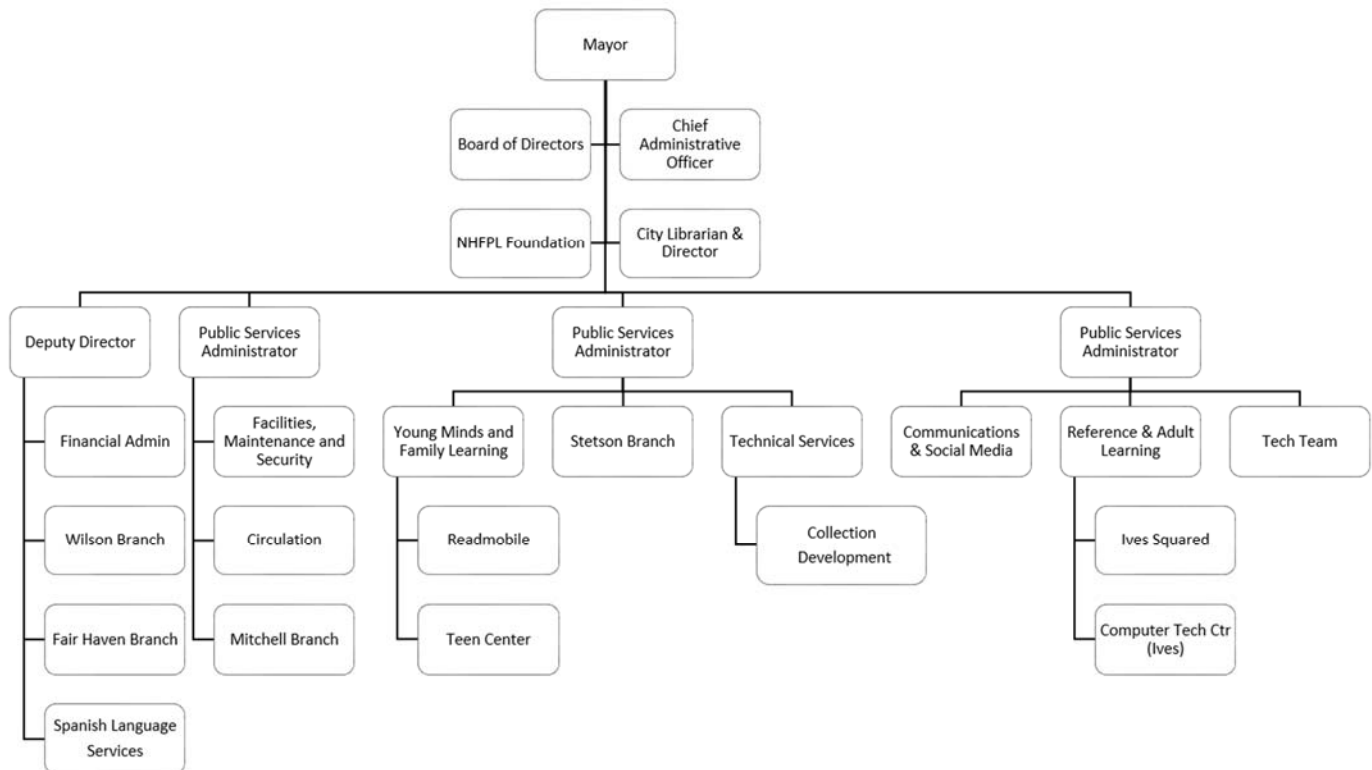
**FY 2021-2022 GOALS / INITIATIVES:**

- Complete the state mandated revaluation for October 1st, 2021
- Review all quadrennial renewals for tax exempt property.

**PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2019-2020</b>	<b>Goal FY 2021-2022</b>
Real Estate Corrections	279	1,000	200
Motor Vehicle Corrections	5,546	6,000	5,500
Supplemental Motor Vehicle Corrections	648	700	600
Personal Property Corrections	91	100	90
City Elderly Applications	352	425	400
State Elderly Applications	400	475	450
City Veterans Applications	48	150	100
State Veterans Applications	56	150	100
Change Mailing Address Apps	338	400	400
Number of Field Inspections	261	400	400
Personal Property Declarations	3,533	3,700	3,500
Income and Expense Reports	2,641	2,700	2,650

**152 NEW HAVEN FREE PUBLIC LIBRARY**  
**JOHN P. JESSEN, CITY LIBRARIAN & DIRECTOR**  
**133 ELM STREET**  
**203-946-8124**



**MISSION / OVERVIEW:**

The New Haven Free Public Library (NHFPL) fosters lifelong learning, inspires curiosity, and builds community through shared access to resources, experiences, and opportunities for all. Now and tomorrow, the New Haven Free Public Library will transform lives and contribute to the creation of a strong, resilient, and informed community where everyone can thrive.

The NHFPL system has five facilities: Ives Memorial Library, the Fair Haven Branch, the Donald Mitchell Branch, the Willis K. Stetson Branch and the Courtland S. Wilson Branch. In addition, NHFPL operates a Readmobile that travels to early childhood learning centers, school and after-school sites, Elm City Community’s locations, summer camps and numerous community events. The constellation of NHFPL libraries is open a total of 202 physical hours a week (dipping to 146 hours during Covid-19

pandemic closures) and its digital branch – NHFPL.org, consisting of e-books, online magazines, reference works and databases, is open 24/7. With almost 900,000 in-person and online visitors annually, NHFPL is a major destination for the community and contributes to keeping its residents safe, secure, healthy and mindfully engaged in respectful, educational and creative spaces.

In 2018, the NHFPL released its new Strategic Framework 2018-2023, *Growing Together: One City. One Future.*, outlining the Library’s annual operational plans. The Library’s annual report for FY20 highlights three strategic initiatives:

- Connect Our Community
- Ensure a Thriving Community
- Inspire Personal and Social Enrichment

Both reports are freely available at the NHFPL website, <http://nhfpl.org/annual-reports/>

### **FY 2020-2021 HIGHLIGHTS:**

#### **Across NHFPL | News, Programs, and Updates**

- 684,435 in-person and online visitor; 366,630 which were in-person visits at one of our five libraries.
- In FY20, NHFPL had 2,739 programs with 42,388 people attending (29,250 youth and 13,138 adults). The total number of programs reflects in-person and virtual programs. For instance, Ives Squared with its robust curriculum and partnerships ran 165 programs with 1,396 participants.
- Across the city, NHFPL was a major provider of free internet access, registering over 542,000 log-ins in FY20, a 44.2% increase from the prior fiscal year. Wi-Fi usage continues to climb rapidly with 472,085 sessions in FY20, a 415% increase from FY19!
- The Library continues to play a key role in solving City-wide issues, including economic and workforce development, education and closing the digital divide.
  - With over 70 classes provided last year to help Library users skill-up by focusing on resume-writing, basic graphic design, and building experience with Microsoft Excel, accessible computer instruction and technical support continued as core part of the Library’s service to the community.
  - NHFPL supported the City’s Census efforts by hosting job recruiting sessions at all five locations, serving on the full count committee, publicizing the census on NHFPL social media and website, holding an educational program with Census experts, and conducting a Census 2020. The Ives Tech center hosted an online census enumerator training and participated in the census caravan to encourage census participation in Fair Haven.
  - The Library collaborated with Yale University’s New Haven Hiring Initiative for an all-staff training titled: How to Apply for a Job at Yale, which provided strategies to better support patrons when navigating the Yale hiring process.
  - Volunteer Income Tax Assistance (VITA) pivoted from in-person at the Ives and Wilson libraries to remote services when the pandemic hit. Over 400 people assisted by in-person/online tax support. The NHFPL/Yale VITA site was particularly successful with Site Coordinator Taylor Bloch receiving the Shining Star Award from the Connecticut Association of Human Services.
- For the third year running, NHFPL partnered with Public Humanities at Yale to present Democracy in America to examine the state of American democracy in a series of monthly

presentations and civic discussions, in-person and virtually. Drawing upon the wealth of scholarship and insights from local/national universities and nationally recognized journalists Democracy in America debuted at the Wilson Branch with the highest in-person program to date featuring Emily Bernard in January 2020. The Covid-19 pandemic pushed Democracy in America online in Fall 2020 with seven virtual programs averaging 50 participants, the New Haven Free Public Library strengthened democracy in New Haven!

- Actor and activist George Takei visited to the New Haven Free Public Library this past February following his acceptance of the Visionary Leadership Award from the International Festival of Arts & Ideas this past February. Mr. Takei signed copies of his graphic novel memoir, *They Called Us Enemy*, as hundreds of fans lined up throughout the Library, inspired by both his celebrated film career and passionate social justice advocacy work.
- Grammy-nominated record producer and recording artist, Chris “Big Dog” Davis visited the Stetson Branch Library in a socially-distanced giveaway of signed copies of his album, *Focus*, outside the Library.
- Wilson co-hosted a series of health programs highlighting how social determinants effect one’s health. The series, *Body and Soul*, was developed through a partnership with Yale History of Science and History of Medicine and the Yale Medical School. Topics included how debt impacts one’s health and the importance of yoga and breathing.
- Another successful year partnering with IRIS, Literacy Volunteers of Greater New Haven and New Haven Adult Education. 866 students attended 94 classes to study English at Ives, Fair Haven, Wilson, and Mitchell libraries.
- As a part of the Institute of Museum and Library Services National Medal Award, StoryCorps visited the New Haven Free Public Library last March to record and preserve fifteen stories from across New Haven. StoryCorps is an independent nonprofit organization whose mission is to preserve and share humanity’s stories to build connections between people and create a more just and compassionate world. Each story is a conversation between two people who know each other, and all recorded stories are housed at the Library of Congress. Visit <https://archive.storycorps.org/> to listen to New Haven’s stories!
- The New Haven Free Public Library received a 2020 Connecticut Library Association Publicity Award for the video series My NHFPL Story

### **Young Minds and Family Learning (YMFL)**

- Created a series of "Take and Makes" incorporating STEAM principles while providing creative outlets for children and families. 500 kits have been handed out from the Main Library alone (and kits go out from other branches as well).
- In June of 2020, NHFPL partnered with the New Haven Pride Center to host an author talk with [Sarah Prager](#), author of *Queer, There and Everywhere* and [Rainbow Revolutionaries: 50 LGBTQ+ People Who Made History](#). This powerful program was as successful kick off for Pride Month and a tie-in into the annual Big Read, which focused on transgender lives.
- The YMFL department successfully implemented full Spanish Language translations for flyers and nearly all social media for youth and families.
- Major initiatives took hold on the YMFL section of the website including:
  - The department fully revised the teen and children’s pages to help facilitate finding homework and learning resources.

- Created a virtual escape room for patrons to enjoy from the comfort of their homes. Set up as a mystery in the Library, patrons had to figure out the correct answers to a series of questions to “escape” after being trapped in the Library behind an avalanche of books.
- Created webpages for on-demand story times and on-demand audio book reviews for all ages.
- Staff created a collection of original content on-demand STEAM videos where librarians taught STEAM principles through at home learning such as baking bread.
- Summer 2020 was the NHFPL’s eighth summer running the award-winning READy for the Grade program. Funded by NewAlliance Foundation, this special summer program was designed to prevent the summer reading slide for rising 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> graders from low income families whose reading levels are below grade levels. READy for the Grade includes group reading lessons, one-on-one tutoring, and family learning nights to promote at-home reading – last year, 90% of students met the goal of maintaining or improving their reading level! During the summer of 2020 30 children received a total of 638 hours of reading tutoring.
- The NHFPL continued its collaboration with Yale Peabody Museum of Natural History:
  - NHFPL staff served on the Fiesta Latina event steering committee and provided Spanish-language story times as part of the Hispanic Heritage month long event.
  - Generous donations from the Yale Peabody Museum gift shop store were received when the store was closed for renovations enabled the Library to:
    - Host a much-loved three Kings Day event in January 2021 where 135 gifts were distributed to families in the community outside of the Wilson Branch Library
    - Stetson Branch Library collaborated with Elm City’s Freddy Fixer Parade and Bridgette Hall distributing household products, scarves, gifts cards, and toys.
    - The Library will continue to use the gifts as part of their reading challenge prizes.
- Wilson Library continued its partnership with the Yale Center of British Art as they hosted a Community Art Project. This partnership was established to engage teens in the Hill. 4 programs with 34 participants occurred before the pandemic hit. The program pivoted with Yale MFA Victoria Martinez completing the project based on the designs created by participants and mailing the completed work in winter 2020.
- Stetson Branch Library worked with New Haven Public Schools, the City of New Haven Arts, Culture, and Tourism Division, and the City of New Haven Economic Development to host a conversation with William Lanson sculptor, Dana King. The event was moderated by Lisa Dent, Executive Director of Artspace New Haven. Live-streamed to the public via Facebook Live, NHPS students also participated in a conversation
- Stetson Branch Library also collaborated with the Shubert Theater for live stream programs available to the public.
- Library staff attended community outreach events ranging from the Boys and Girls Club, Harris and Tucker School, TLC Daycare, and Divine Treasures, social service organizations, and schools in summer-fall 2020 where hundreds of books, backpacks, arts/craft supplies, and NHFPL flyers were distributed.
- NHFPL supported New Haven youth of all ages through early childhood learning programs, homework help, and a designated Teen Center as well as class visits at every grade level. In FY19, 2,193 programs were offered to kids of all ages.
- 2019’s *A Universe of Stories* Summer Reading program had 3,203 registrants. Among them, 924 kids and teens actively participated and 624 of them finished the program logging 8,607 hours of reading! The Library offered 704 programs with 14,044 kids and adults in attendance.

- The NHFPL Readmobile was very busy visiting early learning centers, schools without libraries, after school sites, summer schools, community festivals and events. In FY 2019, our bookmobile visited 409 sites and attracting 7,334 visitors.

### **Ives Squared**

- Launched Computer Programming courses: The Learn to Code computer programming series launched in June with full-stack developer Page Swanson teaching biweekly classes and hosting weekly office hours. Since launch, 52 technology-curious individuals have attended 14 workshops, and 16 individuals were mentored during office hours. The Learn to Code class recordings have been viewed 794 times on social media.
- Continued Success of the Entrepreneur and Creative-in-Residence Programs. EIR Marina Marmolejo and CIR Nadine Nelson came on board in October and both hit the ground running, launching a full array of virtual programs and office hours. Highlights of these programs included: the weekly CIR Co-Create program conducted in partnership with Make Haven, featuring a different artist each week and the week-long series of mini-sessions and Free Online Resources to Help Your Business During COVID. Our EIR and CIR program videos have garnered an impressive 4,177 views on social media at the end of 2020.
- Launch of the Digital Toolbox Initiative: Ives Squared identified a list of electronic databases within the Library collection identified to be the most helpful to early-stage entrepreneurs and makers and launched this “Digital Toolbox” initiative to make these resources easily shareable with the community. Each month, a new database was featured and paired with virtual tours to showcase their use. Initial results from our new 6-week follow-up survey for these programs indicated that 100% of respondents used what they learned either personally or professionally, 83% shared what they learned with a friend or colleague, and 67% used what they learned to explore starting a business or improve an existing business.
- Database usage increased by the following percentages for select databases since January 2020: Foundation Directory Online – 2,320%; Gale Business Plan Builder – 158%; GrantWatch – 700%; SEMRush – 444%; Statista – 1285%; Mergent Intellect – 420%
- Ives Squared Programs and Participants:
  - From July-Dec 2020: Ives Squared hosted a total of 87 programs with 1,009 participants
  - From Jan-Dec 2020: Ives Squared hosted a total of 165 programs with 1,396 participants
- Office Hours:
  - July-Dec 2020: 90 office hour participants
  - Jan-Dec 2020: 247 office hour participants
- Prior to the Library’s physical closure of all buildings during the COVID-19 pandemic, Ives Squared reported a total of 31,136 switchboard check-ins
- To date, 167 individuals were certified on the Tinker Lab machines, 283 were certified on the design computers
- As of December 31, 2020, there was a total of 8,542 program recording views on social media of 89 separate recordings.
- Five entrepreneurs launched a venture between 2019 and 2020 with the help of the Library’s services and two are actively in the process of planning and building with our team.

### **Infrastructure | Facilities and IT**

- Lighting and camera upgrades were implemented at multiple locations. All lighting at Ives, Mitchell, and Wilson were replaced with LED bulbs inside and outside, including in the parking

lots along with the Ives new gateposts and book drop, which also received new security cameras. At Fair Haven, all new wall sconces were installed on the exterior.

- Upgraded dark fiber connection through a 20-year lease with CEN (Connecticut Education Network), to connect the 4 branches to the Ives main hub, resulting in vast savings through the FCC's E-rate Program and a Connecticut State Library grant
- Implemented the Library Technology Plan for 2019-2022, including a computer lifecycle replacement schedule to ensure the Library provides up-to-date computers for the public and staff
- Upgraded Wi-Fi access points as needed to provide optimal access to the public.

## **NHFPL's Response to Covid-19 Pandemic**

### **Facilities response to Covid-19**

- Tested the air in all buildings for contaminants and changed filters to MERV-11 to capture mold spores, bacteria, dust, pollen, smog, soot from diesel fumes, etc. Setup a 15% outside air and exhaust for all buildings.
- Implemented air balancing in Wilson and Mitchell libraries as well as new control systems in those buildings to properly move air at a cost-efficient way.
- Upgraded restrooms to provide hands free operation of toilets, sinks and paper towel dispensers in all locations.
- Updates to Mitchell Branch building include new carpet, program room floor, interior painting, electrical work and the installation of a new Circulation Desk.
- Replaced carpet in the Lobby of Ives Main.
- Implemented monthly inspections of all building mechanical systems and preventive maintenance.
- Trained the cleaning staff and all NHFPL staff to disinfect workstations and public service with the use of microfiber cloths, proper chemicals to disinfect, and set up laundry system for microfiber cloth.
- Disinfected coils in all RTU's.

### **Operations responses to Covid-19**

- Curbside Pickup Services were initiated at all Library branches resulting in over 38,000 checkouts from July 2020-January 2021.
- Live Chat on the NHFPL website was introduced in April as a new service providing real time engagement with our patron's questions and concerns. Through Live Chat, the Library was able to answer 1,033 questions since this service debuted.
- The Library Tech and Study Center at Ives Main assisted those who needed to use a computer, printer, scanner, or a space to sit and study.
- The Library launched a new website in January 2021. This new and improved site makes New Haven's 24/7 digital Library more user and mobile phone friendly for access to all NHFPL services.
- A crucial system-wide inventory was conducted over the past 6 months in all branches. The Library's 250,000 volumes were scanned and bibliographical information was updated in our online catalog.

### **Programmatic response to Covid-19**

- Wi-Fi Hotspots and Chromebooks are now available to checkout for 3 weeks to all New Haven Library patrons. Virtual and Recorded Programs included Author Talks, Local History Tours, Inklings Writers Group, Live Story Times for children, Yale Science in the News presentations, and more! 273 Programs with 4,140 total views.
- Outreach to school meal sites and outdoor community events reaching over 1000 students and families.
- History is Digital. Over the past year, the Coronavirus pandemic changed the world. In 2020 NHFPL instituted a digital collection, Pandemic Stories to document the experiences of Greater New Haven residents during this crisis, to share now and with future generations. Submissions have included poetry, photos, and diary excerpts.
- In response to COVID 19, our annual youth Summer Learning Program went online, with online virtual performances and an online and paper Reading and Activity Logs and also allowed youth to create activity/reading logs of their own making. We also emphasized activities that kept patrons socially distanced, with suggestions for at-home activities to promote learning with 20% of participants exceeding their own stated learning goals.

### **NHFPL's Health Response to Covid-19**

- When Library buildings closed to the public in March, the NHFPL repurposed the Ives Squared Tinker Lab to help meet critical needs for personal protective equipment. Staff sewed over 150 cloth face masks for local community organizations and 3D-printed nearly 550 face shield frames which were donated to area health care providers, including Yale New Haven Hospital and Lawrence + Memorial Hospital.
- In the Fall of 2020 the Stetson Branch Library team participated in health-related community outreach events in collaboration with Rodney Williams and Green Elm Construction, SWAN, and Women of the Village to distribute NHFPL and essential health resources available ranging from books, Narcan training, Thanksgiving turkeys, fresh produce, winter clothes, and over 6,000 face masks for adults and children in front of the Stetson Library.
- The Fair Haven Branch Library partnered with Gather New Haven, Common Ground High School, and the Fair Haven WIC office for 11 outdoor mobile markets where 350 primarily Spanish speaking community members were able to use their Farmers Market Nutrition Program coupons to purchase at least 5,400 lbs. of produce in a socially distant manner. Gather New Haven provided free produce as part of curbside services at the Wilson Branch Library.

### **FY 2020-21 GOALS**

- The New Stetson Branch Library, an anchor institution in the new Q House, is slated for completion in early 2021. The Library seeks to accomplish the following:
  - Meet construction goals and timelines, including timeline to close Stetson and plan transfer of equipment and collections.
  - Fulfill and fund personnel targets in the FY21 General Fund budget to begin operations at new facility, including a Librarian II and Library Technical Assistant approved in the FY20 budget (lines established at the \$1 funding level).
  - Implement budget/grant-reporting procedures and plans together with the Department of Engineering for the \$1 million CT State Library construction grant.
- NHFPL released its new Strategic Framework, *Growing Together: One City. One Future.* in June 2018 to inform the Library's annual operational plans through 2023. Now in year four, NHFPL will continue to plan programs and services to address several community-driven objectives with a



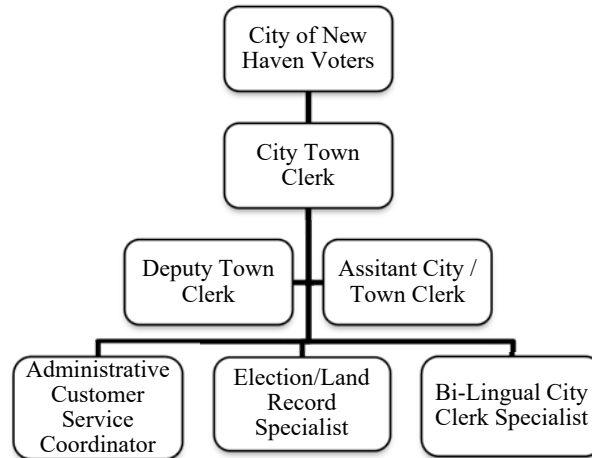
focus on technology, family literacy, and career support (entrepreneurship, mentoring, skills development, and resume support).

- Roof upgrades to the Fair Haven and Mitchell Branch Libraries
- Flooring upgrades to Wilson Branch Library lower level
- HVAC, Piping, and electrical improvement to the Fair Haven Library
- Interior painting all locations
- Carpet improvements for the Ives Main Library
- Ives Squared is currently developing a mentorship program in collaboration with our EIR to integrate profiles of users to feature on the website to increase connectivity within the entrepreneur and maker community and to support and highlight aspiring entrepreneurs and creatives.
- Learn to Code: Build an App Series. In January 2021, the Ives Squared team will introduce a new, 6-week series – Learn to Build an App – which will focus not only on the technical skills of app building but featuring the entrepreneurial opportunities of app-based ventures.
- Partnership with Holberton School to expand access to coding classes: the Library will continue discussions with Holberton School about a partnership with them on Project Transform, with plans to host the pre-Holberton curriculum in Library spaces when we are more fully open to the public and to explore the development of mobile tech vans to conduct outreach to offsite locations.
- Revamp of ROI Measurement Techniques. Improve measurement of success by revamping post-program surveys to discover the needs of our users.
- Increase training and practices in Diversity, Equity, and Inclusion for staff to offer a high level of service to all Library users by providing a welcoming, open environment; being equitable, accessible, and approachable; addressing their specific needs in an effective and knowledgeable way; and offering an encouraging and respectful relationship. We aim to increase interactions between staff and Library users as we know that the more people interact with our staff, the more positive their experience.
- Facilities Master Plan. Library spaces need to reflect the diverse communities they serve. Building a holistic facilities’ master plan for the NHFPL system to guide future capital projects including a state-of-the-art Ives’ Young Minds & Family Learning department, a teen tech media space at Wilson, 21st-century tutoring, program and maker spaces at Ives (lower level closed stacks / re-purposed compact shelving ), Fair Haven and Mitchell. These ADA compliant spaces will incorporate more group work spaces, places for conversations, more technology, and food to meet the current community needs and attract new users. Environmental controls, lighting upgrades, basic cleanliness, signage, and other foundations of a pleasant experience for both customers and staff will be included.
- Cultural preservation work with stakeholders to preserve and honor the cultural impact of the Hill neighborhood via public art murals, a 15-year birthday celebration of the Wilson Branch Library honoring the life of Courtland Wilson with the unveiling of the Courtland Wilson plaque, and the installation and reception of the new community art cloth mural to hang in the children’s section of the Wilson Branch Library.

**PERFORMANCE INDICATORS:**

<b>Measures</b>	<b>Actual FY 2019- 2020</b>	<b>Projected FY 2020- 2021</b>	<b>Goal FY 2021-2022</b>
A. Hours/Week open to Public	146	202	202
B. Number of visits (Total)	366,630	534,000	350,000
Main	204,604	300,000	200,000
Branches	162,026	234,000	150,000
C. New Library Card Registrations	8,560	12,800	12,000
D. Circulation (including e-books, audio and video streaming)	261,014	340,000	275,000
E. Reference Activity	47,902	65,000	50,000
F. Database Usage	277,127	287,000	287,000
G. Library Programs	2,739	4,000	4,000
H. Library Program Attendance	42,388	63,000	43,000
I. Computer Usage (session log-ins) * includes wi-fi usage	458,952	345,000	345,000
J. Website Sessions (active engagement)	317,805	350,000	325,000

**161 CITY / TOWN CLERK**  
**MICHAEL SMART, CITY / TOWN CLERK**  
**200 ORANGE STREET, 2<sup>ND</sup> FLOOR**  
**203-946-8344**



**MISSION / OVERVIEW:**

The City Clerk provides the following services:

- Takes custody of and processes all public documents, including claims, garnishments and suits against the City. Records and processes land records i.e., mortgages, releases, quit claims, liens, etc. Records all notaries and justices of the peace; processes dog licenses, liquor permits and trade name certificates;
- Compiles and maintains Board of Alders’s legislation. Oversees the codification of all legislation enacted to the City’s Code of Ordinances as well as the Zoning Ordinances; and
- Prepares and distributes absentee ballots for primaries and elections. As well as, filing of all City contracts, tax liens, sewer liens and recordings of the Mayor’s appointments to the City’s Boards and Commissions.

**FY 2020-2021 HIGHLIGHTS:**

- City Clerk office was closed to the public, however, continued and operated at full capacity during this Covid-19 environment. Major Presidential Primary and General Election was unprecedented. Absentee ballot volume was 5x our normal due to Covid. Our office was extremely busy with absentee ballots and assisting with voter and election needs. We hired an additional 20 plus employees to assist with handling the heavy volume with the election season and general office needs.
- Community outreach limited due to Covid; operated through Zoom. We also added table side absentee voting to further accommodate Covid-19 excuse for voting absentee.
- We did our best to operate within our budget under the unprecedent circumstances.

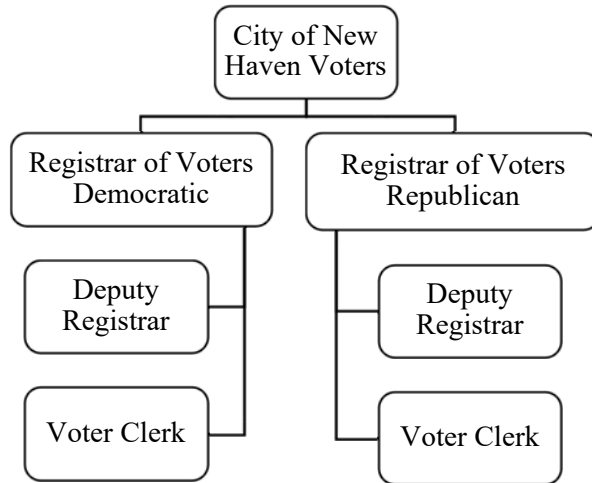
**FY 2021-2022 GOALS/INITIATIVES:**

- Continue to improve efficiency of new absentee ballot software program.
- Continue implementing new state guidelines and election programs.
- Executing new election software to comply with state guidelines
- Continue to operate safely and effectively during Covid environment.
- Continuous community outreach
- Continue to promote Absentee Ballot outreach for Municipal Election 2021
- Cross training staff
- Positions filled to have the office at full staff capacity
- Position title change from Land Records Specialist to Elections/Land Records Specialist

**PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
Number of Deeds Recorded	12084	12,000	13000
Recording Fees	\$339,153	\$350,000	\$35000
Conveyance	(C) \$2,235,083 (S) \$3,719,367	\$2,450,000	(C)\$2,450,000(S) \$3,800,000
City Land Preservation Funds		\$19,600	21,000
Capital Projects Land Preservation		\$29,400	30,000
Trade Name Certificates	3,390	4,600	4,000
Liquor Permits	\$4,180	5,650	\$4,180
Notary Fees	\$4,655	2,700	5,000
Copies	34,933	55,000	40,000
Maps	1020	55	1100
Dog Licenses	3633	3,500	4000
Legal Documents-Scanned/Indexed	445	503	500
Absentee Ballots Issued	16000	5,000	11000
Aldermanic Committee Minutes	40% bound	80% bound	90% bound
Dog Licenses Issued	520	800	850

**162 REGISTRARS OF VOTERS**  
 SHANNEL EVANS, DEMOCRATIC REGISTRAR OF VOTERS  
 MARLENE NAPOLITANO, REPUBLICAN REGISTRAR OF VOTERS  
 200 ORANGE STREET, 2<sup>ND</sup> FLOOR  
 203-946-8035



**MISSION / OVERVIEW:**

Registrars of Voters are responsible for performing all duties required by Connecticut General Statutes governing voter registration in office, mail-in, convalescent homes, high schools, special sessions, motor vehicle department, armed forces, state social services and any other request. The Department is also mandated to conduct an annual canvass to ascertain any voter changes and update voter lists.

The Registrars of Voters are in charge of administration of all primaries, special elections and general elections. Inspect and select accessible polling sites in compliance with State Statutes. Prepare tabulators.

The mission of this office is to work with national, state and local groups to increase voter education and participation, encourage voter registration and combat low voter turnouts. To seek the cooperation of the local media, both printed and electronic, Town Committees, Candidate Committees, Civic, Social and other groups to cooperate with this office to promote voter registration in the office, door to door and at public events.

**FY 2020-2021 HIGHLIGHTS:**

- Conducted Special Elections, Primary and General Elections.
- Performed mandated audits.
- Worked with candidates, committees, Yale University, Southern Connecticut State University and other organization and community groups to increase voter registration and participation.
- Continued outreach to convicted felons who have attained the right to register to vote by working with the state probation department to identify individuals.
- Continued to work with the Secretary of the State's Office to improve the statewide voter system for large cities.
- Provide City departments with mailing labels and voter lists for various projects.
- Reached out to high schools to register students and give them the opportunity to earn community service and/or work during election.

- Giving the opportunity to registered voters to work at the polls.

- Attend several events to register eligible electors.
- Conduct annual canvass, according to Connecticut General Statutes.
- Attend meetings, training and demonstrations when provided by the Secretary of the State for any and all updates and changes effecting the Centralized Voting System.
- Keeping pace with the Centralized Voting System and changes in voter technology.
- Tumbleweed, online and DMV allows us to update voter roles on a daily basis.
- Staff all polling locations including Election Day Registration and extra staff for the office.
- Traing for poll workers, moderators, tabulator testers, SAR's (special assistant registrars'), runners office staff and extra office staff prior to every election.
- Oversee the set-up of all the polling locatioins including optical scanners, phone lines and comply with all ADA regulations.
- Importing information through the State website (EMS) for end of night eleciton results.

### **FY 2021-2022 GOALS/INITIATIVES:**

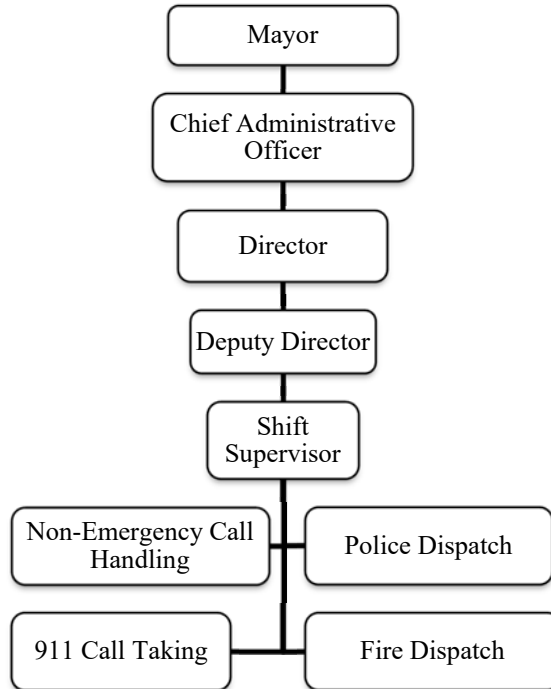
- Conduct Special Elections, Primary and General Elections.
- Perform mandated audits.
- Work with candidates, committees, Yale University, Southern Connecticut State University and other organization and community groups to increase voter registration and participation.
- Give the opportunity to convicted felons who have attained the right to register to vote by working with the state probation department to identify individuals. (Individuals who have completed their sentences (including parole) and have paid all fines can restore their voting right.
- Attempt to register individuals, who are incarcerated, but not yet sentenced, and have the them vote by absentee ballot. .
- Continue to work with the Secretary of the State's Office to improve the statewide voter system for large cities.
- Support Census Bureau with voter information when necessary.
- Conduct annual canvass in accordance with Connecticut General Statutes.
- Provide City departments with voter lists for various projects.
- Attend high schools to register students and give them the opportunity to earn community service and/or work during election.
- Giving the opportunity to registered voters to work at the polls.
- Advertise election information publicly via email, website, billboards, events, etc.
- Attend meetings, training and demonstrations when provided by the Secretary of the State for any and all updates and changes effecting the Centralized Voting System.
- Keeping pace with the Centralized Voting System and changes in voter technology.
- Tumbleweed, online and DMV allows us to update voter roles on a daily basis.
- Attend conferences from ROVAC for support and information for elections.
- Staff all polling locations including Election Day Registration and extra office staff.
- Oversee the set-up of all the polling places including optical scanners, phone lines and comply with all ADA regulations.
- Search for possible location(s) for Election Day Registration.
- Importing information through the State website (EMS) for end of night eleciton results.
- Get petitions forms for primaries ready and checked.
- Serve the community to the best of our ability.
- Able to assess and perform on issues or events that arise out of the ordinary. (Ex. Last year, COVID-19)
- We are always learning so that we may improve the way we represent New Haven.

**PERFORMANCE INDICATORS:**

	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
<b>Voter Statistical Changes:</b>			
Total Net Change of Voter List From Previous Time Period	22,700	20,000	10,000
Number of Convicted Felons Removed From Voter List	98	150	150
<b>Annual Canvass:</b>			
Number of Notices Sent Out	6241	7,000	7,000
Number of Electors Removed From Voter List	388	300	300
Cost of Annual Canvass	150	200	200
<b>Electors:</b>			
Total Number of Active Residents Eligible to Vote	59,609	86,750	68,700
Number of Registered Active Democrats	40,035	60,000	45,000
Number of Registered Active Republicans	2,467	3,000	3,000
Number of Other Active Minority Parties	599	750	700
Number of Registered Active Unaffiliated	16,508	23,000	20,000
<b>Primaries/Elections:</b>			
Number of Votes Cast: General Election	17,849	75,000	75,000
Number of Votes Cast: Primary	12,382	35,000	35,000
Cost of Republican/Democratic Primary	\$95,000	\$250,000	250,000
Cost of General Election	\$123,000	\$175,000	175,000
Cost of Dem Town Cmt Primary	\$18,000	-0-	-0-
Cost of Special Elections (Presidential)	-0-	-0-	-0-



**200 DEPARTMENT OF PUBLIC SAFETY COMMUNICATIONS**  
GEORGE PEET, DIRECTOR  
1 UNION AVENUE  
203-946-6236



**MISSION / OVERVIEW:**

The mission of the Department of Public Safety Communications is to perform the following functions:

- Handle all 911 calls for Fire, Police and Emergency Medical Response;
- Dispatch Fire, Police and EMS services as appropriate;
- Coordinate Emergency Communication matters with Fire and Police Departments and Emergency Management Staff;
- Maintain appropriate and required records pertaining to all 911 calls and city emergency responses; and
- Manage State and Federal funds received for operational and/or capital purposes.

**FY 2020-2021 HIGHLIGHTS:**

- In 2020 the center cross-trained 2 employees on Fire and or Police Radio Cross training was stopped due to Covid-19 protocols ALL personnel have been trained in 911 call taking.
- In 2020 ten new Call takers were hired to replace vacant positions
- Powerphone software continues to be implemented.
- The PSAP replaced the voice and data recording system
- Promoted four new supervising dispatchers
- Installed and replaced new emergency push button phones in variance locations throughout city
- Fire Dispatch expansion with Adashi software.
- Trained 4 new CTO (Certified training Officers)
- Held Supervisor trading course for region.
- Participated in State 911 back up call center planning

- Added three new Police radio repeater antennas

**FY 2021-2022 GOALS / INITIATIVES:**

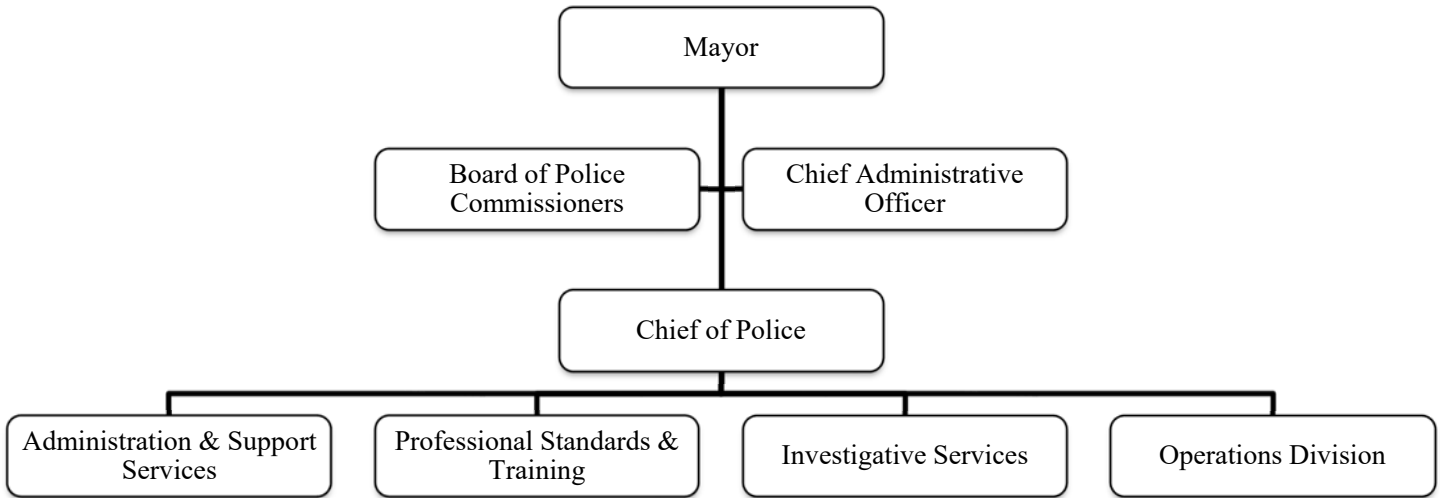
- Install AVL for fire and EMS operations
- Begin process of complete overhale of Public Safety Radio System in the City of New Haven
- For 2020, the center is projected to cross train approximately 12 call takers in the Fiscal year.(was delayed in 2020 due to Covid-19)
- Continue Cross training of Operators
- Continue to increase and improve community relationships
- Implement new training program to speed up cross training of radio dispatchers
- Recover from Covid-19 delays in Training and operational delays

**\*PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
Number of 911 Calls Received	135,393	130,000+	130,000+
Number of Dispatchers Cross Trained	31	38	44
Number of Complaints Received	21	18	0
Percentage of 911 Calls Answered (less than 10 seconds)	100%	100%	100%

*\*The performance indicators are a matter of efficiency in organizational activity. Understanding that the Department of Public Safety Communications is also the public safety answering point, the objective is to improve the quality of call taking, dispatch and customer service. In short, the goal is to answer the phones and improve in efficiency and alacrity. The objective is to answer one hundred percent of the calls that come into the center and provide increased customer care.*

**201 POLICE DEPARTMENT**  
OTONIEL REYES, POLICE CHIEF  
1 UNION AVENUE  
203-946-6267



**MISSION / OVERVIEW:**

The New Haven Police Department will engage, empower, and partner with our community to create a safer and more inclusive city. We pledge to protect life and property, prevent and fight crime, and stand against injustice.

**FY 2020 - 2021 HIGHLIGHTS:**

- Updated the Department’s mission statement in conjunction with the Board of Police Commissioners and with input from all Department personnel.
- Worked with Human Resources on a testing schedule which resulted in active eligibility lists for the positions of Captain, Lieutenant, Sergeant and new hire Officers including Recruits and Laterals.
- Hired the Department’s first lateral officers under General Order 2.15 New Hire Policy which streamlined the lateral hiring process to enhance the Department’s ability to attract certified officers.
- Developed and implemented a comprehensive Pandemic Policy to allow police services to continue safely during pandemics.
- Introduced an online report request system to allow the Records Division to continue to fulfill requests for accident, incident and arrest record checks, and improve efficiency.
- Improved police radio coverage by installing repeaters on five (5) vehicles.
- Completed updates to the Department’s General Orders including obtaining Connecticut Compliance to Law Enforcement Standards and Practice (CLESP) certification for the sixteen (16) general orders required by Connecticut Police Officer Standards and Training Council (POST).
- Began work on complying with Public Act 20-1 HB 6004 An Act Concerning Police Accountability, which included extensive training and policy development and updates.

- Expanded and retrained the Department’s Crowd Control Team with a focus on maintaining best practices.
- All sworn personnel completed “The New Face of Connection/De-Escalation” training taught by retired New Haven Police Lieutenant Raymond Hassett.
- Purchased a virtual reality training system and updated scenario-based force-to-force training equipment to enhance officer preparedness to improve outcomes particularly concerning use of force.
- Expanded the body worn camera program throughout the Investigative Services Unit.
- Purchased night vision equipment for the Emergency Services Unit SWAT Team to enhance low-light operations and improve outcomes.
- Graduated the Department’s first Police Chaplains to help improve community police relations.
- Completed Yale School of Management Social Impact Consulting Club research and report on Officer Recruitment and Retention.
- Graduated a Police Academy of sixteen (16) recruits and certified an additional five (5) recruits through Connecticut POST Academy.
- Received approval for the following grants:
  - Department of Justice 2020 Justice Assistance Grant (JAG) \$144,822
  - Department of Justice 2020 Crime Gun Intelligence Center Grant \$700,000 (3 years)
  - Department of Justice 2020 Coronavirus Emergency Supplemental Funding Program \$515,823 (3 years)
  - State of CT Department of Transportation Distracted Driving Enforcement \$56,268
  - State of CT office of Policy and Management 2020 Gun Violence Prevention Grant \$25,000
  - State of CT Office of Policy and Management—Police and Community Violent Crime Reduction Partnership (COVID-19) \$250,000.

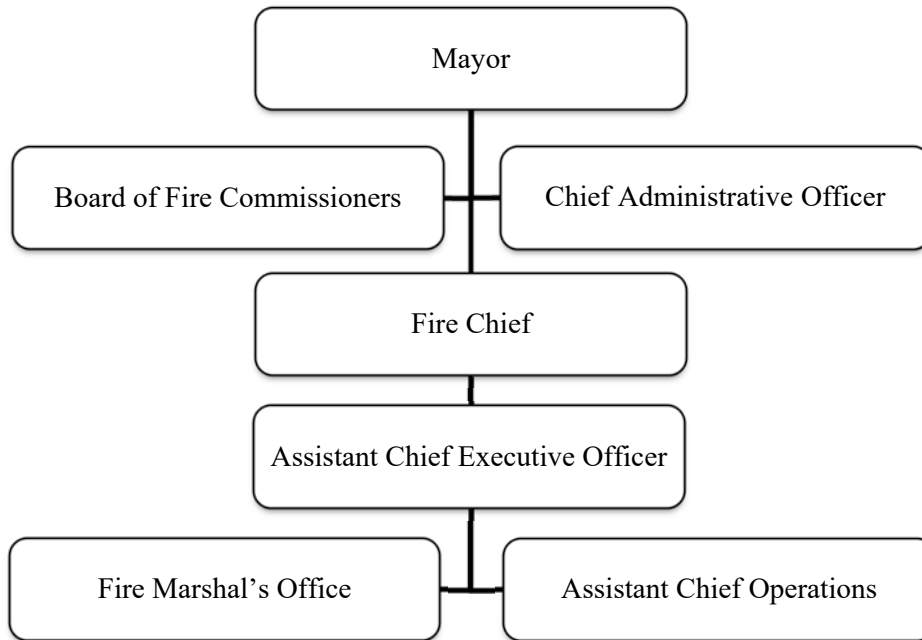
### **FY 2021 - 2022 GOALS / INITIATIVES:**

- Continue working towards being in full compliance with Public Act 20-1 HB 6004 An Act Concerning Police Accountability, which includes applying for Commission on Accreditation for Law Enforcement Agencies (CALEA) accreditation.
- Enhance recruitment efforts to conduct a strong recruitment drive, focused on recruiting minorities and New Haven residents, that results in a large eligibility lists representative of the New Haven community.
- Conduct Academy Classes and promotions to keep up with retirements and resignations.
- Continue community programs including hosting a Citizens’ Academy and Police Chaplains’ Academy.
- Align efforts with the Mobile Crisis Team to enhance services to the community.
- Continue to work with Transportation, Traffic and Parking and other City departments to promote pedestrian and bicycle safety.
- Work towards establishing a comprehensive internal officer mentorship program.
- Expand mentorship programs within the community with a grant from the National Institute of Health for youth affected by the opioid crisis.

**PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Projected FY 2021-2022</b>
<b>Crimes</b>			
• Number of Violent Crimes Reported	1056	1000	900
• Number of Property Crimes Reported	4765	4600	4400
• Violent Crimes Cleared	247	400	425
<b>Traffic Violations</b>			
• Number of Moving Violations Issued	8928	6500	6750
• Number of Traffic Stops	11127	13500	14000
• DUI Arrest	138	150	165
<b>Motor Vehicle Collisions</b>			
• Non-Fatal Collisions Investigated	6033	6100	6000
• Fatal Collisions Investigated	14	12	10
<b>Response</b>			
• Calls for Service from the Public	72728	72200	74000
• Response Time (minutes)	10:30	10:00	9:45
• Use of Force Incidents (all types)	269	250	225

**202 FIRE DEPARTMENT**  
**JOHN ALSTON JR., CHIEF**  
952 GRAND AVENUE  
203-946-6300



**MISSION / OVERVIEW:**

We, the proud men and women of the New Haven Fire Department are committed to providing the highest quality and level of courteous and responsive services to the citizens of New Haven. This is accomplished by implementing comprehensive strategies and training in fire prevention, fire suppression, emergency medical services, and all risk mitigation and all-hazard response, including: human-caused and natural disasters, emergency preparedness, 9-1-1 services and community-based fire services.

The New Haven Fire Department will provide protection of life, property, and the environment from the effects of fires, medical emergencies, and hazards; we will engage the community in our mission through progressive community outreach and the use of technology.

The members of the New Haven Fire Department take pride in our commitment to professional service by maintaining our skills, knowledge and abilities. All members of the Department will conduct themselves in an ethical manner conforming to a moral standard of right versus wrong by treating each other and the people we serve humanely, decently, and honestly.

This is accomplished through the following:

- Fire Suppression;
- Fire Prevention;
- Emergency medical service and rescue;
- Emergency communications, special services and emergency management;
- Effective training for and administration of these activities; and
- Responding to terrorist threats and attacks

**FY 2020-2021 HIGHLIGHTS:****Staffing**

- 13 Retired
- 1 Hired
  - Management and Policy Analyst

**Promoted**

- 1 Assistant Chief
- 1 Deputy Chief
- 3 Battalion Chief
- 3 Captain
- 7 Lieutenants (expected)
- 1 Fire Investigative Supervisor

**Personal Protective Equipment**

- Purchase of new protective equipment to replace worn, NFPA required firefighting gear
- Purchase of required Covid-19 personal protective equipment

**Equipment**

- Purchase of firehouse decontamination units
- Purchase of firefighting ventilation saws
- Radio based firefighter tracking and accountability
- Replacement of aged firefighting ground ladders
- Upgraded technical rescue equipment
- Managed citywide logistics for procurement and distribution of PPE for covid-19 efforts

**Apparatus**

- Replaced three pumper style apparatus beyond service life

**Technology**

- Implementation of automated staffing and tracking software
- Fire accountability software upgrades
- Upgrades to fire department mobile data mapping software
- Software implemented for strategic analysis of resource and staffing deployment

**FY 2021-2022 GOALS / INITIATIVES:**

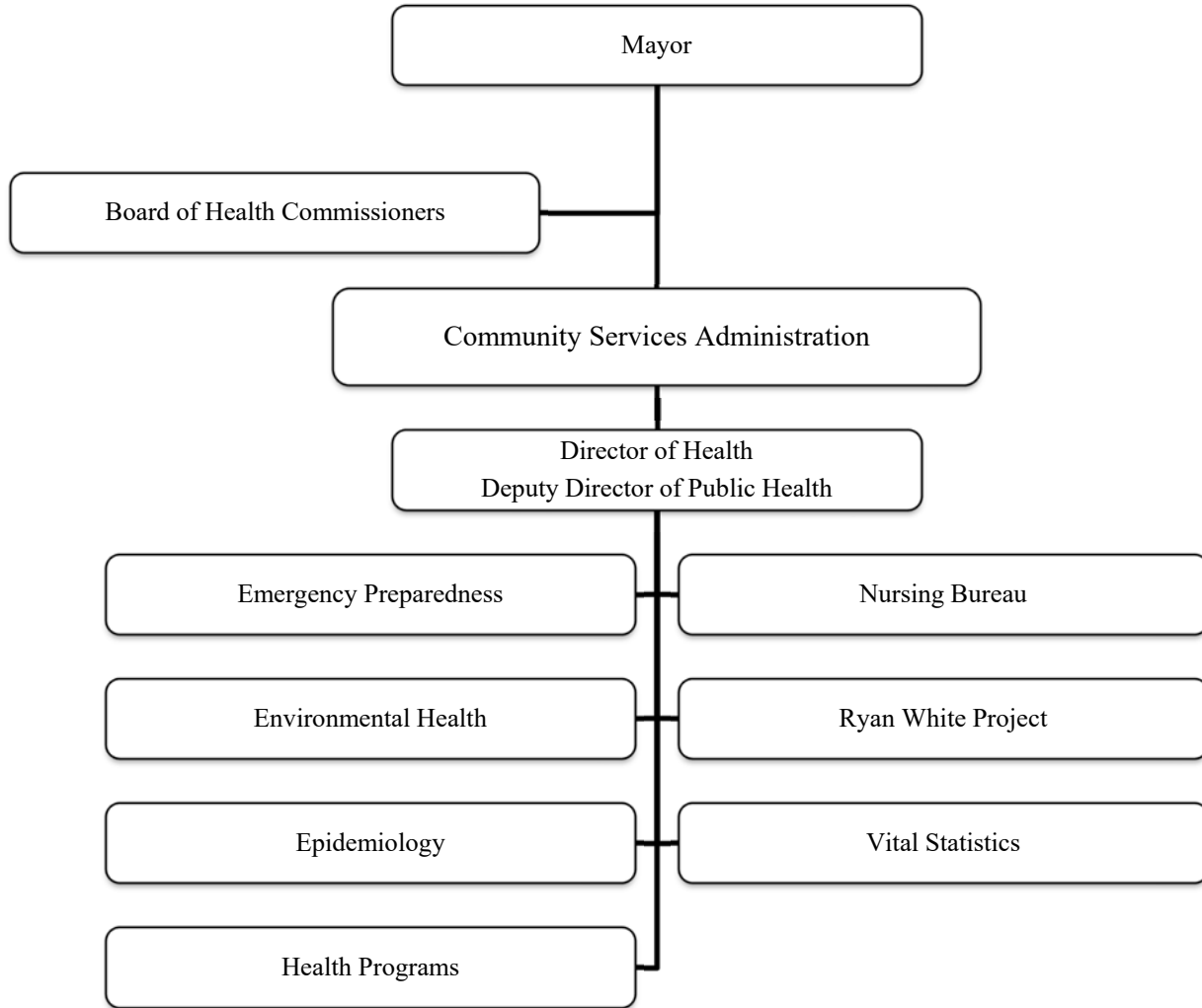
- Reduce the Number of Fires through Public Fire Education
  - Increase social media outreach
- Provide advanced certified training opportunities
- Increase the amount and level of Online Training
- Provide Mental Health Training and Support for our members and families
- Purchase new Command Vehicles to replace an aging fleet
- Initiate an energy efficiency program for all facilities and vehicles

**PERFORMANCE INDICATORS:**

Performance Indicator	Actual	Projected	Goal
	FY 2019-2020	FY 2020-2021	FY 2021-2022
<b>Incident Rate:</b>		Avg. 2019-2020	
Total Incidents	32,397	31,323	29,483
EMS Calls	26,746	25,921	18,796
Fire Incidents	5,649	5,393	10,687
Fire Investigation	194	198	196
<b>Apparatus:</b>			
Average responses per day	88.75	85.81	9:00
Turn-out time	1:48	1:15	7
Response time	4:47 Box 4:50 EMS	4:01 Box 4:50 EMS	4:17 Box / 4:58EMS
<b>Injuries/Casualties:</b>	<b>2020</b>		
Injuries	29		
Deaths	0		



**301 PUBLIC HEALTH DEPARTMENT**  
**MARITZA BOND, DIRECTOR**  
**54 MEADOW STREET, 9<sup>TH</sup> FLOOR**  
**203-946-6999**



**MISSION/VISION:**

“To ensure and advocate for the health and well-being of all New Haven residents.”

The vision of the Health Department is healthy people, healthy communities, and to achieve health equity in a prosperous City.

**FY 2020-2021 HIGHLIGHTS:**

- The Health Department received a 30-month Epidemiology and Laboratory Capacity (ELC) Enhancing Detection Cooperative Agreement for the enhanced detection, response, surveillance,

and prevention of COVID-19 from the CT Department of Public Health in the amount of \$1,269,567.

- Four community health workers were hired to provide community outreach and education on hepatitis c, injury prevention, and lead poisoning prevention.
- The Health Department received a six-month grant from the CT Health Foundation in the amount of \$124,797 to raise awareness on the importance of receiving a seasonal influenza vaccine and increase messaging on COVID-19 prevention.
- The Health Department received a one year Building Local Organizational Capacity for COVID-19 grant from the National Association of County and City Health Officials (NACCHO) in the amount of \$99,076 to improve infection prevention and control at high-risk health care facilities, including long-term care facilities.
- The Health Department received a one-year grant OD MAP from the CT Department of Public Health in amount of \$62,000 to identify priority areas for opioid overdose interventions.
- The Health Department received a two-year Overdose Data to Action (OD2A) grant from the Quinnipiack Valley Health District in the amount of \$177,974 to reduce overdose fatalities in New Haven and the Greater New Haven area.
- During the first wave of the COVID-19 pandemic, the Health Department promptly stood up a contact tracing initiative in partnership with Yale University that involved over 160 student volunteers and 40 public health nurses. Following this amazing effort, the Yale team and the Epidemiology Division co-authored “Community Trace: Rapid Establishment of a Volunteer Contact Tracing Program for COVID-19” in the American Journal of Public Health (AJPH) along with the Bureau of Nursing and Director of Health.
- The Epidemiology Division conducted 54 general enteric disease interviews and, in collaboration with the Bureau of Environmental Health, administered and supported contact investigations in potential foodborne outbreaks.
- The Epidemiology Division developed a comprehensive COVID-19 dashboard depicting trends, dissecting demographic data, visualizing the geographic impact, and assessing city-wide COVID activity in various sectors. Over the course of the 2020 COVID-19 pandemic, the City of New Haven experienced over 7,457 COVID cases and 138 COVID-associated deaths.

### **FY 2021-2022 GOALS/INITIATIVES:**

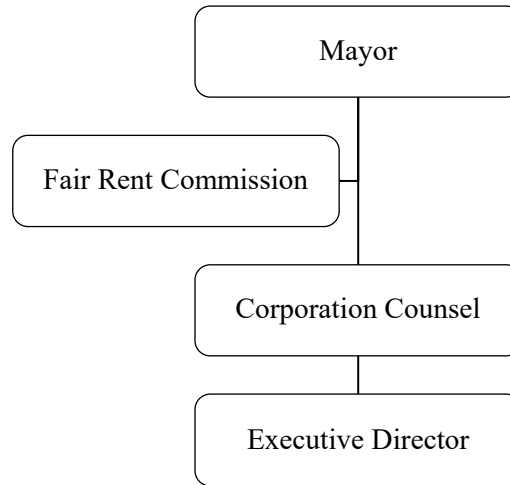
- Goal 1: To monitor community health status to achieve health equity;
- Goal 2: To diagnose and investigate health problems and hazards in the community;
- Goal 3: To educate, empower, and inform people in the community about health issues;
- Goal 4: To mobilize community partnerships and action to identify and solve health problems residents.
- Goal 5: To develop plans and policies that support community and individual health efforts.
- Goal 6: To enforce laws and regulations that protect health and ensure safety.
- Goal 7: To connect people to needed personal health services and to assure the provision of health care;
- Goal 8: To assure a competent public health and personal care workforce;
- Goal 9: To evaluate accessibility, effectiveness, and the quality of personal and population-based health services; and
- Goal 10: To research innovative solutions to health problems.

**PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
<b>Health Program Division:</b>			
Child Passenger Safety Presentations	1	10	10
Car seats installed through the Fitting Station	1	25	25
Children with asthma enrolled in Camp Easy Breezy	0	30	30
Pregnant/Postpartum Women Screened for Depression & Appropriately Educated /Referred	20	20	20
Home Visits Through Family Check-Up	351	450	450
Women Served Through Family Check-Up	57	25	25
Children Served Through Family Check-Up	57	25	25
<b>Public Health Nursing:</b>			
Schools Served	49	49	49
Students Served	25,690	25,690	25,690
Students with health problems	8,500	8,476+	8,500
Nurse/Student Ratio	1:612	1:612	1:612
<b>Pediatric Immunization Program:</b>			
Percentage of Adequately Immunized Children Under 24 Months with a Completed Vaccination Series	85	88	90
Private and Public Vaccine for Children Site Visits Conducted	9	0	20
Caregivers reached through outreach efforts	1,175	1,100	1,100
<b>Clinic &amp; Laboratory Services:</b>			
Adult Immunizations	10	160	160
Influenza Vaccinations	58	2,000	2,000
Sexual Health Services	258	950	950
Education Pamphlets Distributed	210	1,900	1,900
Tuberculosis Control Services	0	35	35
HIV Tests Performed	198	710	710
Hepatitis C Tests Performed	181	710	710
<b>Information Services:</b>			
<b><i>Epidemiology- Data analysis &amp; Dissemination</i></b>			
Number of Data Requests for Planning and Grants	12	10	10
Number of Presentations to the Community	15	15	15
Number of Major Documents	3	3	3
<b><i>Epidemiology – Infectious Disease Control</i></b>			
Number of Outbreak and Contact Investigations	3863	1000	1000
Number of Foodborne Disease Patient Interviews	54	20	20
<b><i>Vital Statistics</i></b>			
Birth Certificates (Full Size)	10,593	15,295	15,295
Death Certificates	12,480	17,266	17,266
Burial, Cremation, Disinterment	3,269	3,078	3,078
Marriage Licenses	847	1,203	1,203
Marriage Certificates	2,118	2,832	2,832
State Copies Processed	Unk.	1,354	1,354
Resident Town Copies Processed	Unk.	1,124	1,124
<b>Bureau of Environmental Health:</b>			
Food Service Inspections & Re-Inspections	881	1,600	1,000
Food Services Licenses	1,086	1,100	875

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
Temporary Food Service Inspections	533	1,525	200
Temporary Food Service Licenses	178	270	40
Child Daycare Inspections	23	30	30
Group Home Inspections	3	5	5
Swimming Pool Inspections	102	100	100
Bathing Area Inspections	221	225	225
Nuisance Complaints Investigated & Resolved	30	60	60
Food Service Complaints Investigated & Resolved	26	60	40
Lead Inspections of Housing Units (EBLs)	67	100	80
New Cases of Lead Housing Units (EBLs)	117	190	190
Re-Inspections Performed During Lead Abatement	233	500	500
Cases of Lead Poisoning Closed	57	140	140
Housing Units Abated for Lead	26	100	80
Housing Units Inspected for Lead - HUD LHC	0	30	30
Housing Units Lead Abated - HUD LHC	0	90	50
Individuals Trained - HUD LHC	0	105	50
Education Outreach Events - HUD LHC	16	15	15
Individuals Reached - HUD LHC	3,000	15,000	3,000
<b>Office of Emergency Preparedness:</b>			
Number of Mass Vaccination Tabletop Exercises	1	1	1
Number of Activation EOC Events	4	4	4
<b>Ryan White Project:</b>			
Regions Served	5	5	5
Agencies Served	25	25	25

**302 FAIR RENT COMMISSION**  
OTIS E. JOHNSON JR, EXECUTIVE DIRECTOR  
165 CHURCH STREET FIRST FLOOR  
203-946-8156



**MISSION / OVERVIEW:**

A City commission, the City of New Haven Fair Rent Commission, was enacted by the City of New Haven Board of Alders December 1970, Code of Ordinances 12 ¾-1, amended and adopted December 13, 1984, Chapter 12 ¾ Fair Rent Practices 12 ¾. The act enabling Connecticut Municipalities to create Fair Rent Commission’s was adopted by the Connecticut State Legislature and became effective October 1970, Public Act 274 SS I, for controlling and eliminating excessive rental charges on residential property within the City of New Haven in recognition of the compelling need for rent stabilization for the duration of the severe housing shortage in New Haven.

The primary responsibility of the Fair Rent Commission is to determine after an investigation and hearing, whether the rent for a housing accommodation is so excessive based on the standards and criteria set forth, as to be harsh and unconscionable.

**FY 2020-2021 HIGHLIGHTS:**

The City of New Haven Fair Rent Commission enthusiastically adopted Mayor Justin Elickers crusade of providing affordable housing in the city of New Haven. As the Elicker administration developed plans and policies toward addressing the affordable housing crisis, the Fair Rent Commission continued its’ statutory responsibility to “control and eliminate excessive rental charges on residential housing in the City of New Haven,” as prescribed in Chapter 12 ¾ FAIR RENT PRACTICES.

The Fair Rent Commission reports, surprisingly, the number of filed fair rent complaints remained consistent during the COVID 19 pandemic. This most certainly is attributed to the Commission creating an online fair rent application. Some members of the New Haven Board of Alders have commented positively concerning this service addition.

The consistency in filed fair rent complaints, in no small part is also attributed to the hiring of the Fair Rent Commission Field Representative. The Field Representative has participated in the Mayors' Neighborhood Walks and has conducted neighborhood visits to potential complainants. A revised Fair Rent Commission Poster and brochures distributed throughout the community proved beneficial in maintaining service levels.

The Executive Director, as the Fair Rent Commission designee to the Board of Alders standing Committee on Affordable Housing, will continue to provide insight on proposed City housing policy.

The New Haven community is focusing in on the rental industrial complex. The availability of affordable housing vs. the rental housing ownership monopoly is concerning in that it leads to control of the industries market. This control of a few is of alarm and underscores involvement of the Fair Rent Commission to assist in maintaining safe and affordable rental housing.

#### **FY 2021-2022 GOALS / INITIATIVES:**

As an appointed member of the Mayor's Affordable Housing Task Force, the Fair Rent Commission will continue work on this collaborative.

The Commission acknowledges that the LCI Office of Building Inspection and Enforcement has significant impact on affordability. The Commission will work with LCI to identify housing code violations and inform LCI when landlords fail to comply with Housing Code Compliance Orders. Particularly instances where a resident has a pending fair rent complaint.

The Commission encourages the City of New Haven to engage with State and Federal agencies to investigate and seek criminal penalties for property owners out of compliance with health and safety standards.

Initiatives toward increased visibility in the community, particularly given the financial burdens of families and landlords faced during the COVID 19 crisis will be enhanced.

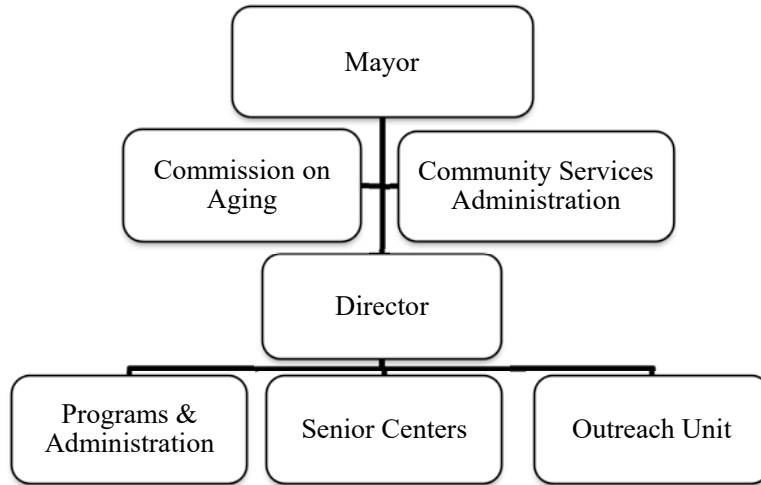
In urban areas such as New Haven, land, and the unavailability of land, is a significant barrier toward constructing new housing. The Commission will pursue partnering with housing professionals, analysts and city departments to discuss New Havens' old housing stock. The Commission is often faced with adjudicating fair rent complaints based on what is considered "fair market rent" in an aging structure.

**PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
Number of Inquiries	*535	*600	500
Number of Rental Housing Services Rendered			
Number of Filed Complaints	66	*70	50
Number of Housing Code Referrals	150	*150	150
Number of Preliminary Hearings	93	*100	40
Number of Public Hearings	45	*50	25

**\* COVID-19 presented a reduction in program operations, thereby making it difficult to provide accurate Performance Indicators for FY 2020/2021.**

**303 ELDERLY SERVICES**  
MIGDALIA CASTRO, DIRECTOR  
165 CHURCH STREET, 1ST FLOOR  
203-946-7854



**MISSION / OVERVIEW:**

**Mission:** To engage all seniors in productive, positive, and healthy activities throughout the City.

**Vision:** To assist all seniors ages 55 and older to live independently and age in place with dignity, staying connected with family and community, and to maintain a lifestyle of health and wellness.

According to the website [suburbanstats.org](http://suburbanstats.org) the population of New Haven, as of 2019 - 2020 is 129,779. From that total the senior population, 55 and above, is as follows:

- Age 55 and above - 21,902
- Age 65 and above - 10,533
- Age 85 and above - 1,579

The Department of Elderly Services makes sure that the seniors in New Haven are aware of programs, services, and protective measures available to them. The Department strives everyday to fulfill the Mission stated above. Under normal circumstances the Department conducts the following programs for the seniors throughout the community. This past year and continuing through this writing the country is faced with and is trying to combat a worldwide pandemic that has had a major impact on the way that Elderly Services conducts business.

When the City essentially shut down in March of 2020 Elderly Services brainstormed and planned on the best way to proceed to not only keep seniors safe but staff as well. Business as usual ended. The first order of business was to make sure that those in need of nourishment were able to receive food. Elderly Services came up with a plan to distribute groceries and meals in partnership with Vertical Church, Lifebridge, Yoga4change, Bethel AME Church, Interfaith Volunteers Care Givers, and hundreds of volunteers. Together with staff, partners and volunteers Elderly Services has continued to provide services and a successful program of food distribution. Since April of 2020 more than 30,000 meals, to an average of 148



seniors a week, have been delivered. Every other week grocery delivery has averaged 1,324 bags of groceries to 550 seniors. The program will continue during Covid-19.

Elderly Services administers the State of Connecticut Renter's Rebate program for the City of New Haven. In the past staff would be stationed at various locations throughout the city to take applications from those seniors and disabled citizens that qualify for the program. Applications are also taken at various senior housing facilities throughout the city as well as Elm City Communities. Each of partners devised their own plan as to how applications would be processed in the different senior/disabled buildings in the city. Elderly Services staff would not be conducting face-to-face interviews, so the challenge was to devise a plan that qualified applicants would have the rebate paperwork processed. It was decided that secure lock boxes would be placed at the city's three senior centers. Eligible applicants could drop off paperwork into the box and staff would retrieve it and process applications. A massive information program was developed to inform applicants how the program would work this year. The publicity as well as the many hundreds of phone calls fielded by Elderly Staff paid off. Even though there were fewer applications processed, the totals were not substantially less than last year. Applications totaled 4,519 with a payout of 2.2 million. When the city deems that the COVID-19 pandemic is no longer a threat and business as usual can be conducted, Elderly will resume processing procedures as in years past.

Elderly Services Department has assisted the City Assessors Department by processing Senior Homeowner Property Tax Relief applications. Staff does home visits to process the applications. Due to Covid-19 home visits were not available.

The City of New Haven operates three (3) senior centers Monday through Friday from 8:30AM through 4:00PM. These centers provide hot nutritious meals, health and wellness activities, exercise programs, speakers, local trips, educational and recreational outings, arts and crafts, games, computer and internet access and volunteer opportunities. One staff person operates each center. The Center's Elderly Specialist takes applications for public benefit programs and assists people with requested information regarding services available and referrals as needed. Part-time staff, instructors teach ceramics and sewing. Elderly Services Contracts Tai-Chi and Fitness instructors paid by CDBG funds to teach at the three senior centers. Lifebridge Community Services, a non-profit based in Bridgeport, CT, provides a site manager to run the lunch program. Yale New Haven Hospital/St. Raphael Campus provides wellness checks. Volunteers at the centers are an essential and each year many of the volunteers are honored at the Elderly Services and Commission on Aging Volunteer of the Year Luncheon. To accommodate all, the City provides free wheelchair-accessible transportation weekdays to the senior centers from anywhere in New Haven via Ambassador Transportation services. Since March of 2020 all the above ceased. Senior centers closed on March 13, 2020 due to COVID-19 and have not reopened. When the City deems it is safe to do so, the Senior Centers will reopen and all activities will resume.

Elderly Services administers the distribution of the State of Connecticut Farmer's Market Vouchers for seniors. Until this year distribution has been done in person. Due to COVID-19 adjustments needed to be made to avoid face-to-face meetings. Seniors were contacted by staff and vouchers were mailed out. The safety and health of the seniors and staff has been and continues to be the number one priority of the Department.

Elderly Services was able to provide personal items to a number of seniors throughout the city. These items included gloves, masks, hand sanitizer, paper products, etc.

**FY 2020-2021 HIGHLIGHTS:**

- Completely stopped “Business as Usual” and reworked Department priorities
- Implemented a meal and grocery distribution program to combat nourishment issues to seniors due to COVID-19
- Reworked the way that the Rent Rebate application process is done due to COVID-19
- Provided personal items to seniors
- Distribute 500 Thanksgiving for All dinners to seniors on Thanksgiving Day in Partnership with Interfaith Volunteers Care Givers and sponsor by The Philip Marett Trust Fund
- Distributed Farmer’s Market Vouchers to more than 2,000 seniors.
- Implemented the Senior Diaper Bank in Partnership with the State of Connecticut Diaper Bank sponsored by The Philip Maret Trust Fund

**FY 2021-2022 GOALS / INITIATIVES:**

- Return to “Business as Usual” when COVID-19 restrictions have been lifted.
  - Re-open Senior Centers
  - Resume Senior trips and outings
  - Resume Congregate Meals
  - Resume exercise programs, sewing and ceramics
- Move Dixwell/Newhallville Center into completed Q-House
- Evaluate effective way to process Rent Rebates and distribute Farmer’s Market Vouchers.
- Re-connect and coordinate Yale British ART Museum Tours for Seniors-Elderly Services will be arranging tours for the senior center attendees and other housing facilities throughout the city. The museum will provide free transportation and there will be no additional cost to the City.

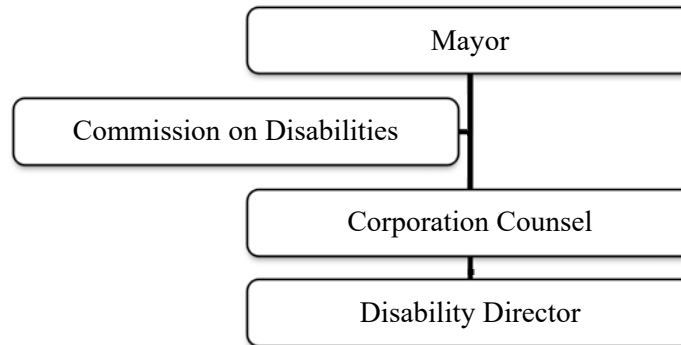
**PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
55 and up	21,902	24,000	24,000
65 and up	10,533	12,500	12,500
85 and up	1,579	1,700	1,700
<b>Senior Centers:</b>	3	3	3
Average Weekly Attendance	683	725	725
<b>Elderly Nutrition Meals Served Annually</b>			
<b>*Congregate Meals</b>			
Atwater Senior Center	13,231	10,600	10,600
Bella Vista Housing	11,248	10,100	10,100
Casa Otonal	5,413	4,400	4,400
Dixwell / Newhallville Senior Center	3,009	2,700	2,700
East Shore Senior Center	1,520	1,525	1,525
<b>Total Participants</b>	4,500	5,000	5,000
Farmer’s Market Coupons	2,313	5,000	5,000
<b>Energy Assistance:</b>			

Seniors Served	68	85	85
Centers Providing Service	3	n/a	3
<b>Rental Rebate:</b>			
Total of Applications	4,519	5,000	5,000
Centers and Partners Providing Service	28	28	28
Outreach Providing Service	3	3	3
Partner Organizations	48	30	30
<b>Transportation Services: Trips</b>	5578	4,950	4,950
Seniors Transported to Centers	270	250	250

## 305 SERVICES FOR PERSONS WITH DISABILITIES

MICHELLE DUPREY, DIRECTOR  
165 CHURCH STREET, 1<sup>ST</sup> FLOOR  
203-946-7651



### **MISSION/OVERVIEW:**

The mission of the Department of Services for Persons with Disabilities (“Disability Services”) is to promote the effective coordination of resources for persons with disabilities and to monitor and take appropriate action to ensure that federal, state and local regulations pertaining to persons with disabilities are compliant within New Haven.

A study done by this department determined that nearly 26% of New Haven’s residents have one or more disabilities. The study also indicated that New Haven could become a better place for persons with disabilities to live in, with increased opportunities to work, acquire affordable housing, access transportation and education, all of which the City can play a role. Therefore, the need for this department to support and actively ensure City programs and services are accessible for persons with disabilities, is crucial.

### **FY 2020-2021 HIGHLIGHTS:**

- Advised City departments and the Board of Education of their legal obligations under the Americans with Disabilities Act (ADA)
- Worked to assure ADA compliance in all phases of the City’s COVID-19 response
- Worked as part of the City’s employment policy team that drafted and implement reopen policies and procedures for employees during the COVID-19 epidemic
- Participated in the planning team for COVID-19 testing sites and the vaccine implementation planning
- Responded to nearly 50 ADA accommodation requests from city staff
- Responded to a variety of ADA issues brought to the department by the public
- Served on the Governor's Council on Women and Girls: Subcommittee on Economic Opportunity and Workforce Equity as a disability community representative
- Represented the City’s disability community on a variety of statewide councils and at various meetings

**FY 2021-2022 GOALS/INITIATIVES:**

- 2020 marked the 30<sup>th</sup> anniversary of the signing of the Americans with Disabilities Act. The department had hoped to hold several events in 2020 marking the anniversary. Due to COVID-19 all activities and planning have been delayed to 2021. The department and the Commission on Disabilities will be working to mark this anniversary with celebrations and a public awareness campaign
- Continue to implement a comprehensive training program for City staff on ADA compliance
- Work with other local and statewide disability organizations to protect programs utilized by people with disabilities and to promote community inclusion; and
- Work with alders to better address their constituents' needs based on disability

**PERFORMANCE INDICATORS:**

<b>Performances Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
Handles all requests for disability related accommodations as requested by the American with Disabilities Act. Pursuant to 42 USC 1201 et seq. and New Haven Ordinance 16 ½-17 (c) ( 5).	48	12	20
Monitoring and taking appropriate action to ensure that Federal and State laws and regulations pertaining to persons with disabilities are complied with in the City. New Haven Ordinance 16 ½-17 (c) ( 5).	4	3	3
Upon request or complaint assist other department with various aspects of ADA compliance.	2	5	5
Represent residents with disabilities at various local and statewide events, committees and conferences.		30	
Advocate for legislative initiatives that will benefit New Haven residents with disabilities.	0	2	2
Provide trainings and/or consultations on various disability related issues promoting access and understanding of individuals with disabilities. Recent trainings include Yale Medical School, UNH Diversity Class and Greater New Haven Chamber of Commerce.	4	3	2

**308 COMMUNITY SERVICES ADMINISTRATION**  
 DR. MEHUL DALAL, COMMUNITY SERVICES ADMINISTRATOR  
 165 CHURCH STREET, 2<sup>ND</sup> FLOOR  
 203-946-7907



**MISSION / OVERVIEW:**

The Community Services Administration (CSA) for the city of New Haven is ardently committed to addressing the health & social well-being of all New Haven residents. CSA is dedicated to creating opportunities for all New Haven residents to have greater access to a greater quality of life. CSA encompass’ *Special Projects, Elderly Services, Social Services, Food Systems Policy, The Office of Housing & Homelessness Services, and the Health Department.*

**FY 2020-2021 HIGHLIGHTS:**

**Elderly Services**

*Submitted separately*

**Special Projects –**

- Merged the Fresh Start/Reentry portfolio with Special Projects.
- Provided technical support to Project MORE to start-up a Reentry Welcome Center in the city.
- Developed proposal to create a Community Crisis Response Team in the city.
- Organized an advocacy campaign to raise awareness of reentry issues across the state.
- Shifted the pardon program to virtual workshops.
- Partnered with the Yale Undergraduate Prison Project to increase the available pardon support.
- Revamped and re-launched the reentry low income public housing and housing choice voucher programs in partnership with the Housing Authority.

- Launched a reentry entrepreneurship pilot program in partnership with the Small Business Resource Center of the City and the Department Correction. The pilot focuses on teaching entrepreneurship skills to incarcerated residents and provides them with wrap-around supports post-release from incarceration.
- Provided a contract to the Columbus House to hire a case manager for the DOC Rapid Rehousing program, which targets those who will be released homeless without community supervision.
- Participated in the Reentry Collaborative panel discussion regarding COVID and prison reentry.
- Provided ongoing support to the Community Services Administration and the Office of the Mayor around COVID-19 communications, guidelines and some coordination of services and stakeholders.
- Acted as the City Liaison for Clergy, providing ongoing supports during COVID-19, responding to different inquiries regarding guidelines and resources. Hosted various webinars regarding COVID-19 and resources available for congregations, as well as coordinated public awareness campaigns to support the work of the Community Services Administrator, the Health Department, and the Communications Director.

### **Social Services:**

- Participated in commission meetings, Cities for Financial Empowerment Fund (CFEF) technical team interface, BankOn New Haven Initiative coordination on behalf of the city, pursuits of alternate grant funding opportunities supporting FEC work in New Haven
- Participated in the Health, Housing and Employment/Income Providers Panel for homeless and/or chronic health disorders
- Participated with Economic Resiliency Team Weekly Meetings
- On-Site FEC Counselor to support to Heavenly Treats
- Peace Rally with Bereavement Care Network. Invited by referral partner, Reliant Behavioral Health to share a table and talk about FEC
- Conducted a Virtual Seminar for the city of New Haven Employees for their Wellness Wednesdays Event
- Monthly Partnership meetings held to connect with partners and needs of their clients
- Hosted Virtual Information Session with Workforce Alliance
- completion of the CFEF \$250,000 multi-year matched Implementation Grant application submission to BOA funds approved.

### **Food System & Policy:**

#### **Food System Policy Division:**

- Secured a \$500,000 Urban Agriculture & Innovative Production (UAIP) competitive planning grant from the new USDA Office of Urban Agriculture and Innovative Production to develop New Haven's first Urban Agriculture Master Plan over the next 3 years

- Secured a \$90,000 Community Composting & Food Waste Reduction (CCFWR) cooperative agreement from the new USDA Office of Urban Agriculture and Innovative Production to support and build on existing community composting infrastructure over the next 2 years
- Secured a 1-year technical assistance grant from Harvard Law School's Food Law & Policy Clinic to explore equitable population-level sugar reduction approaches in New Haven
- Created and manage the Food Resources during COVID-19 City website and interactive GIS map ([bit.ly/nhvfood](http://bit.ly/nhvfood))
- Helped build, strengthen, and support the Coordinated Food Assistance Network (CFAN) and all its partners throughout the City's and community's response to food needs during the COVID-19 pandemic
- Coordinated throughout the COVID-19 pandemic with United Way, New Haven Public Schools, Vertical Church, and other community partners on several pop-up neighborhood food distributions, including utilizing the USDA Farmers to Families Food Box Program
- Developed, deployed, and manage Square Meals New Haven – a systematic, longer-term model that provides simple, healthy, and easy-to-eat meals from a group of partner New Haven restaurants to houseless individuals for the duration of their stay in the hotels during the COVID-19 pandemic
- Held community meetings in both English and Spanish to gather input on equitable sugar reduction policy priorities to guide the Division's work
- Expanded the Food Policy Division Team by hiring a full-time Food Policy Analyst (USDA grant-funded)
- Created and manage the new Food System Policy Division website ([foodpolicy.newhavenct.gov](http://foodpolicy.newhavenct.gov))
- Appointed by the Mayor to the Climate Emergency Mobilization Task Force
- Delivered presentations on the New Haven food system and related policies (particularly in the context of COVID-19) as a guest speaker at several institutions including Yale University, Quinnipiac University, Johns Hopkins University, Regional Conservation Partnership, CT Food Systems Alliance, South Central Regional Council of Governments (SCRCOG), ICLEI, and several others
- Presented guidance and recommendations to the Biden-Harris Transition Team (USDA Agency Review Team) on federal food policy efforts for the new administration
- Facilitated the City's signature on to the Glasgow Food & Climate Declaration, an international declaration that highlights the social, economic, and environmental impacts of the food system on climate change from the local to global level in the lead up to international climate negotiations (COP26)

### **Homeless Services:**

#### **Homeless Services Budget Narrative:**

##### COVID-19 Pandemic Response

During the onset of the COVID-19 Pandemic, the Office Housing & Homelessness (OHH) in collaboration with the United Way, Department of Housing and local homeless service providers quickly and decisively decompressed all shelters and warming centers to minimize the spread of the Corona virus. We moved clients into two hotels to achieve social distancing.



In a matter of weeks, this office stood up an outdoor day drop-in center to serve the unsheltered homeless. This center provided meals, showers, PPE, medical and behavioral care, COVID testing, and case management.

OHH worked closely with the CAO to install Porto Pottys throughout the city to encourage good hygiene.

Through the efforts of multiple agencies, we placed over 363 clients into permanent housing.

This office continued to assess the efforts taken to address the needs of the people experiencing homelessness, identified gaps in its service landscape, and integrated a racial justice lens.

This office created a *Framework for an Equitable COVID-19 Homelessness Response* – which was adapted from the National Alliance to End Homelessness collaborative. This framework positions the City of New Haven to serve people experiencing homelessness during this future public health crisis and future emergencies.

### **Youth & Recreation:**

\*\*\*Please refer to the Health Department section for explicit work completed\*\*\*

### **Health Department:**

\*\*\*Please refer to the Health Department section for explicit work completed\*\*\*

### **CDBG Funding and Measurements**

- For the fiscal year 2019/2020 CDBG software worked with 34 agencies. The total number of clients/individuals served and/or assisted in some way by all agencies was roughly 4275 individuals (Infants, Youth, Teens, Adults)

The CDBG Programs are:

- Design innovative solutions to improve employee wellness, mental health, and active lifestyles in the city for all age groups. A few of these agencies are: BH CARE, Liberty Community Services, Integrated Refugee & Immigration Services (IRIS), FISH of Greater NH, and Junta for Progressive Action
- Increase efforts to engage our youth in various School, after-school, and weekend programs and activities. Agencies like Student Parenting, NH Ecology Group, Solar Youth, Pop Warner Football, and NH Youth Soccer.
- Assist and increase Adult awareness of the many truly wonderful programs that are available to its adults. Such as Literacy Volunteers, NH Reads, Career Resources, and NH Home Ownership to name a few.

**Of these agencies:**

- 14 Youth Related
- 2 Health
- 11 Adult
- 4 Homeless
- 1 Elderly
- 2 Prison Re-entry

**The breakout of the roughly 4275 served is as follows:**

Youth	2350
Health	600
Adult	550
Homeless	500
Elderly	150
Prison re-entry	125

**FY 2021-2022 GOALS/INITIATIVES:**

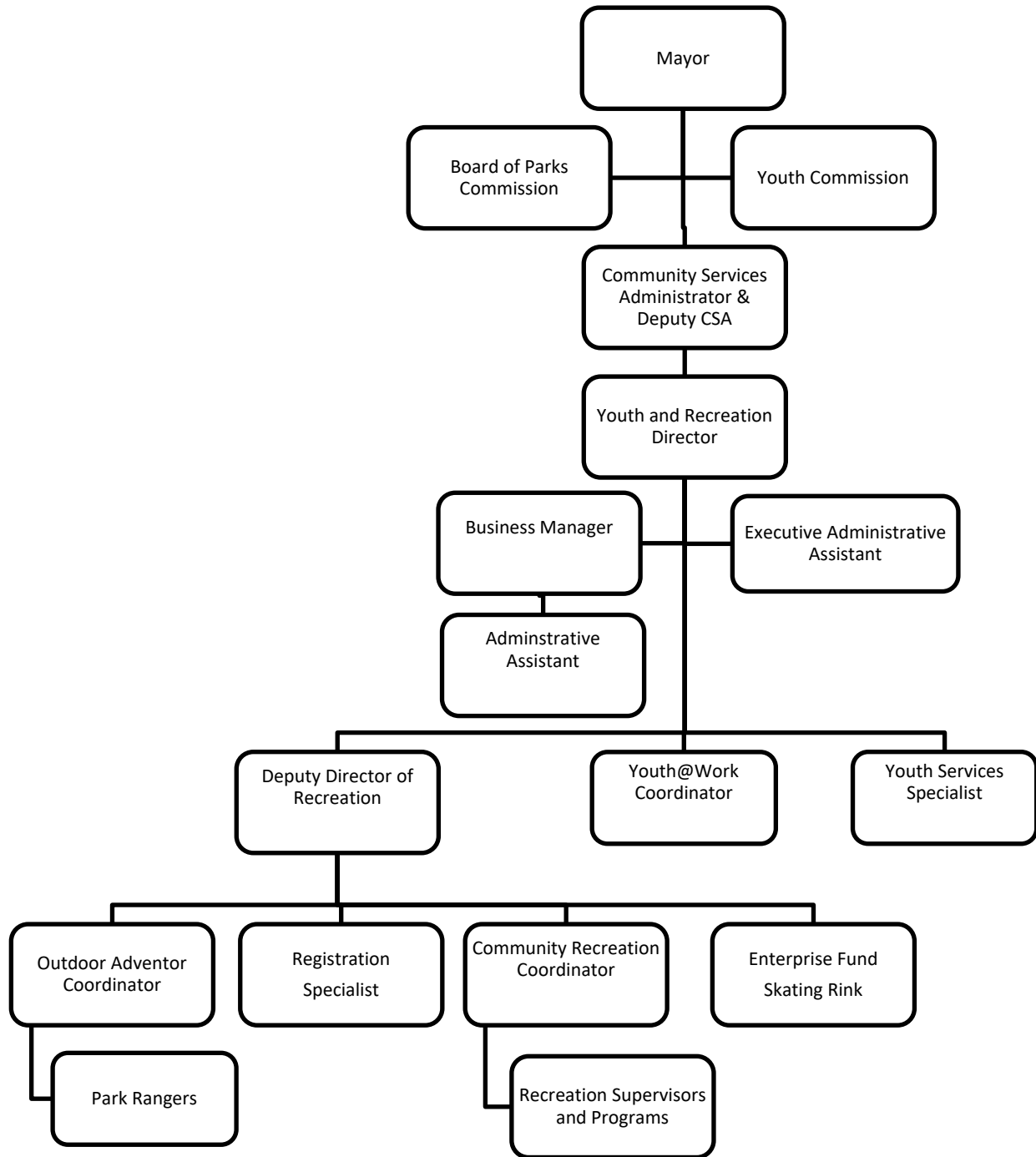
- Expanding Social Services / Financial Empowerment reach through collaborative efforts
- Development and implementation of the Q-House programmatic and governance structures
- Continue to increase participation at Senior Centers by partnering with Elm City Communities by holding open houses
- Continue to leverage grant dollars to support the continued work in CSA
- To monitor community health status to achieve health equity;
- Connect people to needed personal health services and to assure the provision of health care;
- Research, develop and enforce laws, policies, and regulations that protect health and ensure safety;
- To educate, inform, and empower people about health issues and investigate health hazards;
- To mobilize community partnerships to effectively identify, prepare for, and solve health problems and emergencies; and

**PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
<b>HOPWA Program</b>			
TBRA Assistance (Tenant-Based Rental Assistance)	122	115	115
STRMU (Short-term Rental, Mortgage, Utility Assistance)	0	0	4
PHP (Permanent Housing Placement)	5	4	4
Case Management & Rental Assistance	122	115	115
Case Management only	22	20	22
<b>ESG Program</b>			
Prevention Assistance	57	55	55
Rapid Re-Housing	144	130	140
Shelter Services	547	540	545
Outreach	111	100	110

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
<b>CDBG Software/Public Service</b>			
Youth	22,350	20,000	25,000
Health	600	550	600
Adult	550	500	550
Homeless	1200	775	750
Elderly	932	800	1000
Prison Re-entry	1075	500	1000

**309 RECREATION AND YOUTH SERVICES**  
 GWENDOLYN WILLIAMS  
 165 CHURCH ST., 1<sup>ST</sup> FLOOR  
 203-946-8583



**MISSION / OVERVIEW:**

The City of New Haven Youth and Recreation Departments' mission is to ensure all New Haven youth are aware and have access to positive opportunities to meet their basic needs to [1] be safe, cared for, valued and independent; [2] build skills and competencies that will allow them to thrive and contribute to society; and [3] enhance the quality of life for New Haven youth by creating an atmosphere of community through people, parks and programs.

**FY 2020-2021 HIGHLIGHTS:**

- Youth Stat was reorganized and is now Youth Connect. A partnership with the Youth Family and Community Engagement Department of the NH BOE and community partners, Youth Connect is a major component of the Mayor's citywide campaign against street violence. In addition, over 15 collaborative partners engage in discussion about how to better help students engage a positive path with interventions that could include alternative programming, access to jobs, academic supports and mentors.
- The SOWP managed by Connecticut Violence Intervention Program met its objective to maintain regular contact with high risk youth. The program actively engaged over 100 participants in program activities including mediations, violence interruptions, life skills training, gender specific programming, court advocacy, and academic and family supports.
- During the summer of 2020, despite the impact of Covid-19, Youth@Work through the City of New Haven facilitated paid work experiences for over 200 students in the public sector at community-based agencies. Each youth worked a maximum of 30 hours per week for 4 weeks.
- Recreation ran 7 city-wide camps during the summer of 2020 servicing over 500 youth between the ages of 5-15 and employed over 50 youth to assist in running the city-wide camps.
- Park rangers Summer Camp 2020 – offered archery, cycling, hiking, canoeing, kayaking, and stand-up paddle boarding programs offering 3 Outdoor Adventure camps for 4 weeks.
- During the school year program, Youth@Work served over 50 participants under the Covid-19 Cares Act 14 sites. Each youth worked up to 20 hours per week for 16 weeks.
- Two undergraduate students obtained valuable work experience by interning within our Municipal Government, supporting key functions in various departments as they received a minimum wage based on their current completed academic year through the New Haven Leaders program. Additionally, we are field placement site for undergraduate and graduate students.
- The Summer Youth Guides were created and made virtually available.
- Youth Services Department and Phenomenal I Am, Inc. partnered to host the 5<sup>th</sup> Annual Young Girls Rock Summit virtually to engage at-risk girls in a positive dialogue around their future and the positive effects of being responsible decision makers.

- We present for the first time in department history a Youth Book Award. 10 high school graduates were awarded either a \$500 or \$1000 book award to offset the cost of their higher education.
- The Youth Services Department in collaboration with the Dalio Foundation provided over 600 coats to youth in need.
- We implemented our signature programs Trunk or Treat Drive-thru servicing over 2000 persons; Turkey Giveaway servicing 650 families and co-sponsored our 6th annual Friends of Rudolph Christmas extravaganza was held in collaboration with Goodwill, Southern Connecticut State University, New Haven Police Department, and 94.3 WYBC. The event took place at Lighthouse Park where over 1500 families were serviced.
- The Park Rangers in addition to doing trail maintenance and storm clean-up program and events included: Full Moon Walks; Family Nature Walks; Virtual and in person birding programs; Bike education seminars; February Vacation Camp at East Rock/Trowbridge; Cycling, Canoeing, Kayaking, and Paddle boarding classes and excursions; Black Lives Matter Bike Ride – organized by community members, offering support at the start and drove vehicle at the back of the group.
- Opened 7 City of New Haven Learning Hubs. These hubs gave onsite support to the students of the City of New Haven who were remote learners.

### **FY 2021-2022 GOALS / INITIATIVES:**

- Continue to strengthen Youth@Work by increasing the amount of private sector job opportunities and volunteer internships and expanding on the financial planning training.
- Continue to increase outreach and information sharing with youth through a citywide e-newsletter/flyer, all avenues of social media to connect with youth and families.
- Strengthen the Youth Commission and Youth Council to engage the community at a neighborhood level by recruiting new members and defining clear roles and expectations while engaging in community meetings and Youth Commission meetings addressing policies and initiatives.
- Continue signature programs of the department: Trunk or Treat; Turkey Giveaway; Friends of Rudolph
- Restore the Nature Centers so they may be viable for public use.
- Identify additional resources to support existing YARD programming.
- Sustain funding for the Youth Violence Prevention Grant Initiative through the State of CT Court Support Services Division and expand services.

- Sustain funding for the Youth Services Bureau through the State of Connecticut Department of Education Services to maintain the status quo of programming from that initiative.
- Create sustainable funding from the general budget of the City for youth employment.
- Apply for State and Federal grants to support youth programming.

### **PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
<b>Youth Commission:</b>			
Youth Commission Number of Meetings	3	5	8
<b>Youth@ Work:</b>			
Jobs Funding	625000	600,000	600000
Number of School Year Employers	4	15	10
Number of Summer Employers	59	30	30
Number of Applications Processed	781	500	600
Number of Students employed. School Year/Summer	21	50	50
% of Participants Job Ready: Pre-Program	85%	80%	85%
% of Participants Job Ready: Post Program	95%	95%	95%
<b>Continuing Education and Certifications</b>			
Jobs for Americas Graduates (JAG)	n/a	n/a	n/a
Public Safety	n/a	n/a	n/a
Eli Whitney Career Pathway	40	40	40
YSD Summer School	100	60	50
<b>CDBG Programs:</b>			
CDBG number of programs monitored.	14	14	14
<b>Grant Writing:</b>			
Number of Grants Submitted	3	3	4
Number of Grants Funded	3	3	4
<b>Open Schools:</b>			
Number of Youth/Children Served. - duplicated visits to sites	33,000	0 (Covid-19)	25,000
% served attending school	95%	n/a	95%
% of kids served receiving access to support services	n/a	n/a	n/a
Programs offered	15	0	8
<b>Busing:</b>			
Number of Organizations served during the summer	30	0 (covid-19)	0 (covid-19)
Number of youths served during the summer	1100	0 (covid-19)	0 (covid-19)
Number of Organizations served year-round	5	0 (covid-19)	10
Number of youths served year-round	100	0 (covid-19)	250

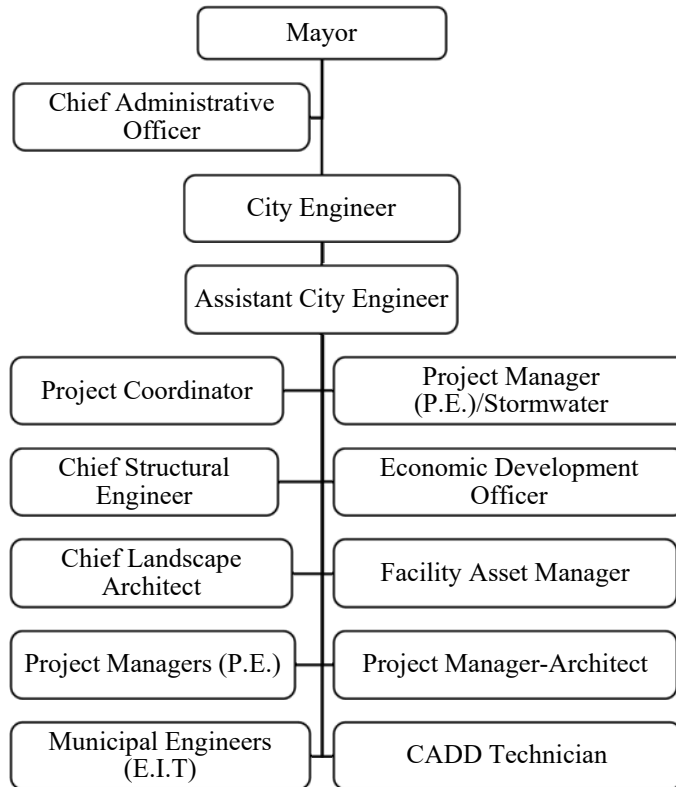
<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
<b>Street Outreach Workers:</b>			
Number of outreach workers	5	5	5
Number of youths served (unduplicated.)	80	100	100
Ratio (workers to youth)	1:16	1:20	1:20
Number of youths re-engaged to education	80	100	100
Percentage of youth engaged in the program who have not recommitted a crime or acts of violence.	85%	95%	95%
% of program participants employed	30%	50%	50%
% of participant enrolled in school	90%	90%	95%
<b>Youth Guide:</b>			
Number of guides distributed	20000	Virtual	Virtual
<b>Youth Stat:</b>			
Number of students served	180	100	100
<b>Youth Violence Prevention Grant:</b>			
Number of youths receiving peer mentoring	76	50	100
Number of youth receiving social/emotional behavioral services	63	100	150
Number of youths involved with the Juvenile Review Board/probation	7	5	10
Number of youths receiving services through the YVPGI	165	100	100
<b>Recreation Programs:</b>			
# of Athletic Field Permits Issued	2455	850	1500
# of Participants in Summer Day Camp	3432	540 (Covid-19)	500
# of Participants in Youth Basketball	600	0 (Covid-19)	0
# of Youth Programs	60	10 (Covid-19)	10
# of Adult Programs	20	0 (Covid-19)	0
Total # of Participants	350000	2500 (Covid-19)	2500
# of Summer Day Camps	7	7	10
Youth Baseball Little Leagues	10	5	5
<b>Other Park Services:</b>			
# of Participations/Visitors Ranger Programs (non-school)	85000	100000	100000
# of Ranger Programs offered to the Public	519	25 (Covid-19)	600

\*Note – all public programming is significantly impacted by Covid-19 FY 21. Expecting continued impact for FY 22.

\*Visitations to parks significantly increase due to Covid-19



**502 ENGINEERING**  
 GIOVANNI ZINN, P.E., DIRECTOR  
 200 ORANGE STREET, 5<sup>TH</sup> FLOOR  
 203-946-6417



**MISSION / OVERVIEW:**

The Engineering Department provides professional engineering services to all Departments, the Mayor’s Staff and the public concerning technical and construction management issues associated with design, construction, inspection and operations of the City's infrastructure. Bridges, roads, storm sewers, drainage, parks, buildings and sidewalks often require engineering services. Additional services are provided in reviewing development plans, maintaining mapping and records and providing the public with data concerning infrastructure and as-built information, street lighting, flood control issues and the management of governmental buildings. Engineering Staff attends numerous design, progress and construction meetings throughout the year that are focused on mitigating impacts to the City’s Rights-of-Ways (ROW).

**FY 2020-2021 HIGHLIGHTS:**

- Complete construction on new Dixwell Community Center
- Approximately halfway through construction of the Grand Ave Bridge over the Quinnipiac River Rehabilitation project
- Completed design and bid documents for the Humphrey St. Bridge over the Mill River scour protection and substructure repairs
- State Street Corridor from Water to Trumbull Streets was analyzed for future capacity, traffic models were built, and concept plans developed for future roadwork, bicycle infrastructure and development parcels
- 2019 Comprehensive bridge report was updated and submitted

- Design of Maintenance Building in Lighthouse Park was completed
- Design and installation of the new Programmatic Logic Control system for Ferry Street Bridge
- Completed site plan and building concept plans for proposed DPW facility at 180 Park Rd.
- Completed Scope of work documents for continuing inspection and maintenance of the City's seawalls
- Completed Scope of work documents for continuing inspection and maintenance of the City's bridges
- Completed 75 bioswales in the Downtown sewershed for a total of 175 bioswales using a CDBG-DR grant
- Started construction on pavement, traffic calming, and drainage improvements along Howard Avenue
- Completed construction of erosion control improvements along Townsend Avenue
- Continued design of the downtown storm sewer improvements
- Continued to install and monitor real-time weather and storm sewer sensor data
- Continued design on over 6,500 LF of living shoreline projects along Long Wharf Park and East Shore Park
- Commence design on pavement and traffic calming improvements along Winchester Avenue
- Developed a bioswale maintenance program for the over 250 projects installed throughout the City
- Led revision of green ordinances related to stormwater management and urban heat island effects
- Work with local artist to develop and implement a storm drain art educational project
- Collaborate with Yale FES to research efficacy of downtown bioswale installations
- Collaborate with Yale FES to evaluate effectiveness of 3 different litter trap designs in Beaver Ponds Park
- Provide staff support to the Environmental Advisory Council
- Provide staff support to the Climate Emergency Task Force
- Provide technical documentation to support United States Army Corp of Engineers Long Wharf Flood Protection Feasibility Study
- Technical engineering assistance provided on studies led by other City departments including Downtown Crossing Phase 2 and 3
- Cleaned 4,290 catch basins within the City of New Haven
- CCTV'd 900 ft of storm drain to detect illicit connections and investigate problems such as partial collapses
- Cleaned 2,000 ft of storm drain using high pressure water jetting
- Continued with experimental water testing to verify compliance with Federal Clean Water Act
- Continued assessment of Directly Connected Impervious Area within the City as required by the Federal Clean Water Act. Work is now approximately 15% complete
- Completed community outreach and design for improvements at Goffe Street Park. Advertised and awarded contract
- Completed community outreach and updated design for Master Plan of improvements at Scantlebury Park which included installation of a new skate park and the City's first pickleball courts
- Completed schematic design and community outreach for field renovations at Fairmont Park including drainage/grading improvements
- Completed installation of a new splashpad at Criscuolo Park and Cherry Ann Park
- Completed community outreach and initial design for renovation of the Lighthouse Bathhouse
- Completed installation of the Botanical Garden of Healing
- Installed stone stairs on East Rock Park's white trail
- Paint the East Shore Park junior tennis courts with hybrid pickleball lines
- Rebuilt stone wall, flight of wooden steps and installed swallow houses at Edgewood Park
- Installed new soccer field at Clinton Avenue Park
- Completed 30% design for improved public access at Bishop Woods
- Completed 60% design for renovations to the Goffe Street Park Community Building
- Completed design for improvements to Millennium/Pitkin Plaza
- Installed new irrigation system on the New Haven Green
- Completed conceptual design for Quinnipiac Avenue Traffic Calming; Foxon Blvd to Clifton Street and Townsend to Fulton
- Completed design and construction of drainage improvements for Rice Field

- Completed design and construction of drainage improvements on Foxon Hill Road
- Completed design and construction of Greenwood Street Dry Well
- Completed approximately 2 miles of isolated sidewalk repairs in various locations throughout the city
- Completed construction of Marvelwood and Hemlock Intersection reconfiguration
- Completed design of drainage improvements at Dean Street
- Completed design of drainage improvements at Peat Meadow Road
- Completed Construction of Crescent and Munson Roundabout
- Completed Design and Construction of Columbus Ave Reconnection
- Completed Construction of Orange and Audubon Raised Intersection
- Completed additional traffic calming along Long Wharf – Raised Crosswalks
- Completed preliminary design for traffic calming at Cold Spring St and Livingston St intersection
- Completed preliminary design for traffic calming at Ella T Grasso Blvd and Glen Rd intersection
- Completed preliminary design for Blatchley Avenue Traffic Calming (River St–Grand Ave)
- Completed traffic calming plans to allow for reopening of English Drive to vehicle traffic

#### **FY 2021-2022 GOALS/INITIATIVES:**

- Conclude construction and Open Grand Avenue Bridge Rehabilitation
- Complete design and begin construction of the Public Works maintenance facility rehabilitation
- Demolish existing Public Works maintenance building
- Bid reconstruction of the seawall at Grand Avenue and Front Street
- Bid over-sheeting of the seawall on Long Wharf Drive
- Advertise and begin construction on the Humphrey St. Bridge Rehabilitation and Scour Protection
- Complete construction for the filling and abandonment of the Orange Street and Grove Street Culvert over the Farmington Canal
- Prepare bridge preservation construction documents and apply for State funding
- Complete construction of road improvements along Howard Avenue
- Construct a retention system under Air Rights Garage to reduce flooding along Route 34
- Complete Downtown Storm Sewer Improvements design project
- Complete design of improvements along Winchester Avenue
- Complete dashboard interface for long term storm sewer monitoring system for downtown sewershed
- Commence construction on two living shoreline projects along Long Wharf Park and East Shore Park
- Continue Catch Basin Cleaning Program and collection of water samples as required by the MS4 permit
- Continue CCTVing storm drainage pipes to locate illicit connections as required by the Federal Clean Water Act
- Increased data collection and water testing, together with additional compliance activities as required by the 2017 to 2021 MS4 permit
- Continuation of assessment of the City’s Directly Connected Impervious Area with a goal of 30% completion
- Complete installation of improvements at Goffe Street Park and Renovate Community Building
- Complete remaining work outlined in the updated Scantlebury Park Master Plan
- Complete field renovations at Fairmont Park
- Complete 100% design for reconstruction of tennis courts at Edgewood Park and Wilbur Cross High School
- Complete 100% design for renovation of the Lighthouse Bathhouse
- Work with community partners to install site furniture at Cherry Ann Park
- Install ping pong tables at Jocelyn Square Park and Wooster Memorial Playground
- Improve the Salpento Community Building at East Shore Park
- Restore stone wall at Edgerton Park and at the Pardee Rose Garden
- Address drainage issues and create walking loop at Kimberly Avenue Park
- Continue to address isolated sidewalk repairs

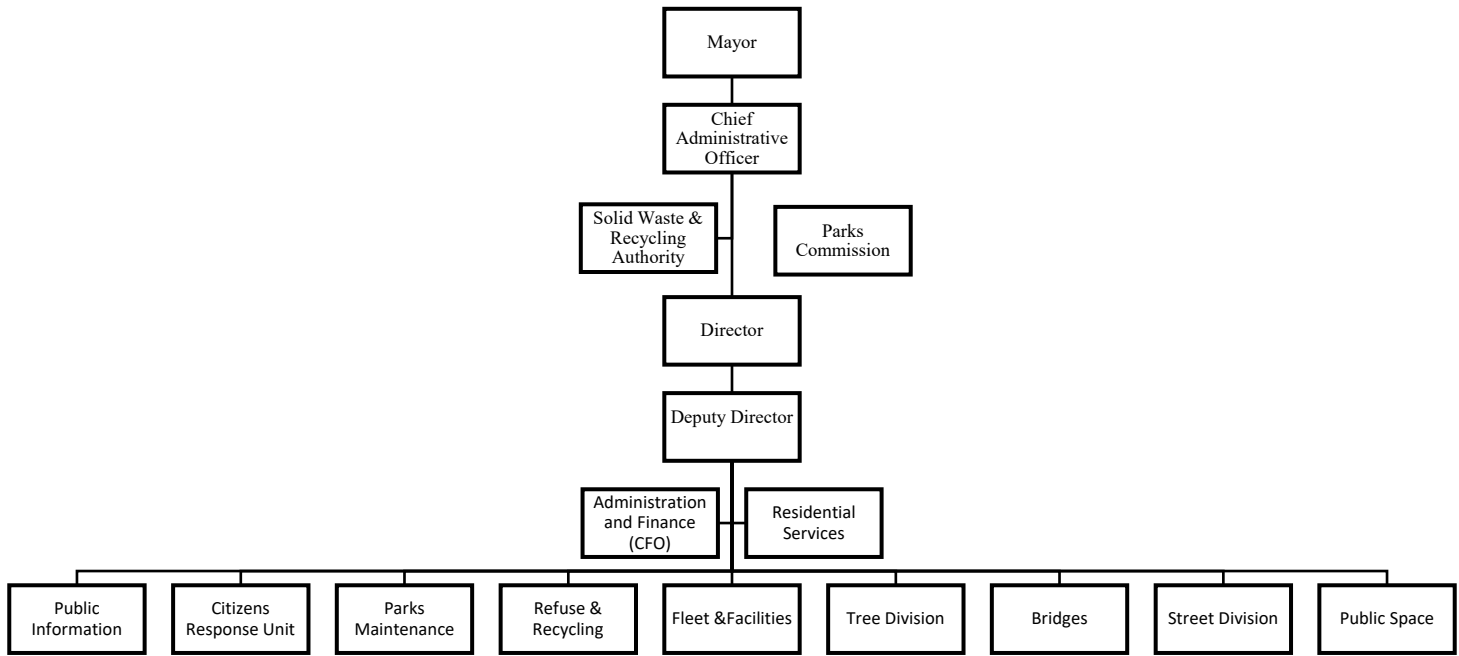
- Deploy additional water level meters to improve data collection for stormwater management system
- Complete conceptual design for South Frontage Road pedestrian improvements
- Complete conceptual design for Lighthouse Road
- Complete construction of Mill River Trail Phase 2
- Conceptual design of Cart Road flood control system
- Begin construction of Downtown West Community Connectivity Corridor
- Finalize design on Yale/Chapel Roundabout
- Begin design Whalley Ave Phase II (Ella T Grasso Blvd–Howe St)
- Begin construction of Front St Traffic Calming
- Begin construction of Farmington Canal Raised Crossings
- Complete traffic calming plans for Valley Street
- Finalize plans for Water Street cycle track

### **PERFORMANCE INDICATORS:**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
<b>City Bridges:*</b>			
City Bridges	63	63	63
Bridges in Poor Condition	2	2	1
Projects under Design or Construction	2	2	1
Bridges Completed and Open	0	0	1
<b>Drainage:</b>			
Drainage Complaints	160	160	160
Catch Basin Repair Backlog	50	45	45
Number of ROW Bioswales installed	80	75	20
<b>Road Improvements:</b>			
Miles of Local Roads	226.52	226.52	226.52
Road Design	3.25	0	0
Road Reconstructed	0	0	0
<b>Support Service:</b>			
Department Support Service Project	80	80	80
Property Inquires	200	200	200
Plan Reviews	110	125	125

\* The City is responsible for 63 bridges: 17 pedestrian bridges, 4 park's dept bridges, 11 under 20' long, 31 over 20' long

**504 PARKS AND PUBLIC WORKS**  
**JEFF PESCOLIDO, DIRECTOR**  
 31 MIDDLETOWN AVENUE -OPERATIONS  
 180 PARK ROAD-OPERATIONS  
 720 EDGEWOOD AVENUE -ADMINISTRATION  
 203-946-6132



**Mission:**

New Haven Parks and Public Works work as one entity to improve and preserve New Haven’s infrastructure and environment for all residents, visitors and businesses in our diverse city. We are committed to providing community focused service, programs and amenities while developing sustainable approaches to city-wide environmental challenges for the present and future generations.

- In the face of Covid closures and impacts, Trash and Recycling Services continued collections without a break of service throughout the year.
- Creative solutions kept all the resident services active and responsive utilizing the See Click Fix system as well as other options to maintain Bulk Appointments, city dump access, street sweeping, pothole patching, sidewalk inspections, illegal dumping clean-ups, snowstorm plowing while providing other service related information.

- Initiating the merger of Public Works – Parks Maintenance crews with an eye on effective, efficient and responsive public service going forward.
- Reconstituting the Public Space Division by hiring a Public Space Inspector and Public Space Supervisor to develop strong internal and external processes that will educate our public about public space ordinances, issues and violations.
- Site location and design for the new Public Works Garage in collaboration with the Engineering Department and the with the joint awareness of the New Haven – Hamden communities.

### **FY 2020-2021 HIGHLIGHTS:**

- Completion of a new irrigation system for the Lower New Haven Green
- Replaced two outdated electrical boxes on the New Haven Green
- Completed a substantial upgrade to the New Haven Green Fountain
- Completion of new Splashpad at Criscuolo Park
- Completion of new Splashpad at Cherry Ann Street Park
- Construction is underway for Victim of Gun Violence Memorial
- Completion of new Skatepark and Pickleball Court at Scantlebury Park
- Provided Greenspace Grants to URI and Land Trust supporting over 100 community gardens and 3,000 volunteers

### **FY 2021-2022 GOALS/INITIATIVES:**

- As the merger of the Departments takes on more public space, offices will be moved to the most efficient and cost-effective utilization of space. A key component will be the availability of Resident Services to make it more accessible and user-friendly for the public.
- Create a community of stakeholders to pursue viable options for enhancing residential recycling and to consider creative solutions for retaining both recycling and trash toters beyond current replacement.
- Build on the Department’s initial systems to collect more data and merge the results to inform the public in real-time.
- Review and recreate communication materials to implement new merged Department messaging while maintain a clear mission.
- Move DPW equipment and crews to the newly built facility to ensure safety as well as to enhance sustainability.
- Completion of Parks/DPW facility design/bid process
- Complete Phase II of Ralph Walker Rink
- Complete DeGale Park Splashpad
- Collaborate with Engineering to complete Golf Course Design
- Complete Victim of Gun Violence Memorial
- Complete Phase I of Lighthouse Bathhouse: construct a new maintenance facility garage within the Park
- Complete Canal Trail lighting upgrade
- Fill the Tree System Coordinator position
- Improve the tree maintenance and stewardship
- Expand volunteer coordination
- Improve athletic fields

**PERFORMANCE INDICATORS:**

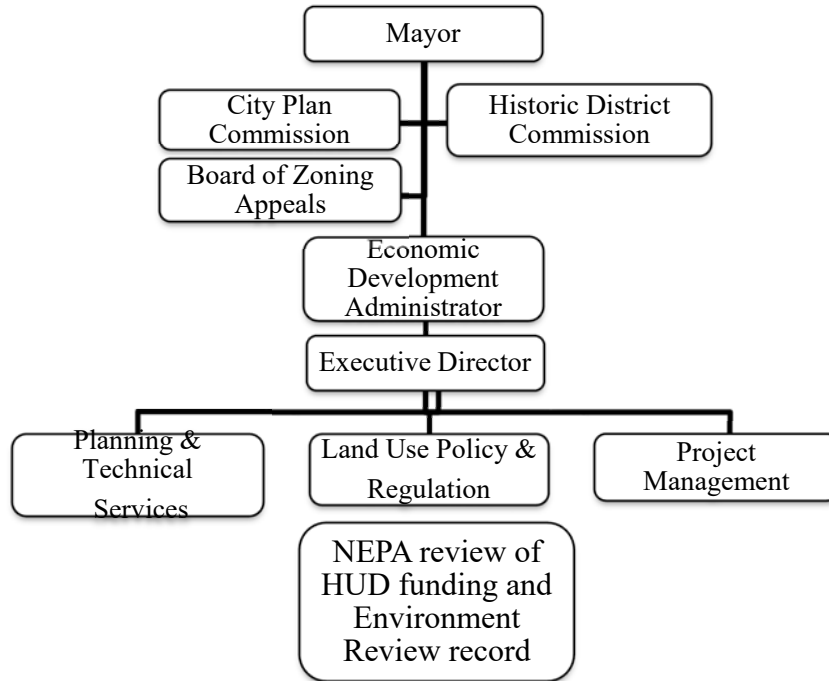
Performance Indicators	Actual FY 2019-2020	Projected FY 2020-2021	Goal FY 2021-2022
<b>Administration:</b>			
Staff Development - Training hours per employee	48	48	48
Safety - Percent of days lost to work related injury or illness	5%	5%	5%
Solid Waste and Recycling Authority surplus/(Deficit)	\$631,244	\$430,000	\$430,000
<b>Bridges (24 hour operation of three bridges):</b>			
Openings: Ferry Street	1900	1900	1900
Openings: Chapel Street	1900	1900	1900
Openings: Grand Avenue	CLOSED	CLOSED	CLOSED
Maintenance cost: Ferry Street	\$58,126	\$35,000	\$25,000
Maintenance cost: Chapel Street	\$5,044	\$30,000	\$20,000
Maintenance cost: Grand Avenue	\$8,260,169	CLOSING*	\$0
Total number of closures	10	10	10
<b>Solid Waste / Refuse Management:</b>			
Tons of residential solid waste increase in tonnage= prosperity NH	32,557	32,920	32,920
Tons of residential recycling.	5,866	6,960	6,690
Recycling per household	1.00lbs/day	1.75lbs/day	1.75lbs/day
Percent recycling	15.34%	30%	30%
Number of litter barrels	425	430	430
Tons of residential bulky waste brought to citizen drop off at Transfer Station	2,200	2,500	2,500
Number of Commercial Hauler transfer station transactions	21,048	14,800	14,800
Total tons of municipal solid waste	83,795	88,368	88,368
<b>Street Division:</b>			
Tons of pothole patching	862.95	000	1200
Pavement conditions rating	65	62	61
Number of storms	10	15	15
Overtime expenses	\$155,263	\$210,000	\$200,000
Cost per bulk trash pickup	\$375	\$400	\$400
<b>Storage and Disposal of Possessions of Evicted Individuals:</b>			
Total labor hours – 5hrs/day, 5 days/wk.	600	1200	1200
Cost per appointment – Laborer \$25.27 & Foreman \$37.31	62.58	\$62.58	62.58
<b>Park System Profile:</b>			
Parks	142	143	143
Playgrounds	65	66	66
Acres per 1,000 Persons	15.4	15.4	15.6
Park Services & Programs:			
# of Parks Visits	1,600	1,700	1,800

# of Trees Trimmed	881	1,000	1250
# of Trees Removed	555	600	600
# of Stumps Removed	100	200	250
# of Trees Planted	539	500	250

- *The Grand Avenue bridge will be closed beginning April 2020 for maintenance and repairs.*
- *The projected opening is 2022*
- *For FY 21-22 Solid Waste/Refuse Management - Budget will reflect NO SURPLUS per Director Pierre Barbour. The tonnage processed will be determined.*



**702 CITY PLAN**  
**AICHA WOODS, EXECUTIVE DIRECTOR**  
**165 CHURCH STREET, 5<sup>TH</sup> FLOOR**  
**203-946-6378**



**MISSION/OVERVIEW:**

The City Plan Department is the technical staff to the City Plan Commission, the Board of Zoning Appeals, and the Historic District Commission. The City Plan Commission is charter-mandated to "prepare and recommend plans for the improvement of the entire City or any portion thereof ...." These plans shall be designed to promote the coordinated development of the municipality." The City Plan Commission provides advice as requested or required by Statute to the Board of Alders on planning, zoning, conservation, historic preservation and land use matters. The Board refers other matters as well. The Commission reviews plans for environmentally sensitive areas (in coastal and inland wetland areas) and is responsible for administering the Coastal Area Management regulations.

The Department works closely with other City Departments on the planning and design as well as project management of capital improvements such as parks, schools, roadways and streetscapes; as well as proposing and reviewing housing and other development projects.

The Department is responsible for NEPA compliance review and maintaining an environmental clearance record for all HUD funded projects in the City of New Haven.

**FY 2020-2021 HIGHLIGHTS:**

- Led Census 2020 Complete Count Committee with monthly meetings and extensive outreach campaign. Due to Covid-19 these activities were extended from April 2020 to October 2020. The Department led extensive online outreach and engagement activities as well as socially distanced, in-person events such as the Census Caravans and food giveaways. In addition to local activities, the department participated in various roundtables with State and Federal partners on the Census.
- Developed and passed progressive new zoning regulations for the BD3 district including green zoning ordinances and design criteria for privately owned public spaces.
- Completed a Market Study and drafted an Inclusionary Zoning Ordinance to increase affordable housing in market rate development in the City.
- Supported COVID-19 Eviction prevention policy drafting in collaboration with LCI.
- Supported Anti-displacement research and policy measures in collaboration with Mayor's Office and LCI.
- Researched and drafted Accessory Dwelling Unit (ADU) legislation and other zoning amendments in support of Affordable Housing.
- Researched and drafted Health Impact Assessment and Traffic Impact Assessment policy recommendation.
- Completed Federal Emergency Management Agency (FEMA) Community Rating System – Level 7; including public outreach component and preparation for 5-year re-certification process.
- Completed 5-year revision to Hazard Mitigation Plan.
- Continued citywide coastal management zone program, including convening a resiliency working group, cooperating with DEEP on Coastal Access Design Guidelines
- Long Wharf Implementation working group in collaboration with Economic Development and Engineering worked on facilitation of development projects and resiliency infrastructure.
- Green Ordinances Working Group; supported drafts of Urban Heat Island, Electrification Ordinance and Bird Friendly ordinances.
- Downtown-New Haven Green Stewardship Working Group.
- Coordinated with US Army Corps of Engineers, DEEP and DOT on on Long Wharf Flood Wall Feasibility Study; USACE Chief's report submitted January 19, 2021.
- Trained in and adopted 3D GIS for City Plan staff.
- Trained and adopted Muncipity for online permitting and development applications.
- Assisted with Move New Haven Transit Study and Complete Streets with TTP & Engineering.
- Provided Environmental Record Reviews for citywide HUD-funded projects.
- Completed Phase II and Phase III of Mill River Trail
- Completed Archiving Plan
- Worked on Opportunity Zone policy with Economic Development
- Assist with Union Station rehab and merchandizing plan along with concepts for development of the campus area between Union Station and State Street Station in consultation with TTP.
- Developed presentation documents to State of Connecticut for next phase implementation of the Hill to Downtown Plan, including successful request for over \$12M in state funding.
- Participated on Land Use and Buildings, Public Health and Environmental Justice working groups in support of Governor's Council (GC3) on Climate Change, Drafted and reviewed recommendations.

**Land Use Policy and Regulatory Services**

- Moved all land use boards on-line for continuity of service during Covid-19 with no interruptions of development pipeline.

- Adopted on-line permitting and development applications.
- Completed major project reviews for 101 College, YNH Neurosciences Campus and Coliseum Site redevelopment.
- Gained approval for Zoning Ordinance amendments including BD3 Green Ordinances and Privately Owned Open Space Guidelines.
- Continued ongoing FEMA National Flood Insurance Program with map implementation and public information component for Community Rating System.

### **Project Management**

- Farmington Canal Heritage Trail  
Phase IV bid awarded; Gained approval for USDOT supplement to assist with Phase IV anticipated construction cost; and
- Lanson Memorial Project – Commissioned and installed the William Lanson Memorial Sculpture at the future Lanson Memorial Plaza. Goal is to complete the plaza in 2021 pending funding.
- Mill River Trail  
Achieved 100% Phase I construction, Grand Avenue to John Murphy Drive and 100% completion of Phase II of South Loop trail. Phase III from the Mill River to Humphrey Street underpass is designed and land title process.
- Long Wharf Responsible Growth Plan Implementation Working Group.
- Boathouse at Canal Dock. Provided facilities management services during Covid-19 shut down. Prepared facilities assessment and operations manual. Provided restructuring support to the Canal Dock Boathouse, Inc., for sustainability.
- Route 34 Downtown Crossing  
Project managing Phase 2 and 3 of Route 34 highway removal, including \$21.5m state grant and \$20m USDOT Tiger 8 grant, including innovative design/build construction for Phase 3 which is now awarded for construction. Construction will commence Spring 202q; Developer Coordination on 101 College parcel development; and planning for Parcel B (final development site) and future Phase 4 to complete Downtown Crossing program.
- Wayfinding Program  
Phase 1 completed in 2019 and Completed Phase 2 Bid in 2019 with construction in 2021. Construction Bid awarded in 2020.

### **FY 2021-2022 GOALS / INITIATIVES:**

#### **Planning and Technical Services**

- Equity and racial impact framework across all projects, initiatives and processes;
- Draft and adopt comprehensive city wide Zoning reform in accordance with implementation of Comprehensive Plan;
- Continue implementation of the coastal area management program and complete update to Coastal Plan;
- Adopt City Wide Inclusionary Zoning and affordable housing strategy;
- Climate Adaptation and Resilience plan;
- City Wide Green Ordinance with study of Eco District or Net Zero District Pilot at Long Wharf or LEED for Cities;
- Support Cultural District designations;
- Neighborhood based planning support and community outreach program;
- Expand support for neighborhood catalytic projects such as Strong School redevelopment;
- Comprehensive Plan of Development Assessment and midterm update;
- Development of GIS based 3-d model of City with Scenario Planning;
- Development of Design Review Committee and Design Review Guidelines;

- Continue Long Wharf project implementation and living shoreline at Long Wharf Park;
- Assist in Move New Haven Transit Improvements and Complete Streets implementation, with TTP & Engineering;
- Continue to provide Environmental Record Reviews for citywide HUD-funded projects;
- Assist with implementation of Hill to Downtown, Phase 3 (Meadow Street);
- Lead organizer of the US Census 2020 data and remapping activities;
- Continue Commercial Corridor Zoning and Affordable Housing zoning updates;
- Launch Downtown-9th Square study and plan;
- Gain approval of Mill River Municipal Development Plan; and
- Support Department of Cultural Affairs in implementation of Public Art and Cultural District Designations.

### **City Land Use Policy and Regulatory Services**

- Participate with citywide group to implement MUNICIPALITY development permit system;
- Improve client services with process flow chart and client education.
- Complete extensive project reviews for Winchester Science Park Development, Dixwell Plaza, Coliseum Site, Church Street South, Long Wharf Development and English Station cleanup;
- Submit and gain approval for city wide zoning amendments;
- Pass inclusionary zoning and anti-displacement ordinances.
- Conduct annual outreach and other activities to maintain FEMA CRS Level 7 status;
- Improve efficiency of historic resources inventory through digitization and link to GIS system;
- Update design guidelines for the Historic District Commission;
- Update design guidelines for City's façade program; and
- Implement preservation ordinance and internal demolition protocol (in process).

### **Project Management**

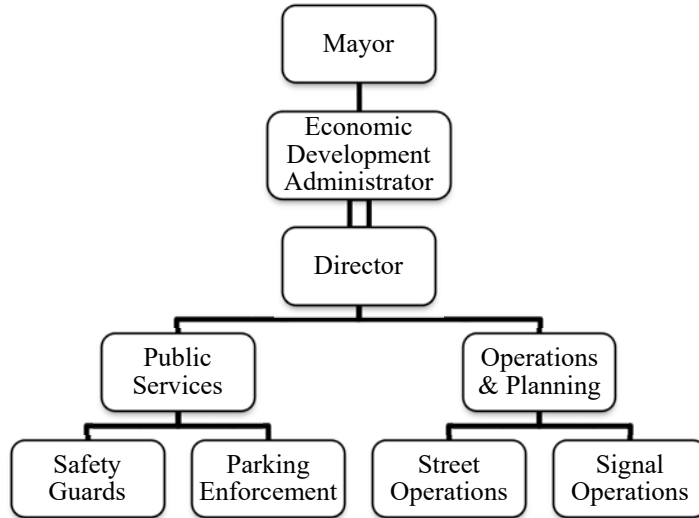
- Farmington Canal Heritage Trail (FCL)  
Complete Construction on Phase IV (Temple Street to Canal Dock); Enhance the Shelton Triangle / FCL interface in coordination with Newhallville learning corridor
- Wayfinding Program: Complete Construction on Phase II
- Award and Construct William Lanson Memorial Plaza;
- Mill River Trail: Complete trail improvements on South Loop and design connection to River Street Riverwalk; install additional boat launches for water-based trail; apply for additional grant funding for implementation.
- Boathouse at Canal Dock: Complete sustainable operations plan and closeout of repairs to platform. Develop programming for Re-open.
- Route 34 Downtown Crossing: Project manage construction for Phase 2 with ongoing construction communications and project management services; Project Manage Phase 3 bid and Construction; Develop design criteria and issue request for Proposals (RFP) for Rte. 34 Parcel between Church and Temple in consultation with EDA.
- Design linear Park adjacent to Coliseum Site to complete multi modal network connections at Downtown Crossing and Farmington Canal Phase IV.
- Long Wharf Plan: Initiate final design and permitting for Long Wharf flood protection activities in coordination with US Army Core of Engineers (USACE); Rezoning for higher density and resilience; With Engineering, develop plan for pier improvements; and Shoreline stabilization at Canal Dock.

**PERFORMANCE INDICATORS:**

Performance Indicators	Actual FY 2019-2020	Projected FY 2020-2021	Goal FY 2021-2022
<b>Zoning Board of Appeals:</b>			
Hearings	11	10	10
Zoning Compliance Letter	165	230	200
Agenda Items	71	60	60
CAL	2	6	4
<b>Historic District Commission Meetings:</b>			
Meetings	10	10	12
Applications/Historic District Commission-New	10	14	20
<b>City Plan Commission:</b>			
CAL*			
Meetings	13	16	14
Total number of agenda items	266	300	320
Ordinance Text & Map Amendments	5	4	6
Items associated with Planned Development	10	8	10
Items associated with Inland Wetland Reviews	3	2	2
Items associated with Land Disposition	22	16	22
Items associated with Coastal Site Plans	17	14	17
Items associated with Site Plan Review	58	40	58
Items referred by the Zoning Board of Appeals	25	25	30
Items associated with Livable City Initiative	23	23	30
Items associated with Special Permits	9	20	20
Other items referred to by the Board of Alders	48	75	80
Flood Plain Variance		0	
<b>Walk-In Applicant Assistance:</b>			
Zoning & City Plan Inquiries	1440	2000	1750
<b>Project Management:</b>			
Development Projects			
Dollar Value of Development Projects Managed		65.2m	
<b>Comprehensive Planning:</b>			
% of General Information System Completed		25%	
% of Comprehensive Plan Program Completed		25%	
<b>Neighborhood Plans:</b>			
Zoning Ordinance Amendments/Sections	3	6	8

\*Responsibility for CAL reviews shifted from CPC to BZA per change in state law.

**704 TRANSPORTATION, TRAFFIC AND PARKING**  
 DOUGLAS HAUSLADEN, DIRECTOR  
 200 ORANGE STREET, GROUND FLOOR  
 203 946-8067



**MISSION / OVERVIEW:**

The Department of Transportation, Traffic and Parking is responsible for all aspects of traffic safety and control as well as management of all on-street parking in the City. These responsibilities include traffic planning and analysis; installation and maintenance of traffic control devices, signs, signals and markings; parking planning, meter distribution, operation, and parking enforcement; public transportation and active transportation planning. The Department has also managed the City’s street lighting program since the start of the 2017 fiscal year. As the City enters the third decade of the 21<sup>st</sup> Century, the Department is working to grow into a leaner and more responsive multimodal transportation agency. To accomplish this the Department works in partnership with fellow Departments under the Economic Development Administration and operations and public safety agencies under the Chief Administrative Officer, as well as with state and outside agencies.

Our mission is to deliver a safe, efficient and sustainable transportation system which supports the City’s quality of life and economic standing. As the City continues to grow as a regional center of global significance, the depth of our transit and non-motorized systems become even more vital to our overall environmental performance and economic growth. The Department therefore strives to develop an integrated transportation system which connects housing to jobs and people to their community— a system that is built for all users and made safe for all ages. By division, some of the Department’s specific responsibilities are noted below.

The Department works closely with the Economic Development and Public Service groups on major transportation initiatives including road/highway improvements, pedestrian/bicycle initiatives, and transit programs. The Department assists the New Haven Port Authority and the Tweed-New Haven Regional Airport Authority, and the Department head serves in an ex-officio capacity on the New Haven Parking Authority’s Board of Directors.

Traffic Control responsibilities include sign/signal improvement and maintenance programs, pavement markings, regulation of activities within the public right-of-way, bus shelter maintenance/construction, construction staging, and new development reviews. The Traffic Control division also provides staff support to the New Haven Traffic Authority and interacts on a daily basis with the Connecticut Department of Transportation (ConnDOT), the Office of the State Traffic Administration (OSTA, formerly State Traffic Commission), the Greater New Haven Transit District (GNHTD), the South Central Regional Council of Governments (SCRCOG), Elm City Communities/Housing Authority of New Haven (HANH), and CT Transit on various partnerships and inter-agency transportation issues.

Parking Operations responsibilities include: the management and enhancement of the on-street parking system, which encompasses parking meters, prepaid vouchers, credit card transactions, coin transactions, mobile payment applications, meter bag payments and management, and the design and management of neighborhood residential parking zones. Additionally, the parking operations group is responsible for the enforcement of on-street parking regulations (parking citations) and the adjudication and review of contested parking citations. In recent years, the Department has also worked on supporting other uses of the parking lane, including dining decks and special events like Park(ing) Day.

The Department took over maintenance responsibility for the City's Street Light division from the Engineering Department. The move has enabled more repair visits, and maintenance of the newly upgraded system, and the replacement of poles in house for higher performance and better cost savings. After clearing a lengthy backlog, the Department is now nearly current on street light repair issues.

The Safety Guards provide traffic control assistance at many City schools during the morning school arrival and afternoon dismissal periods. In addition, safety guards are deployed to support pedestrian safety at several special events throughout the year, including the St. Patrick's Day Parade, the Labor Day Road Race, farmers' markets, the Christmas Tree Lighting Ceremony and other City sponsored events.

### **2020-2021 HIGHLIGHTS:**

- Transitioned to a part-remote workforce as a response to the COVID-19 crisis, along with all remote/digital public interactions
- Transitioned to a new parking enforcement software system, UPSafety
- Rolled out quick-response pandemic initiatives including closed streets/travel lanes for dining and active transportation, expanded Dining Decks in parking lanes, and automated, no-touch pedestrian signals at crosswalks
- Launched the Safe Routes for All citywide planning effort for active transportation system

### **FY 2021-2022 GOALS/INITIATIVES:**

- Continue public input, establish taskforce, and finalize/pass Active Transportation Citywide Plan
- Edgewood Avenue Cycle Track construction
- 92-666 Church Street two-way signal project
- New Street Sweeping signage installation

**PERFORMANCE INDICATORS:**

<b>Performance Indicator</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
<b>Traffic Signals:</b>			
Signalized Intersections	6*	7*	12*
Intersections Rebuilt	8** - 2***	8**** - 5****	8**** - 5****
Signal and Street Lamp Work Orders Completed	1043	1040	1300
% of Requests for Emergency Service on Traffic Control Equipment within 1 hour	100%	100%	100%
Sign Work Orders Completed	1493	940	1350
Tickets/Tags Written	91,993	75,000	100,000
Revenue Collected	\$3,843,928.80	\$1,200,000	\$1,360,000
Appeals Adjudicated	†	5,500	6,500
Total Collections	\$5,527,854	\$3,200,000	\$4,260,000
Meter Work Orders Completed	2,012	1,450	2,000
Motor Vehicle Crashes	6536	N/A	N/A
Traffic Crashes Involving Injuries	1818	N/A	N/A
Traffic Crashes Involving Fatalities	17	N/A	N/A

\*Full Signal Replacement

\*\*Partial Rebuild – Concurrent Ped Phase with LPI

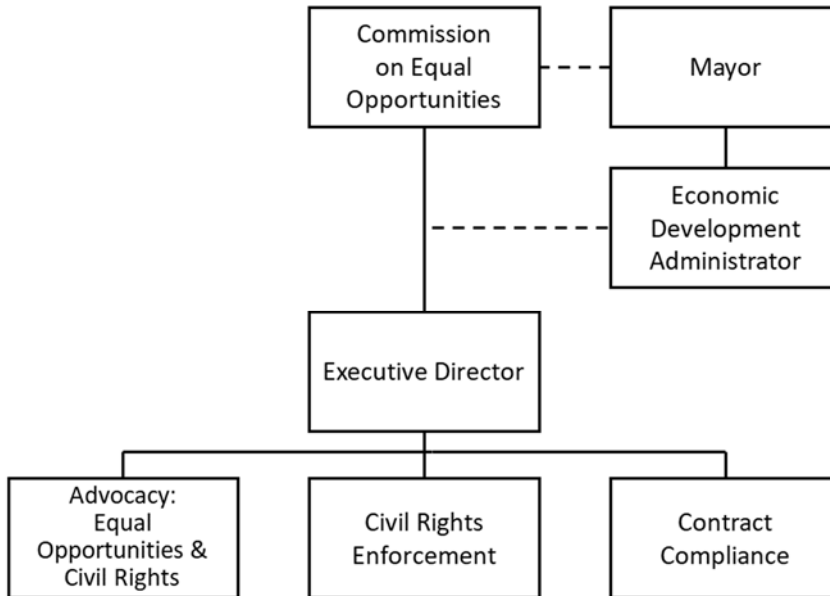
\*\*\*Major Signals Upgrade

\*\*\*\*Edgewood Avenue Bike Corridor

†Transitioned to a new software vendor so this information is no longer available.



**705 COMMISSION ON EQUAL OPPORTUNITIES**  
 ANGEL FERNANDEZ-CHAVERO, ACTING INTERIM EXECUTIVE DIRECTOR  
 165 CHURCH STREET, 2<sup>nd</sup> FLOOR  
 203-946-7727



**OVERVIEW:**

**MISSION**

Adopted in 1964, City Ordinance Chapter 12½ established the Commission on Equal Opportunities as **New Haven’s semi-autonomous civil rights agency**. It charges the Commission to:

**1. “...promote mutual understanding and respect among, and encourage and assure equality of opportunity for, all the people of New Haven without regard to their:**

- race
- color
- religion
- creed
- sex
- gender identity or expression
- marital status
- sexual orientation
- age
- familial status
- national origin
- ancestry
- handicap (*disability*)”

and, to support the foregoing, **conduct “... programs of**

- education,
- study,
- research,
- investigation, and
- action...”

2. take “...official local action...” to “...repair the consequences of past denials of equal opportunities, and to prevent such denials in the future....”

In other words, Chapter 12½ calls upon the Commission to **enforce prohibitions against discrimination** for the identity and social status issues listed above. It then **adds two more issues** – another on status, and one that is economic. It also repeats one:

- alienage (*citizenship status*)
- lawful source of income
- familial status

It then charges CEO to enforce prohibitions against discrimination in **four specific arenas** because they are *that* essential to every person’s social and economic progress in a modern society with a capitalist economy.

- associations of licensed persons
- employment practices
- places of accommodation
- credit practices

Chapter 12½ grants CEO the authority to **investigate discrimination complaints** in all the above areas.

If the Commission finds reasonable cause that discrimination has occurred, the Ordinance grants CEO various powers to “**repair the consequences:**” it can mediate between the contesting parties or issue appropriate, legally-binding orders for redress, which can include but is not limited to the payment of back wages, the rehiring of a worker, imposing punitive and compensatory damages, and so on.

3. to “...administer and enforce the city’s equal contract opportunity programs” via “a contract compliance office, headed by a contract compliance director.”

In other words, Chapter 12½ calls upon the Commission to **monitor and enforce compliance for City-related construction projects by city agencies and contractors** with the City’s nondiscrimination and equal employment mandates, affirmative hiring goals and the Living Wage ordinance (*\$17.42 from 7/1/2020 to 6/30/2021*).

It is mandated to do the same for related state and federal laws, including enforcing their respective prevailing wage requirements. If the Commission confirms that a violation has occurred, it has the authority to: stop all construction work, hold all payments from the funds under its control, impose fines, require payment of owed wages plus compensatory damages, order that workers be rehired, cancel contracts, and debar contractors from future City work.

## GOVERNANCE

Chapter 12½ establishes a **Board of Directors** to govern the Commission. There are nine members on the board, with the Mayor appointing eight members and the Board of Alders appointing an alder. The Ordinance Chapter 12½ then establishes the position of Executive Director, stating that the Board hires, supervises, and fires the individual. This was done to reinforce the Commission’s semiautonomous authority and to shield the Executive Director from inappropriate pressure.

## POLICY

The Board of Commissioners adopts policies to further the Commission’s mission; ensures its mandates under federal, state, and municipal law are carried out; finds for or against discrimination claims; and determines appropriate penalties for violations of the laws under its mandate.

## MANAGEMENT AND STAFFING

The Executive Director reports directly to the Commission and manages the Commission's operations, including the necessary monitoring; data collection; fact-finding; investigating; recommendations to the Commission for mediated settlements, compensatory actions, fines, penalties, etc.; and other activities typical of a civil regulatory authority. In addition to the Executive Director, the Ordinance provides for two other positions: a half-time Special Assistant Corporation Counsel and a Director of Contract Compliance. Both would report to the Executive Director.

### BACKGROUND from 2017

By January 1, 2017, CEO staff was reduced to one person due to a senior management transition and the expiration of grant funds. New management conducted a review to determine how to best leverage that limited resource. Management elected to focus on revamping the contract compliance systems to make them as efficient as possible. It would do so by eliminating redundancies under CEO's control and converting the systems from paper to digital. This would yield the optimum combination of short-term and long-term gains pending a minimal increase in staff capacity.

#### **First, in FY 2017-18, management replaced CEO's 100% PAPER processes to 100% DIGITAL**

- this included electronic forms that incorporated legally valid digital signatures.

#### **Second, in FY 2018-19, based on user feedback, management improved the digital systems**

*NOTE: The Board of Alders approved, and CEO hired, a full-time administrative assistant.*

- CEO switched from online simulated PDFs to using 'true' web forms for registration, making data entry much easier for contractors.
- CEO standardized trade job titles. This minimizes opportunities for contractors to pay a worker less by matching a vague job title to a lower-paid one.
- In August 2018, CEO began a major change: **contractors must now submit payroll reports as a standard database file**. PDFs are no longer accepted, yielding three advantages:
  - eliminates a step for contractors,
  - saves CEO staff from the manual reentry of data and tally of statistics, and
  - reduces human error significantly

#### **Third, in FY 2019-2020, management worked to (1) reducing the steps needed to create reports, and (2) creating new digital tools based on lessons learned from site visits:**

*NOTE: The Board of Alders approved, and CEO hired, a full-time utilization monitor (a.k.a., site inspector).*

*CEO now has three full-time staff: administrative assistant, utilization monitor, and executive director.*

- Linking our various databases: contractor, project tracking, funding requirement, and payroll report
  - Switching from Smartsheet to SharePoint, which is a relational database
    - Using relational table functions
      - ♦ increases accuracy many-fold
      - ♦ reduces data entry
    - Gives a much bigger picture and therefore broadens the trends one can analyze
- Transitioning to a semi-automated fines system for payroll violations
  - Made possible by the switch from PDFs to a standard database file
  - Takes advantage of **new penalties schedule** approved by Board of Alders effective FY 2019
- Creating new technical capabilities **based on Utilization Monitor's feedback**
  - Site visit web database
    - UM will access and update it in the field
    - Set up to track residency statistics regardless of whether residency is a requirement
  - Violations web database
    - UM will access and update it in the field
    - UM will upload photographs, videos, documents, etc., in the field as well.

#### **ALL YEARS: Continued Cost-Savings and Effectiveness Approach**

All current systems and changes being implemented use either

- ▶ Software that *is not targeted to a niche market* like municipalities
  - ▶ **CEO opted to use Smartsheet - \$540.00 annual license**
    - This is a general-purpose project tracking database
    - CEO uses it as its primary database(s), but is transitioning to SharePoint
  - ▶ **CEO declined to use LCPtracker - \$25,000.00 annual license**
    - This is a contract compliance database, designed for government agencies and contractors with government construction contracts
    - CEO opted to set up its own databases together using Smartsheet and Excel
- ▶ Software *the City already pays for*
  - ▶ Seamless Docs
    - Used to create documents that require affirmations or approvals – all on the web
    - Its digital signature feature allows CEO to hold telephone or web meetings
  - ▶ Microsoft Office 365
    - SharePoint
      - ♦ Relational database and internal website (intranet)
      - ♦ Database websites can be, and will be, made public over time
      - ♦ CEO transitioning to it – its relational functions will allow CEO to link all databases together (*see FY 2019+FY 2021 first bullet above*)
      - ♦ **CEO will eventually shed even Smartsheet’s modest \$540 annual fee**
    - Power BI and Excel
      - ♦ Provides all the analytical tools and report formats CEO needs.

All current systems and changes being implemented take advantage of the Executive Director’s personal skill set of basic levels of IT office systems setup and programming in XML, HTML, CSS, JavaScript, and so on, **saving thousands of dollars in consulting fees.**

## **FY 2020-2021 HIGHLIGHTS**

### **Rise in OSHA-10 and I-9 Violations**

#### *Issue*

Spot checks, especially those prompted when contractors request final payments, revealed that too many contractors, regardless of size or experience, do not comply with the basic personnel hiring processes with which all companies in any and all industries must. This assessment goes beyond the scope of CEO’s authority, but it is the logical conclusion given the difficulties contractors have when, for example, CEO demands missing I-9 forms or other documents to corroborate payroll reports. Even when contractors turn in the forms, most take a long time to do so, and then fill them out incorrectly or incompletely. Worse, despite explicit instructions, rarely do they redact most of a worker’s identification numbers to prevent identity theft.

Specifically, **contractors must prove to CEO that every employee who will do construction work on-site meets two minimum thresholds of permissions to do so.**

- (1) To work on a construction site in Connecticut, **the employer** must have on record that worker’s valid OSHA-10 certificate.
- (2) To work in any job within the United States, **the employer** must have on record that worker’s valid I-9 form or valid E-Verify report.

Contractors must send to CEO PDFs of the above documents. To prevent identity theft, contractors must redact up to the last four digits of any worker identification numbers in the I-9s or E-Verify reports, and contractors must not send scans of any identification card.

If a worker lacks either proof, CEO must ban that worker from the project until the contractor corrects the situation. Depending on the specific circumstances, CEO may levy fines and other penalties on the contractor.<sup>1</sup>

*Response*

Confronted with the frequency of the problem, CEO was forced to change our registration process. As of June 2020, we require that, **prior to starting work**, and independent of submissions to other City departments, contractors: (1) send us a complete list of their subcontractors (if any); and (2) if the contractor will self-perform any part of the work, a complete list of every worker they will hire, with the accompanying PDFs of their OSHA-10 certificate and (redacted) I-9 or E-Verify form.

*Unintended Consequence*

Contractors took much longer to follow this new stage of the process. It requires much more intervention by CEO for contractors to submit the documentation correctly. This stage was creating a bottleneck.

*Response*

CEO reacted by revamping the process again by eliminating to the extent possible the need for CEO staff to ‘move’ the paper flow or otherwise intervene for that purpose. Every form is now online – even those that require a meeting. The instructions for our forms follow a step-by-step process, but contractors can fill most in any order at their convenience and based on the logic of their own filing and record-keeping systems.

*Additional Response*

CEO still sees a bottleneck caused mostly by the OSHA-10 and I-9/E-Verify requirements. As of this writing, we plan to amend the instructions on our website and emails, etc., to inform contractors that we need additional time (two or three more days) to process their registration.

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<sup>1</sup> These are legal actions directed **against the employer**, not against the employee. Historically CEO has recovered unpaid wages or otherwise awarded most affected workers compensation.

**Construction Projects Monitored in FY 2020-2021 (AS OF FEBRUARY 2021)**

End Date	Project	Total Budget	Gen Contractor/ Constr Mgr	Dept or Agency	Wage Rate
12/31/2021	Air Rights Garage #20-002	\$1,695,153.50	Frank Capasso & Sons, Inc.	Park NH (Parking Authority)	Connecticut
12/31/2020	Bioswales - Downtown Installation of (19-20)	\$992,175.00	New Haven Urban Resources Initiative	Engineering	City Living Wage
8/3/2020	Botanical Garden, New Haven	\$240,594.00	Colossale Concrete, Inc.	Engineering	Connecticut
4/1/2022	Cambria Hotel	\$9,485,500.00	KBE Building Corporation	Business Development	City Living Wage
7/13/2021	Clock Factory, The, Phase 1	\$464,647.50	Taom Heritage New Haven, LLC	Business Development	City Living Wage
12/31/2021	Coliseum Spinnaker Phase I	\$100,000,000.00	Dewberry Engineers, Inc.	Business Development	City Living Wage
12/31/2020	Dixwell Community House - Construction of New Building	\$16,697,000.00	A. Secondino & Son, Inc.	Engineering	Connecticut
1/31/2021	East Shore Beach - Nourishment and Erosion Control	\$1,696,250.00	Laydon Industries, LLC	Engineering	Connecticut
7/26/2021	ECC RAD - Group 3	\$20,078,116.00	A. Prete Construction Company, Inc.	LCI/HANH	Federal
6/30/2021	Farnam Courts - Phase 2A	\$12,683,231.00	Haynes Construction Company	LCI/HANH	Federal
11/30/2021	Farnam Courts - Phase 2B	\$22,516,562.00	Haynes Construction Company	LCI/HANH	Federal
12/31/2020	George St 596-598 - Renovations	\$82,587.00	White Owl Construction LLC	Livable City Initiative	City Living Wage
9/30/2020	LPRI New Haven Parking Garage	\$17,660,000.00	Fusco Corporation, The	Business Development	City Living Wage
4/30/2021	Luminaire Foundation Installation	\$60,700.00	Lior Excavating, LLC	Engineering	City Living Wage
12/4/2020	Pedestrian Signal Improvements - Crown, Chapel , & George	\$273,698.89	DGJ Electrical and Home Improvement, LLC	Transportation, Traffic & Parking	Connecticut
6/30/2021	Permanent Road Patch FY 2020-2021	\$333,510.00	Lior Excavating, LLC	Public Works	Connecticut
7/30/2021	Ralph Walker Ice Rink - Glasswork	\$196,990.00	New Haven Glass & Mirror Co	Engineering	Connecticut
10/31/2020	Rockview Terrace - Phase 2	\$22,342,481.00	LaRosa Building Group, LLC	LCI/HANH	Federal
6/30/2021	Sidewalks - Differential Adjustment (20-21)	\$245,070.00	Curb Cutting of New England (CCNE), Monica Caldwell dba	Public Works	Connecticut
9/20/2021	Sidewalks - Repair, Large - Contract No. 1	\$1,122,258.45	Laydon Industries, LLC	Engineering	Connecticut
9/20/2021	Sidewalks - Repair, Large - Contract No. 2	\$1,036,324.50	White Owl Construction LLC	Engineering	Connecticut
12/31/2020	Sidewalks - Repair, Small - A	\$149,939.00	Lior Excavating, LLC	Engineering	City Living Wage

End Date	Project	Total Budget	Gen Contractor/ Constr Mgr	Dept or Agency	Wage Rate
6/30/2021	Sidewalks - Repair, Small - B	\$149,939.00	White Owl Construction LLC	Engineering	City Living Wage
8/31/2021	Sidewalks - Repair, Small - C	\$149,939.00	Green Elm Construction Co., Inc.	Engineering	City Living Wage
3/16/2021	South Frontage Road - Temporary Earth Retaining Wall	\$157,230.00	C. J. Fucci, Inc.	Engineering	Connecticut
12/31/2021	State Street Parking Garage , 270	\$659,085.00	Frank Capasso & Sons, Inc.	Park NH (Parking Authority)	Connecticut
6/30/2021	Storm Drainage Maintenance - 20-21 Catch Basin Cleaning	\$493,951.00	McVac Environmental Services, LLC	Engineering	Connecticut
7/6/2020	Thompson-Winchester Homeownership Project - Phase 1	\$5,716,000.00	Concrete Creations, LLC	Livable City Initiative	City Living Wage
	COUNT: 28	\$237,378,931.84			

**FY 2021-2022 GOALS / INITIATIVES:**

**CONTINUE**

1. Complete the transition to SharePoint and the building of robust analysis and reporting functions.
2. Set up a pilot of one or two data sets to be hosted on the web for the general public to view.
3. Verify that the history of violations matches the new penalty schedule.
4. Explore ways the violations process could be streamlined.
5. Advocate for workforce pipelines and collaboration with the building trades.
6. Collaborate fully with the Alder Working Group on 12¼ and 12½.
7. Advocate formally for the restoration of CEO’s full capacity for its key functions.
8. Work with the Mayor and Board of Alders to strengthen the CEO Board of Directors and to help the Commission assume the prominent role for achieving “harmonious intergroup relations” as envisioned by its founders.

**BEGIN**

1. Review the changes to the registration process due to OSHA-10/I-9 issues during the 3<sup>rd</sup> quarter of 2021.
2. With the Alder Working Group on 12¼ and 12½, advocate for:
  - a. Help with the overdue review of the minority and female percentage goals.
  - b. A task force to review possible legal updates to the ordinance itself regarding
    - i. the targeting of specific minority groups and genders
    - ii. the possibility, if any, to incorporate a local hiring mandate
3. A study that gives a definitive answer to the current and potential supply of construction workers in the City of New Haven proper.

**PERFORMANCE INDICATORS:****CONTRACT COMPLIANCE**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected<sup>2</sup> FY 2020-2021</b>	<b>Assumptions<sup>3</sup> FY 2021-2022</b>
<b>Contract Compliance Construction Projects:</b>			
Number of City-Related Construction Projects	33	30	50
Total Cost of All Projects	\$226,268,993	\$240,000,000	\$200,000,000
Dollars Invested During Fiscal Year <sup>4</sup>	\$100,571,171	\$90,000,000	\$50,000,000
<b>Contract Compliance Workforce Utilization:</b>			
Number of Contracts <sup>5</sup>	217	150	150
Number of Site Visits	614	700	700
% Minorities <sup>6</sup> Hired (Goal =25%)	50.62%	49.0%	50%
% Females <sup>7</sup> Hired (Goal = 6.9%)	6.15%	6.0%	7%

The above chart tracks all City construction projects that CEO monitors for contract compliance. Projects are subject to CEO jurisdiction for two reasons: (1) some automatically qualify under Ordinance 12½'s definition; and (2) some are required to comply with 12½ because the City enjoyed sufficient negotiating leverage to mandate it.

The percentages of workforce utilization goals for minorities and women are **not** based on proportions of the total number of individuals hired. **These percentages reflect the percentage of total hours worked.** For example, if it will take 1,000 hours worked (often referred to, even today, as 'man-hours') to complete a project, the Ordinance 12½ mandate means a contractor must "exert maximum effort" to ensure that 250 hours worked were by minorities, and at least 69 hours worked were by women.

By nature, construction projects do not have a steady workforce. Instead, they have various companies assigned to a specific part of a project that demands a certain expertise, and those companies hire workers with that expertise. A subcontracting company will determine the number of work hours and the number of workers needed to complete their specific part of the project based on a combination of their project part's size, type, and timetable. Therefore, hours worked is used as the measure for equitable hiring practices in construction.

<sup>2</sup> The "Projected" and "Assumptions" (formerly called "Goals") columns are admittedly very conservative. The City is benefiting from a strong real estate market and has leveraged every opportunity it has to add workforce goals, including when a deal is privately funded. Nevertheless, CEO staff observes that today's private deal may be delayed tomorrow due to other market factors and individual developer issues.

<sup>3</sup> Refer to Footnote N°. 2 above.

<sup>4</sup> This is **not** the total amount of each project. Rather, it is the amount of what was expended during that fiscal year, determined by the value of each subcontractor's contract. For example, if a project's total is \$1 million, and it is about 25% completed by June 30, 2019, then the amount for that project will be equal to the sum of completed subcontracts plus active subcontracts.

<sup>5</sup> This is all contracts, that is, contracts with general contractors and all lower tier subcontractors.

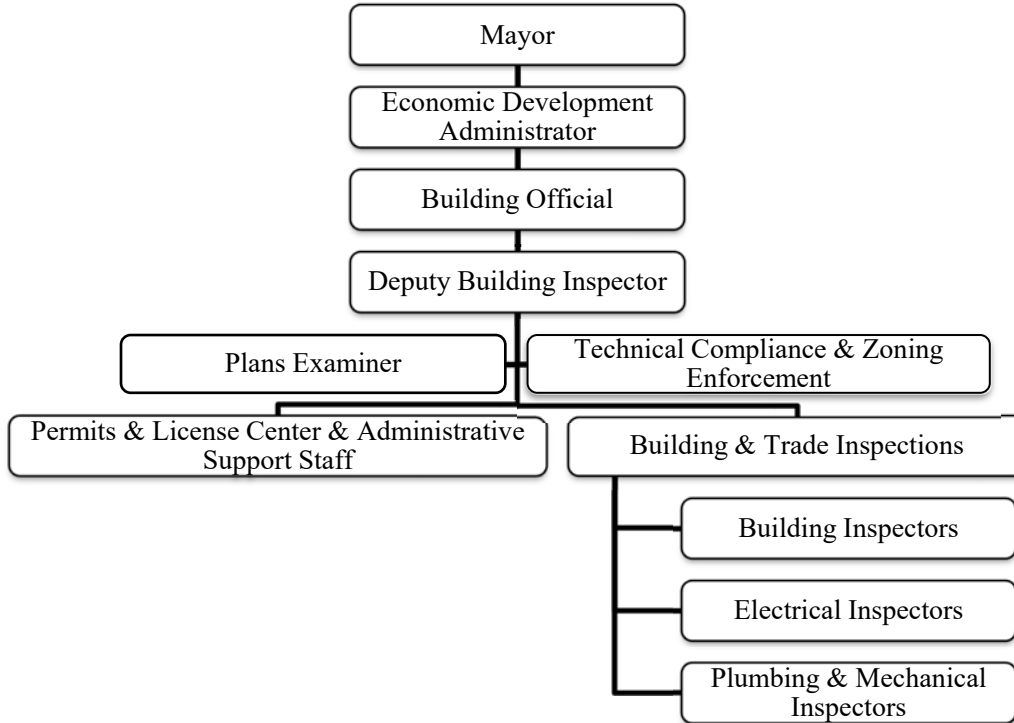
<sup>6</sup> This is any combination of African American and Hispanic.

<sup>7</sup> To discourage minimal recruiting and inclusion, **contractors cannot double-count.** For example, if the individual is an African American female, the contractor must choose to include her in the tally for females **or** the tally for African Americans. Given that women are the most difficult demographic to recruit for construction jobs, most contractors will include a woman of any ethnicity under the female category.



**721 OFFICE OF BUILDING INSPECTION AND ENFORCEMENT**

JAMES TURCIO, DIRECTOR  
200 ORANGE STREET, 5<sup>TH</sup> FLOOR  
203-946-8046



**MISSION / OVERVIEW:**

The Building Department continues to provide a high level of services through the issuance of building, electrical and mechanical permits; zoning compliance, and inspections of all phases of construction and reconstruction by enforcing City ordinance and State statutes as they pertain to the public safety and welfare. Individuals cited for working without permits are issued “stop work” orders; abandoned structures open to trespassing are ordered to be secured and, when necessary, ordered to be demolished. Building and demolition permits are withheld on tax delinquent properties. An ordinance amendment requiring fines up to \$1,000 for projects that start without a valid permit has been successful in reducing the projects that are not permitted and has increased permit revenues.

The Permit & License Center housed within the Building Department is comprised of two divisions; Contractor and Vending. Both divisions issue various permits and licenses for individuals and businesses who wish to conduct business or provide services in the right-of-way and/or rooming house use.

Municipality is the new permitting and licensing program that will be utilized citywide. Similar to its predecessor it facilitates the online permitting and allows interdepartmental review of permits and licenses. The program assists the department in its paperless goal that has been implemented, which includes but is not limited to, a paperless plan review.

A paperless plan review will consist of purchasing three smart screens to allow the plan reviewers, to review, make notes and sign off on plans electronically, which will store them electronically through the permit program software. This will save the department an average of over 160,000 pieces of paper a year.

**FY 2020-2021 HIGHLIGHTS:**

- Collected over \$20mil in permit revenue during the calendar year
- More than 7,000 inspections conducted during a pandemic.

**FY 2021-2022 GOALS / INITIATIVES:**

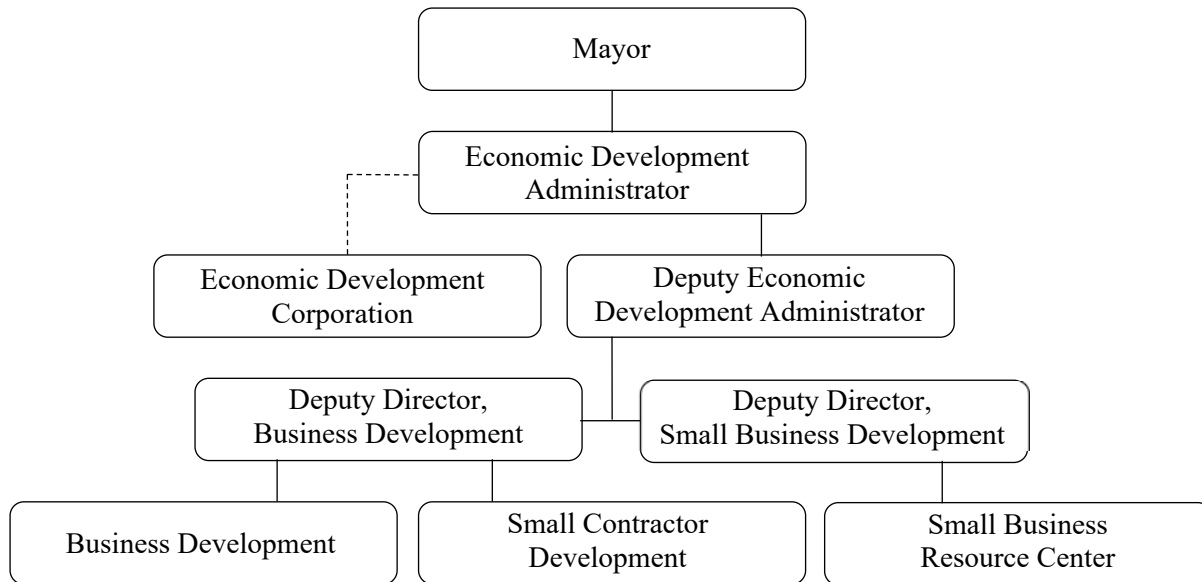
- In FY22, OBIE forecasts significant work in support of the Yale New Haven Health Neuroscience Campus at St. Raphael. This project also includes a new parking structure and major investments in the emergency room facilities. In addition to above-mentioned Schwartzman project, Yale work includes fit-out at 100 College Street, Economics, the Peabody Museum and KT Tower. Major residential projects include Hill to Downtown (RMS), Chapel/Olive (Hines) and ongoing work at Crown/Court (York Towers).

**PERFORMANCE INDICATORS:**

Performance Indicators	Actual FY 2019-2020	Projected FY 2020-2021	Goal FY 2021-2022
<b>Number of Permits Issued:</b>			
Building	1479	1700	1500
Electrical	1301]	1800	1400
HVAC	671	800	650
Plumbing	666	750	670
Demolition	29	25	20
<b>Total</b>	<b>4146</b>	<b>5075</b>	<b>4240</b>
<b>Building Permits Issued by Category:</b>			
Residential (new)	27	33	31
Non-Residential (new)	19	10	12
Mixed Use (new)	10	1	3
Residential (Rehab)	996	1080	1000
Non-Residential (Rehab)	399	503	500
Mixed Use (Rehab)	40	54	50
<b>Demolition:</b>			
Residential	11	8	10
Non-Residential	18	16	10
Mix-Use	1	1	1
Revenue from Permits & Fees	15,925,814	12,500,000	11,500,000
Routine Building Inspection	10,186	10,500	10,000

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
Building & Zoning Code Violations Cited	501	350	400
<b>Permit &amp; License:</b>			
Auction	0	2	2
Broker	4	8	8
One Day Food Vendor	16	30	15
Food Vendor	141	245	200
Peddler	2	12	10
One Day Peddler	9	19	19
Rooming House	37	37	37
Management Itinerant	1	1	1
Excavation Permit	324	484	484
Excavation License	39	39	39
Obstruction Permit	226	295	295
Sidewalk License	39	49	49
Curb Cut Permit	33	33	33
Sandwich Board	1	6	6
Special Event	50	145	100
Outdoor Seating	2	26	20

**724 ECONOMIC DEVELOPMENT ADMINISTRATION**  
**MICHAEL PISCITELLI, ECONOMIC DEVELOPMENT ADMINISTRATOR**  
 165 CHURCH STREET, FLOORS 4R & 6  
 203-946-2366



**MISSION/OVERVIEW:**

The Economic Development Administration (EDA) not only coordinates the work of the seven departments within our division but also focuses on the socio-economic wellbeing of the community in part by advancing New Haven as a model, modern, and vibrant world-class city, facilitating commercial development and other taxpaying investment, attracting quality companies and supporting local business and entrepreneurial growth, and expanding the breadth and depth of overall employment and economic activity in an inclusive manner that provides all residents access to high-quality jobs. The division’s Together, we Grow initiatives are intentionally designed to end systemic racism and provide access to opportunity. From an accounting perspective, 724 activities include the general administration, economic development, small contractor assistance, small business resources and cultural affairs.

Key objectives include:

- **Attracting and retaining quality investment:** Securing public-sector support and private-sector investment for development that bolsters New Haven’s advanced manufacturing, high technology, food processing, health care, and life science industry clusters.
- **Developing local jobs and businesses:** Providing small businesses, particularly minority-, woman-, and locally-owned small businesses, and aspiring entrepreneurs with access to the resources to locate and grow in New Haven, and connecting City residents of all backgrounds to sustainable employment opportunities.
- **Revitalizing New Haven’s neighborhoods:** Fostering mixed-use development that supports the enhancement of distinctive, welcoming communities throughout the city; partnering with community stakeholders and accomplished developers to offer residents of all circumstances high-quality housing and retail options; and promoting the growth of diverse educational, artistic, and cultural amenities that will augment New Haven’s status as a leading recreational and entertainment destination.
- **Improving New Haven’s global competitiveness:** Bolstering New Haven’s competitive stature regionally, nationally, and internationally, and means of access to the world, by increasing its global connectivity

through Union Station, State Street Station, Tweed-New Haven Airport, and new transit alternatives that align closely with the city's essential quality of life.

In 2020, EDA responded to the COVID-19 pandemic's economic dislocation and job loss by focusing on sustaining small and local businesses. A discussion of these efforts, under the Together New Haven heading, appears below.

## **FY 2020-2021 HIGHLIGHTS**

### **Together New Haven**

When COVID-19 hit New Haven in March 2020, creating not only significant suffering and loss of life but also economic dislocation and job loss, EDA responded by assembling staff from its constituent departments, along with members of key community partners such as the Greater New Haven Chamber of Commerce, the Workforce Alliance, the Economic Development Corporation of New Haven, Market New Haven, and the business improvement districts, to create the Together New Haven (TNH) roundtable. TNH meets weekly to come up with new ways to support and promote local business, provide technical assistance and direct support for economic resiliency, and help stay connected as a community and region during the crisis.

Various initiatives were developed to address the extraordinary economic pressures on New Haven businesses and individuals that COVID-19 created and continues to generate highlighted but,

- **Community Reopen:** Department staff led a number of the city's reopen committees which were organized to support the Governor's phased reopen approach based on public health criteria. A specific emphasis was placed on public health education in black and brown communities through the Mask Up campaign and New Haven Thrive.
- **Business:** General business support, especially small and local ones, was provided through regular communications (daily e-blasts and webinars) and technical support on federal, state, and local resources, and supplying marketing help through its MarketplaceNHV and Eat New Haven campaigns. Mask giveaways included two large scale events at the Fire Training Academy as well as in-store visits along the commercial corridors in concert with LCI.
- **People:** Staff helped organizations and individuals in the community by providing direct creative sector relief, supporting technical assistance through the Financial Empowerment Center, and restarting workforce development initiatives, such as the pre-apprenticeship construction training program.

Also, in terms of direct funding support, the SBRC worked with the Community Foundation, HEDCO and the Amore Propre Foundation to establish a new \$1.5 million Partnership Loan Program for MBE and WBEs based in New Haven. As of January, 2021, seven loans (\$200,000 total) have been approved for New Haven-based small businesses with another 16 in the review pipeline. The other main funding vehicle is the Creative Sector Relief Fund, described under Section C.

Various specific initiatives helped businesses and individuals receive further discussion below.

#### **A. Attracting and Retaining Quality Investment**

**Downtown Crossing:** A citywide long-term initiative continues with federal and state partners to tear out the former Route 34 with two urban boulevards, reconnect Orange Street across the former Route 34 corridor, and connect Temple Street to Congress Avenue across the former Route 34 corridor.

- **Phase 1 College Street & 100 College Street Development:** complete
  - **Development Partner:** Winstanley Enterprises

- Building fully leased with exception of ground floor commercial space. Continued to work with Alexion, Yale School of Medicine, and development team to complete work on community benefits, including activated space on the first floor of the building. Project delivered over \$7.5m in construction wages to New Haven residents.
- Phase 2 Orange Street & Former Coliseum Site Development: in process
  - Downtown Crossing Phase 2 began site work in mid-2019, with completion in early- to mid-2021. Project is highlighted by new landscape design to welcome people to New Haven from the interstate system.
  - Former Coliseum Site Development Partner: Spinnaker/Fieber Group
  - Former Coliseum Site: Spinnaker/Fieber Group secured City Plan approvals in late 2020, and plans to begin construction on Phase I, Building 1 (200 residential units/20% affordable), a Retail Laneway, and a public-space component in mid-2021.
- Phase 3: Temple Street, 101 College Street, & Parcel B: in planning
  - Phase 3 design integrated with Phase 2 through design/build planning process; ongoing selection of Phase 3 design/build team in 2020 and construction in 2021-2023. New Columbus Avenue extension completed.
  - Development agreement complete for 101 College Street, construction to begin in early 2021; Parcel B (Church/Temple) developer to be selected through competitive process at later time

**Multi-Family Residential Development:** OBD worked with many developers to facilitate their investments in residential or mixed-use projects, by guiding them through land-use regulatory and community outreach processes.

Project	Units	Developer	Stage	Status
St. Michael's	23	Mass Development	Completed	Completed in mid-2020
Whitney Modern	42	703 Whitney LLC	Completed	Completed in late 2020
Former YMCA Building	17	Ocean Management	Underway	Broke ground in 2020
The Whit Wooster Square	232	Chapel Street Residences Owner LLC	Underway	Broke ground in 2020
Church of the Redeemer	24	MOD Equities	Underway	Broke ground in 2020
Eighteen High at New Haven Towers	132	New Haven Towers	Underway	Completing mid-2021
Torrington Plumbing Supply Site Development	299	Epimoni/AdamAmerica Real Estate	Underway	Completing late 2021
Broadway Living LLC Project	44	Cambridge Realty Partners	Underway	Completing late 2021
The Audubon	485	Spinnaker Real Estate	Underway	Phase I completed; Phase II breaking ground in mid-2021
Former Coliseum Site	200	Spinnaker/Fieber Group	Underway	Phase I, Building 1 breaking ground in mid-2021
Avi Meer Project	31	98 Olive, LLC	In planning	Breaking ground in 2021
500 Blake Street	133	Ocean Management	In planning	Breaking ground in 2021
Clock Factory Lofts	120	Taom Heritage New Haven	In planning	Breaking ground in 2021
Union Phase II	105	Cooper Church, LLC	In planning	Breaking ground in 2021
PMC Project	105	PMC Property Group	In planning	Breaking ground in 2021
Acme Project	18	Spiritos Properties	In planning	Breaking ground in 2021
James English Building	39	MOD Equities	In planning	Breaking ground in 2021
Olin/Munson Site	398	Ironburgh Organization	In planning	Breaking ground in 2021
269-275 Orange Street Project	102	DSEL Properties	In planning	Breaking ground in 2021
Chapel Mid-Block Development	120	Northside Development	In planning	Breaking ground in 2021

**Hotels:** Despite the COVID-19 pandemic, the steady growth of Yale University, Yale-New Haven Health, biotech companies, and tourism has driven significant interest from developers to build or renovate hotels in New Haven. In FY21, OBD facilitated or supported approvals for the following projects:

- Hilton's Hotel Marcel, a 165-room boutique hotel in the former Pirelli HQ at 500 Sargent Drive, which broke ground in September 2020 for a Fall 2021 opening
- Choice Hotels' Cambria, a 132-room upscale hotel at 20 Dwight Street, which broke ground in January 2021 for a Winter 2022 opening

**Long Wharf:** OBD continued to work closely with the Office of Building Inspection & Enforcement (OBIE), Engineering, Parks, City Plan, and TTP, and business and community stakeholders to use the 2019 Long Wharf Responsible Growth Plan to guide and help interested parties to envision attractive and viable development options for that part of the city. An interdepartmental Long Wharf Implementation Group regularly meets to attempt to bring the plan’s major recommendations to fruition, and OBD assists area businesses and property owners to identify redevelopers interested in carrying out the recommendation of the Long Wharf Plan.

Recent activity includes working with Resilient Cities Catalyst and local stakeholders to develop a “resiliency roadmap” for Long Wharf that can help the district to realize opportunities by better managing its unique risks and vulnerabilities. The City is also assisting the Fusco Corporation as it embarks on the first phase of a transformative mixed-use development on underutilized land at the former Frontier site on Long Wharf Drive, which would bring hundreds of new residential units to the district for the first time while further reactivating the waterfront.

**Mill River District:** OBD monitored and facilitated various redevelopment projects in the Mill River District, such as the residential conversion of the Clock Factory on Hamilton Street, United Illuminating’s ongoing cleanup of English Station on Grand Avenue, the transformation of the former Allegion property on Ives Street into a new commercial site and the relocation of Industrial Flow Solutions into the former Radiall buildings on John W. Murphy Drive.

**River Street (Fair Haven):** OBD continues its environmental remediation of the former Bigelow Boiler property at 198 River Street, and Capasso Restoration continued its renovation of the historic building at 190 River Street. ArtToFrames completed acquisition, environmental remediation, and renovation of the former Von Roll property at 166 Chapel Street and relocated its internet framing business from Brooklyn.

**NXTHVN (Newhallville):** OBD supported renowned artist Titus Kaphar’s efforts to complete conversion of the former Macalaster Bicknell factory at 169-181 Henry Street into an arts production and educational center in part with brownfield cleanup assistance.

**Social Media:** OBD established and actively began managing social-media accounts on Facebook, Twitter, Instagram, LinkedIn, and YouTube to market our efforts to support business development, promote New Haven businesses, and enhance our profile as a world class-business destination. As of the end of 2020, the accounts have 5,427 combined followers, and readers had viewed their content more than 370,000 times.

## **B. Developing Local Jobs and Businesses**

OBD staff routinely provide advice, counseling, and technical assistance to walk-in current or would-be entrepreneurs: in 2020, more than 185 clients received such assistance. Services include:

- Resource information on how to start a business (including registration, licensing and permit information);
- Qualifying for loans and other financial assistance from a variety of local, state and federal sources;
- Local, state and federal business incentives and credit counseling; and
- Information on zoning and site planning.

Historically, approximately 10% of these prospective business owners go on to establish businesses (typically home-based, with 1-2 employees) within the city.

### **1. Small Business Resource Center**

The Small Business Resource Center (SBRC) continued to provide New Haven entrepreneurs with technical assistance, training, access to capital and mentorship. During the Fiscal Year ended June 30, 2020, and through

December 31, 2020, SBRC pivoted its outreach efforts to accommodate businesses challenged by the COVID-19 pandemic. With that, SBRC was able to support more than 250 entrepreneurs and community members.

SBRC provided outreach, education and support around the SBA EIDL and PPP loan processes. SBRC began to deliver its Entrepreneurship Series online for the first time, and graduated 36 participants during FY19-20 and 56 participants during the CY 2020; 10 of the participants established new businesses in New Haven and 18 of the existing businesses that were supported expanded their business.

For New Haven's new entrepreneurs working on early stage companies, SBRC Entrepreneurship Series participants learn business fundamentals and examine in a comprehensive way the benefits, responsibilities and challenges associated with owning a business. Participants take a skills assessment test to better understand their strengths and weaknesses as potential small business operators. They then follow a carefully curated curriculum that includes components on topics such as incorporation, marketing, accounting, business plan writing and presentation skills to help prepare participants for launch. Each class is taught by an experienced practitioner from the New Haven community and SBRC welcomes local alumni to share their insight and wisdom from the trenches.

SBRC has relationships with local and national service and training providers to meet entrepreneurs' needs regardless of the stage of their business or extensiveness of their education. SBRC hosts classes for existing businesses taught in collaboration with the Connecticut Small Business Development Center (SBDC), SCORE, and the Small Business Administration; SBRC continues to partner with local organizations such as the Spanish American Merchant Association, the Urban League of Southern Connecticut, the Town Green Service District, the Entrepreneurship Foundation, Health Haven Hub (a small business accelerator), the New Haven Chamber of Commerce and we have added several private sector entities.

SBRC piloted a partnership with the State of Connecticut Department of Corrections (DOC) that incorporated five inmates into the online Entrepreneurship Series. DOC selected inmates who were within six months of release to participate in SBRC's fall 2020 cohort. This pilot was wildly successful, the inmates added a new dimension to the class that added tremendous value. SBRC looks forward to following up with this cohort and hopes this will help tip scales toward success.

SBRC has established a relationship with Goldman Sachs' 10,000 Small Businesses program for elite-level training; 15 businesses have completed the program to-date. Through this program, business owners join with others from around the region and the country and engage an executive MBA-like program that uses each student's business as the basis of their study. In the fall of 2020, SBRC hosted two Goldman Sachs online presentations that were attended by approximately 100 business owners.

SBRC also continued to support iHaven, the inter-university accelerator that was SBRC's brainchild. iHaven is designed to unlock entrepreneurial potential and break down barriers among university-affiliated students, founders, entrepreneurs, and startups. The goals of this initiative are to root student entrepreneurs and business owners in New Haven and create inclusive employment opportunities for the City's diverse population. Under the management of HealthHavenHub, alongside 5 colleges and universities and 5 corporate partners, iHaven has delivered significant value to participants in areas such as building a financial model, determining the right corporate structure, design thinking, fundraising strategies and developing a strong pitch and pitch deck

In 2017, SBRC launched "Holiday Village" for local, primarily home-based, small entrepreneurs to have the opportunity to sell their unique products for the holidays. In 2018 and 2019, SBRC provided kiosks for local vendors to sell their crafts and wares during the holidays. SBRC planned to double its kiosk capacity in 2020 but these plans were curtailed by the pandemic. Instead Holiday Village went virtual like so much else. In collaboration with Town Green Service District, SBRC launched MarketplaceNHV, a web site dedicated to New Haven businesses. As part of MarketplaceNHV, SBRC selected 22 businesses for inclusion that did not have storefronts, and helped them bridge the digital divide by providing social media technical assistance and by



recording 15- and 60-second videos of each business for entrepreneurs to use to promote their business. Finally, SBRC featured the 15-second videos on our local ABC affiliate WTNH in the run-up to the holidays.

SBRC has been unable to provide its usual networking support due to the pandemic, though SBRC serves as a referral source that matches businesses with solutions. SBRC plans to resume in-person networking events as soon as it is safe to do so.

## 2. Small Contractor Development

Small Contractor Development (SCD), which administers Section 12¼ of the City's ordinances, is responsible for building a broad base of emerging business enterprises that can perform high-quality construction at competitive prices. Businesses need information and know-how to succeed, and SCD aims to provide them with opportunities to grow from emerging startups into profitable, sustainable, and competitive companies.

The SCD focuses on these primary goals:

- Supporting the utilization of small, minority-, woman-owned construction and construction-related firms, and expanding their capacity to undertake contracts of increasing size and complexity.
- Foster the growth and sustainability of small, minority, and women owned construction businesses
- Support job creation and retention
- Increasing the number, size, and range of contracts awarded to participating businesses.
- Strengthening the regional construction industry, by promoting policies and practices that improve the competitive positions of small, minority-, and women-owned construction businesses.
- Managing contract compliance provisions that promote the representation of minorities and women in the ownership and management of businesses and in the workforce.
- Conducting outreach initiatives and providing marketing, networking, and business development opportunities with private- and public-sector firms.

To address these goals, SCD performs several crucial functions to assist small construction contractors:

- Increases access to information that will make it easier for S/MBE/WBE subcontractors to connect with prime contractors early in the procurement process.
- Markets and recruits New Haven County small, minority and women owned construction businesses to participate in the Program.
- Measures SBE/MBE construction spending by city agencies
- Issues weekly email blasts of City of New Haven bidding opportunities
- Sends project-specific emails with contact information, pre-bid meeting dates and contact information
- Ensures all projects comply via real-time S/MBE/WBE monitoring and enforcement
- Conducts networking events and information sessions to give small contractors face-to-face interactive opportunities to build relationships with prime contractors on projects in the City of New Haven
- Holds workshops and seminars aimed at empowering small, minority-, and women-owned construction businesses to make the best decisions for their business on various topics (business accounting, bidding, marketing, taxes, man-hour calculation, and cash flow analysis)
- Assists small contractors by working directly with them, providing one-on-one technical assistance in a variety of fields (contracts, payments, safety programs, cash flow, insurance, labor, taxes, and bidding).
- Works with prime contractors to identify subcontractor opportunities and assist with scope review
- The SCD Free Prompt Payment Program, provides SCD registered contractors the ability to receive payment on invoices within twenty days without any fees incurred

In Calendar Year 2020, SCD:

- Initiated new methods of virtual service delivery: webinars, WebEx, online, Zoom meetings
- Provided in-person and virtual technical assistance to more than 341 small, woman, and minority contractors, and to an additional 611 contractors through phone calls and emails
- Tracked the following results for small, minority-, and women-owned construction contractors:
  - New Haven construction businesses received \$9,733,000 in prime contracts, or 68% of the total construction spend
  - Minority-owned construction businesses received \$2,883,000 in prime contracts, or 20% of the total construction spend
  - Women-owned construction businesses received \$5,409,000 in prime contracts, or 38% of the total construction spend
  - Small Contractor Development (SCD) contractors received \$ 6,265,000, or 44% of the total construction spend
- Organized and designed the following workshops:
  - Three Zoom meetings were held providing SCD Program orientation to new contractors
  - The City partnered with Bonfire Interactive to create a new procurement portal that will allow vendors to receive notifications of procurement opportunities and submit bids and proposals digitally, and two virtual training workshops were held to introduce contractors to Bonfire
  - COVID-19 construction site safety
  - New Haven Parking Authority: Air Rights Garage Renovation On-Site Pre-Bid Meeting
  - Thompson and Winchester 9 home construction pre-bid meeting and information session
- Leveraged services and resources available through Economic Development to help grow small, minority-, and women-owned construction businesses. Through these efforts:
  - Collaborated with Purchasing and Finance to modify bonding requirements to allow greater MBE participation, resulting in a local, SCD, MBE contractor receiving a \$1,000,000 sidewalk contract
  - McQueeney: awarded 11% MBE subcontracting
  - Celentano: awarded 10% MBE subcontracting and 29% WBE subcontracting
  - Cambria Hotel/20 Dwight Street: committed 23% MBE subcontracting as of December 2020
  - Waverly, Stanley Justice, Fulton Park: awarded 22% subcontracting to racial MBEs - value \$4.2m
  - Kensington Square: Community Builders has committed \$3,500,000 to racial MBE subcontractors
  - 222 Lafayette: RMS awarded \$2,000,000 in subcontracts to MBE contractors
  - Thompson/Winchester project: 9 new construction projects awarded to New Haven contractor who subcontracted \$500,000 to SCD racial minority subcontractors
  - 101 College: set aside 15 small construction packages under \$100,000 each, pending award scope review

Finally, in 2020 the Small Contractor Development Program was recognized as a "2020 CT Best Practices Program - Supporting Women and Minority Business."

### 3. Small Business Incentives & Technical Assistance

**Technical Assistance:** OBD strives to enhance the city's tax base and support business, community, and resident employment by using public resources to leverage private-sector investment. Staff provide businesses and developers with help finding space to relocate or expand, as well as help navigating state and local incentive programs, such as:

- The City of New Haven's Assessment Deferral Program (amended and renewed by the BOA in 2019);
- The City of New Haven's City and Town Development Act (renewed by the BOA in 2019);
- The State of Connecticut's Enterprise Zone & Urban Jobs Tax Abatement Program;
- The State of Connecticut's Urban Site Tax Credit Program;
- The State of Connecticut's Research & Development (R & D) Tax Credits;

- The State of Connecticut's Small Business Express Program;
- The State of Connecticut's Job Creation Tax Credit Program; and
- The State of Connecticut's Public Utility Incentives, including C-PACE and the Connecticut Green Bank.

Support is also provided to the Connecticut Department of Economic and Community Development on the statewide Opportunity Zone program with designated census tracts within New Haven.

**Environmental Assessment Assistance:** To help property owners and prospective developers to understand potential environmental contamination on former industrial/commercial sites, OBD's Environmental Assessment Assistance Program covers up to 50% or \$25,000, whichever is less, of environmental assessment costs on eligible, small, neighborhood-based industrial/commercial properties, and up to 50% or \$50,000, whichever is less, of the costs of environmental assessments on eligible, large industrial/commercial properties. The City has participated in projects under the program in neighborhoods from Mill River, to Westville, to Fair Haven, to the East Shore, which have resulted in five completed or ongoing cleanup and redevelopment projects and two likely projects.

**Industrial Expansion Assistance:** OBD established the Industrial Expansion Assistance Program in 2020 to help manufacturers planning facility improvements to increase their operations and create addition job opportunities for New Haven residents. The program provides up to \$99,000 in grant funds, or 50% of the project cost, whichever is less, to offset required capital improvement costs. Two manufacturers have received assistance under the program, one located in Fair Haven and one in the Hill, resulting in the creation of several new jobs.

**Façade Improvement:** OBD uses the Façade Improvement Grant Program to fight blight in New Haven neighborhoods, stimulate economic growth, promote citizens' welfare, and strengthen its communities through a combination of redevelopment and rehabilitation. Grant funds provide funding for eligible façade improvements at eligible properties within the city's neighborhoods and commercial districts that include, but are not limited to, doors, signage, lighting, landscaping, and security items.

For calendar year 2020, the Program supported the completion of five projects, with Façade grants totaling \$277,490. These grants supported in excess of \$1,117,950 in Grantee investment, thereby supporting \$4.03 in private investment with each façade dollar, on the following projects:

<i>Projects Completed 1/1/2020 - 12/31/2020</i>							
<u>PROJECT ADDRESS</u>	<u>WARD #</u>	<u>APPLICANT/GRANTEE</u>	<u>PROJECT COST</u>	<u>FACADE COST</u>	<u>FACADE GRANT</u>	<u>COMPLETE DATE</u>	<u>COMMENTS</u>
296-304 Grand Avenue	16	Robert Mercurio	\$ 260,000	\$ 182,500	\$ 94,500	July 10, 2020	Completed as agreed
10 Orange Avenue (Rte. 1 & Blvd.)	4	Mi Gusto Restaurant & Bar, LLC	\$ 300,000	\$ 127,209	63,000	June 8, 2020	Completed as agreed
516 Chapel Street	8	Zhiming & Sarah Wang (Wooster Square Coffee)	\$ 112,550	\$ 112,550	\$ 57,775	October 1, 2020	Completed as agreed
554 Congress Avenue	3	Dawn Poindexter	\$ 45,400	\$ 45,400	\$ 24,200	October 7, 2020	Completed as agreed.
522-528 State Street	7	522-528 State Street, LLC	\$ 400,000	\$ 80,713	38,015	September 29, 2020	Completed as agreed.
<b>TOTALS</b>			<b>\$ 1,117,950</b>	<b>\$ 548,372</b>	<b>\$ 277,490</b>		
<i>Approved, Encumbered, In Progress</i>							
<u>PROJECT ADDRESS</u>	<u>WARD #</u>	<u>APPLICANT/GRANTEE</u>	<u>PROJECT COST</u>	<u>FACADE COST</u>	<u>FACADE GRANT</u>	<u>EXPECTED COMPLETION</u>	<u>COMMENTS</u>
169 Henry Street	21	169 Henry Street, LLC	\$ 7,500,000	\$ 713,365	\$ 99,000	December 31, 2020	Received 2 Time Extensions. Final completion date: 12-31-2020
<b>TOTALS</b>			<b>\$ 7,500,000</b>	<b>\$ 713,365</b>	<b>\$ 99,000</b>		
<i>Approved, Not Encumbered</i>							
<u>PROJECT ADDRESS</u>	<u>WARD #</u>	<u>APPLICANT/GRANTEE</u>	<u>PROJECT COST</u>	<u>FACADE COST</u>	<u>FACADE GRANT</u>	<u>EXPECTED START</u>	<u>COMMENTS</u>
345 Forbes Avenue	17	Sunderland Electric, LLC	\$ 200,000	\$ 115,027	\$ 60,513	10/19/2020	RFA in progress.
770 Chapel Street	6	770 Chapel Street, LLC	TBD	TBD	TBD	TBD	Previously approved project, will seek to move forward.
873 Whalley Avenue	27	Arlow, LLC	TBD	TBD	TBD	TBD	Previously approved project, will seek to move forward.
904 Whalley Avenue	27	Arlow, LLC	TBD	TBD	TBD	TBD	Previously approved project, will seek to move forward.
<i>Firm Applications, Awaiting Design Review OK</i>							
<u>PROJECT ADDRESS</u>	<u>WARD #</u>	<u>APPLICANT/GRANTEE</u>	<u>PROJECT COST</u>	<u>FACADE COST</u>	<u>FACADE GRANT</u>	<u>EXPECTED START</u>	<u>COMMENTS</u>
One Whalley Avenue	2	M&S Enterprises, LLC (Power Gas Station)	TBD	TBD	TBD	TBD	Will re-submit new application to comply with Chapter 12-1/4.
<i>Preliminary Discussions</i>							
<u>PROJECT ADDRESS</u>	<u>WARD #</u>	<u>APPLICANT/GRANTEE</u>	<u>PROJECT COST</u>	<u>FACADE COST</u>	<u>FACADE GRANT</u>	<u>EXPECTED START</u>	<u>COMMENTS</u>
261 College Street	1	Taste at 261, LLC/Roia Restaurant	TBD	TBD	TBD	TBD	Withdrew previous project due to COVID-19 issues. Will re-apply in 2021.
128-166 Chapel Street	16	Art CT 770 Land, LLC Art to Frames	TBD	TBD	TBD	TBD	Updated info/application package sent to client in mid-November, 2020.
26 & 36 River Street	8	Ralph Mauro/Concrete Creations	TBD	TBD	up to \$99,000	TBD	Expect application package in early January.
135-139 Wooster Street	8	DeAngelo Bros., LLC/Libby's Italian Ice	TBD	TBD	up to \$50,000	TBD	Expect application package in early January.
501 Dixwell Avenue	21	Jandali Real Estate, LLC/Moe's Market	TBD	TBD	up to \$60,000	TBD	Working w Alder S. Winder to expand scope of request to deal w/ blighted conditions.
40 Edgemere Road	17	MJ Associates, LLC/New Haven Glass & Mirror	TBD	TBD	TBD	TBD	Preliminary discussion. Company is member of SCD Program.
974 State Street	9	974 SS, LLC/JP Dempsey's	3,500	3,500	1,700	TBD	Small project to replace damaged front window to one that can open to the outside.
<b>NOTES:</b>							
<b>Leverage</b>							
<b>(a) Completed Projects: Each façade dollar supported \$4.03 in Total Project Costs.</b>							
<b>(b) Approved, Encumbered, In Progress: Each dollar supported \$75.76 in Total Project Costs.</b>							

**4. Other Jobs & Small Business Initiatives**

**Construction Workforce Training:** Based on state-leading building permit numbers and the number of ongoing construction projects in town, TNH identified construction workforce training as a potential source of stable employment and economic recovery opportunities for local residents despite COVID-19’s impact. OBD and its partners at the New Haven Building Trades, New Haven Works, Workforce Alliance, and the John J. Driscoll United Labor Agency (ULA) created the Construction Jobs Program Pilot Initiative, which provides high-level industry guidance with focus on ultimate placement of graduates in apprenticeship programs. Ten New Haven residents participated in the initial cohort, with plans for more based on successful outcomes of first class.

**Small Business Support:** OBD sought to counteract COVID-19’s impact on locally-owned small businesses, particularly restaurants, that rely on a retail business model by developing several initiatives in 2020 to help them to appeal to and interact with their customers:

- In February, OBD worked with EDC on a Valentine’s Day promotion for stores and restaurants.

- In early summer, OBD successfully worked with TTP, OBIE, DPW, the Fire Marshal’s Office, and the Town Green Special Services District (TGSSD) to provide outdoor dining opportunities through the summer and fall on College Street, Orange Street, Grand Avenue, and other New Haven locations
- In early fall, OBD worked Market New Haven with TGSSD on a “Shop Local, Shop Small” media program and MarketplaceNHV website to promote holiday shopping and dining
- In late fall, OBD worked with DCA, EDC, and other partners to solicit local restaurateur ideas to create “Eat New Haven”, a well-received branded social-media, website, and print campaign (featuring posters for store windows and bike kiosk panels) encouraging local residents to support New Haven restaurants through winter 2021 and beyond through direct indoor, outdoor, delivery/takeout, and gift card purchases

In addition, OBD continued its efforts to support local shops and restaurants by conducting an ongoing series of TV, print, and social-media events to celebrate small-business grand openings (which outnumbered closures despite the pandemic). OBD worked with EDC and the business improvement districts to conduct two kinds of events:

- Ribbon cuttings to celebrate multiple new businesses by taking “walkabouts” in a neighborhood (such as Westville Village in the fall) to call attention to emergent commerce in many city neighborhoods
- Thematic press events, such as on Orange Street in Ninth Square, which highlight not only outdoor dining but newly-created public “promenade” spaces and grand openings of Ninth Square restaurants

## C. Revitalizing Neighborhoods

### 1. Department of Cultural Affairs

The mission of the Department of Cultural Affairs (DCA) is to improve the quality of life for New Haven residents through celebration of the arts, culture and tourism as catalysts for cultural equity, economic development, civic engagement, and spiritual uplift. We support, promote and encourage artists, arts and cultural organizations, and events in New Haven, and serves as the steward for the municipal collection of globally-inspired public art.

**Public Art:** DCA continues to expand its public art thumb print in the city of New Haven. In 2020, it initiated the following projects, pursuant to its public art guidelines:

- Mill River Public Art Project
- Re-entry Public art mural
- State of CT \$100,000 Underpass mural project (in partnership with City Plan)
- Percent for Art Program
- Community Public Art Murals
- Public Art Collection
- All other City of New Haven public art compliance

In 2021, DCA will work with local artists, residents, other city departments such as OBD, City Plan, the Community Service Administration to increase public art projects by opening the door of support to our local artists, increasing the visual storytelling of community history, culture and ideas, contributing to the beatification of neighborhoods, and creating a pathway to cultural tourism with entryways and underpasses filled with visual expressions and reflections of our city.

**Film:** DCA works with both local and visiting film makers and production companies to secure permits and assist with locations that will be adequate for production and meet client demands. It also expands its film services by supporting local film festivals through funding, educational, and training opportunities. Currently, it is processing various film and event permits, and collaborating with OBD on an exciting and potentially transformative project that would combine job creation and artistic film and TV production.

**Grants:** DCA supports the New Haven Creative Landscape, and health of its creative ecosystem, by providing funding support through programs such as the Creative Sector Relief Fund Expansion and Dollar-for-Dollar Match programs through EDA, and the Neighborhood Vitality grant program.

In 2021, DCA will expand on these efforts by providing additional funding through the Creative Sector Relief Fund and the Creative Entrepreneurship Grant program. These programs directly respond to the needs of artists and small non-profit arts organizations that have seen a tragic impact to their sustainability during the COVID-19 pandemic.

**Special Projects:** DCA engages the broader community on a range of special projects as a continuation of work that it started in 2020. These projects range from a focus on community wellbeing and mental health, to working citywide with the Mayor and other City departments on our mandate for racial justice. DCA looks at ways that we can shift culture and norms and create a just and equitable environment for all residents. It currently has the following projects underway:

- JEDI Program (Justice, equity, diversity inclusion) citywide anti-racism training (Living Cities, undoing racism, Government Alliance on Race Equity)
- Thrive New Haven (mental health program including community engagement listening tours)
- New Haven Facility Venue study next steps
- Theater on the Block (With Long Wharf Theatre)
- Neighborhood pop-up virtual festivals (with the International Festival of Arts & Ideas)
- Temporary COVID-19 memorial installation
- “Eat New Haven” Marketing and social-media business tech assistance (with OBD)

**Cultural Equity:** DCA is in the middle of planning a citywide cultural equity plan that seeks to build community, break down racial and socio-economic barriers to arts & cultural resources and participation, provide paid opportunities for local creatives, strengthen partnerships and cross sector relationships, and foster the health of our creative ecosystem through increased economic opportunity. Our goal is to adopt a shared community vision, and the plan, led through the lens of Diversity, Equity, and Inclusion, will use local artists, community activists, and New Haven residents to identify problem areas and develop solutions within our current arts and culture landscape.

In addition, DCA has already begun to launch pilot programs under this category that will be assessed during the CEP process, such as:

- Cultural Equity Plan
- Arts for Anti-racism Programming Workshops
- Unapologetically Radical Conference and programming (registry, conversations, podcasts)
- One-on-one consultation with arts leaders and artists
- Cultural district formation
- Creative Entrepreneurship program (in partnership with Collab)

## 2. Other Neighborhood Initiatives

**Community Food Systems Hub:** In 2020, OBD continued working with its nonprofit partner CitySeed and the City’s Food System Policy Division to identify a suitable location for a Community Food Systems Hub (CFSH), a multi-purpose facility of commercial business incubation kitchens, classrooms, offices, and event space. While the CFSH will focus on helping entrepreneurs and small startups to develop new food businesses, the related amenities will support food system cohesion and provide a one-stop center for urban food and agriculture.

**Neighborhood Commercial Revitalization:** In 2020, OBD continued its “Main Streets” community engagement and activities with stakeholders along the Whalley Avenue commercial corridor, and with LCI along the Dixwell

and Grand Avenue commercial corridors. OBD continued working with community volunteers and the Urban Resources Initiative to plant and sustain new trees along each corridor, and worked with City Plan and LCI on their “Commercial Corridors” rezoning initiative.

**LULAC Daycare (Fair Haven):** OBD facilitated a land swap and amendment of an existing Land Disposition Agreement and new Land Use Restriction, by which LULAC took ownership and began redevelopment an existing warehouse on Haven Street into an approximately \$2 million state-of-the-art daycare facility, and a longstanding local business, New Haven Masonry, took ownership of LULAC’s former property to expand its operations.

**Grand Avenue Bridge (Fair Haven):** OBD provided assistance to businesses directly affected by the closure and replacement of the Grand Avenue Bridge. In March 2020, OBD led the successful Grand Avenue Bridge Celebration, which involved food, entertainment, and educational and promotional opportunities to inform community about both the upcoming bridge closure and the importance of patronizing local businesses not-for-profits, and in January 2021, OBD created a direct-mail marketing campaign to approximately 10,000 residents.

**Hill-to-Downtown:** OBD continued supporting LCI in its work with RMS Companies to redevelop various properties part of the Hill-to-Downtown plan implementation, including an affordable housing component for 222 Lafayette Street as well as the full reopening of Columbus Avenue, addressing a longstanding disconnect and inconvenience to neighborhood residents.

**Innovation Sector:** In 2016, the State of Connecticut announced a competitive, multimillion-dollar “Innovation Places” grant program to fund initiatives in select communities that will make them even more creative places to live, work, and start a business. In June 2017, New Haven’s coordinating entity, the Elm City Innovation Collaborative (ECIC), secured a \$2 million grant each year for the following three years (for \$6 million total) from CTNext. Over the past couple of years, ECIC (now known as the New Haven Innovation Collaborative) has supported projects to enhance the city’s innovation ecosystem, with focuses on bioscience, technology, and innovation/community connections.

**Holiday Tree Lighting:** OBD and DCA collaborated with New Haven Festivals, Inc. to promote the annual Holiday Tree Lighting.

#### **D. Improving New Haven’s Global Competitiveness**

**Economic Development Strategy:** OBD pursues short- and long-term strategies to position New Haven for future growth. For example, to support development of the Yale-New Haven Health Neuroscience Campus, it commissioned a sector strategy to look at potential business opportunities in patient care, bioscience/pharma, and consumer markets. OBD also partners with the EDC and BioCT to support lab space development in New Haven.

**Tweed-New Haven Airport:** OBD continues to work with Mayor Elicker to address Tweed’s need for more commercial air service while balancing it with City and neighborhood concerns with regard to transparency, financial stability, community benefits, and environmental stewardship. OBD staff is also working with Tweed as it crafts a new Master Plan to identify capital improvements related to air service development, safety, and coastal resiliency.

**Union Station Transit-Oriented Development:** In September 2020, the State of CT signed a letter of intent with the City establishing a new partnership agreement designed to launch a new era in managing the two State of Connecticut-owned rail stations in New Haven. The terms of the partnership include operations at Union Station and State Street Station, capital improvements to the Union Station Campus, and other improvements contemplated for the station area. Under the letter of intent, a new lease and funding agreement will be established between the Connecticut Department of Transportation and the City to last 35 years, with two ten-year extension options, that will allow the city (through Park New Haven) to lease and operate the Union Station Transportation Campus and

staff the partnership. OBD will continue to provide staff support on crafting the new lease as well as the design of the new garage and other capital improvements.

## **PERFORMANCE INDICATORS**

<b>Performance Indicators</b>	<b>Actual FY 2019-2020</b>	<b>Projected FY 2020-2021</b>	<b>Goal FY 2021-2022</b>
City resident unemployment rate	5.4%	9.6%	7.0%
Citywide commercial property vacancy rate	16.3%	17.0%	16.0%
Number of small business start-ups in the city	274	350	400
Number of SCD-registered small-business and MBE-construction contractors	135	175	170
Number of small-business and MBE-construction contractors served in-person by the SCD program	327	400	425
Rate of City construction contracts awarded to non-women-owned small-contractor MBEs	21%	25%	25%

## **FY 2021-2022 GOALS/INITIATIVES**

In addition to direct responses to the pandemic and an important emphasis on the continuity of department programs and essential services, 2021 will focus specifically on economic recovery for small businesses and the residents dislocated from jobs in 2020. Key focus areas are: workforce ladders connecting New Haven residents to the innovation economy and current job opportunities in partnership with New Haven Works, the Workforce Alliance, and academic partners; a climate awareness approach to new development through sustainable practices; and supporting efforts to build affordable housing in the city and throughout the region. The value of places will continue to be emphasized through cultural equity, outdoor experiences and vibrant commercial districts.

### **A. Attracting and Retaining Quality Investment**

- Finalize design and initiate construction of Downtown Crossing Phase 3
- Finish Mill River CDBG-DR coastal planning project and begin implementation
- Work with City Plan to resubmit Mill River and River Street MDPs to Board of Alders for approval
- Continue Mill River Planning Study implementation, including monitoring of United Illuminating's English Station cleanup, Mill River Trail development, and beautification efforts.
- Continue implementation of Wooster Square Planning Study though interim improvements on Olive Street to connect Farmington Canal Phase IV with Water Street and site conceptual designs for re-alignment of State Street.
- Pursue state and federal grants to continue and complete stabilization, environmental assessment, remediation, abatement, and redevelopment of River Street properties for potential redevelopment
- Assist LCI and City Plan with ongoing revitalization of Dixwell Avenue including landmark development proposed by ConnCORP for Dixwell Plaza, as well as lease negotiation for Hill Health Center's relocation to Q-House and redevelopment of 316-340 Dixwell Avenue.
- Address longstanding dormant agreements at 433 Chapel Street, 1198 Chapel Street and 340 Dixwell Avenue in partnership with LCI.
- Support developer's efforts to create apartment building/extended-stay hotel at 85 Elm Street
- Support redevelopment of James English Building at 105 Court Street/418 State Street
- Work with developer to create condominiums at former Lehman Printing site at 191-199 Foster Street
- Support redevelopment of former CAA building at 781 Whalley Avenue/50 Fitch Street



- Work with buyer of 245 Forbes Avenue and adjacent properties to complete cleanup and renovation project and relocate electrical contracting and other businesses there
- Work with LCI and community stakeholders to move forward with long-term plans to relocate the Police Department headquarters from Union Avenue and redevelop the site
- Support Shubert with next phase in financing capital improvements
- Work with various external stakeholders to create an overall community-led plan for inclusive and shared economic growth

## **B. Developing Local Jobs and Businesses**

- Small Contractor Development:
  - Introduce construction technology software, electronic bidding, and electronic invoicing
  - Launch Green and Sustainability workshops and initiatives
  - Develop and implement Health Care Facility construction training
  - Implement Patient Safety in Hospital construction training
  - Enhance and monitor vendor online registration for bidding
  - Establish user friendly “How To Bid” web page
  - Continue to hold project specific workshops and informational sessions
  - Connect small- to mid-sized minority-, resident-, and woman-owned business enterprises with opportunities to work on projects in New Haven
  - Continue collaborating with developers to create MBE/WBE project participation opportunities
  - Provide the latest information and training on safety regulations, labor laws, certifications, and project specific requirements
  - Increase community outreach
- Continue and expand SBRC efforts to assist New Haven small businesses and entrepreneurs to create, locate, and expand their businesses in the city;
- Continue partnership with New Haven Works, Southern Connecticut State University on the bioscience career ladder and explore deeper articulations with Gateway Community College and New Haven Public Schools.
- Implement workforce development grant in partnership with EDC and IKEA.
- Support STEAM program development at NHPS with specific focus at Career HS and Hillhouse HS career programs and Perkins grant support.
- Continue working with LCI and “Main Streets” volunteers in three commercial corridors (Dixwell, Grand, and Whalley Avenues) to identify, design, and implement neighborhood economic revitalization projects
- Secure funding and necessary approvals to partner with CitySeed to begin construction of a commercial kitchen business incubator
- Initiate a new buy-local source program supporting small start-ups and mid-size businesses using brokerage approach.

## **C. Revitalizing New Haven’s Neighborhoods**

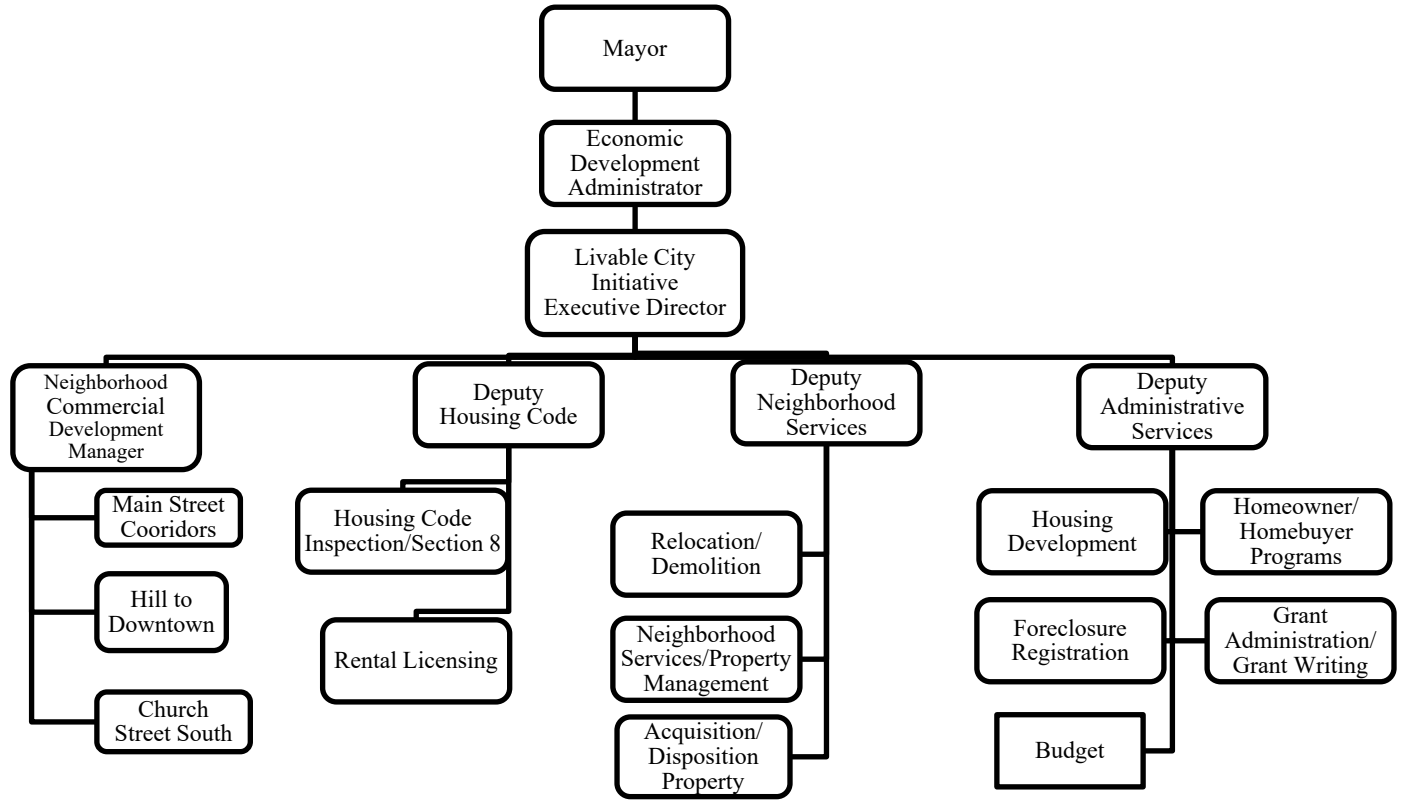
- Collaborate with Newhallville stakeholders (and possibly the Town of Hamden) on a possible Upper Dixwell streetscape improvement and/or high-speed broadband internet project
- Continue working with NXTHVN to promote neighborhood arts production and education programming
- Work with St. Luke’s Development Corporation to construct a mixed-use project on Whalley Avenue
- Assist LCI and City Plan to finalize conceptual planning and RFP to secure a suitable redevelopment plan for the former Strong School site at 69 Grand Avenue
- Continue work with the Science Park Development Corporation on the future plan for Tract A and master planning for the existing campus.

- Continue implementation of the Long Wharf Responsible Growth Plan, including focus on redevelopment of former Gateway Community College.

#### **D. Improving New Haven's Global Competitiveness**

- Continue efforts to grow medical district at Downtown Crossing and revitalization of Science Park.
- Support reopen of Downtown New Haven through public health and marketing campaigns in partnership with Town Green, local businesses and property owners.
- Support tech transfer and new development in key economic sectors: bioscience, food, health care/tech, and quantum science
- Establish a stronger presence at regional, national, and global trade expositions to both support Connecticut businesses and establish relationships with prospects in part through EDC and Advance CT.
- Partner with Yale for local presence at key events such as the Economic Development, Innovation and Real Estate events.
- Gain aldermanic approval for new Lease and Funding Agreement at Union Station and begin work on capital improvement program.
- Support Tweed-New Haven Airport on development of new master plan and related air service development initiatives
- With Mayor's Office and CAO, launch citywide effort to expand broadband access to provide higher quality internet service at affordable pricing to New Haven residents and public school students.

**747 LIVABLE CITY INITIATIVE**  
**ARLEVIA SAMUEL, INTERIM EXECUTIVE DIRECTOR**  
**165 CHURCH STREET, 3<sup>rd</sup> FLOOR**  
**203-946-7090**



**MISSION / OVERVIEW:**

The mission of the Livable City Initiative (LCI) is to develop and implement an innovative and balanced approach to promote, grow and sustain our neighborhoods while creating a sense of community throughout the City of New Haven.

**FY 2020-2021 HIGHLIGHTS**

➤ **Housing Development**

**Thompson/Winchester Homeownership Phase 1 Project:** The Project consists of the construction of new multi-family homeownership units on Thompson Street between Winchester Avenue and Newhall Streets and along with Winchester Avenue between Starr Street and Division Street in the Newhallville neighborhood. The Project encompasses the redevelopment of thirteen (13) city owned vacant lots to be subdivided for the construction of (9) new structures all available for sale to homeowners. The total Redevelopment Project Phase One will encompass two (2) city blocks and a total of eighteen (18) net new units to include nine (9) homeownership units and nine (9) rental units. To enhance the development, the project includes the development of a community park with amenities located at 506 Winchester Avenue. DOH funding is in place and construction commenced in February 2020 completion is at 95% turnover by end of February 2021.

**Judith Terrace Phase 2- City of New Haven:** City of New Haven is Owner/Developer of a homeownership development consisting of the construction of 2 single family homes on Riverview at top of Judith Terrace. The project is completed and sold to End-Buyer.

**Ashmun/Canal Project:** 1.5-acre parcel strategically located next to Science Park and Monterey Homes. R&J Development Advisors has been selected and approved to build 150 units of mixed income rental units with a retail component.

**49 Prince Street – RMS Hill to Downtown:** 30 units of safe, affordable rental housing in the Hill-to-Downtown area. Gut rehabilitation of the Welsh Annex School. DOH funding of \$2.7M, CDBG \$500,000 complete pre-development activities interior

**216 Congress Avenue – RMS Hill to Downtown:** New construction approx. Total Development Costs \$19M Total Development Costs; Total 90 new rental units; 30 affordable units of which 10 HOME Assisted; HOME conditional commitment \$500,000 pending until financing is secured by RMS; DOH funding \$2.25M and private equity

**Beulah Land Development Corporation: Orchard Street Phase III:** Three (3) units of housing at the following locations: 722 Orchard Street (Rehab) and 684 Orchard Street (New Construction). The project consists of CDBG costs for the pre-development and construction of 722 Orchard Street and 684 Orchard Street, a mix of rehabilitation and new construction. 722 Orchard St – Rehab was completed and sold to End-Buyer in October 2018. 684 Orchard - New Construction completed and in process of selling to end buyer.

**Beulah Land Development Corporation: – 253-255 County Street:** Rehabilitation of 2 family structure completed and sold December 2019. Funding was used for predevelopment costs for the rehabilitation of the property located at 253-255 County Street, a 2-unit home.

**Habitat for Humanity**–New Construction/Rehabilitation of acquired property located at 39 Elliott Street, 24 Glenhaven Road, and 631 Ferry Street which provided three (3) homeownership units for low income homebuyers.

**NHS-Historic Homeownership Rehabilitation Project: Phase 1:** 207 Edgewood Avenue, 19 Lilac Street, 609 Winchester Avenue, and 662 Winchester Avenue. Phase I will include gut Rehabilitation for homeownership of each property. Completed and sold to End Buyer in mid late 2019. **Phase 2:** 389 Huntington, 161 Ivy Street, 278 Newhall Street, 29 Stevens Street. Project will include complete gut rehabilitation for homeownership of each property; construction commenced and due to complete by end of 2020.

➤ **Residential Loan Programs: FY 20-21 (7/1-12/31)**

- ✓ Total Expended to Date All Programs - **\$ 329,461.00**
- ✓ Total Units Assisted to date all Programs – 68
- ✓ Total Loans to Date (7/1/19-12/31/19)
  - Intake 47
  - Closed 28
  - Withdrawn 0
  - In Process 19

- **CASTLE Program:** The City of New Haven Coronavirus Assistance and Security Tenant Landlord Emergency Program (“CASTLE”), will assist tenants and homeowners in New Haven who have experienced income loss due to Covid-19 and are experiencing housing insecurity. The program launched on September 2, 2020 to the City of New Haven residents and funded through CDBG CARES Act.

- ✓ Total Expended to Date All Programs - **\$21,000**

- ✓ Total Units Assisted to date all Programs – 7
- ✓ Total Loans to Date (9/2/20-12/31/20)
  - Intake 530
  - Closed 7
  - Withdrawn 134
  - No Response 353
  - In Process 36

### **FY 2021-2022 GOALS /INITIATIVES:**

**The goal is for all residents to thrive. To thrive, all residents need safe and stable housing. The following objectives/initiatives will provide the path to safe and stable housing:**

- Landlord Certification Class in training landlords how to be landlords and the health and safety protocols to keep their tenants and property safe.
- Create new homeownership units in a strategic approach to development through new construction on City owned vacant properties for working families. In FY 2020-21, the following projects will move from Predevelopment to Construction
  1. **Thompson/Winchester Homeownership Project Phase 2:** Commence construction on City-owned properties that will be redeveloped for homeownership units in the Newhallville neighborhood.
  2. **596-598 George Project:** Complete phased rehabilitation to preserve an historic building for homeownership with rental units.
  3. **177 Winthrop Avenue** – City of New Haven (Owner/Developer) gut rehabilitation into 2 family (2<sup>nd</sup>/3<sup>rd</sup> Floor Owner units with 1<sup>st</sup> Floor Rental; Design Phase
  4. **455 Howard Avenue** – Hill South Management Team partnership – new construction 2 family homeownership structure; 2<sup>nd</sup>/3<sup>rd</sup> floor combo unit. Design Phase
  5. **Ashmun/Canal:** City owned parcel LCI will negotiate agreement with selected developer, RJ Development, for mixed use mixed income development with rental and possible homeownership and communicate to Board of Alders for approval.
  6. **Union Square Redevelopment:** Partnership with New Haven Housing Authority and Northland Development Corporation to provide affordable and market rate housing on former site of Church Street South.
  7. **188 Bassett Street:** for economic development wealth building initiative build out.
  8. **Antellian Manor:** New construction of 31 units affordable units.
  9. **Strong School:** Work in partnership with community to revitalize vacant Strong School on Grand Avenue.
  10. **Park Place Homes a/k/a Kensington Square Phase II-** The Community Builders: The property is subsidized by a Section 8 HAP contract until 2023 for all 120 units (15 New Construction/105 Rehab). Resident services are located on site at the community center. The project is in the Dwight neighborhood near downtown, bus lines, parks and community services facilities including Yale New Haven Hospital (St. Raphael Campus). Financing committed. Estimated TDC \$30M. DOH to fund Pending closing;
  11. **Neighborhood Housing Homeownership Phase 3:** 161 Ivy St., 266 West Hazel St and 260 West Hazel St (pending acq); 83 Butler, 44 Lilac St, 198 Bassett St (all pending acq); New construction homeownership; pre-development; financing stage
  12. **306 Dixwell Avenue: Daycare Center** – conversion of mixed use 2 family residential to a 24-hour daycare center.
- Preservation and rehabilitation of existing housing stock serving low, moderate, and middle-income persons and families
- Acquisition: Seek and secure authorization to expand real estate owned (REO) portfolio through the purchase of properties for rehabilitation as homeownership units and/or acquisition of liens.

- Acquisition, Relocation, Demolition and Disposition activities in support of eligible activities that support the City's priorities;
- Stabilization of neighborhoods through the enforcement of property maintenance, code enforcement and anti-blight efforts;
- Improvements to or development of public facilities which further the City's overall Consolidated Plan and development efforts in regard to the City's low, moderate, and middle income children, the elderly, persons with disabilities and those with special health care needs;
- Planning in support of the City's overall Consolidated Plan and development efforts.
- Ongoing support for neighborhood commercial districts through technical support, leasehold assistance program and site-specific development.

### **PERFORMANCE INDICATORS:**

CITY OF NEW HAVEN, LCI CONNECTICUT							
OPERATING INDICATORS BY FUNCTION/PROGRAM							
Performance Indicator: Livable City Initiative	FY 2020	FY 2019	FY 2018	FY 2017	FY 2016	FY 2015	FY 2014
# of Referrals as to Blight	2200	3,175	2,750	9,957	23987	52	11628
# of Blight Notices	130	142	150	190	76	52	48
# of Blight Citations	25	30	35	24	16	18	25
# of Blight Foreclosures	5	5	6	10	3	2	8
# of Community Meetings Attended	205	215	220	201	235	235	227
# of Blight Referrals Addressed	2000	2,150	2,750	9,854	2358	2275	2410
# of Vacant Homes Monitored	424	452	504	515	519	601	630
# of Foreclosed Properties Registered	250	384	519	510	235	811	545
# of Tons of Trash Removed	250	227	225	239	251	240	243
# of Properties Maintained	173	194	210	190	203	215	210
# of Liens Placed as it relates to Property Maintenance	35	56	35	81	69	101	45
# of Properties for Sale	185	220	206	190	203	215	224
# of Properties Sold	20	16	6	15	12	21	14
# of Properties Displaced due to Fire	20	5	20	8	7	17	7
# of Properties Displaced due to Code	10	9	48	11	13	14	11
# of Persons Temp Relocated Fire	40	25	11	13	21	37	3
# of Persons Temp Relocated Code	25	26	1	25	39	26	10
# of Persons Permanently Relocated	30	32	59	56	67	83	16
# of Liens Placed as it Relates to Relocation	10	7	6	7	8	4	7
# of For Profit Community Partners	8	8	8	7	6	6	6
# of Not-For-Profit Community Partners	16	17	17	17	17	17	17
# of Projects in Development	20	24	38	29	24	21	23
# of Units in Development	1289	629	856	421	594	356	436
# of Rental Units Completed	94	160	99	66	45	39	45
# of Homeownership Units Completed	50	47	35	7	41	60	39
# of Individuals Completing Post Purchase/Homeownership/Counseling	29	17	17	22	19	0	32
# of Down Payment Loans	29	17	17	22	19	16	14

747 Livable City Initiative

# of Energy Improvement Loans	17	24	7	17	23	21	22
# of Elderly/Disabled Emergency Repair Loans	2	2	4	7	7	8	9
# of Referrals as it Relates to Code Enforcement	6630	9234	6205	5147	5180	4747	4473
# of Cases Open	790	686	695	553	897	901	582
# of Inspections per FY	6630	9234	6205	5147	5180	4747	4473





## SECTION IV-CAPITAL PROJECTS



## City New Haven Capital Improvement Program

The Capital Improvement Program (CIP) is designed to identify and finance capital assets of the City, which have a significant value and a useful life greater than one year. City capital assets include acquisition or maintenance of fixed assets, such as land, buildings, and equipment, technology, rolling stock (i.e., vehicles, lawnmowers, etc.), furniture, capital leases and other capital expenditures under Governmental Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP).

In fiscal year 2019-20, the City instituted a policy of bonding for two years of capital improvement projects. The City developed the two-year bonding policy to streamline services and reduce cost for taxpayers. In keeping with the current initiative, the City has continued to carefully evaluate CIP to reduce the City's debt service.

### Two-Year -Capital Bonding

CIP has been reduced to operate within the City's financial constraints. Accepted projects in the FY2022 CIP were vetted to ensure that they are consistent with the City's goals and to maintain fiscal responsibility.

The City will maintain a lean CIP and demonstrate continued fiscal prudence. Existing authorizations will be utilized for projects that currently are underway and new authorizations will be limited to those that are required and can be afforded. The Mayor's fiscal year 2021-2022 budget is requesting a total of \$60.0M in City bonding, which is a reduction of \$10.7M when compared to fiscal year FY2019-20.

<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>
\$58.4M	\$70.7M	\$0.00M Off Year	\$60.0M

The advantages to the City of a two-year bonding program for CIP are as follows:

- Savings of \$500,000 to \$700,000 in borrowing cost in the **off year**.
- Interest savings on the borrowing (\$100,000) to the general fund in **off-year**.
- Soft Cost Savings (280 hours to develop the Capital Budget by City Staff) and increased productivity of City Staff.
- Achieve a State of Good Repair (SOGR) in critical areas of the City (example: BOE IT) impacting operational cost and increased service to the residents.

**Off-Year** = Year City does not borrow money

## **Rolling Stock Committee**

- The City of New Haven established a vehicle purchasing committee to evaluate the purchase of Rolling Stock (vehicles, equipment, and capital repairs). The purpose of the committee is to maximize utilization of the current City fleet and use technology software and data to determine replacement schedules. Decisions are made based on conditions of the vehicles at time of purchase and may change based on equipment failures or another vehicle damage.

### **Capital Projects Budget Introduction**

The Capital Improvement Plan (CIP) of the City begins with departmental requests to Management & Budget identifying individual projects and providing an estimate of the cost and justification of the project. The departmental requests are transmitted to the Capital Projects Committee composed of the Controller, two members of the Board of Alders not from the same political party, a member of the City Plan Commission appointed by the Mayor, the City Planning Director and four members appointed by the Mayor whose terms run concurrently with the Mayor's.

The Capital Projects Committee reviews and evaluates departmental requests and recommends a Capital Improvement Plan to the Mayor not later than February 15th of each year. The Mayor shall prepare and submit a Capital Budget to the Board of Alders as part of the annual budget submission. After a public hearing, the Board of Alders adopts an ordinance appropriating funds for projects. The Capital Budget is primarily used to finance improvements with an average life of five years or more as well as large-scale permanent improvements. Regular capital improvement programs for the maintenance of City streets, sewers, parks and for purchases of major equipment are also financed through the Capital Budget. Capital Budget funding comes from three primary sources: City general obligation bonds/notes, State grants and Federal grants.

In compliance with the requirements listed in the City ordinances and the City Charter, the Fiscal Year 2021-22 Capital Projects Budget consists of the following:

- I. FY 2021-22 Capital Projects Narratives which provide a description of the approved projects to commence in FY 2021-22.
- II. FY 2023-26 Capital Improvement Program. The FY 2021-22 Capital Budget request is the first year of the 2022-2026 Capital Improvement Program. Years 2022-23 through 2025-26 of the Capital Improvement Program represent planned budgetary authorizations only. Annually the five-year improvement

program is revised, and the Board of Alders appropriates the first year of the program as the City's Capital Budget.

- III. Appropriating Ordinance #3 is comprised of Sections I, II, III, IV, V and VI. Section I is the issuance of up to thirty-year debt, Section II is the issuance of ten-year debt, Section III is the issuance of five-year debt, Section IV is for funding sources other than City Bonds, Section V is for description changes and Section VI is for refunding bonds.
- IV. Appropriating Ordinance #4 is an ordinance authorizing the issuance of General Obligation Tax Anticipation notes and/or General Obligation Grant Anticipation notes.
- V. The Statement of Debt Limitation as of June 30, 2020 of the City's annual audit is prepared by RSM US LLP. The City is limited by State Statute Section 7-374(b) to incurring indebtedness in any of the following classes in amounts which will not cause the aggregate indebtedness in each class to exceed the factors stated below times total tax and tax equivalent revenues for the most recently completed fiscal year.

<b><u>Category</u></b>	<b><u>Factor</u></b>
General Purpose	2-1/4 times base
Schools	4-1/2 times base
Sewers	3-3/4 times base
Urban Renewal	3-1/4 times base
Pension Bonding	3 times base

## FISCAL YEAR 2021-22 CAPITAL BUDGET

### 132 CAO/MANAGEMENT AND BUDGET ROLLING

#### STOCK/EQUIPMENT PROGRAM:

##### **2201 Rolling Stock:**

**City Bonding: \$3,000,000**

**Maturity Year: 5YR**

Funds will be used for the purchase of rolling stock, equipment, technology equipment and accessories related to the purchase of rolling stock. These funds will also be made available for capital eligible repairs to rolling stock due to wear and tear, accidents, or other damage.

The City established a vehicle purchasing committee to evaluate the purchase of rolling stock (vehicles, equipment, and capital repairs). The purpose of the committee is to maximize utilization of the current City fleet and use technology software and data to determine replacement schedules. Decisions are made based on conditions of the vehicles at time of purchase and may change based on equipment failures or another vehicle damage.

The committee will consist of the Budget Director, Chief Administrative Officer, Controller, and Fleet Managers of Public Works and Police.

The process for purchasing new or replacement rolling stock will consist of all departments bringing their request to the vehicle purchasing committee for review prior to requesting quotes from dealers. Public safety agencies (Police, Fire and Public Works) will take priority when a request is submitted to the committee.

Through various conferences with departments during fiscal year 2020-21 and the fiscal year 2021-22 budget process, requests include but are not limited to:

**Police Department:** The Police Department will continue the replacement plan of replenishing the Police vehicle fleet and any necessary equipment/accessories. The 24/7/365 operation places a very heavy demand on all our Police vehicles and our officers need to be able to respond to calls in a safe vehicle. There is existing and continual wear and tear on Police vehicles; maintaining a reasonable schedule of vehicle replacement will increase both officer and public safety Police fleet includes patrol cars, tow trucks, command vehicles, and other necessary vehicles for the Police Department.

**Fire Department:** Funds will be used for the purchase of replacement vehicles/apparatus to Fire Department. The fire department will also look at replacing some of the EMS and administrative fleet.

**Parks and Public Works:** This is required funding in support of a viable and comprehensive vehicle replacement program. Public Works' ability to provide services in an effective and efficient manner is dependent on a fleet of vehicles and other equipment. This funding reinforces a modified 5-year vehicle replacement program adapted to meet current Departmental needs.

Parks and Public Works rolling stock request promotes an orderly system of purchasing and funding standardized vehicles and heavy equipment. The existing replacement program supports current and future departmental requirements. The primary objectives are consistent with controlling overall costs of operating and sustaining the municipal fleet, maintaining vehicles and equipment in a manner that extends their useful life, monitors the growth of the size of the fleet and accurately budgets for maintenance and replacement costs.

**Library:** The Library is requesting to purchase a maintenance van for Library facilities. The Library facilities personnel maintains the various Library branches. Services include building maintenance to exterior maintenance. Personnel need a reliable vehicle to adequately maintain the equipment needed to perform services.

**Education:** These funds will be used to upgrade and replace vehicles for various departments as they become antiquated or unsafe and beyond their useful life. The following is the list from our 10-year vehicle replacement program of current vehicle needs.

- A. Food Service truck
- B. Security passenger vehicle. (2) SUVs
- C. Tradesman vans (5)
- D. Snow plowing vehicles. (2) pickup trucks

Additionally, The BOE would like to do a comparison of leasing vehicles with a maintenance package as compared to owning our fleet. With the food service, warehouse, and trades vehicles we can estimate annual mileage and fuel needs accurately then we will have a baseline to compare our ongoing maintenance costs and usage compared to a lease program. The facilities department has a 10-year vehicle replacement plan that rotates old, end of life, antiquated or unsafe vehicles out of use.

## 131-MAYORS OFFICE/TECHNOLOGY/ENGINEERING:

### **2202 Municipal Broadband Network:**

**City Bonding: \$1,000,000**

**Maturity Year: 10YR**

The City of New Haven's Digital Inclusion Plan proposes collaborating with existing public sector, private sector, and nonprofit digital literacy programs to create a new communication infrastructure for digital access. An estimated 18,500 households in New Haven (37%) do not have a high quality, wired connection to the internet. Although COVID-19 has recently highlighted the need for fast, reliable internet, the digital divide is neither new nor will disappear with a return to normalcy.

The City is undertaking a master planning process for a city-wide fiber network. A pilot network installation would serve as an important proof-of concept for a city-wide investment and rollout. The pilot would seek to accomplish the following goals:

- Establish a municipal fiber network in underserved neighborhood(s)
- Focus on connectivity for school-aged children
- Refine the network plan for full implementation
- Develop maintenance operations plans with ability to scale for a city-wide network

The funding allocated is to begin the process of ideas and implementation for potential strategies and partnerships leveraging the best of public and private sources to expand affordable, high-speed broadband services to New Haven residents. These options may range from new products and pricing, new service options with discounted rates, or other innovative approaches employing established or emerging technologies for fiber implementation.

Capital funds will be used for Hardware, software, planning/design, training, 1st year licensing, data conversion, project management, legal/consulting and any and other associated cost necessary for this project



## **137/138-Finance \Information Technology:**

### **2203 Software:**

**City Bonding: \$100,000**

**Maturity Year: 5YR**

There is a constant innovation of technologies software. As software continues to evolve, streamline and improve every aspect of operations, the City must keep up with new purchases, upgrades and development of the City's current software applications, and/or communication systems. This capital funding helps the City take advantage of software that will improve departmental practices, save time, and save money as new options are introduced. Capital funding includes hardware, software, planning/design, training, 1st year licensing, data conversion, project management, legal, consulting and any and other associated cost necessary for this project.

Projects include, but are not limited to:

- Replace fleet management software at Parks/DPW, PD and FD to provide asset information and fleet management for city vehicles
- Replace and standardize fuel management software
- Replace outdated vehicle tracking software for city vehicles
- Continuation of upgrade of City website

Capital funds will be used for hardware, software, planning/design, training, 1st year licensing, data conversion, project management, legal/consulting and any and other associated cost necessary for this project.

### **2204 Network:**

**City Bonding: \$100,000**

**Maturity Year: 5YR**

Upgrades are required for improved network performance, reliability, and improved infrastructure. This project plans, designs, and implements upgrades to the existing network to ensure that the City has a current and robust computer network.

Improving the network will improve software application performance, future connectivity needs from vendors, and improve connectivity for City residents.

Upgrades include, but are not limited to:

- Firewall replacements for main and secondary data centers
- Switch replacements / upgrades and additions
- Network wiring and expansion
- Server upgrades

Capital funds will be used for hardware, software, planning/design, training, 1st year licensing, data conversion, project management, legal/consulting and any and other associated cost necessary for this project

**2205 Information and Technology Initiatives:**

**City Bonding: \$2,800,000**

**Maturity Year: 5YR**

This Information Technology capital budget emphasizes on planning for long-term technology infrastructure by utilizing cost-effective and modern technological solutions. By outlining effective management of the technological infrastructure, a strong emphasis can be placed on both external and internal customer services and departmental efficiencies. The City relies on its information and technology systems and infrastructure to help manage the City's core responsibilities. The technology infrastructure builds and operates the City's communications and computing assets, which include the City's equipment (computers, tablets, laptops, etc.), telephone system, network, servers, software, e-mail systems, and other IT areas.

The requested funds will be used for the continuation of the City's effort in maintaining and upgrading the City information and technology infrastructure.

The funds will be used for, but are not limited to:

- Expansion of the City's data, voice, and storage network infrastructure - servers, network routers and switches, enterprise storage, network operating systems, network management software
- Equipment - Surface Pros, tablets, printers, desktops, scanners, office software suites and development software
- Capital technology consulting services, technology equipment, disaster recovery, and other hardware, software, and equipment costs as needed

Projects for this account include, but are not limited to:

- Migration of Skype for Business to Microsoft Teams phone system
- IT infrastructure security assessments and improvements
- Funds for additional data center build out to support Public Safety
- Expand Storage Area Network
- Wireless Access Points to continue to expand coverage
- Cameras to replace old analog cameras, install new or replace broken cameras to fully cover City buildings (internal and external) and provide cameras for critical public safety coverage
- Gas pump replacements (DPW, PD, FD) and gas boy replacement

- Continue to build out S2 Door Access to IT data closets and remote locations
- Expand GIS ESRI capabilities to provide more visual data to employees and public
- Expansion and build out of virtual desktop environment
- E-Ticket implementation for Public Safety

Capital funding includes hardware, software, planning/design, training, 1st year licensing, data conversion, project management, legal, consulting and any and other associated cost necessary for this project.

**2206 Police Technology:**

**City Bonding: \$100,000**

**Maturity Year: 5YR**

Police technology is important to keep pace with expanding technology requirements for public safety. Funds will be used to update current and acquire new or replace aging information and technology needs for Police Department and to maintain technological standards and keep pace with ongoing system software upgrades and enhancements, The City must purchase technology needs for the Police Department to maintain this technology refresh cycle for critical systems to ensure the safety of its officers and the delivery of police services to the community.

As the City continues to upgrade One Union Avenue, the firing range, sub-stations, and Police vehicles, new capital needs are required. Police capital technology needs include, but are not limited to:

- Wireless and network upgrades for Police Sub-Stations
- Desktop and laptop equipment replacement
- New purchase or replacement of aged in-car laptops and/or MDT for Police vehicles
- Server, UPS, and other network upgrades or replacements

**2207 Fire Technology:**

**City Bonding: \$100,000**

**Maturity Year: 5YR**

Funds will be used to update current and acquire new information and technology needs for the Fire Department. Capital funds will be used for hardware, software, licensing, planning/design, training, data conversion, project management, legal/consulting and any and other associated costs necessary for this project.

Services and purchases include, but are not limited to:

- Wireless connectivity for fire stations
- Desktop and laptop replacements
- Upgrade of Fire communication systems and firehouses
- Other networking solutions of fire stations
- UPS upgrade or replacement
- Rewiring of firehouses
- Any hardware or software associated with this project

### **2208 City-wide Digitization:**

**City Bonding: \$450,000**

**Maturity Year: 5YR**

Funds will be used for the continuation of the City-wide digitization and indexing of City records. Digitization is the process of converting information into a digital format.

Funds will be used to convert valuable physical records into digital records in Vital Statistics and the Health Department. This digital format can be called up on a computer and printed when needed or integrated into other software applications. The goal of digitization is to reduce paper cost and streamline operations through a digital platform that is easily accessible.

Capital funds will be used for hardware, software, planning/design, training, 1st year licensing, data conversion, project management, legal/consulting and any and other associated costs necessary for this project.

Projects for the next two years include, but not limited to:

- Health Department Vital Stats
- Health Department Nursing
- City Pension Office
- Continuation of Building, Inspection, and Enforcement Office
- Commission on Equal Opportunity

### **2209 Library Technology & Communications:**

**City Bonding: \$50,000**

**Maturity Year: 5YR**

The Integrated Library System (ILS) is a major piece of infrastructure that connects library patrons to collection and information sources. New and improved resources are acquired as the vendor improves functionality and the library system adds new

resources for the public. Ongoing management of networked services and Wi-Fi ensures that the public has consistent and reliable access to computers, digital resources, the Internet, and physical collections. The public depends on their public library to provide dedicated computer access with up-to-date hardware and software programs that allow for successful job searching, skills building, digital literacy and lifelong learning. The Library is obligated to comply with certain state and federal agency regulations, e.g., to maintain e-rate eligibility with the FCC.

Computers and associated hardware will be purchased as part of a life cycle plan to maintain efficient and productive usage for both public and staff. Network management and technology consulting services will oversee library managed network and Wi-Fi for the NHFPL library system. Consulting services will maintain compliance with cybersecurity standards.

Funds will be used for hardware, software, planning/design, training, 1st year licensing, data conversion, project management, legal/ consulting, and any other associated costs necessary to maintain and improve the library system's technical and communications infrastructure and capacity to meet public needs. Funds will cover upgrades to library technology infrastructure including the ILS and online catalog.

### **2210 Traffic and Parking Communications & IT Equipment:**

**City Bonding: \$50,000**

**Maturity Year: 5YR**

Funds will be used to improve the department's current IT infrastructure. These upgrades include, but are not limited to: traffic control technology, and license plate recognition on vehicles. The City has taken on the task of improving the way of finding parking, walking, and biking in New Haven. In addition to the flat, static signs for direction of public parking, the City has created an API of available parking through its parking contract and intends to display this parking availability at entrances to downtown to reduce circling and congestion. The department intends to improve online data management systems through integration of Veoci dashboards and work request tracking into the City's website. Included in this upgrade will be a resident communication system to update residents of Complete Streets project requests (i.e., speed humps).

## **152 – PUBLIC LIBRARY**

### **2211 Library Improvements:**

**City Bonding: \$800,000**

**Maturity Year: 10YR**

Library improvements are used for, but not limited to, the purchase, upgrade, and replacement of flooring, plumbing, electrical, HVAC, sidewalks, facades, painting, carpentry, furnishings, security and life safety systems, windows, roofs, and other infrastructure enhancements across all five library locations, including necessary architectural or engineering consulting fees.

Projects under this funding include, but are not limited to:

- LED Lepricon system - Ives theatrical lighting
- Roof replacement at Ives Library
- Gas piping at Fair Haven Library
- Replace VCT at Wilson
- Upgrade of flooring and other areas of Ives Library
- UV disinfectant system for Library branches
- Upgrade HVAC systems at the Wilson and Mitchell branch libraries. Cost-saving environmental controls will be expanded beyond Ives to the branches
- New cameras will be purchased and out of date analog cameras replaced to enhance visual coverage and security of library spaces
- Construction and renovations include a renovation project of the Young Minds and Family Learning space, decommissioning malfunctioning automated compact shelving units in the Closed Stacks, and ADA upgrades to the Men's restroom at the Ives Main Library
- Funds will be used for furniture replacements and upgrades across the system as required

## **200 – PUBLIC SAFETY COMMUNICATIONS**

### **2212 Communications System/Equipment:**

**City Bonding: \$800,000**

**Maturity Year: 10YR**

Funds will be used to improve Public Safety/Communications current network infrastructure and communication/IT equipment. This project will be implemented over a three to six-year period.

The current ten-position dispatch console equipment has been in service since May 2007. These funds include the cost to upgrade and replace all the electronic equipment with an IP – digital capable Motorola MCC7500 dispatch console system.

The eighteen-position dispatch console furniture has been in service since May 2007. These funds include the cost to upgrade and replace all this dispatch furniture equipment with new ergonomic dispatch center furniture.

Funds will be used to begin various stages of projects which include, but are not limited to:

- Microwaves.
  - The city's current public safety microwave system that transports (backhauls) the communications connectivity to all its radio system sites. The system has been in place since late 2006. Due to the critical nature of this system, it should be upgraded and replaced with new equipment.
  - The equipment would be replaced with current state of the art equipment with redundant links in two stages: four primary sites (East Rock, West Rock, Police HQ & K of C) and for the five secondary sites (Hard St, Yale Smilow, Payne Whitney, Lighthouse and Bella Vista).
  
- PSAP and Police Department Connection
  - Funds would be used to upgrade the main three channels of radio equipment have been in place since approximately 2007. This upgrade would provide better system coverage, encryption, and future ability of texting and GPS.
  - The Police Department has recently replaced all its aging portables and mobiles to the P25 digital platform. The Police Department recently added a channel for ESU, surveillance and Special Units utilizing the Traffic Departments UHF channel located at East Rock. The channel was modified to be a digital channel with encryption abilities for the Specialized Units.

- PSAP and Fire Department Connection
  - The two main channels of radio equipment have been in place since approximately 2005. There have been additional receiver sites added to the system since then (Hard St, Bella Vista, and Lighthouse). The infrastructure for channel one and channel two is due to be replaced.
  - The basic infrastructure for channel three and channel four was recently completed. These funds will be used to match all the receiver sites of the first two channels and for comparable devices required.

Funds will include for hardware, software, planning/design, training, 1st year licensing, data conversion, project management, legal / consulting and any and other associated cost necessary for this project.



## **201 – POLICE SERVICES**

### **2213 Radios**

**City Bonding: \$400,000**

**Maturity Year: 5YR**

Funding will be used to replace radios and other related communication equipment supplies and infrastructure upgrade needs. Funds may also be used to outfit cars with mobile device terminals and radios upon purchase of new vehicles.

Included in the funding for any related projects for the above category are planning/design, training, data conversion, project management, legal / consulting and any and other associated cost necessary for this project.

### **2214 Equipment:**

**City Bonding: \$700,000**

**Maturity Year: 5YR**

Purchase and replace necessary police equipment, including, but are not limited to: body armor vests, ballistic shields, emergency services unit equipment, training equipment, firing range equipment, traffic equipment and other types of officer safety equipment.

Included in the funding for any related projects for the above category are planning/design, training, data conversion, project management, legal / consulting and any and other associated cost necessary for this project.

### **2215 Body Camera, Dash Camera, and Weapons:**

**City Bonding: \$3,000,000**

**State Bonding: \$1,500,000**

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**Total Bonding: \$4,500,000**

**Maturity Date for City Bonding 5YR**

Funds will be used to purchase and replace necessary equipment, including, but are not limited to: conductive electrical weapons (CEWs), body worn cameras (BWC) and dash cameras. The Police Department entered a five-year contract for body worn camera equipment and maintenance that is expiring June 2022. The use of body worn cameras is already an NHPD policy, but the program will be expanded to include dash cameras by July 1, 2022, in accordance with Connecticut Public Act 20-1, An Act Concerning Police Accountability.

Funds will be used for hardware, software, planning/design, training, 1st year licensing, data conversion, project management, legal / consulting and any and other associated cost necessary for this project.

## **202 – FIRE**

### **2216 Fire Fighter Protective Equipment:**

**City Bonding: \$300,000**

**Maturity Date: 5YR**

Funds will be used to repair or replace personal protective equipment (PPE) for the fire department staff.

Firefighting PPE is an essential part of the gear used by the firefighters daily. It is recommended that the gear be replaced every ten years unless damaged by hazardous materials, which would require a replacement sooner. In addition, the department must maintain an inventory of replacement gear to be issued immediately when a firefighter's gear is damaged or contaminated. With the intent to fill thirty firefighter positions due to vacancies, there is an increase in the need for new PPE.

### **2217 Rescue & Safety Equipment:**

**City Bonding: \$200,000**

**Maturity Date: 5YR**

Funds will be used to replace and repair self-contained breathing apparatus, rescue ropes, and hardware carried in all apparatus. There is a dire need for self-contained breathing apparatus (SCBA) due to the projected incoming class. Funding will also be used for thermal imagers, rescue tools, and other rescue equipment carried on trucks, engines, squads, and a new incoming heavy rescue.

### **2218 Emergency Medical Equipment:**

**City Bonding: \$200,000**

**Maturity Date: 5YR**

Funds will be used to replace and repair life packs, AEDs, LUCAS machines, power loader stretchers, and for service contracts. There will be a purchase of 2-3 new LUCAS machines. Five AEDs are nearing their end of life and will require replacement along with fourteen other units which require maintenance. The service contracts assist with the maintenance of the LUCAS machines and life packs.

## **502 – ENGINEERING DEPARTMENT**

### **2219 Street Reconstruction:**

**City Bonding: \$2,300,000**

**Maturity Date: 20YR**

Funds are used for the design and/or construction of selected roads needing adjustments to configuration to improve the safe function of the road for all users. Highlighting efforts include design work for LOTCIP projects (state reconstruction), speed humps, bump outs, crosswalk enhancements, roundabouts and bike lanes on roads identified within the complete street's requests. Funds may also be used to purchase all necessary equipment, including but are not limited to, computer hardware or licensing software (AutoCAD, Auto Turn), or other Engineering supplies, services and goods as needed.

Complete Streets are the #1 requests received by Engineering and Transportation, Traffic, and Parking. Historically, the budget has supported 1-3 Complete Streets projects per year. The Cost/Benefit ratio in the new Complete Streets 2.0 program has been increased by an order of magnitude. The public benefit of increased safety for all users of the roads is very significant in terms of lives improved and catastrophic accidents avoided. Furthermore, these low-cost measures will reduce the planning and implementation time of these measures from years to months. Also, the Complete Streets 2.0 measures are more reliant on in-house resources instead of outside consultants and contractors and deliver a much higher value per dollar spent.

Finally, this funding supports the Department's efforts to bring in state and federal money for street improvements. The City has been quite successful in the past receiving a substantial amount of state/federal funding by having completed designs for projects awaiting funding, so that when funding does become available (often under compressed timetables) the City is well-positioned to get the funding versus other communities.

### **2220 Sidewalk Reconstruction:**

**City Bonding: \$2,300,000**

**Federal Bonding: \$300,000**

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**Total Bonding: \$2,600,000**

**Maturity Date City Bonding: 20YR**

Sidewalks are a vital public facility for knitting together neighborhoods and allowing the safe travel of people through neighborhoods. Sidewalks defects can lead to legal action, and a vigorous sidewalk replacement program can mitigate some of those expenditures. The Engineering Department has begun encouraging more

competition among sidewalk providers by including contractors from the Small Contractor Development Program. Engineering handles the larger sidewalk replacement projects while minor sidewalk issues are addressed by DPW. Sidewalks are consistently a very popular request from the public.

Funds will be used for designing, repairing and/or replacing sidewalks within the City. This work is based on condition surveys and priorities established by the City's Resource Allocation Committee. Funds may also be used to purchase all necessary equipment, including but are not limited to, computer hardware or licensing software (AutoCAD, Auto Turn), or other Engineering supplies, services and goods as needed.

**2221 Bridges:**

**City Bonding: \$1,500,000**

**Maturity Date 20YR**

Funding will be used for planning/design, project management, legal/consulting and any and other associated costs necessary for City bridges. Funding in FY21-22 includes the City's share to rehabilitate the Humphrey St. Bridge over the Mill River. Funds may also be used to purchase all necessary equipment, computer hardware or licensing software, rolling stock or other supplies and goods as needed.

Bridges are a very expensive and vital piece of City infrastructure. The continued investment in bridges to address the needs outlined in the Bridge Status Report is necessary to avoid both emergencies and sudden huge expenditures. The Humphrey St Bridge has been rated in "poor" condition by the CT DOT and requires some rehabilitation of its substructure.

**2222 Street Lights:**

**City Bonding: \$100,000**

**Maturity Date 20YR**

Street Lighting Capital Funds address the replacement and addition of street lighting, particularly in areas where lighting is on City-owned poles and fed underground. The funding will be primarily used to fund underground infrastructure work, LED conversions, and associated work.

Keeping street lighting poles and fixtures in good repair is both a safety concern and essential to the continued function of the system. The funding will ensure that the underground infrastructure in support of street lighting continues to be in good repair

**2223 Facility Rehabilitation/Repairs:**

**City Bonding: \$3,000,000**

**Maturity Date 10YR**

The Engineering Dept is responsible for technical support and execution of capital projects in non-BOE city buildings, including the Government Center. This funding is requested to support capital projects in City facilities, including roof replacements, HVAC upgrades, preventative improvements, and other physical improvements. Continuing focus will be deferred items in the fire houses. Funds may also be used to purchase all necessary equipment, Furniture, IT Infrastructure (including, but are not limited to, cameras, computers, security equipment, software, etc.), rolling stock and other engineering supplies, services and goods related to facility management, repairs and purchasing. Future work is expected to be consistent with building needs and repairs over time to ensure our government facilities operate efficiently and cost effectively.

Capital improvements are extremely important for City buildings, and years of less than adequate upkeep have created a significant backlog of facility needs. As Engineering continues to consolidate capital projects from all the constituent departments, the department will continue to update the facilities master plan to guide investment in the facilities and track their maintenance to ensure the longevity of the facilities.

**2224 General Storm:**

**City Bonding: \$500,000**

**Maturity Date 20YR**

This work provides for repairs to the City's drainage system. It includes catch basin repairs, manhole adjustments, drainage pipe replacements and outlet controls. This work includes updating of the City's aging catch basin systems, mainly consisting of old cast iron catch basins. These basins contain components that are often not stocked by contractors and are targets for thieves looking for scrap metal. Funds may also be used to purchase all necessary equipment, computer hardware or licensing software, rolling stock or other Engineering supplies, services and goods as needed.

**2225 Flood and Erosion:**

**City Bonding: \$700,000**

**Maturity Date: 10YR**

Flood mitigation is a central duty of the Engineering Department, and flood control measures are key to protecting the City's infrastructure and the assets of its residents and businesses. The funding requested enables the City to focus on smaller flood-related efforts that are important to continuing the work of flood mitigation and provides a contingency for several projects funded in the current fiscal year and the next fiscal year.

Flood issues remain in several areas of the City including Morris Causeway at Townsend Avenue, Middletown Avenue, Water St, Route 34, Union Avenue and several shoreline failures, including Criscuolo Park, Brewery Square and West River. Funds will be used to develop and resolve these issues. Proposed use of these funds includes a seawall preventative maintenance program and repairing and addressing various flooding issues. Funds will be used to purchase all necessary equipment, computer hardware or licensing software, or other Engineering supplies, services and goods as needed.

## **504 – PARK’S AND PUBLIC WORKS**

### **2226 Infrastructure Improvements:**

**City Bonding: \$1,000,000**

**Maturity Date: 20YR**

Funds will be used to repair and enhance park infrastructure. All projects are to protect existing infrastructure and improve user convenience, reduce current maintenance/operating costs.

### **2227 General Park Improvements:**

**City Bonding: \$700,000**

**Maturity Date: 20YR**

Funds will be used for renovation, repair and emergency upgrades to parks and park facilities. Annual work necessary to mitigate hazard and ensure quality neighborhoods include but are not limited to:

- Fence repairs
- Metal sign replacements
- Park furniture
- Trail work
- Vault repairs
- Masonry repairs
- Court upgrades
- Security Cameras and associated technology

### **2228 Trees:**

**City Bonding: \$1,500,000**

**Maturity Date: 20YR**

Funds will be used to plant, trim, and remove trees and renovate tree pits throughout the City. This includes, but is not limited to, tree work on New Haven Green, Aldermanic trimming, planting & tree pits, structural pruning, contract trimming and ash removals. Funds will also cover all associated costs with creating and maintaining a tree inventory and preventative maintenance plan.

### **2229 Lighting:**

**City Bonding: \$100,000**

**Maturity Date: 20YR**

Funds will be used for lighting repairs and upgrades for City Parks. This includes, but is not limited to, replacing existing lighting with LED high efficiency units which will reduce both electric cost and repair costs. Examples are new standard fixtures, replacement poles (for damage), painting existing poles (preventative maintenance).

**2230 Bridges Upgrades & Rehabilitation:**

**City Bonding: \$300,000**

**Maturity Date: 20YR**

Funding requests support annual maintenance to the three movable bridges (Chapel, Ferry & Grand) addressing unpredicted failures to bridge components and operational systems. Marginal repairs to the City's stationary bridges are integrated within these capital fund requests. Funding supports short term and long-term maintenance activities for the stationary and movable bridges. Goals remain for the provision of safe travel and safe operations of all City bridges.

**2231 Sidewalk Construction & Rehabilitation:**

**City Bonding: \$400,000**

**Maturity Date: 20YR**

Public Works continues its partnership with the City's Engineers office for the repair of isolated sidewalks (476 +/- miles). Program concentrates on scheduled repairs completed through a City standardized grinding process alleviating sidewalk differential. Funding addresses scheduled repairs and reduces the potential of trip and fall hazards and claims against the City.

**2232 Pavement Management & Infrastructure:**

**City Bonding: \$3,000,000**

**State Bonding: \$3,214,314**

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**Total Bonding: \$6,183,902**

**Maturity Date for City Bonding: 20YR**

New Haven's infrastructure is critical to the operation of the City. The Department of Public Work's Pavement Maintenance Plan proactively addresses road pavement deterioration systematically. The plan is built upon the principles of preservation and rehabilitation. Required funding supports a methodical program re-evaluated yearly to accommodate changing conditions and support other infrastructure projects. The existing pavement infrastructure maintained by Public Works persists as one of the most valuable assets within the City. Maintaining this asset in a cost-effective manner remains a high priority for Public Works. Objectives continue in identifying deficiencies and provide recommendations on repair. Funding remains critical to a successful long-term preservation program.



**2233 Refuse & Recycling:****City Bonding: \$200,000****Maturity Date: 10YR**

Funding will support the modification/replacement of the current refuse/recycling collection system and includes the continued purchase of toter supplies to qualifying residents. Funds are used for toter replacement (damaged, missing) and supports the City's bulk trash program in which large containers (20-30yd) are purchased.

**2234 Environment Mitigation:****City Bonding: \$100,000****Maturity Date: 10YR**

Environmental compliance requires funding in support of contractors, services, permits, testing and reporting as mandated by State and Federal regulatory agencies. It is necessary to monitor and maintain compliance with Federal, State and Local agencies.

The incorporation of hazard mitigation goals and priorities into capital improvement plans is an emerging best practice for achieving community resilience. Public improvements that are vital to community functioning and warrant careful assessment of hazard risk through the hazard identification and risk assessment process. Funds will be used for permitting, testing, maintenance, consultants, hardware/software and any other cost associated with environmental mitigation efforts.

**702 – CITY PLAN****2235 Coastal Area Improvements:****City Bonding: \$400,000****Maturity Date: 10YR**

In 2021-22 Budget, City Plan Dept is requesting funds for detail design and implementation of the following: comprehensive resiliency and coastal land use plan. Match for grants for detail and construction design of Long Wharf Plan elements including improving connectivity to adjacent neighborhoods and Union Station. Commission detail design of pilot section of Long Wharf linear stormwater park and multi modal greenway to be "shovel ready". Commission detail and construction design and implement public access amenities along Mill River, Quinnipiac River and West River.

Planning, design, engineering as well as federal, state, and local permitting and construction of public projects in the Coastal Zone, including projects identified in Hazard Mitigation Plan (HMP). Funds may be used to match or leverage federal,

state, and private grants such as CDBG-DR, or any other appropriate source. Project-specific activities for FY 21-22, include but are not limited to:

- Canal Dock Boathouse and kayak and transient Docks:
- Costs associated with additional project work at Canal Dock Boathouse / platform area. This includes any residual close out of the Boathouse and elements that are not yet constructed or require repair work, including transient docks, site and lot work, and associated design and engineering expenses.

Long Wharf Improvements, including over sheeting aging bulkhead at Long Wharf adjacent to the Canal Dock Boathouse. Repairs to city boat launches and other areas of public access on case by case basis. Coastal Easements and Public Access, including collecting easements, design and construction of shoreline stabilization and public access improvements to waterways including Mill River, Quinnipiac River and West River.

**2236 On-Call Planning:**

**City Bonding: \$500,000**

**Maturity Date: 10YR**

On-call services are needed to augment City Plan Department staff as the workload exceeds staff capacity and technical capabilities to perform the work in tight time-frames, often for concurrent projects. FY 21-22 projects include:

City Wide Comprehensive Zoning Code Amendments: (over 2 years). Funds to be used for outside planning and legal services to update the New Haven Zoning Code. Research and code amendments to include affordable housing as well as furthering updates to BA for commercial corridors, village districts and coastal management zone. This zoning update will include and consolidate various green ordinances in accordance with climate framework. All zoning amendments shall focus on equity and address health and racial inequity as well as climate justice.

Neighborhood / Strategic Plan: Funds to be used for annual effort to develop one neighborhood and/or strategic plans per year as a look ahead to the 2025 update to the Comprehensive Plan of Development. This will scale up and expand on current efforts underway at Strong School neighborhood catalyst plan (in collaboration with LCI) and River Street revitalization plan and Mill River MDP.

General On-Call: Funds to be used for task-specific technical services in the fields of architecture, landscape architecture, planning and engineering as needed to support City work and peer reviews, planning and design activities for preparation of developer RFPs for City-owned parcels and grant match for planning grants.

**2237 Route 34 East:****City Bonding: \$500,000****Maturity Date: 20YR**

Funds are required to match state and federal funds and for non-participating, non-reimbursable costs as well as project management for a multi-phase, multi-year project to convert portions of the former Route 34 highway stub to City streets and access roads. Phase II will construct an Orange Street crossing and Phase III will enable the 101 College St development and Temple Street crossing construction. Phase IV will complete the Temple Street bridge and other traffic improvements.

Funds are being requested for FY 21-22 to cover associated costs of additional project and construction management associated with design-build project delivery method employed for Temple Street Crossing or Phase 3 and Phase 4. These funds may also be used for additional predevelopment design and improvements and grant matching as needed. These funds will also support implementation of projects that are designed as part of prior projects but not funded such as the multi modal trail and park adjacent to Coliseum site.

**2238 Farmington Canal Greenway:****City Bonding: \$300,000****Maturity Date: 20YR**

Phase IV represents final completion of a 30+ year effort to build the New Haven section that is the terminus of this 84-mile regional greenway system. Up to \$8 million in federal funds have been secured over time to complete the New Haven section. The current funding request includes design and construction costs for the Lanson Memorial project, a public space and interpretive design highlighting the contributions of William Lanson, a key figure in the history of New Haven. A sculpture of William Lanson was installed on the site in 2020, and the interpretive and landscape components will be installed in 2021.

Prior years capital funding as well as state and federal transportation grants will provide 80% of the actual construction costs for trail completion. This supplemental request for FY21-22 will enable project completion in FY21. Per DOT project agreement, the City must demonstrate full match in place at time of bid (Sept 2020).

Funds will be used for, but are not limited to: matching available grants or for covering non-participating costs related to design, permitting, rights of way or construction, further design completion, including, but are not limited to, revisions for value engineering and expedited project completion, and design and construction costs for the Lanson Memorial project

### **2239 Preservation & Planning:**

**City Bonding: \$100,000**

**Maturity Date: 5YR**

The City Plan Department is the designated coordinator of the Certified Local Government program which enables the City to apply for preservation funding from the State Historic Preservation Office. Increased development in the City has also put historic structures at risk as evidenced by the demolition of 80 Elm Street. This is a new funding line that would enable the City to seek alternates to demolition through feasibility and adaptive reuse studies. It would also provide funding for temporary stabilization measures in advance of restoration and redevelopment and as well as match funding for preservation grants.

These funds would also be used to fund a comprehensive preservation plan, design guidelines and ordinance updates to support preservation of architectural and cultural resources.

## **703 – TWEED-NEW HAVEN AIRPORT**

### **2240 Airport General Improvements:**

**City Bonding: \$500,000**

**Maturity Date: 20YR**

Funds are used for general airport improvements and purchases to support a safe operating environment for both commercial air service and general aviation activities. Approximately half of the requested funds are the local match portion (10%) of federal grants received to cover scheduled Airport Capital Improvement Plan (ACIP) eligible projects.

Complete FY2022 - FY2023 capital improvement outline is as follows:

- The total FY2022 local match for ACIP projects is \$818,000, which covers 10% of the total projects' cost of \$8,220,000. These projects include:
  - Taxiway A/F/G Realignment & Rehabilitation
  - Acquiring a new Aircraft Rescue and Fire Fighting (ARFF) vehicle
  - Master Plan Update - Phase 2 (Final)
  - Environmental Assessment - 5 Year Development
- The total FY2023 local match for ACIP projects is \$85,000, which covers 10% of the total cost \$850,000. These projects include:
  - Acquiring a new airfield snowplow
  - Completing installation of Runway 20 PAPI (previously delayed project)
  - Completing removal of Runway 20 Displaced Threshold (previously delayed project)
- Airfield painting and crack sealing of all runways, taxiways, aircraft ramps, and

perimeter roads. Annual maintenance of all airfield pavement is required to remain in compliance with the Airport's FAR Part 139 Operating Certificate (\$150,000 - \$200,000 yearly expense).

- Balance of requested funds cover the following on-going capital expenses at the Airport
  - Rehabilitation of deteriorated portions of runway, taxiway, and ramp pavement. Annual maintenance of all airfield pavement is required to remain in compliance with the Airport's FAR Part 139 Operating Certificate. Repairs include necessary milling and repaving of aging asphalt to remain within the strict maintenance standards for aircraft movement areas and eliminating sources of foreign object debris (FOD).
  - Removal of obstructions (trees) impacting runway approach and departure surfaces, as per FAR Part 77.
  - Security improvements/repairs to airport security systems, including but not limited to airport terminal / AOA access control and CCTV system, as well as the airport perimeter fence.
  - Repairs to the Airport Terminal Building and Administration Building, including roof repairs and other necessary miscellaneous improvements.
  - Replacement of specialized airport equipment and technology.

## **704 – TRANSPORTATION, TRAFFIC & PARKING**

### **2241 Traffic Signal Maintenance:**

**City Bonding: \$600,000**

**Maturity Date: 10YR**

Funds will be used for the upkeep, maintenance and upgrading of traffic signals throughout the City. The City has over 300 signal systems, which each have vehicle detection and communication systems to maintain. The department is continuing several ongoing upgrade projects, including replacement of LED bulbs in traffic signals, replacement of cabinet controller boxes, blue light snow emergency notification and vehicle detection systems. Funds will also include other improvements and maintenance to the system as they become necessary, as well as additional safety systems, such as "your speed is " signs and radar.

### **2242 Parking Meter:**

**City Bonding: \$200,000**

**Maturity Date: 10YR**

Funds will be used for repair and replacement of parking meters and meter collection equipment citywide. The department is also looking to purchase 300 credit card accepting "smart" meters. These meters will be phasing out classic coin-only accepting meters as well as be installed in several new locations. Funds will also be used to ensure all meters meet ADA height regulations, as well as any other issues that arise.

### **2243 Traffic Signal and Pavement Marking:**

**City Bonding: \$300,000**

**Maturity Date: 10YR**

Funds will be used for the installation, repair, maintenance, and replacement of traffic control signs. The first phase of the citywide replacement of all street sweeping signs will be started, along with a refresh of all posted time limit signs through-out the downtown metered area. Funds will also be allocated to non-annual pavement markings. This includes, but is not limited to, crosswalks, harrows and additional bike lines. Bike lanes will be both traditional and green. Funds will be used for the installation, repair, maintenance and replacement of traffic control signs, pavement markings, related traffic safety programs, planning, consulting, and other project associated costs.

**2244 Transportation Enhancements:****City Bonding: \$600,000****Maturity Date: 10YR**

Funds will be used for ongoing transportation investments, including but not limited to new construction of alternative transportation infrastructure. The department will look to install several new bus shelters, as well as improving the condition of the current shelters. Bike racks in various areas citywide will also be a focus of the department. The Safe Routes to School program will begin this year as well. Funds will be used to invest in the infrastructure necessary to promote the move toward alternative forms of transportation, including pedestrian safety improvements, such as enhanced markings and improved crosswalk infrastructure, enhanced markings for safety in pedestrian-bicycle-vehicle conflict zones, and construction of protected bicycle lanes, as well as installation of bike racks for improved bicycle parking.

**2245 Planning and Engineering Services:****City Bonding: \$400,000****Maturity Date: 5YR**

Funds will be used for planning and engineering services that support the public safety and parking management. The department needs to enhance its in-house staff capacity by utilizing on-call professional services to support the public safety missions of the department. Work to be completed involves the retiming and coordination of corridors in the City as needed. Due to the life and age of some of our signals, the machinery is outdated and requires constant retiming to improve traffic flows in the City. In addition, the streetlight program requires evaluation and correction of poles as deficiencies in the system become known through the citywide evaluation and identification (in Street Light line). Our annual point in time study is performed to evaluate parking demand and target parking development.

Funds will be used for planning and engineering services for, but is not limited to, traffic signals, traffic control, design services and surveys.

**2246 Street Light Maintenance:****City Bonding: \$200,000****Maturity Date: 10YR**

Funds will be used to purchase / repair of new poles and major repairs as required. Included is work to evaluate the present condition of pole structures in the field and to continue the identification numbering system. With proper maintenance, streetlight poles will last 20 years, and LED will last about 10 years.

## **721-OFFICE OF BUILDING INSPECTION AND ENFORCEMENT**

### **2247 Demolition:**

**City Bonding: \$500,000**

**Maturity Date: 10YR**

Funds will be used for the demolition of structurally and physically unsafe structures and any related costs. These funds are also used for emergency demolitions and will support LCI as needed for demolition related activities associated with the property management portfolio.

The Demolition account addresses public safety and welfare requirements by providing necessary funding when a property owner is either unwilling or unable to address a critical building code issue. The Building Official has authority pursuant to the CT State Building Code to cite unsafe structures deemed to be in imminent danger of collapse and this is one of the important tools available in this regard.

## **724 – ECONOMIC DEVELOPMENT**

### **2248 Land and Building Bank:**

**City Bonding: \$1,000,000**

**Maturity Date: 20YR**

Funds will be used for site acquisition, evaluation, planning, relocation, property management, and physical (re)development activities of primarily City-owned commercial and industrial properties, including but are not limited to, feasibility studies, title searches, appraisals, legal fees, engineering, marketing, architectural services, environmental assessment and remediation, site preparation, administrative costs, and support agreements and partnerships with the Economic Development Corporation of New Haven. In fiscal year 20-21, Economic Development executed contracts from this account for civil and environmental engineering services for two properties in the River Street MDP.

Projects expected to be completed this year include 190 River Street Cleanup and Stabilization Project, ongoing implementation of Long Wharf and Mill River Plans and pre-development for future redevelopment sites in the Downtown/Hill to Downtown districts. These, along with other projects that have begun or will begin in Fiscal Year 2022, are expected to result in the expenditure of most of the previous allocations. For purposes of this budget request, we are listing the projected amounts needed going forward for FY 2022. Several projects that are in the concept or initial planning stages in the River Street MDP and other locations in the city are likely to need assistance from these funds during the next fiscal year.



### **2249 Commercial Industrial Site Development:**

**City Bonding: \$1,500,000**

**Maturity Date: 20YR**

Funds will be used for commercial and industrial site development to assist with the productive rehabilitation, renovation, adaptive reuse, and expansion of privately-owned industrial and commercial properties throughout the City, including, but are not limited to, engineering and architectural services, environmental assessment and remediation, and building and infrastructural site improvements. In addition, funds may be used in support of physical improvements and all other related costs, and to support agreements as well as partnerships with the Economic Development Corporation of New Haven.

Projects going forward will include assistance primarily for several private properties located in key development districts, namely Mill River, River St, Downtown, Hill to Downtown and Long Wharf, and in other commercial and industrial areas of the City.

### **2250 Façades:**

**City Bonding: \$150,000**

**Maturity Date: 20YR**

The Façade Improvement Grant Program is one of the tools that the Office of Economic Development uses to fight blight in New Haven neighborhoods as well as stimulate economic growth, promote the welfare of citizens, and strengthen local communities through a combination of redevelopment and rehabilitation. Over the past three calendar years (2018 – 2020), the Program has supported 11 projects with Façade grants totaling \$667,511. These grants supported more than \$17.6 million in Grantee investment, thereby supporting \$26.32 in private investment with each facade dollar of public investment.

### **2251 Pre-Capital Feasibility:**

**City Bonding: \$200,000**

**Maturity Date: 5YR**

Funds will be used to determine the feasibility of potential economic and community development projects and initiatives throughout the City using feasibility studies, market positioning, plans, economic strategies/analyses, pre-development studies and similar activities which support the comprehensive economic development strategy of the city and region.

For Fiscal Year 2021-2022, Economic Development is targeting a few specific projects with these funds, including the Downtown Crossing Development Package for the final available parcel (Parcel B), 10 Wall Street, Mill River MDP, and the continuation of the Economic Sector Strategy. With no carryover funds expected to

be available going into Fiscal Year 2019 due to existing projects, Economic Development will need the full request to implement these pipeline projects.

**2252 Downtown Crossing:**

**City Bonding: \$800,000**

**State Bonding: \$12,500,000**

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**Total Bonding: \$13,300,000**

**Maturity Date for City Bonding: 20YR**

Downtown Crossing is the City's long-term redevelopment of the former Route 34 corridor including significant modifications to the public infrastructure which enables long-term basic economic growth. From a capital perspective, the City Plan Department manages the TIGER and related federal-aid projects, and Economic Development manages the public/private partnerships. This account covers capital costs that are not reimbursable against anticipated special funds (\$8.0M DECD and \$4.5M DOT) in furtherance of the 101 College Street Development Agreement. Pursuant to the DLDA the City is responsible for the cost of public infrastructure, namely streetscape, plaza, tunnels, and driveways. Additionally, the funding will be used for soft costs and site development of the balance of the former right-of-way between Church Street and Temple Street.

**2253 Equipment Modernization:**

**City Bonding: \$200,000**

**Maturity Date: 10YR**

Funds shall be used in furtherance of the digital transition across the departments under the EDA. Prior dept-based accounts are being consolidated to improve efficiency given many projects are highly integrated with public- and citywide platforms and used by employees across the division. Systems include records management, permitting, geographic information systems, contact and project management and spatial analysis.

**2254 Small Business Public Market:**

**City Bonding: \$100,000**

**Maturity Date: 10YR**

In 2017, SBRC launched a “pop-up shop” for local, primarily home-based, small entrepreneurs to have the opportunity to sell their unique products for the holidays. Proving to be a success, SBRC will continue to expand through the acquisition of additional kiosks for expansion.

The entrepreneurship and innovation program leadership from local universities and colleges was convened to discuss how to support student run companies, share innovation ideas, and add value to their businesses. The group concluded that a co-working space, a place where young entrepreneurs could build connections, where seminars and learning experiences could be offered, would help root them here. Such a co-working space would have the following objectives:

- Grow a community around Greater New Haven university-affiliated entrepreneurs
- Respond to the need for high quality, affordable, flexible workspace
- Create a place where young entrepreneurs from different area universities, advisors/mentors can meet, collaborate, exchange ideas, advance their business objectives and where ideas can collide and spark new ideas and new opportunities
- Foster greater collaboration and break down barriers among area universities and the City

Students will have both desk space and defined office/work areas as needed. To accommodate this program, the purchase of furniture and equipment is required. This initiative will promote entrepreneurship, job creation and retention thereby fostering economic growth in New Haven.

**2255 Westville Manor:**  
**City Bonding: \$1,000,000**  
**Maturity Date: 20YR**

Funds will be used to support the redevelopment of the Westville Manor housing complex with reconstruction of streets, sidewalks, drainage, streetscape, and related improvements associated with the infrastructure. City funding leverages private and government assistance via future cooperation agreement toward a full redevelopment with new housing units at publicly assisted affordable rents.

## **747 – LIVABLE CITY INITIATIVE**

**2256 Neighborhood and Commercial Public Improvement:**  
**City Bonding: \$200,000**  
**Maturity Date: 20YR**

Funds will be used for planning and implementation activities for public improvements in neighborhood commercial revitalization areas, neighborhood improvement areas and the downtown district, including but are not limited to, sidewalks, curbs, parking facilities, street trees, lighting and other improvements designed to enhance the public space, including repair and replacement of older

improvements and for administrative, legal services and consulting services necessary to implement this program. Additionally, the funds will be utilized to acquire blighted commercial properties for redevelopment consistent with goals for revitalization of commercial corridors.

The Main Street (street space enhancements) along with a pilot project will enhance the physical condition of storefronts in the target district. This activity/project will be to leverage foundation state and federal grant funding to provide an impact in our neighborhoods and commercial districts. This investment creates an overall benefit to the community and provide opportunity to increase City's tax base. LCI has committed funds to assist in providing capital for leasehold improvements to local businesses in Dixwell, Whalley, Fair Haven and the Hill. This program complements EDA's facade program.

The program utilizes a comprehensive approach to business development and expansion for small neighborhood businesses.

**2257 Housing Development:**

**City Bonding: \$1,000,000**

**Maturity Date: 20YR**

Funds will be used to support the development of working families homeownership units with or without a rental unit through new construction and/or rehabilitation of residential structures and any related costs to accomplish this activity including, but are not limited to, hard and soft construction costs, site work, infrastructure, compliance monitoring, and any related project development soft costs including, but are not limited to, inspections, market feasibility, parking and traffic impacts, financial modeling, and historic compliance.

This activity/project will be to leverage State and federal grant funding to provide an impact in our neighborhoods through block investment and to increase the homeownership rates in New Haven. This investment creates an overall benefit to the community. LCI will undertake several housing projects in key disinvested neighborhoods.

**2258 Acquisition:**

**City Bonding: \$300,000**

**Maturity Date: 20YR**

The Livable City Initiative Property Division is the City Department responsible for the procurement of land and buildings throughout the City. The primary motivation for the acquisition of property is to support the City's efforts to combat blight, stabilize neighborhoods that are deteriorating, undeveloped or inappropriately

developed to provide a better environment for the community. LCI's goals under acquisition are to rehabilitate, preserve, restore, and conserve structures with the goal of returning acquired property to the tax rolls via low/moderate homeownership or low/moderate rental units.

Equally important is the utilization of acquired properties to enhance the quality of life of the City's residents as well as for public works, facilities, and improvements. The success of LCI's acquisition program as it correlates to the LCI mission is the ability to provide property for recreational uses, housing ownership opportunities, or other uses which will contribute to the general health of residents as well as, safer or more stable neighborhoods in which to educate our future citizens.

Funds will be used to:

- Acquire vacant and blighted buildings or vacant land through eminent domain, tax foreclosure, anti-blight, or other means available to the City.
- Funds will also be used for any costs related to this activity, including, but are not limited to, architectural services, site remediation, site preparation, administrative costs, environmental testing, title searches, appraisals, engineering, and inspection services.
- Funds will also be used to leverage state and federal funds.

### **2259 Housing and Tenant Services:**

**City Bonding: \$1,100,000**

**Maturity Date: 10YR**

Funds will be used to support the preservation and stabilization of existing structures to support working families through the rehabilitation of existing structures, Code enforcement, relocation services, eligible homeowner repairs, public improvements, and anti-blight programs. Funds include, but are not limited to:

- Any hardware or software costs to administer the project activity
- Administration including but not limited to third party inspection services and for repair vehicles to facilitate the project activity
- Ability to correct to correct imminent danger issues and unsafe housing conditions which pose an imminent danger to the health and safety of its occupants (no heat / lack of oil, leaking roofs, broken windows)
- Relocation costs in accordance with URA
- Compliance monitoring

**2260 Homeowner Capital Investment Program:**

**City Bonding: \$500,000**

**Maturity Date: 10YR**

Funds will be used to provide down payment and closing cost assistance, financial assistance for the energy efficiency Rehabilitation Assistance program and Emergency Elderly/Disabled Repair Program. These programs service households whose income is between 80%-120%. This program is necessary for the working family owner occupants in New Haven who need a cost savings in energy costs or assistance in purchasing a home or have an emergency repair.

This funding will complement the already existing down payment program, Energy Efficient and Emergency Elderly programs that is strictly funded by HOME, which provides the same repairs for the low to moderate income households whose AMI is below 80%.

Home improvements may include, but are not limited to, repairing, replacement, updating, insulating windows, doors, retrofit furnaces, roofs, stairs, and façade. Funds will provide for preventive maintenance and address existing code violations as well as any other improvement deemed to enhance the health and safety of the structure. This program will decrease the utility costs of homeowners in the City of New Haven. This funding will support working family's households whose income is between 80%-120% AMI.

**900 – EDUCATION**

**2261 General Improvements:**

**City Bonding: \$7,500,000**

**Maturity Date: 20YR**

The Capital funds under this project will be used for general improvements to school facilities and leased projects. Funds include overall general capital improvements which include, but are not limited to, HVAC repairs, life safety, interior/exterior painting, asbestos, environmental, paving fencing and site improvements.

The New Haven School District is comprised of 57 facilities (46 owned buildings and 11 leased properties) and 4.2 million square feet. The School Construction project has rebuilt or renovated 36 of the schools since 1998. While this project has provided the students of New Haven with some of the best facilities in the state and beyond, they also have added extensive square footage as well as highly sophisticated equipment and systems that require preventive maintenance that has not been accounted for within the general funds operational budget. Therefore, as the general funds budget remains flat, the maintenance has been deferred resulting in reactive maintenance and

major repairs as the systems get closer to the end of their useful life cycle. The Sightlines independent third-party survey indicates that the district requires a total of \$40 million in total funding to make all the necessary repairs throughout the district. We have received about \$5 million annually in capital funds which allows us to have a proactive stewardship plan with only the most drastically needed upgrades. The survey also indicates that continued support at the current level will result in reducing the life cycle of the schools from 50 years to 30 years or the need to spend another \$1.4 billion to rebuild new facilities.

The Life Safety programs are required by local fire safety and building codes, as well as unfunded mandates from the State. The cost to update antiquated fire panels is significant. The State-mandated AED program requires training and ongoing stewardship (batteries and contact pads, as an example) and upgrades. The Facilities department has just received Phase 3 of the State funded security grant which will allow for the full implementation of the BESAFER program (Board of Education Security Alarm Fire and Emergency Response plan) which includes upgrades of school security equipment including new I.P. cameras, radios, metal detectors and wands, milestone software upgrades and a limited card access system. Phase 4 is in progress.

This foundational reset of the Security system will allow for better monitoring and real time connections with NHPD and NHFD among other partners. The initial card access program is very basic, but it was designed with the ability to expand into a total district wide program that will eliminate the multiple key systems that currently exists throughout the district and it will expand to include student and staff I.D.s, as well as use in the cafe to track the lunch programs, which will result in accurate accounting necessary for State reimbursement of the food program. There are 12 schools remaining that require funding to complete the security upgrade to IP cameras, the milestone software as well as ID card door access.

The AHERA State unfunded mandate requires we have a 6-month, 3 year and 5-year asbestos plan. We also have a need to remove asbestos as we perform boiler replacement projects, tile, and mastic replacement. This funding is also needed to support remediation of mold issue, and all hazardous waste issues. It is important to have the ability to act quickly when these issues arise.

These funds will be used for all repairs /renovation upgrades district wide as part of our ten-year deferred maintenance plan which includes, but is not limited to:

- Roof Repairs – several schools need extensive repairs or replacement. Repairs or replacements are needed at High School in the Community, Cross, Beecher,

Hillhouse, Clinton Ave, Brennan Rogers, King-Robinson, Betsy Ross, and Conte/West Hills.

- The school district has a need to perform major renovations/replacements to its gymnasium equipment including motorized baskets, bleacher systems and gym floors districtwide. The Fieldhouse is also in need of track resurfacing and wood floor replacement.
- Several of the District's pools need repairs. All pools are on a maintenance, repair, and life-cycle extension system to preserve the investments made through the School Construction Program and to extend the useful life of these assets while maximizing school and City Parks use. While not a priority during the pandemic, these repairs are needed so the facilities are usable in the post-pandemic period. These include Cross, Martinez, Hillhouse, Conte, and Career.
- The facilities department has completed Phase I to III of the security grant. Upgrades remain on the final 12 schools for IP cameras complete with the milestone software and card access for exterior doors.
- Automatic External Defibrillators ongoing replacement and upgrade program as required by unfunded State mandates.
- Fire Protection and Detection System replacements and upgrades district wide.
- Emergency Lighting System upgrades district wide.
- Building Intrusion and Surveillance System upgrades.
- Continuation of the Card Access Control 10-year plan to convert from keys to card access on all exterior doors. Additional funds will be needed to complete the ID card access on interior doors in secure areas.
- The long-term plan includes the use of the I.D cards for all students and staff
- Implementing an intensive stewardship program on all HVAC systems thereby extending the life cycle of the equipment. This allocation will continue to grow as existing systems continue to age, and sensors and components fail. Repairs or upgrades are currently needed at Beecher, Daniels, Clemente, Lincoln Bassett, Troup, and Truman.
- Implementing a 5-year plan for a thorough cleaning of the duct work in the schools, continuing the work started during the pandemic reopening preparations. This will be done on a five-year rotation with each school being cleaned and sanitized every 5 years.
- Funds will be used to sustain the best possible learning environments utilizing facilities ongoing 10-year program of interior and exterior painting throughout the district. The main thoroughfares and high traffic areas are painted at 5 schools per year resulting in all schools being painted every ten years. The



district is also exploring a more robust program under which schools would be painted more frequently.

- Funds will be used for, but are not limited to, the ongoing plan of asbestos abatement and air quality management. These funds will also be used for all environmental conditions, including the following:
  - AHERA program 3-year State Unfunded Mandate Reinsertion program.
  - PCB caulk removal issues.
  - Lead paint issues.
  - Mold remediation.
  - Pipe insulation, boiler reinsulating, roof insulation.
  - Mercury cleanup, hazardous chemical cleanup.
  - Floor tile mastic abatement.
  - PCB's and any environmental impact issue
- Funds will be used to address all school accreditation issues, including but are not limited to:
  - Building repairs and renovations
  - Furniture upgrades
  - Textbooks procurement
- To replace worn or damaged VCT and ceramic floor tiles, base molding, stair treads, carpets and hardwood and refinishing and replacement of gym floors throughout the district.
- Funds will be used to provide technical services, plans, and specifications prepared by architects and engineers, including but are not limited to, boiler replacements, roof repairs/replacement, air conditioning and lighting installations. These funds will also be used to produce the services of a chemical hygiene and OSHA consultant for the district.

### **2262 Energy Performance Enhancements:**

**City Bonding: \$1,900,000**

**Maturity Date: 10YR**

The Facilities Department has a proven track record for controlling the use of utilities throughout the district. The New Haven Public Schools System monitors the use of energy utilizing the EPA National Energy Star Portfolio Manager System which provides baseline metrics of like schools throughout the nation. The system ranks schools from 1-100 and which enables us to determine which schools have the best opportunity for the greatest energy savings. We also work closely with United Illuminated to take advantage of rebate programs like the retro-commissioning program which provides us with the ability to test our equipment to ensure it is operating at peak performance, thereby providing the designed energy savings. NHPS

has sophisticated energy systems throughout the district, including photovoltaic (solar) systems at 7 schools, a fuel cell that supplies electricity to two schools, cogeneration at 5 schools and ice making systems at three schools that provide air conditioning savings. The district is currently converting exterior parking lots lighting and interior classroom lighting to energy efficient LEDs, which do not have bulbs and do not require maintenance for up to ten years. The LED lights also operate at approximately 50% the cost of our existing lighting, which will yield millions of dollars in cost avoidance going forward.

Energy performance projects include but are not limited to:

- Replace the fuel cell that services Hill Central and Clemente schools, which is almost two years beyond its estimated useful life.
- Recommission existing equipment at Martinez, Lincoln Bassett, and Metropolitan Business Academy.
- LED parking lot light replacement district wide: Conte, Clarence Rogers, Katherine Brennan, King Robinson, and Betsy Ross
- Continuation of the LED 5-year replacement plan of emergency, classroom, and parking lot lighting, which is projected to produce \$1.2 million in cost avoidance when completed.
- Device upgrades including frigate freezer and refrigerator power reduction motors, classroom light sensors, variable frequency drives and other technologically advanced systems that are consistent with available energy rebates and applicable sustainability programs.
- Energy Star compliance and recognition metrics to verify efficiencies compared to other schools nationwide. Five schools completed and an additional three schools in process for compliance.

### **2263 Information and Technology Initiatives:**

**City Bonding: \$4,000,000**

**Maturity Date: 5YR**

These funds will be used to complete numerous information technology objectives and to support lifecycle and stewardship support of the current technology and network services throughout the New Haven Public Schools environment. The City's capital program provides a critical level of support to an area where needs and capabilities shift very rapidly.

As a result of the pandemic, the District recently deployed more than 20,000 new devices to support online learning. In effect, this has created the unintended consequence of a device replacement bubble 3-4 years from now. We propose a phased approach to replacing these devices, ensuring continuity of the current 1:1

device to student ratio. Funds in this category are also used to upgrade and replace servers and to cover annual licensing costs for software that is used districtwide, such as Microsoft Office 365.

**2264 Custodial Equipment:**

**City Bonding: \$200,000**

**Maturity Date: 5YR**

Custodial equipment needs periodic replacement to ensure schools are maintained in a manner with the State's Green Cleaning Program, which is an unfunded mandate. The use of high-quality equipment results in energy savings, reduced environmental impacts and more efficient cleaning to meet a national standard of 30,000 square feet cleaned per custodian. Stewardship of the equipment includes regular inspections, and needed repairs are made through our general funds budget. Through the inspection process, equipment that has come to the end of its useful life and in need of replacement is also identified, and new machines are ordered as part of a ten-year life cycle replacement plan. Equipment needs include but are not limited to:

- Square Cleaning Machines are used for prepping floors without the use of water or strip the floors the machine works on different types of floors utilizing different pads. (vinyl composition tile, rubber stair treads, wood floors, ceramic tile). The process reduces chemical use, conserves water, and saves time and money by making cleaning efforts more efficient.
- Auto scrubbers, burnishers, sewing machines, wet and dry vacuums, power washers, backpack vacuums, upright vacuums, floor machines, man lifts, snow blowers, snowplows, backpack blowers and other such custodial equipment.

**2265 Cafeteria Program & Equipment:**

**City Bonding: \$200,000**

**Maturity Date: 5YR**

Funds will be used to complete numerous food service objectives throughout the NHPS environment, including but are not limited to the following:

- Maintain, upgrade & replace deficient equipment including, but are not limited to, walk in freezers, walk in refrigerators, ovens, warming ovens, steam tables mixers and stainless-steel tables and sinks.
- Establishment of a PM program.
- Purchase and/or upgrade of existing technology equipment including, but are not limited, to POS System (including licenses), additional software/hardware to enhance horizon regarding food safety, student identification and monetary transactions, computers, monitors, and any other additional technology needed.
- Purchase of school cafeteria furniture such as tables, chairs; desks, as well as central kitchen facility/office.

- Purchase of additional equipment, hardware, software to enhance core mission of food program.
- Renovations/repairs to central kitchen facility

## **2266 LT Maintenance Stewardship**

**City Bonding: \$1,200,000**

**Maturity Date: 10YR**

The ongoing stewardship 10-year plan to replace major equipment and infrastructure has been extended beyond their useful life cycle of operation. This includes, but is not limited to, roofing, windows, doors, hardware, facades, structural issues, major equipment including boilers, roof top units, cooling towers, hot water tanks, backflow preventers, and furniture.

Funding will be used to perform life cycle upgrades and replacements to major equipment and infrastructure throughout the district. Projects include, but are not limited to:

- Roof and other repairs at High School in the Community
- Boiler Replacements at James Hillhouse, Nathan Hale, John Daniels
  - Chiller replacements at Clinton Avenue, James Hillhouse and Wilbur Cross
  - Conversion from EBI to Tridium controls district wide
  - Roof replacements at Clinton Avenue
  - Playground surface replacement at Lincoln Bassett and Jepson
  - BOE Fuel Cell replacement
  - Floyd Little track and bleachers replacement
  - Swimming Pools, equipment, dehumidification systems as well as pool decks, ceiling, walls, lighting, mold remediation repairs at John Martinez, Wilbur Cross, James Hillhouse, Conte, and Career

**APPROPRIATING ORDINANCE #3**

AN ORDINANCE AUTHORIZING THE ISSUANCE OF  
GENERAL OBLIGATION BONDS, FISCAL YEAR 2022

**SECTION I: UP TO THIRTY-YEAR BONDS**

BE IT ORDAINED by the New Haven Board of Alders, acting pursuant to the due authorization of the General Statutes and Special Acts of the State of Connecticut, that:

(a) \$29,250,000 General Obligation Bonds No. 19 (the “Bonds”) shall be issued in one or more series for the following public improvements, and the proceeds thereof are hereby appropriated for said purposes, as explained in the project narratives stated separately hereinafter, in the following amounts:

<i>Project Code</i>	<i>Project Description</i>	<i>City Bond Amounts (\$)</i>
2219	Street Reconstruction/Complete Street	\$2,300,000
2220	Sidewalk Reconstruction	2,300,000
2221	Bridges	1,500,000
2222	Street Lighting	100,000
2224	General Storm	500,000
2226	Parks Infrastructure Improvements	1,000,000
2227	General Park Improvements	700,000
2228	Street Trees	1,500,000
2229	Lighting	100,000
2230	Bridge Upgrades & Rehabilitation	300,000
2231	Sidewalk Construction and Rehabilitation	400,000
2232	Pavement Management and Infrastructure	3,000,000
2237	Route 34 East	500,000
2238	Farmington Canal Line	300,000
2240	Airport General Improvements	500,000
2248	Land & Building Bank	1,000,000
2249	Commercial Industrial Site Development	1,500,000
2250	Facades	150,000
2252	Downtown Crossing	800,000
2255	Westville Manor	1,000,000
2257	Housing Development	1,000,000
2258	Acquisition	300,000
2260	Homeowner Capital Investment Program	1,000,000
2261	General Improvements	7,500,000
	<b><i>Grand Total</i></b>	<b><i>\$29,250,000</i></b>

(b) The Bonds of each series shall mature not later than the maximum maturity permitted by the General Statutes of Connecticut, Revision of 1958, as amended from time to time (the “Connecticut General Statutes”), be executed in the name and on behalf of the City by the manual or facsimile signatures of the Mayor, City Treasurer and Controller, bear the City seal or a facsimile thereof, bear the Corporation Counsel’s endorsement as to form and correctness, be certified by a bank or trust company designated by the Controller which bank or trust company may also be designated as the paying agent, registrar, and transfer agent, and be approved as to their legality by Robinson & Cole LLP as bond counsel. The Bonds shall bear such rate or rates of interest as shall be determined by the Bond Sale Committee. The Bonds shall be general obligations of the City and each of the Bonds shall recite that every requirement of law relating to its issue has been duly complied with, that such Bond is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The aggregate principal amount of Bonds to be issued, the annual installments of principal, redemption provisions, if any, the date, time of issue and sale, and other terms, details, and particulars of such Bonds shall be determined by the Bond Sale Committee in accordance with the requirements of the Connecticut General Statutes, provided that the aggregate principal amount shall, upon the recommendation of the Controller, be fixed in the amount necessary to meet the City’s share of the cost of each public improvement project determined after considering the estimated amount of the State grants-in-aid of the project, or the actual amount thereof if this be ascertainable, and the anticipated times of the receipt of the proceeds thereof.

(c) Said Bonds shall be sold by the Mayor with the approval of the Bond Sale Committee in a competitive offering or by negotiation. If sold in a competitive offering, the Bonds shall be sold at not less than par and accrued interest based on the lowest net or true interest cost to the City. A notice of sale or a summary thereof describing the Bonds and setting forth the terms and conditions of the sale shall be published at least five days in advance of the sale in a recognized publication carrying municipal bond notices and devoted primarily to financial news and the subject of state and municipal bonds.

(d) The Mayor and the Controller are authorized to make temporary borrowings in anticipation of the receipt of the proceeds of said Bonds. Notes evidencing such borrowings shall be in such denominations, bear interest at such rate or rates, and be payable at such time or times as shall be determined by the Bond Sale Committee, be executed in the name of the City by the manual or facsimile signatures of the Mayor, City Treasurer and Controller, have the City seal or a facsimile thereof affixed, bear the Corporation Counsel's endorsement as to form and correctness, be certified by a bank or trust company designated by the Controller pursuant to Section 7-373 of the Connecticut General Statutes, and be approved as to their legality by Robinson & Cole LLP as bond counsel. Such notes shall be issued with maturity dates, which comply with the provisions of the Connecticut General Statutes governing the issuance of such notes, as the same may be amended from time to time. The notes shall be general obligations of the City and each of the notes shall recite that every requirement of law relating to its issue has been duly complied with, that such note is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The net interest cost on such notes, including renewals thereof, and the expense of preparing, issuing, and marketing them, to the extent paid from the proceeds of such renewals or said Bonds, shall be included as a cost of the improvements for the financing of which said notes were issued. Upon the sale of the Bonds, the proceeds thereof, to the extent required, shall be applied forthwith to the payment of the principal of and the interest on any such notes then outstanding or shall be deposited with a bank or trust company in trust for such purpose.

(e) The City hereby expresses its official intent pursuant to Section 1.150-2 of the Federal Income Tax Regulations, Title 26 (the "Regulations"), to reimburse expenditures paid 60 days prior to and any time after the date of passage of this ordinance in the maximum amount and for the capital projects described herein with the proceeds of bonds, notes, or other obligations authorized to be issued by the City which shall be issued to reimburse such expenditures not later than eighteen months after the later of the date of the expenditure or the substantial completion of the project, or such later date as the Regulations may authorize. The City hereby certifies that its intention to reimburse as expressed herein is based upon its reasonable expectations as of this date. The Controller or his designee is authorized to pay project expenses in accordance herewith pending the issuance of reimbursement bonds.

(f) The Mayor, the Controller and the Treasurer, or any two of them are hereby authorized on behalf of the City to enter into agreements or otherwise covenant for the benefit of bondholder's to provide information on an annual or other periodic basis to the Municipal Securities Rulemaking Board (the "MSRB") and to provide notices to the MSRB of certain events not in excess of ten (10) business days after the occurrence of the event as enumerated in Securities and Exchange Commission Exchange Act Rule 15c2-12, as amended, as may be necessary, appropriate or desirable to effect the sale of bonds and notes authorized by this ordinance. Any agreements or representations to provide information to the MSRB made prior hereto are hereby confirmed, ratified, and approved.

(g) The Mayor, the Controller, and the Treasurer, or any two of them, are hereby authorized on behalf of the City to enter into any other agreements, instruments, documents, and certificates necessary or desirable with respect to the consummation of the transactions contemplated by this ordinance.



**SECTION II: TEN-YEAR BONDS**

BE IT FURTHER ORDAINED by the New Haven Board of Alders, acting pursuant to the due authorization of the General Statutes and Special Acts of the State of Connecticut, that:

(a) \$14,100,000 General Obligation Bonds No. 19 (the “Bonds”) shall be issued in one or more series for the following public improvements, and the proceeds thereof are hereby appropriated for said purposes, as explained in the project narratives stated separately hereinafter, in the following amounts:

<i>Project Code</i>	<i>Project Description</i>	<i>City Bond Amounts (\$)</i>
2202	Municipal Broadband Network	\$1,000,000
2211	Library Improvements	800,000
2212	Communication Equipment	800,000
2223	Facility Rehabilitation	3,000,000
2225	Flood and Erosion	700,000
2232	Refuse & Recycling & Waste Stream Improvements	200,000
2234	Environmental Mitigation	100,000
2235	Coastal Area Improvements	400,000
2236	On-Call Planning	500,000
2241	Traffic Control Signals	600,000
2242	Meters	200,000
2243	Signs and Pavement Markings	300,000
2244	Transportation Enhancements	600,000
2246	Street Lighting	200,000
2247	Demolition	500,000
2253	Equipment Modernization	200,000
2254	Small Business Public Market	100,000
2256	Neighborhood Commercial Public Improvements	200,000
2259	Housing and Tenant Services	600,000
2262	Energy Performance Enhancements	1,900,000
2266	LT Maintenance Stewardship:	1,200,000
	<b>Grand Total</b>	<b>\$14,100,000</b>

(b) The Bonds of each series shall mature not later than the tenth year after their date, be executed in the name and on behalf of the City by the manual or facsimile

signatures of the Mayor, City Treasurer and Controller, bear the City seal or a facsimile thereof, bear the Corporation Counsel's endorsement as to form and correctness, be certified by a bank or trust company designated by the Controller which bank or trust company may also be designated as the paying agent, registrar, and transfer agent, and be approved as to their legality by Robinson & Cole LLP as bond counsel. The Bonds bear such rate or rates of interest as shall be determined by the Bond Sale Committee. The Bonds shall be general obligations of the City and each of the Bonds shall recite that every requirement of law relating to its issue has been duly complied with, that such Bond is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The aggregate principal amount of Bonds to be issued, the annual installments of principal, redemption provisions, if any, the date, time of issue and sale, and other terms, details, and particulars of such Bonds shall be determined by the Bond Sale Committee in accordance with the requirements of the General Statutes of Connecticut, Revision of 1958, as amended (the "Connecticut General Statutes"), provided that the aggregate principal amount shall, upon the recommendation of the Controller, be fixed in the amount necessary to meet the City's share of the cost of each public improvement project determined after considering the estimated amount of the State grants-in-aid of the project, or the actual amount thereof if this be ascertainable, and the anticipated times of the receipt of the proceeds thereof.

(c) Said Bonds shall be sold by the Mayor with the approval of the Bond Sale Committee in a competitive offering or by negotiation. If sold in a competitive offering, the Bonds shall be sold at not less than par and accrued interest based on the lowest net or true interest cost to the City. A notice of sale or a summary thereof describing the Bonds and setting forth the terms and conditions of the sale shall be published at least five days in advance of the sale in a recognized publication carrying municipal bond notices and devoted primarily to financial news and the subject of state and municipal bonds.

(d) The Mayor and the Controller are authorized to make temporary borrowings in anticipation of the receipt of the proceeds of said Bonds. Notes evidencing such borrowings shall be in such denominations, bear interest at such rate or rates, and be payable at such time or times as shall be determined by the Bond Sale Committee, be executed in the name of the City by the manual or facsimile signatures of the Mayor, City Treasurer and Controller, have the City seal or a facsimile thereof affixed, bear the

Corporation Counsel's endorsement as to form and correctness, be certified by a bank or trust company designated by the Controller pursuant to Section 7-373 of the Connecticut General Statutes, and be approved as to their legality by Robinson & Cole LLP as bond counsel. Such notes shall be issued with maturity dates, which comply with the provisions of the Connecticut General Statutes governing the issuance of such notes, as the same may be amended from time to time. The notes shall be general obligations of the City and each of the notes shall recite that every requirement of law relating to its issue has been duly complied with, that such note is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The net interest cost on such notes, including renewals thereof, and the expense of preparing, issuing, and marketing them, to the extent paid from the proceeds of such renewals or said Bonds, shall be included as a cost of the improvements for the financing of which said notes were issued. Upon the sale of the Bonds, the proceeds thereof, to the extent required, shall be applied forthwith to the payment of the principal of and the interest on any such notes then outstanding or shall be deposited with a bank or trust company in trust for such purpose.

(e) The City hereby expresses its official intent pursuant to Section 1.150-2 of the Federal Income Tax Regulations, Title 26 (the "Regulations"), to reimburse expenditures paid 60 days prior to and any time after the date of passage of this ordinance in the maximum amount and for the capital projects described herein with the proceeds of bonds, notes, or other obligations authorized to be issued by the City which shall be issued to reimburse such expenditures not later than eighteen months after the later of the date of the expenditure or the substantial completion of the project, or such later date as the Regulations may authorize. The City hereby certifies that its intention to reimburse as expressed herein is based upon its reasonable expectations as of this date. The Controller or his designee is authorized to pay project expenses in accordance herewith pending the issuance of reimbursement bond.

(f) The Mayor, the Controller and the Treasurer, or any two of them are hereby authorized on behalf of the City to enter into agreements or otherwise covenant for the benefit of bondholders to provide information on an annual or other periodic basis the Municipal Securities Rulemaking Board (the "MSRB") and to provide notices to the MSRB of certain events not in excess of ten (10) business days after the occurrence of the event as enumerated in Securities and Exchange Commission Exchange Act Rule 15c2-12, as amended, as may be necessary, appropriate or desirable to effect the sale of bonds and notes authorized by this ordinance. Any agreements or representations to

provide information to the MSRB made prior hereto are hereby confirmed, ratified, and approved.

(g) The Mayor, the Controller, and the Treasurer, or any two of them, are hereby authorized on behalf of the City to enter into any other agreements, instruments, documents, and certificates necessary or desirable with respect to the consummation of the transactions contemplated by this ordinance.

**SECTION III: FIVE-YEAR BONDS**

BE IT FURTHER ORDAINED by the New Haven Board of Alders, acting pursuant to the due authorization of the General Statutes and Special Acts of the State of Connecticut, that

(a) \$16,650,000 General Obligation Bonds No. 19(the “Bonds”) shall be issued in one or more series for the following public improvements, and the proceeds thereof are hereby appropriated for said purposes, as explained in the project narratives stated separately hereinafter, in the following amounts:

<i>Project Code</i>	<i>Project Description</i>	<i>City Bond Amounts (\$)</i>
2201	Rolling Stock (City Wide Including BOE)	\$3,000,000
2203	Software Licensing Upgrades	100,000
2204	Network Upgrades	100,000
2205	Information and Technology Initiatives	2,800,000
2206	Police Technology	100,000
2207	Fire Technology	100,000
2208	City Wide Digitization	450,000
2209	Technology and Communications-Library	50,000
2210	TTP - Communications and IT Equipment	50,000
2213	Radios	400,000
2214	Equipment	700,000
2215	Body Camera, Dash Camera, and Weapons	3,000,000
2216	Fire Fighter Protective Equipment	300,000
2217	Rescue and Safety Equipment	200,000
2218	Emergency Medical Equipment	200,000
2239	Preservation and Planning	100,000
2245	Planning & Engineering Services	400,000
2251	Pre-Capital Feasibility	200,000
2263	Information and Technology Initiatives	4,000,000
2264	Custodial Equipment	200,000

<i>Project Code</i>	<i>Project Description</i>	<i>City Bond Amounts (\$)</i>
2265	Cafeteria Program and Equipment	200,000
	Grand Total	\$16,650,000

(b) The Bonds of each series shall mature not later than the fifth year after their date, be executed in the name and on behalf of the City by the manual or facsimile signatures of the Mayor, City Treasurer and Controller, bear the City seal or a facsimile thereof, bear the Corporation Counsel’s endorsement as to form and correctness, be certified by a bank or trust company designated by the Controller which bank or trust company may also be designated as the paying agent, registrar, and transfer agent, and be approved as to their legality by Robinson & Cole LLP as bond counsel. The Bonds shall bear such rate or rates of interest as shall be determined by the Bond Sale Committee. The Bonds shall be general obligations of the City and each of the Bonds shall recite that every requirement of law relating to its issue has been duly complied with, that such Bond is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The aggregate principal amount of Bonds to be issued, the annual installments of principal, redemption provisions, if any, the date, time of issue and sale, and other terms, details, and particulars of such Bonds shall be determined by the Bond Sale Committee in accordance with the requirements of the General Statutes of Connecticut, Revision of 1958, as amended (the “Connecticut General Statutes”), provided that the aggregate principal amount shall, upon the recommendation of the Controller, be fixed in the amount necessary to meet the City’s share of the cost of each public improvement project determined after considering the estimated amount of the State grants-in-aid of the project, or the actual amount thereof if this be ascertainable, and the anticipated times of the receipt of the proceeds thereof.

(c) Said Bonds shall be sold by the Mayor with the approval of the Bond Sale Committee in a competitive offering or by negotiation. If sold in a competitive offering, the Bonds shall be sold at not less than par and accrued interest based on the lowest net or true interest cost to the City. A notice of sale or a summary thereof describing the Bonds and setting forth the terms and conditions of the sale shall be published at least five days in advance of the sale in a recognized publication carrying municipal

bond notices and devoted primarily to financial news and the subject of state and municipal bonds.

(d) The Mayor and the Controller are authorized to make temporary borrowings in anticipation of the receipt of the proceeds of said Bonds. Notes evidencing such borrowings shall be in such denominations, bear interest at such rate or rates, and be payable at such time or times as shall be determined by the Bond Sale Committee, be executed in the name of the City by the manual or facsimile signatures of the Mayor, City Treasurer and Controller, have the City seal or a facsimile thereof affixed, bear the Corporation Counsel's endorsement as to form and correctness, be certified by a bank or trust company designated by the Controller pursuant to Section 7-373 of the Connecticut General Statutes, and be approved as to their legality by Robinson & Cole LLP as bond counsel. Such notes shall be issued with maturity dates which comply with the provisions of the Connecticut General Statutes governing the issuance of such notes, as the same may be amended from time to time. The notes shall be general obligations of the City and each of the notes shall recite that every requirement of law relating to its issue has been duly complied with, that such note is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The net interest cost on such notes, including renewals thereof, and the expense of preparing, issuing, and marketing them, to the extent paid from the proceeds of such renewals or said Bonds, shall be included as a cost of the improvements for the financing of which said notes were issued. Upon the sale of the Bonds, the proceeds thereof, to the extent required, shall be applied forthwith to the payment of the principal of and the interest on any such notes then outstanding or shall be deposited with a bank or trust company in trust for such purpose.

(e) The City hereby expresses its official intent pursuant to Section 1.150-2 of the Federal Income Tax Regulations, Title 26 (the "Regulations"), to reimburse expenditures paid 60 days prior to and any time after the date of passage of this ordinance in the maximum amount and for the capital projects described herein with the proceeds of bonds, notes, or other obligations authorized to be issued by the City which shall be issued to reimburse such expenditures not later than eighteen months after the later of the date of the expenditure or the substantial completion of the project, or such later date as the Regulations may authorize. The City hereby certifies that its intention to reimburse as expressed herein is based upon its reasonable expectations as

of this date. The Controller or his designee is authorized to pay project expenses in accordance herewith pending the issuance of reimbursement bonds.

(f) The Mayor, the Controller and the Treasurer, or any two of them are hereby authorized on behalf of the City to enter into agreements or otherwise covenant for the benefit of bondholder’s to provide information on an annual or other periodic basis to the Municipal Securities Rulemaking Board (the “MSRB”) and to provide notices to the MSRB of certain events not in excess of ten (10) business days after the occurrence of the event as enumerated in Securities and Exchange Commission Exchange Act Rule 15c2-12, as amended, as may be necessary, appropriate or desirable to effect the sale of the bonds and notes authorized by this ordinance. Any agreements or representations to provide information to the MSRB made prior hereto are hereby confirmed, ratified, and approved.

(g) The Mayor, the Controller, and the Treasurer, or any two of them, are hereby authorized on behalf of the City to enter into any other agreements, instruments, documents, and certificates necessary or desirable with respect to the consummation of the transactions contemplated by this ordinance.

**SECTION IV: STATE AND OTHER CAPITAL FUNDING SOURCES**

BE IT FURTHER ORDAINED by the New Haven Board of Alders, acting pursuant to the due authorization of the General Statutes and Special Acts of the State of Connecticut, that the following amounts are hereby appropriated for the following public improvements, as explained in the project narratives stated separately hereinafter said appropriation to be met from the proceeds of state and federal grants-in-aid of such projects in the following amounts:

<i>Project Code</i>	<i>Project Description</i>	<i>City Bond Amounts (\$)</i>
2215	Body Camera, Dash Camera, and Weapons	\$1,500,000
2220	Sidewalk Reconstruction (Federal)	\$300,000
2232	Pavement Management and Infrastructure (State LOCIP) Improvement estimated at \$1,591,951 per year for two years	\$3,214,314
2252	Downtown Crossing (State)	\$12,500,000
	Section Total	\$17,514,314

**SECTION V: REDESIGNATION AND DESCRIPTION CHANGES**

**I. Engineering Services**

**Description of Transfer:**

There is no current 50-50 sidewalk program. Engineering continues to repair trip and fall hazards in residential areas. This redesignation will negate incurring extra salary expense and staff time in preparing documentation to allocate funding to specific properties through a legal agreement, city clerk filing and collection of the homeowner’s portion of the cost to repair/replace the deficient sidewalk.

**TRANSFER FROM:** - The appropriation and bond authorization for the following projects or purposes shall be decreased as follows:

<u>Appropriating Ordinance #</u>	<u>Date Enacted</u>	<u>Section</u>	<u>Activity No.</u>	<u>Project/Purpose</u>	<u>Amount</u>
3	05/27/14	1	1540	Residential Sidewalk Program	\$148,125

**TRANSFER TO:** The appropriation and bond authorization for the following projects or purposes shall be increased as follows:

<u>Appropriating Ordinance #</u>	<u>Date Enacted</u>	<u>Section</u>	<u>Activity No.</u>	<u>Project/Purpose</u>	<u>Amount</u>
3	05/28/19	1	2032	Sidewalk Reconstruction	\$148,125

**II. CAO / Management and Budget**

**Description of Transfer:** Consolidate remaining rolling stock balances into the FY 2022 account.

**TRANSFER FROM:** - The appropriation and bond authorization for the following projects or purposes shall be decreased as follows:

<u>Appropriating Ordinance #</u>	<u>Date Enacted</u>	<u>Section</u>	<u>Activity No.</u>	<u>Project/Purpose</u>	<u>Amount</u>
3	06/05/17	2	1810	Rolling Stock – Library	\$10,597
3	06/05/17	2	1820	Rolling Stock- Parks	\$1,644



<u>Appropriating Ordinance #</u>	<u>Date Enacted</u>	<u>Section</u>	<u>Activity No.</u>	<u>Project/Purpose</u>	<u>Amount</u>
3	06/04/18	2	1916	Rolling Stock – Parks	\$7,073
3	06/05/17	2	1874	Rolling Stock-TTP	\$30,812
3	06/04/18	2	1970	Rolling Stock-TTP	\$70,404

**TRANSFER TO:** The appropriation and bond authorization for the following projects or purposes shall be increased as follows:

<u>Appropriating Ordinance #</u>	<u>Date Enacted</u>	<u>Section</u>	<u>Activity No.</u>	<u>Project/Purpose</u>	<u>Amount</u>
3	TBD	3	TBD	Rolling Stocks	\$120,530

### III. Board of Education

**Description of Transfer:** The New Haven School District has 58 facilities of which 36 have been rebuilt or renovated since 1998. With an extensive increase of square footage, funding is necessary for continued maintenance of New Haven Public Schools.

**TRANSFER FROM: -** The appropriation and bond authorization for the following projects or purposes shall be decreased as follows:

<u>Appropriating Ordinance #</u>	<u>Date Enacted</u>	<u>Section</u>	<u>Activity No.</u>	<u>Project/Purpose</u>	<u>Amount</u>
3	5/28/2019	1	2078	ASBESTOS ENVIRONMENTAL	\$122,617
3	5/28/2019	3	2080	FLOOR, TILE & ACCESSORIE	\$28,308

<u>Appropriating Ordinance #</u>	<u>Date Enacted</u>	<u>Section</u>	<u>Activity No.</u>	<u>Project/Purpose</u>	<u>Amount</u>
3	5/28/2019	2	2073	HVAC REPAIRS & REPLACEMENTS	\$97,383
3	6/6/2016	3	1798	INTERIOR AND EXTERIOR PAINTING	\$5,925
3	6/5/2017	3	1896	INTERIOR AND EXTERIOR PAINTING	\$42,076
3	6/4/2018	3	1988	INTERIOR AND EXTERIOR PAINTING	\$197,500
3	5/28/2019	3	2077	INTERIOR AND EXTERIOR PAINTING	\$222,180
3	6/20/2013	2	1470	LIFE SAFETY	\$620
3	6/5/2017	2	1891	LIFE SAFETY	\$15,145
3	6/4/2018	3	1984	LIFE SAFETY	\$1,176
3	5/28/2019	3	2072	LIFE SAFETY	\$115,000
3	6/6/2016	2	17FF	PAVING, FENCING & SITE	\$706
3	5/28/2019	2	2083	PAVING, FENCING & SITE	\$45,750
3	6/6/2016	3	17EE	PROFESSIONAL SERVICES	\$1,938
3	6/5/2017	3	18CC	PROFESSIONAL SERVICES	\$12,818
3	5/28/2019	3	2082	PROFESSIONAL SERVICES	\$60,800
3	6/6/2016	2	17BB	SCHOOL ACCREDITATION	\$39,000

<u>Appropriating Ordinance #</u>	<u>Date Enacted</u>	<u>Section</u>	<u>Activity No.</u>	<u>Project/Purpose</u>	<u>Amount</u>
3	6/5/2017	1	1899	SCHOOL ACCREDITATION	\$19,643
3	6/4/2018	1	1991	SCHOOL ACCREDITATION	\$13,362
3	5/28/2019	1	2079	SCHOOL ACCREDITATION	\$99,000

**TRANSFER TO:** The appropriation and bond authorization for the following projects or purposes shall be increased as follows:

<u>Appropriating Ordinance #</u>	<u>Date Enacted</u>	<u>Section</u>	<u>Activity No.</u>	<u>Project/Purpose</u>	<u>Amount</u>
3	TBD – FY 22	I	(TBD)	General Improvements	\$1,140,947

\*\*Above re-designation amount(s) are subject to change based on the ending balance as of 06/30/21.

## **SECTION VI: REFUNDING BONDS**

BE IT FURTHER ORDAINED by the New Haven Board of Alders, acting pursuant to the due authorization of the General Statutes and Special Acts of the State of Connecticut, that General Obligation Refunding Bonds of the City (the “Refunding Bonds”) are hereby authorized to be issued from time to time and in such principal amounts as shall be as determined by the Mayor and Controller to be in the best interests of the City for the purpose of refunding all or any portion of the City’s general obligation bonds outstanding (the “Refunded Bonds”) to achieve net present value savings or to restructure debt service payments. The Refunding Bonds shall be sold by the Mayor, with the approval of the Bond Sale Committee, in a competitive offering or by negotiation. The Refunding Bonds shall mature in such amounts and at such time or times and bear interest payable at such rate or rates, including taxable rates, as shall be determined by the Bond Sale Committee. The issuance of any Refunding Bonds the interest on which is included in gross income for federal income tax purposes is determined to be in the public interest. The Refunding Bonds shall be executed in the name and on behalf of the City by the manual or facsimile signatures of the Mayor, the City Treasurer, and the Controller, bear the City seal or a facsimile thereof, bear the Corporation Counsel’s endorsement as to form and correctness, and be approved as to their legality by Robinson & Cole LLP Bond Counsel. The Refunding Bonds shall be general obligations of the City and each of the Refunding Bonds shall recite that every requirement of law relating to its issue has been duly complied with, that such bond is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The denominations, form, details, and other particulars thereof, including the terms of any rights of redemption and redemption prices, the certifying, paying, registrar and transfer agent, shall be determined by the Controller. The net proceeds of the sale of the Refunding Bonds, after payment of underwriter’s discount and other costs of issuance, shall be deposited in an irrevocable escrow account in an amount sufficient to pay the principal of, interest and redemption premium, if any, due on the Refunded Bonds to maturity or earlier redemption pursuant to the plan of refunding. The Controller is authorized to appoint an escrow agent and other professionals to execute and deliver all escrow and related agreements necessary to provide for such payments when due on the Refunded Bonds and to provide for the transactions contemplated hereby.

The Mayor and the Controller are authorized to prepare and distribute a preliminary Official Statement and an Official Statement of the City of New Haven for use in connection with the offering and sale of the Refunding Bonds and are authorized on behalf of the City to execute and deliver a Bond Purchase Agreement, a Continuing Disclosure Agreement, and a Tax Regulatory Agreement for the Refunding Bonds in such form as they shall deem necessary and appropriate. The Controller will advise the Board of Alders in his monthly financial report of any refunding bonds issued pursuant to this authorization.

The Mayor, Controller, and the Treasurer, or any two of them are hereby authorized on behalf of the City to enter into any other agreements, instruments, documents, and certificates necessary or desirable with respect to the consummation of the transactions contemplated by this ordinance.

**APPROPRIATING ORDINANCE #4**  
AN ORDINANCE AUTHORIZING ISSUANCE OF  
GENERAL OBLIGATION TAX ANTICIPATION NOTES AND/OR  
GENERAL OBLIGATION GRANT ANTICIPATION NOTES  
FISCAL YEAR 2022

BE IT FURTHER ORDAINED by the New Haven Board of Alders, acting pursuant to the due authorization of the General Statutes and Special Acts of the State of Connecticut, that:

(a) Not exceeding **\$50,000,000** General Obligation Tax Anticipation Notes or General Obligation Grant Anticipation Notes, or any combination thereof (collectively, the “Notes”), may be issued in one or more series in anticipation of the receipt of tax collections or state grant payments, as applicable, in an amount required to pay current expenses and obligations of the City pursuant to Section 7-405a of the General Statutes of Connecticut, Revision of 1958, as amended (the “Connecticut General Statutes”), and the proceeds thereof are hereby appropriated for said purpose.

(b) The Notes of each series shall mature and be payable not later than the end of the fiscal year during which such tax collections or state grants, as applicable, are payable, be executed in the name and on behalf of the City by the manual or facsimile signatures of the Mayor, City Treasurer and Controller, bear the City seal or a facsimile thereof, bear the Corporation Counsel’s endorsement as to form and correctness, be certified by a bank or trust company designated by the Controller which bank or trust company may also be designated as the paying agent, registrar, and transfer agent, and be approved as to their legality by Robinson & Cole LLP as bond counsel. The Notes shall bear such rate or rates of interest (including taxable rates) as shall be determined by the Bond Sale Committee. The Notes shall be general obligations of the City and each of the Notes shall recite that every requirement of law relating to its issue has been duly complied with, that such Note is within every debt and other limit prescribed by law, and that the full faith and credit of the City are pledged to the payment of the principal thereof and the interest thereon. The aggregate principal number of Notes to be issued, the maturity dates, redemption provisions, if any, the date, time of issue and sale, and other terms, details, and particulars of such Notes shall be determined by the Bond Sale Committee in accordance with the requirements of the Connecticut General Statutes. The issuance of taxable Notes bearing interest includable in gross income for federal income tax purposes is in the public interest.

(c) Said Notes shall be sold by the Mayor with the approval of the Bond Sale Committee in a competitive offering or by negotiation. If sold in a competitive offering, the Notes shall be sold at not less than par and accrued interest based on the lowest net or true interest cost to the City. A notice of sale or a summary thereof describing the Notes and setting forth the terms and conditions of the sale shall be published at least five days in advance of the sale in a recognized publication carrying municipal bond notices and devoted primarily to financial news and the subject of state and municipal bonds.

(d) The City hereby expresses its official intent pursuant to Section 1.150-2 of the Federal Income Tax Regulations, Title 26 (the “Regulations”), to reimburse expenditures paid 60 days prior to and any time after the date of passage of this ordinance in the maximum amount and for the financing described herein with the proceeds of notes or other obligations authorized to be issued by the City which shall be issued to reimburse such expenditures not later than eighteen months after the date of the expenditure or such later date as the Regulations may authorize. The City hereby certifies that its intention to reimburse as expressed herein is based upon its reasonable expectations as of this date. The Controller or his designee is authorized to pay expenses in accordance herewith pending the issuance of the Notes.

(e) The Mayor, the Controller and the Treasurer, or any two of them, are hereby authorized on behalf of the City to enter into agreements or otherwise covenant for the benefit of note holders to provide notices to the Municipal Securities Rulemaking Board (the “MSRB”) of certain events not in excess of ten (10) business days after the occurrence of the event as enumerated in Securities and Exchange Commission Exchange Act Rule 15c2-12, as amended, as may be necessary, appropriate or desirable to effect the sale of notes authorized by this ordinance. Any agreements or representations to provide information to the MSRB made prior hereto are hereby confirmed, ratified, and approved.

(f) The Mayor, the Controller, and the Treasurer, or any two of them, are hereby authorized on behalf of the City to enter into any other agreements, instruments, documents, and certificates necessary or desirable with respect to the consummation of the transactions contemplated by this ordinance.

**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b><u>CAO/Management and Budget Rolling Stock /Equipment Program</u></b>												
Rolling Stock (City/BOE)	2,201	5	CITY	0	6,400,000	0	3,000,000	3,000,000	0	2,900,000	0	3,000,000
<b>Total City Bonding:</b>				<b>0</b>	<b>6,400,000</b>	<b>0</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>0</b>	<b>2,900,000</b>	<b>0</b>	<b>3,000,000</b>
<b><u>MAYORS OFFICE/TECHNOLOGY/ENGINEERING</u></b>												
Municipal Broadband Network	2,202	10	CITY	0	0	0	1,000,000	1,000,000	0	1,000,000	0	1,000,000
<b>Total City Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>1,000,000</b>
<b><u>138 FINANCE \ INFORMATION &amp; TECHNOLOGY</u></b>												
Software Licensing Upgrades	2,203	5	CITY	175,000	200,000	0	100,000	100,000	0	100,000	0	100,000
Network Upgrades	2,204	5	CITY	175,000	200,000	0	100,000	100,000	0	100,000	0	100,000
Information and Technology Initiatives	2,205	5	CITY	1,400,000	2,800,000	0	2,800,000	2,800,000	0	2,800,000	0	2,800,000
Police Technology	2,206	5	CITY	175,000	200,000	0	100,000	100,000	0	100,000	0	100,000
Fire Technology	2,207	5	CITY	175,000	200,000	0	100,000	100,000	0	100,000	0	100,000
IT-Facility Renovations		20	CITY	200,000	300,000	0	0	0	0	0	0	0
City Wide Digitization	2,208	5	CITY	125,000	200,000	0	450,000	450,000	0	100,000	0	100,000
Technology/Communications-Library	2,209	5	CITY	290,000	400,000	0	50,000	50,000	0	100,000	0	100,000
TTP Communications/IT Equipment	2,210	5	CITY	250,000	400,000	0	50,000	50,000	0	50,000	0	50,000
<b>Total City Bonding:</b>				<b>2,965,000</b>	<b>4,900,000</b>	<b>0</b>	<b>3,750,000</b>	<b>3,750,000</b>	<b>0</b>	<b>3,450,000</b>	<b>0</b>	<b>3,450,000</b>



**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b>152 LIBRARY:</b>												
Library Improvements	2,211	10	CITY	400,000	1,200,000	0	800,000	800,000	0	800,000	0	800,000
Technology and Communications		5	CITY	0	0	0	0	0	0	0	0	0
Ives Phase III - Innovations Commons		20	CITY	150,000	0	0	0	0	0	0	0	0
Rolling Stock			CITY	0	0	0	0	0	0	0	0	0
Elevators (Ives)			CITY	0	0	0	0	0	0	0	0	0
Stetson Library		20	CITY	150,000	0	0	0	0	0	0	0	0
Stetson Library			STATE	0	0	0	0	0	0	0	0	0
HVAC Renovation & Elevator Rehab.			CITY	0	0	0	0	0	0	0	0	0
Fair Haven and Ives HVAC & Roof		20	CITY	250,000	0	0	0	0	0	0	0	0
<b>Total City Bonding:</b>				<b>950,000</b>	<b>1,200,000</b>	<b>0</b>	<b>800,000</b>	<b>800,000</b>	<b>0</b>	<b>800,000</b>	<b>0</b>	<b>800,000</b>
<b>Total State Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total of Bonding Sources</b>				<b>950,000</b>	<b>1,200,000</b>	<b>0</b>	<b>800,000</b>	<b>800,000</b>	<b>0</b>	<b>800,000</b>	<b>0</b>	<b>800,000</b>

**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b><u>160 PARKS AND RECREATION:</u></b>												
Infrastructure Improvements	20		CITY	1,000,000	1,400,000	0	0	0	0	0	0	0
General Park Improvements	20		CITY	200,000	950,000	0	0	0	0	0	0	0
Playground Initiative	10		CITY	125,000	0	0	0	0	0	0	0	0
Erosion Control			CITY	0	0	0	0	0	0	0	0	0
Lighthouse Master Plan	10		CITY	0	1,700,000	0	0	0	0	0	0	0
Field Upgrades	10		CITY	40,000	0	0	0	0	0	0	0	0
East Rock Workshop	20		CITY	0	0	0	0	0	0	0	0	0
East Shore Workshop			CITY	0	0	0	0	0	0	0	0	0
Street Trees	20		CITY	750,000	1,500,000	0	0	0	0	0	0	0
Computers and Technology	5		CITY	0	0	0	0	0	0	0	0	0
Roof Restoration			CITY	0	0	0	0	0	0	0	0	0
Golf Course			ENTERPRIS	0	0	0	0	0	0	0	0	0
New Haven Green			STATE	0	0	0	0	0	0	0	0	0
Rolling Stock	10		CITY	125,000	0	0	0	0	0	0	0	0
Coogan Pavilion			CITY	0	0	0	0	0	0	0	0	0
720 Edgewood Ave Parking Lot			CITY	0	0	0	0	0	0	0	0	0
Lighting	5		CITY	0	100,000	0	0	0	0	0	0	0
Wilbur Cross Athletic Annex			STATE	0	0	0	0	0	0	0	0	0
Ralph Walker Skating Rink	20		CITY	1,750,000	0	0	0	0	0	0	0	0
Edgerton Park			CITY	0	0	0	0	0	0	0	0	0
Cherry Ann Street			CITY	0	0	0	0	0	0	0	0	0
Monument Restoration			CITY	0	0	0	0	0	0	0	0	0
<b>Total City Bonding:</b>				<b>3,990,000</b>	<b>5,650,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total State Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Federal Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Enterprise Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total of Bonding Sources</b>				<b>3,990,000</b>	<b>5,650,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b><u>200 PUBLIC SAFETY COMMUNICATION:</u></b>												
Rolling Stock			CITY	0	0	0	0	0	0	0	0	0
Communication Equipment	2,212	10	CITY	0	0	0	800,000	800,000	0	200,000	0	200,000
<b>Total City Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>	<b>800,000</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>
<b><u>201 POLICE:</u></b>												
Rolling Stock		10	CITY	500,000	0	0	0	0	0	0	0	0
Radios	2,213	5	CITY	225,000	1,800,000	0	400,000	400,000	0	500,000	0	500,000
Body Armor			CITY	0	0	0	0	0	0	0	0	0
Equipment	2,214	5	CITY	250,000	750,000	0	700,000	700,000	0	700,000	0	700,000
Elevators			CITY	0	0	0	0	0	0	0	0	0
Computers		5	CITY	0	0	0	0	0	0	0	0	0
Police Body Cameras		5	CITY	0	50,000	0	0	0	0	0	0	0
Animal Shelter, Garage, Substation		10	CITY	0	150,000	0	0	0	0	0	0	0
Weapons and Ammunition			CITY	0	0	0	0	0	0	0	0	0
Substations		20	CITY	10,000	0	0	0	0	0	0	0	0
Facility Technology		5	CITY	0	0	0	0	0	0	0	0	0
Police Facility Renovations		10	CITY	0	0	0	0	0	0	500,000	0	500,000
PS CAD, RMS, JMS Replacement		10	CITY	0	0	0	0	0	0	2,700,000	0	0
Body and Dash Camera and Weapons	2,215	5	CITY	0	0	0	3,000,000	3,000,000	0	500,000	0	500,000
Body and Dash Camera and Weapons	2,215		STATE	0	0	0	1,500,000	1,500,000		500,000		500,000
<b>Total City Bonding:</b>				<b>985,000</b>	<b>2,750,000</b>	<b>0</b>	<b>4,100,000</b>	<b>4,100,000</b>	<b>0</b>	<b>4,900,000</b>	<b>0</b>	<b>2,200,000</b>
<b>Total State Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>500,000</b>
<b>Net Total of Bonding Sources</b>				<b>985,000</b>	<b>2,750,000</b>	<b>0</b>	<b>5,600,000</b>	<b>5,600,000</b>	<b>0</b>	<b>5,400,000</b>	<b>0</b>	<b>2,700,000</b>

**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b><u>202 FIRE:</u></b>												
Apparatus Replacement & Rehabilitation		10	CITY	1,100,000	0	0	0	0	0	0	0	0
Fire Fighter Protective Equipment	2,216	5	CITY	300,000	450,000	0	300,000	300,000	0	300,000	0	300,000
Rescue and Safety Equipment	2,217	5	CITY	150,000	275,000	0	200,000	200,000	0	200,000	0	200,000
Emergency Medical Equipment	2,218	5	CITY	10,000	200,000	0	200,000	200,000	0	200,000	0	200,000
Technologies and Computers		5	CITY	0	0	0	0	0	0	0	0	0
Radio & Communications Equipment		10	CITY	0	0	0	0	0	0	0	0	0
Command Lift		10	CITY	0	200,000	0	0	0	0	0	0	0
Station Furniture		5	CITY	0	0	0	0	0	0	0	0	0
<b>Total City Bonding:</b>				<b>1,560,000</b>	<b>1,125,000</b>	<b>0</b>	<b>700,000</b>	<b>700,000</b>	<b>0</b>	<b>700,000</b>	<b>0</b>	<b>700,000</b>
<b><u>301 HEALTH DEPARTMENT</u></b>												
Rolling Stock (Health)		5	CITY	0	0	0	0	0	0	0	0	0
Health Department Digitalization Project		5	CITY	0	0	0	0	0	0	0	0	0
Health Dept. Clinic Equipment / Software		5	CITY	175,000	0	0	0	0	0	0	0	0
ADA compliance for Health dept.		10	CITY	75,000	0	0	0	0	0	0	0	0
Vehicles			CITY	0	0	0	0	0	0	0	0	0
<b>Total City Bonding:</b>				<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>304 YOUTH SERVICES:</u></b>												
The Escape - Teen Center		20	CITY	50,000	0	0	0	0	0	0	0	0
City Youth Field upgrade			CITY	0	0	0	0	0	0	0	0	0
Farnham- Camp Farnham			CITY	0	0	0	0	0	0	0	0	0
Youth Map/ Data Warehouse			CITY	0	0	0	0	0	0	0	0	0
Rolling Stock-Youth Services			CITY	0	0	0	0	0	0	0	0	0
<b>Total City Bonding:</b>				<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b><u>308 COMMUNITY SERVICES ADMINISTRATION:</u></b>												
CSA information Kiosk	5		CITY	0	0	0	0	0	0	0	0	0
Senior Center Upgrades	20		CITY	60,000	0	0	0	0	0	0	0	0
Community Development & Neigh, Place	10		CITY	0	0	0	0	0	0	0	0	0
Rolling Stock-ELDERLY	10		CITY	0	0	0	0	0	0	0	0	0
Rolling Stock - Youth Van	5		CITY	0	0	0	0	0	0	0	0	0
Rolling Stock-CSA	5		CITY	0	0	0	0	0	0	0	0	0
Digitization	10		CITY	0	0	0	0	0	0	0	0	0
City Emergency Shelter Physical Improvement	10		CITY	0	0	0	0	0	0	0	0	0
Homeless/Emergency Shelter Physical Improv	10		CITY	45,000	0	0	0	0	0	0	0	0
<b>Total City Bonding:</b>				<b>105,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>501 PUBLIC WORKS:</u></b>												
Rolling Stock	10		CITY	1,400,000	0	0	0	0	0	0	0	0
Bridge Upgrades & Rehabilitation	20		CITY	350,000	450,000	0	0	0	0	0	0	0
Facility Upgrades Repairs & Modification	10		CITY	10,000,000	1,000,000	0	0	0	0	0	0	0
Sidewalk Construction and Rehabilitation	20		CITY	250,000	500,000	0	0	0	0	0	0	0
Pavement Mgmt./Infrastructure	20		CITY	1,000,000	4,000,000	0	0	0	0	0	0	0
Pavement Mgmt./Infrastructure (LOCIP)			STATE	2,911,086	3,183,902	0	0	0	0	0	0	0
Refuse, Recycling. & Waste Stream	5		CITY	200,000	400,000	0	0	0	0	0	0	0
Environmental Mitigation	5		CITY	75,000	150,000	0	0	0	0	0	0	0
<b>Total City Bonding:</b>				<b>13,275,000</b>	<b>6,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total State Bonding:</b>				<b>2,911,086</b>	<b>3,183,902</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total of Bonding Sources</b>				<b>16,186,086</b>	<b>9,683,902</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b>502 ENGINEERING:</b>												
Street Reconstruction/Complete Street	2,219	20	CITY	800,000	1,600,000	0	2,300,000	2,300,000	0	1,800,000	0	1,800,000
Street Reconstruction/Complete Street			STATE	0	0	0	0	0	0	0	0	0
Street Reconstruction/Complete Street			FEDERAL	0	0	0	0	0	0	0	0	0
Sidewalk Reconstruction	2,220	20	CITY	2,300,000	6,450,000	0	2,300,000	2,300,000	0	2,000,000	0	2,500,000
Sidewalk Reconstruction	2,220	20	FEDERAL	150,000	300,000	0	300,000	300,000	0	300,000	0	300,000
Sidewalk Reconstruction			STATE	0	0	0	0	0	0	0	0	0
Bridges	2,221	20	CITY	300,000	1,700,000	0	1,500,000	1,500,000	0	1,500,000	0	1,500,000
Bridges			STATE	13,000,000	487,149	0	0	0	0	0	0	0
Bridges			FEDERAL	4,500,000	0	0	0	0	0	0	0	0
Street Lighting	2,222	20	CITY	100,000	125,000	0	100,000	100,000	0	100,000	0	100,000
Street Lighting			STATE	0	0	0	0	0	0	0	0	0
Street Lighting			FEDERAL	0	0	0	0	0	0	0	0	0
Facility Rehabilitation	2,223	10	CITY	800,000	1,600,000	0	3,000,000	3,000,000	0	2,500,000	0	2,500,000
Facility Rehabilitation			STATE	0	0	0	0	0	0	0	0	0
Government Center		20	CITY	650,000	500,000	0	0	0	0	0	0	0
General Storm	2,224	20	CITY	900,000	700,000	0	500,000	500,000	0	500,000	0	500,000
Flood and Erosion	2,225	10	CITY	300,000	900,000	0	700,000	700,000	0	700,000	0	700,000
Flood and Erosion			FEDERAL	0	0	0	0	0	0	0	0	0
Residential Sidewalk Program		20	CITY	0	0	0	0	0	0	0	0	0
Goffe Street Armory		20	CITY	250,000	200,000	0	0	0	0	0	0	0
Goffe Street Armory		20	STATE	0	0	0	0	0	0	0	0	0
Dixwell Q-House		20	CITY	3,000,000	0	0	0	0	0	0	0	0
Dixwell Q-House			STATE	0	0	0	0	0	0	0	0	0
Citywide Energy Efficiency Initiative			CITY	0	0	0	0	0	0	0	0	0
Citywide Energy Efficiency Initiative			STATE	0	0	0	0	0	0	0	0	0
Historic Record Retention		10	CITY	0	0	0	0	0	0	0	0	0
Wintergreen Army Reserve Center		20	CITY	150,000	0	0	0	0	0	0	0	0
Pre-Capital Feasibility Study			CITY		0	0	0	0	0	0	0	0
<b>Total City Bonding:</b>				<b>9,550,000</b>	<b>13,775,000</b>	<b>0</b>	<b>10,400,000</b>	<b>10,400,000</b>	<b>0</b>	<b>9,100,000</b>	<b>0</b>	<b>9,600,000</b>
<b>Total State Bonding:</b>				<b>13,000,000</b>	<b>487,149</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Federal Bonding:</b>				<b>4,650,000</b>	<b>300,000</b>	<b>0</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>300,000</b>
<b>Net Total of Bonding Sources</b>				<b>27,200,000</b>	<b>14,562,149</b>	<b>0</b>	<b>10,700,000</b>	<b>10,700,000</b>	<b>0</b>	<b>9,400,000</b>	<b>0</b>	<b>9,900,000</b>

**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b><u>504 PARKS/PUBLIC WORKS:</u></b>												
Parks Infrastructure Improvements	2,226	20	CITY	0	0	0	1,000,000	1,000,000	0	1,000,000	0	1,000,000
General Park Improvements	2,227	20	CITY	0	0	0	700,000	700,000	0	700,000	0	700,000
Lighthouse Master Plan		10	CITY	0	0	0	0	0	0	0	0	0
Street Trees	2,228	20	CITY	0	0	0	1,500,000	1,500,000	0	1,500,000	0	1,500,000
Lighting	2,229	20	CITY	0	0	0	100,000	100,000	0	100,000	0	100,000
Rolling Stock		10	CITY	0	0	0	0	0	0	0	0	0
Bridge Upgrades & Rehabilitation	2,230	20	CITY	0	0	0	300,000	300,000	0	300,000	0	300,000
Facility Upgrades Repairs & Modification		10	CITY	0	0	0	0	0	0	0	0	0
Sidewalk Construction and Rehabilitation	2,231	20	CITY	0	0	0	400,000	400,000	0	400,000	0	400,000
Pavement Mgmt./Infrastructure	2,232	20	CITY	0	0	0	3,000,000	3,000,000	0	2,500,000	0	3,000,000
Pavement Mgmt./Infrastructure (LOCIP)	2,232	20	STATE	0	0	0	3,214,314	3,214,314	0	3,214,314	0	3,214,314
Refuse, Recycling. & Waste Stream	2,233	10	CITY	0	0	0	200,000	200,000	0	200,000	0	200,000
Environmental Mitigation	2,234	10	CITY	0	0	0	100,000	100,000	0	100,000	0	100,000
<b>Total City Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>7,300,000</b>	<b>7,300,000</b>	<b>0</b>	<b>6,800,000</b>	<b>0</b>	<b>7,300,000</b>
<b>Total State Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>3,214,314</b>	<b>3,214,314</b>	<b>0</b>	<b>3,214,314</b>	<b>0</b>	<b>3,214,314</b>
<b>Total Federal Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total of Bonding Sources</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>10,514,314</b>	<b>10,514,314</b>	<b>0</b>	<b>10,014,314</b>	<b>0</b>	<b>10,514,314</b>
<b><u>702 CITY PLAN:</u></b>												
Coastal Area Improvements	2,235	10	CITY	750,000	900,000	0	400,000	400,000	0	500,000	0	700,000
On-Call Planning	2,236	10	CITY	150,000	275,000	0	500,000	500,000	0	500,000	0	550,000
GIS Digitizing & GIS View Permit		5	CITY	0	0	0	0	0	0	0	0	0
Route 34 East	2,237	20	CITY	75,000	125,000	0	500,000	500,000	0	100,000	0	125,000
Way Finding Sign System		5	CITY	350,000	50,000	0	0	0	0	0	0	0
Farmington Canal Line	2,238	20	CITY	650,000	150,000	0	300,000	300,000	0	200,000	0	300,000
Hill to Downtown		20	CITY	0	0	0	0	0	0	0	0	0
Preservation and Planning	2,239	5	CITY	0	0	0	100,000	100,000	0	100,000	0	100,000
<b>Total City Bonding:</b>				<b>1,975,000</b>	<b>1,500,000</b>	<b>0</b>	<b>1,800,000</b>	<b>1,800,000</b>	<b>0</b>	<b>1,400,000</b>	<b>0</b>	<b>1,775,000</b>

**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b><u>703 AIRPORT</u></b>												
Airport General Improvements			FEDERAL	0	10,563,699	0	8,482,000	8,482,000	0	20,339,531	0	8,625,000
Airport General Improvements	2,240	20	CITY	900,000	1,700,000	0	500,000	500,000	0	500,000	0	500,000
Airport General Improvements			STATE	0	80,000	0	80,000	80,000	0	80,000	0	80,000
<b>Total City Bonding:</b>				<b>900,000</b>	<b>1,700,000</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>500,000</b>
<b>Total State Bonding:</b>				<b>0</b>	<b>80,000</b>	<b>0</b>	<b>80,000</b>	<b>80,000</b>	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>80,000</b>
<b>Total Federal Bonding:</b>				<b>0</b>	<b>10,563,699</b>	<b>0</b>	<b>8,482,000</b>	<b>8,482,000</b>	<b>0</b>	<b>20,339,531</b>	<b>0</b>	<b>8,625,000</b>
<b>Total Federal Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total of Bonding Sources</b>				<b>900,000</b>	<b>12,343,699</b>	<b>0</b>	<b>9,062,000</b>	<b>9,062,000</b>	<b>0</b>	<b>20,919,531</b>	<b>0</b>	<b>9,205,000</b>
<b><u>704 TRANS.,TRAFFIC, &amp; PARKING:</u></b>												
Traffic Control Signals	2,241	10	CITY	350,000	550,000	0	600,000	600,000	0	550,000	0	550,000
Meters	2,242	10	CITY	200,000	200,000	0	200,000	200,000	0	200,000	0	200,000
Signs and Pavement Markings	2,243	10	CITY	250,000	150,000	0	300,000	300,000	0	150,000	0	150,000
Transportation Enhancements	2,244	10	CITY	300,000	400,000	0	600,000	600,000	0	400,000	0	400,000
Planning & Engineering Services	2,245	5	CITY	200,000	300,000	0	400,000	400,000	0	300,000	0	300,000
TTP Communications/IT Equipment		5	CITY	0	0	0	0	0	0	0	0	0
Street Lighting	2,246	10	CITY	150,000	250,000	0	200,000	200,000	0	250,000	0	250,000
Rolling Stock		10	CITY	350,000	0	0	0	0	0	0	0	0
Vision Zero Projects		10	CITY	0	100,000	0	0	0	0	200,000	0	200,000
Local Transit Infrastructure Improvements		10	CITY	0	100,000	0	0	0	0	300,000	0	400,000
Safe Routes to School		5	CITY	0	100,000	0	0	0	0	100,000	0	100,000
<b>Total City Bonding:</b>				<b>1,800,000</b>	<b>2,150,000</b>	<b>0</b>	<b>2,300,000</b>	<b>2,300,000</b>	<b>0</b>	<b>2,450,000</b>	<b>0</b>	<b>2,550,000</b>
<b><u>705 Commission on Equal Opportunity</u></b>												
Record Digitization			CITY	0	0	0	0	0	0	0	0	0
<b>Total City Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b><u>721 BUILDING INSPECTION &amp; ENFORCEMENT</u></b>												
Demolition	2,247	10	CITY	450,000	700,000	0	500,000	500,000	0	600,000	0	600,000
Record Digitization		5	CITY	0	0	0	0	0	0	0	0	0
Rolling Stock			CITY	0	0	0	0	0	0	0	0	0
<b>Total City Bonding:</b>				<b>450,000</b>	<b>700,000</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>600,000</b>	<b>0</b>	<b>600,000</b>
<b><u>724 ECONOMIC DEVELOPMENT ADMIN:</u></b>												
Land & Building Bank	2,248	20	CITY	150,000	700,000	0	1,000,000	1,000,000	0	700,000	0	1,500,000
Commercial Industrial Site Developmer	2,249	20	CITY	550,000	850,000	0	1,500,000	1,500,000	0	900,000	0	1,000,000
Facades	2,250	20	CITY	300,000	600,000	0	150,000	150,000	0	800,000	0	800,000
Pre-Capital Feasibility	2,251	5	CITY	25,000	150,000	0	200,000	200,000	0	450,000	0	450,000
Downtown Crossing	2,252	20	CITY	0	0	0	800,000	800,000	0	0	0	0
Downtown Crossing	2,252		STATE	0	0	0	12,500,000	12,500,000	0	0	0	0
Equipment Modernization	2,253	10	CITY	0	0	0	200,000	200,000	0	0	0	0
Shubert Theatre			CITY	0	0	0	0	0	0	0	0	0
West Rock Redevelopment			CITY	0	0	0	0	0	0	0	0	0
Neighborhood Commercial Public Improvements			CITY	0	0	0	0	0	0	0	0	0
Hill to Downtown/Union Station			CITY	0	0	0	0	0	0	0	0	0
Small Business Public Market	2,254	10	CITY	0	200,000	0	100,000	100,000	0	250,000	0	250,000
Tiger Grant Match\100 College Street			CITY	0	0	0	0	0	0	0	0	0
Community Food Systems HUB		10	CITY	0	200,000	0	0	0	0	0	0	0
Community Food Systems HUB		10	STATE	0	1,500,000	0	0	0	0	0	0	0
Community Food Systems HUB		10	OTHER	0	0	0	0	0	0	0	0	0
HANH Westville Manor	2,255	20	CITY	0	0	0	1,000,000	1,000,000	0	2,000,000	0	0
<b>Total City Bonding:</b>				<b>1,025,000</b>	<b>2,700,000</b>	<b>0</b>	<b>4,950,000</b>	<b>4,950,000</b>	<b>0</b>	<b>5,100,000</b>	<b>0</b>	<b>4,000,000</b>
<b>Total State Bonding:</b>				<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>12,500,000</b>	<b>12,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Federal Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Other Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total of Bonding Sources</b>				<b>1,025,000</b>	<b>4,200,000</b>	<b>0</b>	<b>17,450,000</b>	<b>17,450,000</b>	<b>0</b>	<b>5,100,000</b>	<b>0</b>	<b>4,000,000</b>

**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b><u>747 LIVABLE CITY INITIATIVE:</u></b>												
Neighborhood Comm. Public Improverr	2,256	10	CITY	400,000	675,000	0	200,000	200,000	0	500,000	0	500,000
Neighborhood Housing Assistance		10	CITY	450,000	1,200,000	0	0	0	0	700,000	0	700,000
Property Management		10	CITY	100,000	100,000	0	0	0	0	300,000	0	300,000
Residential Rehabilitation		20	CITY	400,000	650,000	0	0	0	0	700,000	0	700,000
Residential Rehabilitation		20	FEDERAL	0	0	0	0	0	0	0	0	0
Housing Assistance		20	CITY	0	0		0	0	0	0	0	0
Housing Development	2,257	20	CITY	1,500,000	2,000,000	0	1,000,000	1,000,000	0	1,000,000	0	2,000,000
Housing Development		20	FEDERAL	0	0	0	0	0	0	0	0	0
Neighborhood Public Improvement		20	CITY	150,000	200,000	0	0	0	0	0	0	400,000
Neighborhood Public Improvement		20	FEDERAL		0	0	0	0	0	0	0	0
Acquisition	2,258	20	CITY	500,000	950,000	0	300,000	300,000	0	375,000	0	700,000
Acquisition		20	FEDERAL	0	0	0	0	0	0	0	0	0
Down payment & Closing Cost Assistance		5	CITY	0	100,000	0	0	0	0	0	0	200,000
EERAP		5	CITY	75,000	175,000	0	0	0	0	0	0	300,000
Housing and Tenant Services	2,259	10	CITY	0	0	0	1,100,000	1,100,000	0	1,100,000	0	500,000
Homeowner Capital Investment Progra	2,260	20	CITY	0	0	0	500,000	500,000	0	500,000	0	600,000
<b>Total City Bonding:</b>				<b>3,575,000</b>	<b>6,050,000</b>	<b>0</b>	<b>3,100,000</b>	<b>3,100,000</b>	<b>0</b>	<b>5,175,000</b>	<b>0</b>	<b>6,900,000</b>
<b>Total State Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Federal Bonding:</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total of Bonding Sources</b>				<b>3,575,000</b>	<b>6,050,000</b>	<b>0</b>	<b>3,100,000</b>	<b>3,100,000</b>	<b>0</b>	<b>5,175,000</b>	<b>0</b>	<b>6,900,000</b>

**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

<b>Project Description</b>	<b>Proj. No.</b>	<b>Bond Year</b>	<b>Bond Source</b>	<b>BOA 2018-19</b>	<b>BOA 2019-20</b>	<b>BOA 2020-21</b>	<b>Mayor 2021-22</b>	<b>BOA 2021-22</b>	<b>Plan 2022-23</b>	<b>Plan FY 23-24</b>	<b>Plan 2024-25</b>	<b>Plan 2025-26</b>
<b>900 EDUCATION</b>												
<b><u>NON-SCHOOL CONSTRUCTION PROJECTS:</u></b>												
General Repairs	2,261	20	CITY	1,500,000	3,000,000	0	7,500,000	7,500,000	0	7,500,000	0	7,500,000
Life Safety / Risk		5	CITY	350,000	600,000	0	0	0	0	0	0	0
HVAC Repair, Replacement & PM		10	CITY	700,000	1,300,000	0	0	0	0	0	0	0
Energy Performance Enhancements	2,262	10	CITY	1,250,000	2,400,000	0	1,900,000	1,900,000	0	1,900,000	0	1,900,000
Computers		5	CITY	1,600,000	2,900,000	0	0	0	0	0	0	0
Information and Technology Initiatives	2,263	5	CITY	0	0	0	4,000,000	4,000,000	0	4,000,000	0	4,000,000
Custodial Equipment	2,264	5	CITY	150,000	300,000	0	200,000	200,000	0	200,000	0	200,000
Interior and Exterior Painting Physical Improve		5	CITY	200,000	350,000	0	0	0	0	0	0	0
Asbestos/Environment Management		20	CITY	100,000	200,000	0	0	0	0	0	0	0
Rolling Stock		10	CITY	100,000	0	0	0	0	0	0	0	0
School Accreditation		20	CITY	15,000	100,000	0	0	0	0	0	0	0
Floor Tile and Accessories		5	CITY	75,000	150,000	0	0	0	0	0	0	0
Cafeteria Program and Equipment	2,265	5	CITY	120,000	200,000	0	200,000	200,000	0	200,000	0	200,000
Hillhouse Field House Track Rehab		10	CITY	0	0	0	0	0	0	0	0	0
Professional Services		5	CITY	45,000	100,000	0	0	0	0	0	0	0
Paving Fencing & Site Improvement		10	CITY	20,000	200,000	0	0	0	0	0	0	0
LT Maintenance Stewardship:	2,266	10	CITY	0	1,800,000	0	1,200,000	1,200,000	0	1,200,000	0	1,200,000
<b>Total City Bonding:</b>				<b>6,225,000</b>	<b>13,600,000</b>	<b>0</b>	<b>15,000,000</b>	<b>15,000,000</b>	<b>0</b>	<b>15,000,000</b>	<b>0</b>	<b>15,000,000</b>

**FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET AND FOUR YEAR PLAN**

Project Description	Proj. No.	Bond Year	Bond Source	BOA 2018-19	BOA 2019-20	BOA 2020-21	Mayor 2021-22	BOA 2021-22	Plan 2022-23	Plan FY 23-24	Plan 2024-25	Plan 2025-26
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**999 SCOTT LEWIS SETTLEMENT RE-DESIGNATION**

Scott Lewis Replenishment	20		CITY	8,400,000	0	0	0	0	0	0	0	0
<b>Total City Bonding:</b>				<b>8,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**STORMS - CAPITAL COST FINANCE**

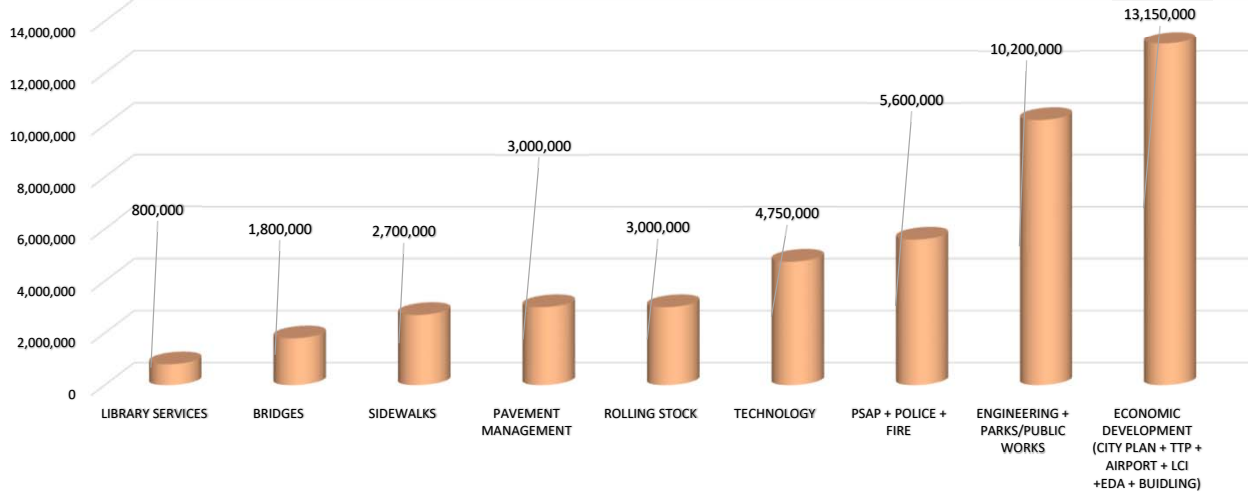
Strom Irene and Sandy - Long Term Cost Recovery			CITY	0	0	0	0	0	0	0	0	0
<b>Total</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Total Funding Source:</b>												
Total City (BONDS):			CITY	58,030,000	70,700,000	0	60,000,000	60,000,000	0	60,075,000	0	59,575,000
Total State Bonding:			STATE	15,911,086	5,251,051	0	17,294,314	17,294,314	0	3,794,314	0	3,794,314
Total Federal Bonding:			FEDERAL	4,650,000	10,863,699	0	8,782,000	8,782,000	0	20,639,531	0	8,925,000
Total Other Bonding:			OTHER	0	0	0	0	0	0	0	0	0
Total Ent.:			ENTERPRIS	0	0	0	0	0	0	0	0	0
<b>Grand Total of Bonding</b>				<b>78,591,086</b>	<b>86,814,750</b>	<b>0</b>	<b>86,076,314</b>	<b>86,076,314</b>	<b>0</b>	<b>84,508,845</b>	<b>0</b>	<b>72,294,314</b>

**Two Year City Bonding Comparison**

BOA	FY 2014 + 2015	74,798,365	0
BOA	FY 2016 + 2017	92,300,000	0
BOA	FY 2018 + 2019	101,330,000	0
BOA	FY 2020	70,700,000	0
BOA	FY 2022	60,000,000	60,000,000
Plan	FY 2023	0	0
Plan	FY 2024	60,075,000	0
Plan	FY 2025	0	59,575,000
Plan	FY 2026	59,575,000	0

FY 2021-22 BOARD OF ALDERS APPROVED CAPITAL BUDGET ALLOCATION



**A. SELECTED PROJECTS - City Funded**

SELECTED PROJECT	PCT OF CITY BOND
LIBRARY SERVICES	1%
BRIDGES	3%
SIDEWALKS	5%
PAVEMENT MANAGEMENT	5%
ROLLING STOCK	5%
TECHNOLOGY	8%
PSAP + POLICE + FIRE	9%
ENGINEERING + PARKS/PUBLIC WORKS	17%
ECONOMIC DEVELOPMENT (CITY PLAN + TTP + AIRPORT + LCI + EDA + BUIDLING)	22%
EDUCATION (NON-SCHOOLS)	25%
<b>GRAND TOTAL</b>	<b>100%</b>

<b>B. DEPARTMENT FISCAL YEAR COMPARISON</b>	FY 2017-2018 BOA	FY 2018-2019 BOA	FY 2019-2020 BOA	FY 2021-2020 BOA	FY 2021-2022 MAYOR	FY 2021-2022 BOA	Net Change FY 22 vs FY 20
Cao/Management And Budget Rolling Stock /Equipment Progr	\$0	\$0	\$6,400,000	\$0	\$3,000,000	\$3,000,000	(\$3,400,000)
Mayors Office / Technology / Engineering	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$1,000,000
Finance \ Information & Technology	\$2,500,000	\$2,965,000	\$4,900,000	\$0	\$3,750,000	\$3,750,000	(\$1,150,000)
Library	\$1,540,000	\$950,000	\$1,200,000	\$0	\$800,000	\$800,000	(\$400,000)
Parks And Recreation	\$4,290,000	\$3,990,000	\$5,650,000	\$0	\$0	\$0	(\$5,650,000)
Public Safety Communications	\$225,000	\$0	\$0	\$0	\$800,000	\$800,000	\$800,000
Police	\$1,285,000	\$985,000	\$2,750,000	\$0	\$4,100,000	\$4,100,000	\$1,350,000
Fire	\$1,525,000	\$1,560,000	\$1,125,000	\$0	\$700,000	\$700,000	(\$425,000)
Health	\$125,000	\$250,000	\$0	\$0	\$0	\$0	\$0
Youth Serives	\$200,000	\$50,000	\$0	\$0	\$0	\$0	\$0
Community Services Administration	\$275,000	\$105,000	\$0	\$0	\$0	\$0	\$0
Public Works	\$4,600,000	\$13,275,000	\$6,500,000	\$0	\$0	\$0	(\$6,500,000)
Engineering	\$12,435,000	\$9,550,000	\$13,775,000	\$0	\$10,400,000	\$10,400,000	(\$3,375,000)
Parks and Public Works	\$0	\$0	\$0	\$0	\$7,300,000	\$7,300,000	\$7,300,000
City Plan	\$625,000	\$1,975,000	\$1,500,000	\$0	\$1,800,000	\$1,800,000	\$300,000
Airport	\$450,000	\$900,000	\$1,700,000	\$0	\$500,000	\$500,000	(\$1,200,000)
Transportation, Traffic, And Parking	\$1,445,000	\$1,800,000	\$2,150,000	\$0	\$2,300,000	\$2,300,000	\$150,000
Commission On Equal Opportunity	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
Office Of Building Inspection & Enforcement	\$450,000	\$450,000	\$700,000	\$0	\$500,000	\$500,000	(\$200,000)
Economic Development Admin	\$1,670,000	\$1,025,000	\$2,700,000	\$0	\$4,950,000	\$4,950,000	\$2,250,000
Livable City Initiative	\$3,850,000	\$3,575,000	\$6,050,000	\$0	\$3,100,000	\$3,100,000	(\$2,950,000)
Education: Non-School Projects	\$5,800,000	\$6,225,000	\$13,600,000	\$0	\$15,000,000	\$15,000,000	\$1,400,000
Education: School Construction Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Housing Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Lewis Settlement	\$0	\$8,400,000	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$43,300,000</b>	<b>\$58,030,000</b>	<b>\$70,700,000</b>	<b>\$0</b>	<b>\$60,000,000</b>	<b>\$60,000,000</b>	<b>(\$10,700,000)</b>

**GENERAL FUND DEBT SERVICE REPORT**  
**DEBT SERVICE AS A % OF TOTAL EXPENDITURES**

Year	General Fund Expenditures	Debt Service Amount	Debt Svc Amount Category	As a Percent of Total Expenditures
1998	302,549,465	26,821,099	Actual	8.87%
1999	321,424,319	28,882,850	Actual	8.99%
2000	332,422,078	34,148,498	Actual	10.27%
2001	345,502,026	34,503,998	Actual	9.99%
2002	345,117,459	30,541,135	Actual	8.85%
2003	355,896,954	37,178,565	Actual	10.45%
2004	361,524,730	39,320,172	Actual	10.88%
2005	377,605,274	44,587,448	Actual	11.81%
2006	397,843,538	45,851,542	Actual	11.53%
2007	420,465,634	50,994,356	Actual	12.13%
2008	435,957,311	51,648,536	Actual	11.85%
2009	454,560,570	58,851,808	Actual	12.95%
2010	459,427,337	63,196,486	Actual	13.76%
2011	467,266,612	60,228,401	Actual	12.89%
2012	481,622,139	61,346,532	Actual	12.74%
2013	486,381,040	62,693,110	Actual	12.89%
2014	490,773,186	61,650,674	Actual	12.56%
2015	509,525,282	70,898,492	Actual	13.91%
2016	505,948,292	66,011,387	Actual	13.05%
2017	521,722,472	69,935,483	Actual	13.40%
2018	532,260,505	33,672,981	Actual	6.33%
2019	529,264,452	37,249,545	Actual	7.04%
2020	550,532,242	53,674,689	Actual	9.75%
2021*	569,115,077	59,807,120	Budget	10.51%
2022*	606,344,052	62,827,640	Budget	10.36%

City of New Haven, Connecticut

Statement of Debt Limitation  
For the year ended June 30, 2020  
(Unaudited)

Total tax collections (including interest and lien fees) received for the prior fiscal year ended June 30, 2019	\$ 280,610,285
Reimbursement for revenue loss from: Elderly tax relief	-
<b>BASE</b>	<b>\$ 280,610,285</b>

	General Purpose	Schools	Sewer	Urban Renewal	Pension Bonding	Total
<b>Debt Limitation</b>						
2-1/4 times base	\$ 631,373,141	\$ -	\$ -	\$ -	\$ -	631,373,141
4-1/2 times base	-	1,262,746,283	-	-	-	1,262,746,283
3-3/4 times base	-	-	1,052,288,569	-	-	1,052,288,569
3-1/4 times base	-	-	-	911,983,426	-	911,983,426
3 times base	-	-	-	-	841,830,855	841,830,855
<b>Total debt limitation</b>	<b>631,373,141</b>	<b>1,262,746,283</b>	<b>1,052,288,569</b>	<b>911,983,426</b>	<b>841,830,855</b>	<b>4,700,222,274</b>
<b>Indebtedness</b>						
Bonds payable	373,183,026	230,463,302	-	48,871,438	-	652,517,766
Grant anticipation Note	-	67,699,232	-	-	-	67,699,232
School grants receivable	-	(59,601,014)	-	-	-	(59,601,014)
Bonds authorized and unissued	8,900,478	217,354,709	-	-	-	226,255,187
<b>Total indebtedness of the City</b>	<b>382,083,504</b>	<b>455,916,229</b>	<b>-</b>	<b>48,871,438</b>	<b>-</b>	<b>886,871,171</b>
<b>Component Unit Indebtedness:</b>						
New Haven Parking Authority	6,349,754	-	-	-	-	6,349,754
New Haven Solid Waste Authority	5,355,000	-	-	-	-	5,355,000
<b>Total Indebtedness</b>	<b>393,788,258</b>	<b>455,916,229</b>	<b>-</b>	<b>48,871,438</b>	<b>-</b>	<b>898,575,925</b>
<b>Debt Limitation in Excess of Outstanding and Authorized Debt</b>	<b>\$ 237,584,883</b>	<b>\$ 806,830,054</b>	<b>\$ 1,052,288,569</b>	<b>\$ 863,111,988</b>	<b>\$ 841,830,855</b>	<b>\$ 3,801,646,349</b>

Source: Department of Finance





## SECTION V-SPECIAL FUNDS



## **CITY OF NEW HAVEN SPECIAL FUND BUDGETING**

Special Fund Budgeting differs from that of the General Fund Budgeting in several ways:

1. Grant periods for Special Funds may vary based on the regulations associated to a funding source. Some grants are based upon a calendar year (January 1 - December 31), a Federal Fiscal Year (October 1 - September 30), the City's Fiscal Year (July 1 – June 30) or on a multi-year term that allow the term to cross fiscal years to allow a project to be completed over a longer time period. In addition, some grants are awarded in a lump sum amounts that will cover multi-year time frames, while others are awarded on a reimbursement basis. For budget purposes, the grant amount shown may reflect only the portion of the grant that will be available during the City's Fiscal Year.
2. If a grant is awarded to the City each year, as is the case with the HOME program, the MUNIS organization number may change to reflect the new allocation for the new Fiscal Year. Any unused funds from previous years will be transferred to the new organization number and made available for use in Fiscal Year 2021-2022.
3. The Special Fund Budgets reported in Fiscal Year 2021-2022 only reflect anticipated receipt of new awards and estimated program income during the fiscal year. Funds will not be available for use until an agreement has been executed with the funding agency or until revenue is received. This may cause large budget variances between Fiscal Year 2020-2021 and Fiscal Year 2021-2022.
4. The City applies for grants on a continuous basis throughout the fiscal year. Grant opportunities made available after approval of the Fiscal Year 2021-2022 Special Fund Budget will not be included in this document. All new grants awarded to the City require Board of Alders approval before acceptance.
5. Multi-year grants that have been awarded in a previous year, and extend into Fiscal Year 2021-2022, are not shown in the Fiscal Year 2021-2022 Budget column. They are included in the Fiscal Year 2020-2021 budget. At the close of Fiscal Year 2020-2021, any remaining balances will be added to and made available for use in the Fiscal Year 2021-2022 Budget.
6. Position titles shown in the Special Fund Personnel section are subject to change based upon final approval from the granting agency. This may be due to modifications to the final grant agreement or changes to the scope of services of a grant.
7. Positions funded from Special Funds are contingent upon continued renewal and receipt of grant funds. If a grant is not renewed or if the grant term expires, any positions funded from that grant will be eliminated through workforce reduction. Special fund positions may be added to the budget for new grant awards received by the City after the Fiscal Year 2021-2022 Special Fund Budget has been approved.

<b>SPECIAL FUNDS BY MAJOR GOVERNMENT CATEGORY</b> <b>FY 2021-22 BOA APPROVED BUDGET</b>
--

**GENERAL GOVERNMENT**

	<u>Dollars</u>	<u>%</u>
131 Mayor's Office	407,794	
132 Chief Administrator's Office	573,987	
137 Dept. of Finance	744,417	
152 Public Library	104,516	
502 Engineering	0	
504 Parks and Public Works	341,571	
Subtotal	2,172,285	5.63%

**HUMAN SERVICES**

	<u>Dollars</u>	<u>%</u>
301 Health Department	12,079,134	
303 Elderly Services	59,500	
308 Community Services Admin.	3,265,426	
309 Youth & Recreation	1,659,113	
Subtotal	17,063,173	44.20%

**PUBLIC SAFETY**

200 Public Safety Communications	723,541	
201 Police Services	386,532	
202 Fire Services	5,000	
Subtotal	1,115,073	2.89%

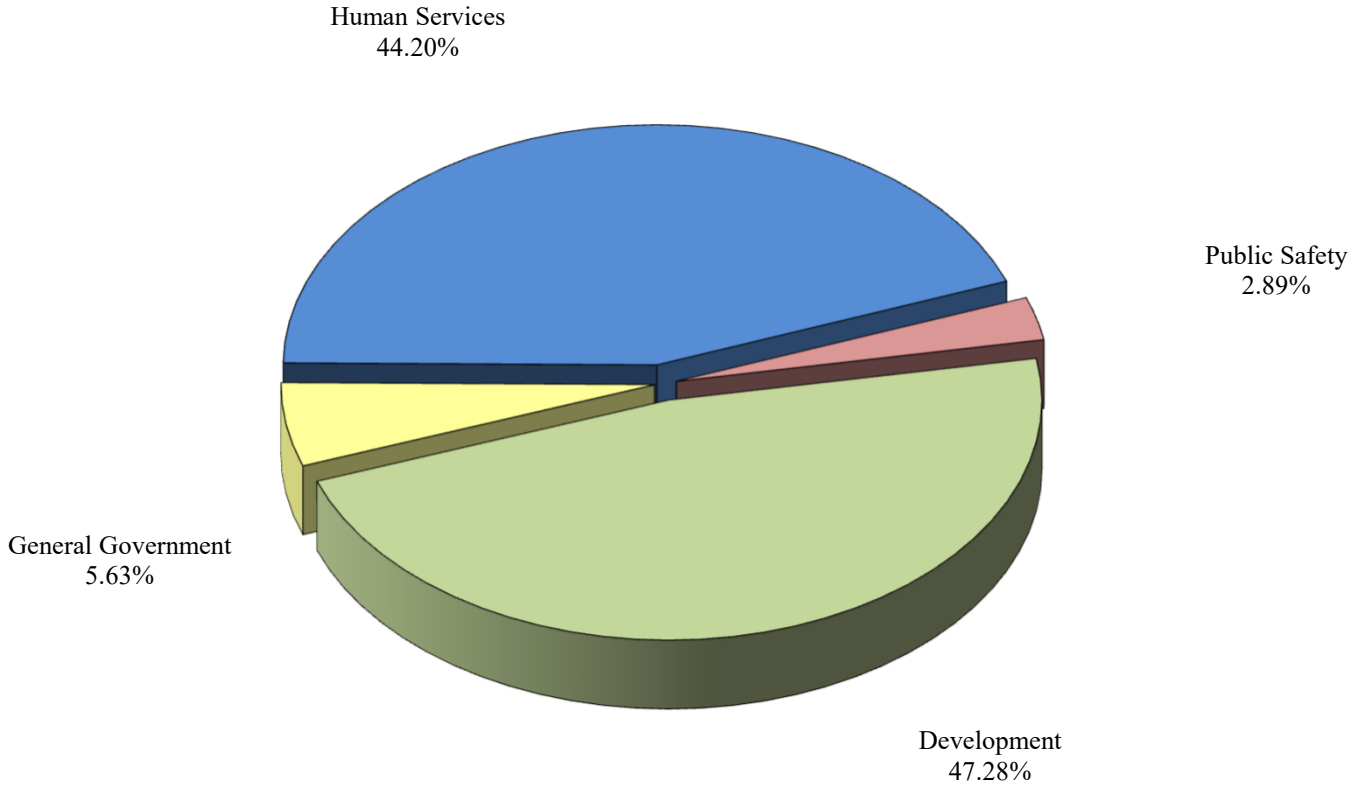
**DEVELOPMENT**

702 City Plan	2,238,477	
704 Transportation Traffic & Parking	0	
705 Comm on Equal Opportunities	5,000	
721 Building Inspect & Enforcement	223,581	
724 Economic Development	7,339,219	
747 Livable City	8,445,950	
Subtotal	18,252,227	47.28%

**GRAND TOTAL**

**38,602,758 100.00%**

**SPECIAL FUNDS  
by MAJOR GOVERNMENT CATEGORY  
FY 2021-22 BOA APPROVED BUDGET**



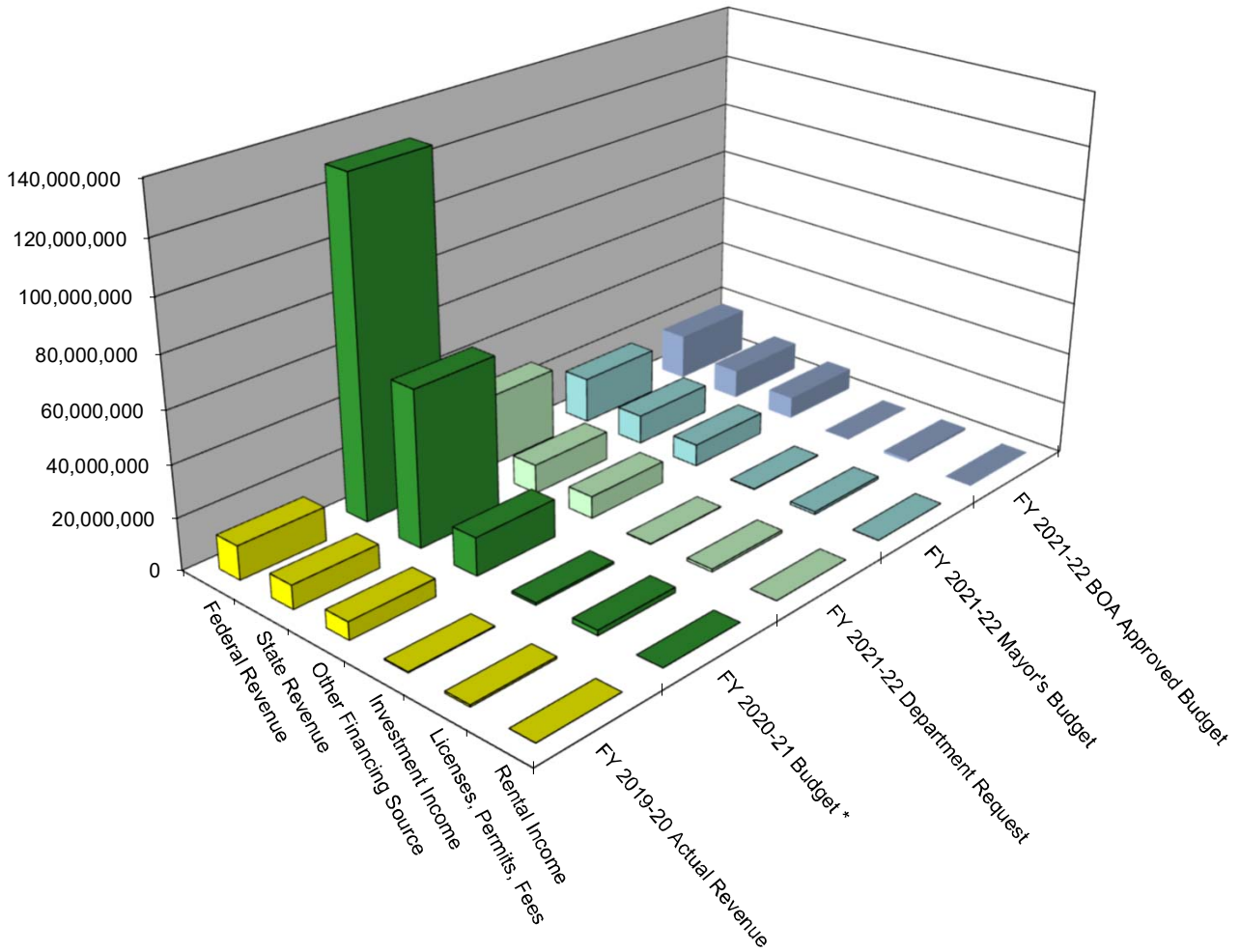
<u>CATEGORY</u>	<u>BUDGET</u>	<u>PERCENTAGE</u>
Development	18,252,227	47.28%
General Government	2,172,285	5.63%
Human Services	17,063,173	44.20%
Public Safety	1,115,073	2.89%
<u>GRAND TOTAL</u>	<u>38,602,758</u>	<u>100.00%</u>

## SUMMARY OF SPECIAL FUND REVENUES

REVENUE CATEGORY	FY 2019-20 Actual Revenue	FY 2020-21 Budget *	FY 2021-22 Department Request	FY 2021-22 Mayor's Budget	FY 2021-22 BOA Approved Budget
Federal Revenue	13,080,876	129,959,906	27,707,517	17,659,003	17,714,992
State Revenue	9,103,059	60,420,441	11,190,551	11,190,551	11,190,551
Other Financing Source	6,819,501	14,623,785	8,472,798	8,472,798	8,472,798
Investment Income	291,654	826,692	206,264	206,264	206,264
Licenses, Permits, Fees	714,057	1,999,971	1,018,153	1,018,153	1,018,153
Rental Income	0	0	0	0	0
<b>GRAND TOTAL</b>	<b>30,009,149</b>	<b>207,830,795</b>	<b>48,595,284</b>	<b>38,546,770</b>	<b>38,602,758</b>

\* Note: Amounts include carryovers of unexpended funds from previous years.

**SPECIAL FUND REVENUES**  
**FY 2019-20 Actual**  
**FY 2020-21 Budget**  
**FY 2021-22 BOA Approved Budget**



**LIST OF SPECIAL FUNDS  
FISCAL YEAR 2021-22 BOA APPROVED BUDGET**

<b>Fund</b>	<b>Fund Description</b>	<b>FY 2019-20 Actual Revenue</b>	<b>FY 2020-21 Adjusted Budget</b>	<b>FY 2020-21 Anticipated Grants</b>	<b>FY 2021-22 Department Request</b>	<b>FY 2021-22 Mayor's Proposed</b>	<b>FY 2021-22 BOA Approved</b>
2013	BROADWAY CONSTRUCTION PROGRAM	140,643	0	0	0	0	0
2016	LONG WHARF GALLERIA LLC	1,030	0	0	0	0	0
2017	COMMUNITY FOUNDATION		33,808	0	0	0	0
2020	FOOD STAMP EMPLOYMNT & TRAINING		46,172	0	0	0	0
2024	HOUSING AUTHORITY	326,867	465,693	0	411,025	411,025	411,025
2025	STATE STREET RECONSTRUCTION	40,124	0	0	0	0	0
2028	STD CONTROL	116,412	27,835	0	0	0	0
2029	EMERGENCY MANAGEMENT		66,638	0	65,000	65,000	65,000
2034	CONTROLLER'S REVOLVING FUND		20,000	0	20,000	20,000	20,000
2035	YOUTH SERVICES BUREAU	174,570	263,792	0	241,989	241,989	241,989
2038	STATE HEALTH SUBSIDY	139,137	191,101	0	191,101	191,101	191,101
2040	COMMUNICABLE DISEASE CONTROL	228,101	360,884	0	359,493	359,493	359,493
2042	CEO SCHOOL CONSTRUCTION PROG	0	14,789	0	5,000	5,000	5,000
2044	LIGHTHOUSE CAROUSEL EVENT FUND	151,755	733,792	0	124,212	124,212	124,212
2048	HEALTH DEPT GRANTS		50,986	0	50,986	50,986	50,986
2050	ECONOMIC DEV. REVOLVING FUND	123	73,879	0	1,500	1,500	1,500
2060	INFILL UDAG LOAN REPAYMENT	73,060	188,556	0	5,000	5,000	5,000
2062	MISC PRIVATE GRANTS	215,406	521,089	121,117	673,998	673,998	673,998
2063	MISC FEDERAL GRANTS	20,258	686,198	0	4,000,000	4,000,000	4,000,000
2064	RIVER STREET MUNICIPAL DEV PRJ	0	72,959	0	0	0	0
2065	EMERGENCY SOLUTIONS GRANT HUD	310,457	658,658	0	739,852	324,216	324,216
2066	INNO. HOMELESS INITIATIVE	0	19,366	0	0	0	0
2069	HOME - HUD	872,890	4,256,943	0	1,358,986	1,358,986	1,358,986
2070	HUD LEAD BASED PAINT	73,739	5,600,000	0	0	0	0
2073	HOUSING OPP FOR PERSONS WITH	1,098,284	1,105,207	0	1,392,704	1,133,193	1,133,193
2084	RYAN WHITE - TITLE I	5,221,387	9,658,021	0	11,366,819	5,712,056	5,712,056
2085	THE HUMANE COMMISSION	25,288	30,820	0	0	0	0
2086	RECYCLING GRANT	5,991	0	0	0	0	0
2092	URBAN ACT	37	5,502	0	0	0	0
2094	PROPERTY MANAGEMENT	326,127	495,421	0	90,000	90,000	90,000
2095	SAGA SUPPORT SERVICES FUND	1,366	176,388	0	0	0	0
2096	MISCELLANEOUS GRANTS	732,638	1,417,903	0	999,531	999,531	999,531
2100	PARKS SPECIAL RECREATION ACCT	162,707	825,219	0	405,215	405,215	405,215
2108	FIRE APPLICATION FEES	191,850	5,721	0	5,000	5,000	5,000
2110	FARMINGTON CANAL LINE	0	8,094,150	0	2,132,700	2,132,700	2,132,700
2133	MISC STATE GRANTS	510,208	4,416,477	0	876,744	876,744	876,744
2134	POLICE APPLICATION FEES	750	18,201	0	0	0	0
2136	HUD LEAD PAINT REVOLVING FUND	45,583	258,559	0	117,892	117,892	117,892
2138	BIO TERRORISM GRANTS	735	88,354	0	66,136	66,136	66,136
2139	MID-BLOCK PARKING GARAGE		1,040,234	0	0	0	0
2140	LONG WHARF PARCELS G AND H		46,970	0	0	0	0
2142	CITY PROPERTY FUND	179,647	0	0	0	0	0
2143	CONTROLLERS SPECIAL FUND	275,000	276,338	0	247,123	247,123	247,123
2144	ENFORCE UNDERAGE DRINKING LAWS	10,658	0	0	0	0	0
2148	RESIDENTIAL RENTAL LICENSES	114,111	522,584	0	650,860	650,860	650,860
2150	HOMELAND SECURITY GRANTS	313,242	1,528,672	0	0	0	0
2151	HOUSING DEVELOPMENT FUND	1,077,860	1,565,714	0	5,000	5,000	5,000
2152	DEMOCRACY FUND	120,540	221,113	0	0	0	0
2153	MAYORS YOUTH INITIATIVE	439,056	783,152	0	312,805	312,805	312,805
2155	ECONOMIC DEVELOPMENT MISC REV	218,594	638,136	100,632	201,264	201,264	201,264
2159	STREET OUTREACH WORKER PROGRAM	165,000	218,846	0	200,000	200,000	200,000
2160	MUNICIPAL ID PRGORAM	3,789	87,255	0	0	0	0
2165	YNHH HOUSING & ECO DEVELOP		810,818	0	123,982	123,982	123,982
2170	LCI AFFORDABLE HOUSING CONST	92,799	92,799	0	0	0	0
2173	PRISON REENTRY PROGRAM	9	1,240	0	0	0	0



**LIST OF SPECIAL FUNDS  
FISCAL YEAR 2021-22 BOA APPROVED BUDGET**

<b>Fund</b>	<b>Fund Description</b>	<b>FY 2019-20 Actual Revenue</b>	<b>FY 2020-21 Adjusted Budget</b>	<b>FY 2020-21 Anticipated Grants</b>	<b>FY 2021-22 Department Request</b>	<b>FY 2021-22 Mayor's Proposed</b>	<b>FY 2021-22 BOA Approved</b>
2174	ENERGY EFFICIENCY BLOCK GRANT		2,532	0	0	0	0
2177	SMALL & MINORITY BUSINESS DEV		84,316	0	49,610	49,610	49,610
2178	CONSTRUCTION WORKFORCE INIT		58,335	0	0	0	0
2179	RT 34 RECONSTRUCTION		1,245,770	0	0	0	0
2180	PSEG	739	106,819	0	0	0	0
2181	US EPA BROWNFIELDS CLEAN-UP	636,816	614,626	0	0	0	0
2182	HUD CHALLENGE GRANT		325	0	0	0	0
2185	BOATHOUSE AT CANAL DOCK	250,275	673,904	0	0	0	0
2189	RT 34 DOWNTOWN CROSSING	6,080,145	34,418,454	6,000,000	6,500,000	6,500,000	6,500,000
2191	UI STREET LIGHT INCENTIVE		129,603	0	0	0	0
2192	LEGISLATIVE/DEVELOPMENT&POLICY		161,982	0	122,232	122,232	122,232
2193	HEALTH MEDICAL BILLING PROGRAM	93,368	153,663	0	0	0	0
2194	SMALL BUSINESS INITIATIVE		39,654	0	0	0	0
2195	DIXWELL Q HOUSE ST BOND FUNDS	125,000	0	0	0	0	0
2197	NEIGHBORHOOD COMMUNITY DEVEL	445,133	2,601,743	0	2,601,743	2,601,743	2,601,743
2198	BYRNE CRIMINAL JUSTICE INNOV	145,555	0	0	0	0	0
2199	NEIGHBORHOOD RENEWAL PROGRAM	552,500	2,471,189	0	27,861	27,861	27,861
2213	ANIMAL SHELTER	33,183	84,598	0	11,000	11,000	11,000
2214	POLICE N.H. REGIONAL PROJECT	312,479	300,138	0	261,732	261,732	261,732
2216	POLICE YOUTH ACTIVITIES		5,881	0	0	0	0
2217	POLICE EQUIPMENT FUND	1,531	28,137	0	0	0	0
2218	POLICE FORFEITED PROP FUND	288,756	184,773	0	90,000	90,000	90,000
2220	REGIONAL COMMUNICATIONS	515,616	733,140	0	723,541	723,541	723,541
2223	MISC POLICE DEPT STATE GRANTS	489	0	0	0	0	0
2224	MISC POLICE DEPT GRANTS	32,184	129,709	0	5,000	5,000	5,000
2225	MISC POLICE DEPT FEDERAL GRANT		1,301,242	0	0	0	0
2227	JUSTICE ASSISTANCE GRANT PROG	160,123	444,780	0	0	0	0
2281	STATE FORFEITURE FUND	8,642	10,593	0	15,000	15,000	15,000
2301	SECOND CHANCE GRANT	20,356	0	0	0	0	0
2303	SPECIAL VENDING DISTRICT FEES	122,250	384,656	0	223,581	223,581	223,581
2304	YOUTH AT WORK	843,705	973,272	0	243,848	243,848	243,848
2305	NEIGHBORHOOD COMM IMPROV FUND	483,334	645,871	0	0	0	0
2307	RESERVE FOR LITIGATION		1,000,000	0	0	0	0
2308	CIVILIAN REVIEW BOARD	150,454	0	0	0	0	0
2309	FIRING RANGE RENTAL FEES	3,000	9,500	0	3,500	3,500	3,500
2310	DIXWELL COMMUNITY HOUSE		150,000	0	1,250,000	1,250,000	1,250,000
2311	OFFICE OF SUSTAINABILITY		109,625	0	265,562	265,562	265,562
2312	HOUSING INVESTMENT FUND		25,000	0	0	0	0
2314	AMERICAN RESCUE PLAN ACT-CITY	0	90,000,000	0	0	0	0
2401	PARKS & RECREATION	346,239	0	0	0	0	0
2402	COVID19	0	4,484,410	0	0	0	0
2925	COMMUNITY DEVEL BLOCK GRANT	3,417,616	8,242,320	0	8,759,156	5,040,552	5,096,541
2927	CDBG-DISASTER RECOVERY	721,833	1,992,821	0	0	0	0
2930	CARES ACT CDBG-CV	0	2,236,393	0	0	0	0
2931	CARES ACT ESG-CV	0	2,647,229	0	0	0	0
2932	CARES ACT HOPWA-CV	0	160,839	0	0	0	0
<b>TOTAL</b>		<b>30,009,149</b>	<b>207,830,795</b>	<b>6,221,749</b>	<b>48,595,284</b>	<b>38,546,770</b>	<b>38,602,758</b>

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Agency	Fund	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>131</b>	<b>MAYORS OFFICE</b>							
	2034 CONTROLLER'S REVOLVING FUND	20,000	0	20,000	0	20,000	20,000	20,000
	2192 LEGISLATIVE/DEVELOPMENT&POLICY	122,232	39,750	161,982	0	122,232	122,232	122,232
	2311 OFFICE OF SUSTAINABILITY	109,625	0	109,625	0	265,562	265,562	265,562
	<b>MAYOR'S OFFICE TOTAL</b>	<b>251,857</b>	<b>39,750</b>	<b>291,607</b>	<b>0</b>	<b>407,794</b>	<b>407,794</b>	<b>407,794</b>
<b>132</b>	<b>CHIEF ADMINISTRATOR'S OFFICE</b>							
	2029 EMERGENCY MANAGEMENT	65,000	1,638	66,638	0	65,000	65,000	65,000
	2062 MISC PRIVATE GRANTS	0	6,786	6,786	0	0	0	0
	2096 MISCELLANEOUS GRANTS	508,987	0	508,987	0	508,987	508,987	508,987
	2133 MISC STATE GRANTS	0	45,835	45,835	0	0	0	0
	2150 HOMELAND SECURITY GRANTS	1,331,049	190,277	1,521,327	0	0	0	0
	2174 ENERGY EFFICIENCY BLOCK GRANT	0	2,532	2,532	0	0	0	0
	2180 PSEG	0	106,819	106,819	0	0	0	0
	<b>CHIEF ADMINISTRATIVE OFFICE TOTAL</b>	<b>1,905,036</b>	<b>353,887</b>	<b>2,258,923</b>	<b>0</b>	<b>573,987</b>	<b>573,987</b>	<b>573,987</b>
<b>137</b>	<b>DEPARTMENT OF FINANCE</b>							
	2143 CONTROLLERS SPECIAL FUND	276,338	0	276,338	0	247,123	247,123	247,123
	2307 RESERVE FOR LITIGATION	0	1,000,000	1,000,000	0	0	0	0
	2314 AMERICAN RESCUE PLAN ACT-CITY	90,000,000	0	90,000,000	0	0	0	0
	2402 COVID19	0	4,484,410	4,484,410	0	0	0	0
	2925 COMMUNITY DEVEL BLOCK GRANT	497,731	22,456	520,187	0	559,976	497,294	497,294
	2930 CARES ACT CDBG-CV	223,639	0	223,639	0	0	0	0
	<b>DEPARTMENT OF FINANCE TOTAL</b>	<b>90,997,708</b>	<b>5,506,867</b>	<b>96,504,575</b>	<b>0</b>	<b>807,099</b>	<b>744,417</b>	<b>744,417</b>
<b>152</b>	<b>LIBRARY</b>							
	2096 MISCELLANEOUS GRANTS	104,516	64,115	168,631	0	104,516	104,516	104,516
	2133 MISC STATE GRANTS	0	190,035	190,035	0	0	0	0
	<b>LIBRARY TOTAL</b>	<b>104,516</b>	<b>254,150</b>	<b>358,666</b>	<b>0</b>	<b>104,516</b>	<b>104,516</b>	<b>104,516</b>
<b>161</b>	<b>CITY CLERK</b>							
	2133 MISC STATE GRANTS	58,017	0	58,017	0	0	0	0
	<b>REGISTRAR OF VOTERS TOTAL</b>	<b>58,017</b>	<b>0</b>	<b>58,017</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>162</b>	<b>REGISTRAR OF VOTERS</b>							
	2133 MISC STATE GRANTS	49,500	0	49,500	0	0	0	0
	2152 DEMOCRACY FUND	0	221,113	221,113	0	0	0	0
	<b>REGISTRAR OF VOTERS TOTAL</b>	<b>49,500</b>	<b>221,113</b>	<b>270,613</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>200</b>	<b>PUBLIC SAFETY COMMUNICATIONS</b>							
	2220 REGIONAL COMMUNICATIONS	723,541	9,599	733,140	0	723,541	723,541	723,541
	<b>PUBLIC SAFETY COMMUNICATIONS TOTAL</b>	<b>723,541</b>	<b>9,599</b>	<b>733,140</b>	<b>0</b>	<b>723,541</b>	<b>723,541</b>	<b>723,541</b>
<b>201</b>	<b>POLICE SERVICES</b>							
	2062 MISC PRIVATE GRANTS	0	42,908	42,908	0	0	0	0
	2085 THE HUMANE COMMISSION	5,000	25,820	30,820	0	0	0	0
	2096 MISCELLANEOUS GRANTS	509	863	1,371	0	300	300	300
	2134 POLICE APPLICATION FEES	7,415	10,786	18,201	0	0	0	0
	2150 HOMELAND SECURITY GRANTS	0	7,346	7,346	0	0	0	0
	2213 ANIMAL SHELTER	6,760	77,838	84,598	0	11,000	11,000	11,000
	2214 POLICE N.H. REGIONAL PROJECT	300,138	0	300,138	0	261,732	261,732	261,732
	2216 POLICE YOUTH ACTIVITIES	0	5,881	5,881	0	0	0	0
	2217 POLICE EQUIPMENT FUND	2,898	25,238	28,137	0	0	0	0
	2218 POLICE FORFEITED PROP FUND	9,131	175,642	184,773	0	90,000	90,000	90,000
	2224 MISC POLICE DEPT GRANTS	126,100	3,609	129,709	0	5,000	5,000	5,000
	2225 MISC POLICE DEPT FEDERAL GRANT	1,143,720	157,522	1,301,242	0	0	0	0
	2227 JUSTICE ASSISTANCE GRANT PROG	144,822	299,958	444,780	0	0	0	0
	2281 STATE FORFEITURE FUND	6,786	3,807	10,593	0	15,000	15,000	15,000
	2309 FIRING RANGE RENTAL FEES	6,500	3,000	9,500	0	3,500	3,500	3,500
	<b>POLICE SERVICES TOTAL</b>	<b>1,759,778</b>	<b>840,217</b>	<b>2,599,995</b>	<b>0</b>	<b>386,532</b>	<b>386,532</b>	<b>386,532</b>

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Agency	Fund	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>202</b>	<b>FIRE SERVICES</b>							
	2063 MISC FEDERAL GRANTS	27,273	7,227	34,500	0	0	0	0
	2096 MISCELLANEOUS GRANTS	0	78,144	78,144	0	0	0	0
	2108 FIRE APPLICATION FEES	5,721	0	5,721	0	5,000	5,000	5,000
	<b>FIRE SERVICES TOTAL</b>	<b>32,993</b>	<b>85,371</b>	<b>118,364</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>301</b>	<b>HEALTH DEPARTMENT</b>							
	2017 COMMUNITY FOUNDATION	0	33,808	33,808	0	0	0	0
	2028 STD CONTROL	27,835	0	27,835	0	0	0	0
	2038 STATE HEALTH SUBSIDY	191,101	0	191,101	0	191,101	191,101	191,101
	2040 COMMUNICABLE DISEASE CONTROL	356,409	4,475	360,884	0	359,493	359,493	359,493
	2048 HEALTH DEPT GRANTS	50,986	0	50,986	0	50,986	50,986	50,986
	2062 MISC PRIVATE GRANTS	241,514	6,314	247,828	121,117	593,998	593,998	593,998
	2063 MISC FEDERAL GRANTS	0	0	0	0	4,000,000	4,000,000	4,000,000
	2070 HUD LEAD BASED PAINT	5,600,000	0	5,600,000	0	0	0	0
	2084 RYAN WHITE - TITLE I	9,658,021	0	9,658,021	0	11,366,819	5,712,056	5,712,056
	2096 MISCELLANEOUS GRANTS	609,601	1,165	610,766	0	385,728	385,728	385,728
	2133 MISC STATE GRANTS	1,583,047	9,910	1,592,957	0	601,744	601,744	601,744
	2136 HUD LEAD PAINT REVOLVING FUND	29,989	228,570	258,559	0	117,892	117,892	117,892
	2138 BIO TERRORISM GRANTS	66,136	22,218	88,354	0	66,136	66,136	66,136
	2160 MUNICIPAL ID PRGORAM	0	4,522	4,522	0	0	0	0
	2193 HEALTH MEDICAL BILLING PROGRAM	153,663	0	153,663	0	0	0	0
	2925 COMMUNITY DEVEL BLOCK GRANT	0	9,830	9,830	0	0	0	0
	<b>PUBLIC HEALTH TOTAL</b>	<b>18,568,303</b>	<b>320,811</b>	<b>18,889,114</b>	<b>121,117</b>	<b>17,733,897</b>	<b>12,079,134</b>	<b>12,079,134</b>
<b>303</b>	<b>ELDERLY SERVICES</b>							
	2925 COMMUNITY DEVEL BLOCK GRANT	47,000	9,840	56,840	0	146,581	59,500	59,500
	<b>ELDERLY SERVICES TOTAL</b>	<b>47,000</b>	<b>9,840</b>	<b>56,840</b>	<b>0</b>	<b>146,581</b>	<b>59,500</b>	<b>59,500</b>
<b>308</b>	<b>COMMUNITY SERVICES ADMINISTRATION</b>							
	2020 FOOD STAMP EMPLOYMNT & TRAINING	0	46,172	46,172	0	0	0	0
	2062 MISC PRIVATE GRANTS	80,000	47,571	127,571	0	80,000	80,000	80,000
	2063 MISC FEDERAL GRANTS	590,000	61,699	651,699	0	0	0	0
	2065 EMERGENCY SOLUTIONS GRANT HUD	635,240	23,418	658,658	0	739,852	324,216	324,216
	2066 INNO. HOMELESS INITIATIVE	0	19,366	19,366	0	0	0	0
	2073 HOUSING OPP FOR PERSONS WITH	1,105,207	0	1,105,207	0	1,392,704	1,133,193	1,133,193
	2095 SAGA SUPPORT SERVICES FUND	0	176,388	176,388	0	0	0	0
	2096 MISCELLANEOUS GRANTS	0	23,003	23,003	0	0	0	0
	2160 MUNICIPAL ID PRGORAM	0	82,733	82,733	0	0	0	0
	2173 PRISON REENTRY PROGRAM	0	1,240	1,240	0	0	0	0
	2310 DIXWELL COMMUNITY HOUSE	150,000	0	150,000	0	1,250,000	1,250,000	1,250,000
	2925 COMMUNITY DEVEL BLOCK GRANT	427,818	4,249	432,067	0	1,287,099	473,818	478,017
	2930 CARES ACT CDBG-CV	710,361	0	710,361	0	0	0	0
	2931 CARES ACT ESG-CV	2,647,229	0	2,647,229	0	0	0	0
	2932 CARES ACT HOPWA-CV	160,839	0	160,839	0	0	0	0
	<b>COMMUNITY SERVICES ADMIN TOTAL</b>	<b>6,506,694</b>	<b>485,841</b>	<b>6,992,535</b>	<b>0</b>	<b>4,749,655</b>	<b>3,261,227</b>	<b>3,265,426</b>

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<b>309</b>	<b>YOUTH &amp; RECREATION</b>							
	2035 YOUTH SERVICES BUREAU	241,989	21,803	263,792	0	241,989	241,989	241,989
	2050 ECONOMIC DEV. REVOLVING FUND	0	13,348	13,348	0	0	0	0
	2100 PARKS SPECIAL RECREATION ACCT	162,856	418,642	581,498	0	187,856	187,856	187,856
	2133 MISC STATE GRANTS	275,000	6,197	281,197	0	275,000	275,000	275,000
	2153 MAYORS YOUTH INITIATIVE	720,945	62,207	783,152	0	312,805	312,805	312,805
	2159 STREET OUTREACH WORKER PROGRAM	200,000	18,846	218,846	0	200,000	200,000	200,000
	2304 YOUTH AT WORK	750,761	222,511	973,272	0	243,848	243,848	243,848
	2925 COMMUNITY DEVEL BLOCK GRANT	252,244	2,559	254,803	0	712,215	193,416	197,615
	<b>YOUTH &amp; RECREATION</b>	<b>2,603,795</b>	<b>766,114</b>	<b>3,369,909</b>	<b>0</b>	<b>2,173,713</b>	<b>1,654,914</b>	<b>1,659,113</b>
<b>502</b>	<b>ENGINEERING</b>							
	2133 MISC STATE GRANTS	0	698,043	698,043	0	0	0	0
	2191 UI STREET LIGHT INCENTIVE	0	129,603	129,603	0	0	0	0
	2925 COMMUNITY DEVEL BLOCK GRANT	50,000	41,424	91,424	0	150,000	0	0
	2927 CDBG-DISASTER RECOVERY	0	6,508	6,508	0	0	0	0
	<b>ENGINEERING TOTAL</b>	<b>50,000</b>	<b>875,577</b>	<b>925,577</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>0</b>
<b>504</b>	<b>DEPARTMENT OF PARKS AND PUBLIC WORKS</b>							
	2044 LIGHTHOUSE CAROUSEL EVENT FUND	124,212	609,580	733,792	0	124,212	124,212	124,212
	2100 PARKS SPECIAL RECREATION ACCT	217,359	26,361	243,720	0	217,359	217,359	217,359
	2133 MISC STATE GRANTS	0	67,411	67,411	0	0	0	0
	<b>ENGINEERING TOTAL</b>	<b>341,571</b>	<b>703,352</b>	<b>1,044,923</b>	<b>0</b>	<b>341,571</b>	<b>341,571</b>	<b>341,571</b>
<b>702</b>	<b>CITY PLAN</b>							
	2062 MISC PRIVATE GRANTS	0	20,996	20,996	0	0	0	0
	2096 MISCELLANEOUS GRANTS	27,000	0	27,000	0	0	0	0
	2110 FARMINGTON CANAL LINE	1,174,900	6,919,250	8,094,150	0	2,132,700	2,132,700	2,132,700
	2133 MISC STATE GRANTS	40,000	1,255,123	1,295,123	0	0	0	0
	2140 LONG WHARF PARCELS G AND H	0	46,970	46,970	0	0	0	0
	2179 RT 34 RECONSTRUCTION	0	1,245,770	1,245,770	0	0	0	0
	2185 BOATHOUSE AT CANAL DOCK	0	673,904	673,904	0	0	0	0
	2189 RT 34 DOWNTOWN CROSSING	0	17,099,168	17,099,168	0	0	0	0
	2925 COMMUNITY DEVEL BLOCK GRANT	55,777	13,292	69,069	0	305,777	105,777	105,777
	<b>CITY PLAN TOTAL</b>	<b>1,297,677</b>	<b>27,274,472</b>	<b>28,572,149</b>	<b>0</b>	<b>2,438,477</b>	<b>2,238,477</b>	<b>2,238,477</b>
<b>704</b>	<b>TRANSPORTATION/TRAFFIC AND PARKING</b>							
	2062 MISC PRIVATE GRANTS	0	15,000	15,000	0	0	0	0
	<b>TRANSPORTATION/TRAFFIC AND PARKING</b>	<b>0</b>	<b>15,000</b>	<b>15,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>705</b>	<b>COMM. ON EQUAL OPPORTUNITIES</b>							
	2042 CEO SCHOOL CONSTRUCTION PROG	0	14,789	14,789	0	5,000	5,000	5,000
	2178 CONSTRUCTION WORKFORCE INIT	0	58,335	58,335	0	0	0	0
	<b>EQUAL OPPORTUNITIES TOTAL</b>	<b>0</b>	<b>73,124</b>	<b>73,124</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>721</b>	<b>BUILDING INSPECTION AND ENFORCEMENT</b>							
	2303 SPECIAL VENDING DISTRICT FEES	185,001	199,655	384,656	0	223,581	223,581	223,581
	<b>PERSONS WITH DISABILITIES TOTAL</b>	<b>185,001</b>	<b>199,655</b>	<b>384,656</b>	<b>0</b>	<b>223,581</b>	<b>223,581</b>	<b>223,581</b>
<b>724</b>	<b>ECONOMIC DEVELOPMENT</b>							
	2050 ECONOMIC DEV. REVOLVING FUND	0	60,531	60,531	0	0	0	0
	2062 MISC PRIVATE GRANTS	0	60,000	60,000	0	0	0	0
	2064 RIVER STREET MUNICIPAL DEV PRJ	0	72,959	72,959	0	0	0	0
	2133 MISC STATE GRANTS	0	138,360	138,360	0	0	0	0
	2139 MID-BLOCK PARKING GARAGE	0	1,040,234	1,040,234	0	0	0	0
	2155 ECONOMIC DEVELOPMENT MISC REV	301,822	336,314	638,136	100,632	201,264	201,264	201,264
	2165 YNH HOUSING & ECO DEVELOP	61,991	406,474	468,465	0	123,982	123,982	123,982
	2177 SMALL & MINORITY BUSINESS DEV	84,316	0	84,316	0	49,610	49,610	49,610
	2181 US EPA BROWNFIELDS CLEAN-UP	200,000	414,626	614,626	0	0	0	0
	2189 RT 34 DOWNTOWN CROSSING	0	17,319,287	17,319,287	6,000,000	6,500,000	6,500,000	6,500,000
	2194 SMALL BUSINESS INITIATIVE	0	39,654	39,654	0	0	0	0
	2925 COMMUNITY DEVEL BLOCK GRANT	381,760	158,119	539,879	0	554,363	458,363	464,363
	2927 CDBG-DISASTER RECOVERY	0	131,282	131,282	0	0	0	0
	2930 CARES ACT CDBG-CV	500,000	0	500,000	0	0	0	0
	<b>ECONOMIC DEVELOPMENT TOTAL</b>	<b>1,529,889</b>	<b>20,177,838</b>	<b>21,707,727</b>	<b>6,100,632</b>	<b>7,429,219</b>	<b>7,333,219</b>	<b>7,339,219</b>

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747	<b>LIVABLE CITY INITIATIVE</b>							
	2024 HOUSING AUTHORITY	412,379	53,314	465,693	0	411,025	411,025	411,025
	2050 ECONOMIC DEV. REVOLVING FUND	0	0	0	0	1,500	1,500	1,500
	2060 INFILL UDAG LOAN REPAYMENT	67,574	120,983	188,556	0	5,000	5,000	5,000
	2069 HOME - HUD	1,536,824	2,720,120	4,256,943	0	1,358,986	1,358,986	1,358,986
	2092 URBAN ACT	0	5,502	5,502	0	0	0	0
	2094 PROPERTY MANAGEMENT	94,396	401,025	495,421	0	90,000	90,000	90,000
	2148 RESIDENTIAL RENTAL LICENSES	522,584	0	522,584	0	650,860	650,860	650,860
	2151 HOUSING DEVELOPMENT FUND	402,426	1,163,288	1,565,714	0	5,000	5,000	5,000
	2165 YNHH HOUSING & ECO DEVELOP	0	342,353	342,353	0	0	0	0
	2170 LCI AFFORDABLE HOUSING CONST	0	92,799	92,799	0	0	0	0
	2182 HUD CHALLENGE GRANT	0	325	325	0	0	0	0
	2197 NEIGHBORHOOD COMMUNITY DEVEL	2,601,743	0	2,601,743	0	2,601,743	2,601,743	2,601,743
	2199 NEIGHBORHOOD RENEWAL PROGRAM	51,189	2,420,000	2,471,189	0	27,861	27,861	27,861
	2305 NEIGHBORHOOD COMM IMPROV FUND	0	645,871	645,871	0	0	0	0
	2312 HOUSING INVESTMENT FUND	25,000	0	25,000	0	0	0	0
	2925 COMMUNITY DEVEL BLOCK GRANT	3,431,661	2,836,560	6,268,221	0	5,043,145	3,252,384	3,293,975
	2927 CDBG-DISASTER RECOVERY	0	1,855,032	1,855,032	0	0	0	0
	2930 CARES ACT CDBG-CV	802,393	0	802,393	0	0	0	0
	<b>LIVABLE CITY INITIATIVE TOTAL</b>	<b>9,948,169</b>	<b>12,657,172</b>	<b>22,605,341</b>	<b>0</b>	<b>10,195,120</b>	<b>8,404,359</b>	<b>8,445,950</b>
	<b>GRAND TOTALS</b>	<b>136,961,045</b>	<b>70,869,750</b>	<b>207,830,795</b>	<b>6,221,749</b>	<b>48,595,284</b>	<b>38,546,770</b>	<b>38,602,758</b>

**SUMMARY OF SPECIAL FUND ALLOCATIONS  
FY 2021-22 BOA APPROVED BUDGET**

Agency	50000 Personnel Services	51000 Employee Benefits	52000 Utilities	53000 Allow & Travel	54000 Equipment	55000 Materials & Supplies
131 Mayors Office	230,000	114,085	-	-	-	4,000
132 Chief Administrator's Office	297,234	148,115	-	-	-	-
137 Department of Finance	436,674	200,766	-	1,500	1,500	5,000
152 Public Library	67,547	34,173	-	-	-	-
161 City Clerk	-	-	-	-	-	-
162 Registrar of Voters	-	-	-	-	-	-
200 Public Safety Communications	360,000	150	50,000	9,000	100,000	25,000
201 Police Services	178,121	44,575	2,412	-	1,500	2,600
202 Fire Services	-	-	-	-	-	-
301 Health Department	2,167,102	998,788	1,367	29,766	32,300	34,693
303 Elderly Services	-	-	-	-	-	-
308 Community Service Admin	188,511	92,668	145,000	-	-	5,000
309 Youth & Recreation	391,025	167,898	-	-	-	-
502 Engineering	-	-	-	-	-	-
504 Parks and Public Works	199,656	48,642	-	-	-	-
702 City Plan	68,361	34,585	-	-	-	-
704 Transportation\Traffic and Parking	-	-	-	-	-	-
705 Comm. on Equal Opportunities	-	-	-	-	-	-
721 Building Inspection and Enforcement	115,717	31,849	15,000	-	-	-
724 Economic Development	258,197	111,570	-	-	-	-
747 Livable City Initiative	2,458,669	1,208,708	-	-	-	-
<b>GRAND TOTALS</b>	<b>7,416,814</b>	<b>3,236,572</b>	<b>213,779</b>	<b>40,266</b>	<b>135,300</b>	<b>76,293</b>

**SUMMARY OF SPECIAL FUND ALLOCATIONS  
FY 2021-22 BOA APPROVED BUDGET**

Agency	56000 Rentals & Services	57000 Debt Service	58000 Capital Improvements	59000 Claims & Comp	Totals
131 Mayors Office	58,208	-	-	1,501	407,794
132 Chief Administrator's Office	115,403	-	-	13,235	573,987
137 Department of Finance	96,203	-	-	2,774	744,417
152 Public Library	2,364	-	-	432	104,516
161 City Clerk	-	-	-	-	-
162 Registrar of Voters	-	-	-	-	-
200 Public Safety Communications	179,379	-	-	12	723,541
201 Police Services	157,324	-	-	-	386,532
202 Fire Services	5,000	-	-	-	5,000
301 Health Department	8,781,319	-	-	33,800	12,079,134
303 Elderly Services	59,500	-	-	-	59,500
308 Community Service Admin	2,833,061	-	-	1,186	3,265,426
309 Youth & Recreation	1,097,527	-	-	2,663	1,659,113
502 Engineering	-	-	-	-	-
504 Parks and Public Works	92,340	-	-	933	341,571
702 City Plan	2,393	-	2,132,700	438	2,238,477
704 Transportation\Traffic and Parking	-	-	-	-	-
705 Comm. on Equal Opportunities	5,000	-	-	-	5,000
721 Building Inspection and Enforcement	55,044	-	-	5,971	223,581
724 Economic Development	6,967,800	-	-	1,652	7,339,219
747 Livable City Initiative	3,498,024	-	-	1,280,549	8,445,950
<b>GRAND TOTALS</b>	<b>24,005,888</b>	<b>-</b>	<b>2,132,700</b>	<b>1,345,146</b>	<b>38,602,758</b>

**CITY OF NEW HAVEN  
SPECIAL FUNDS  
FY 2021-22 BOA APPROVED BUDGET**

Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>131 - MAYOR'S OFFICE</b>							
<b>2034 CONTROLLER'S REVOLVING FUND</b>							
<b>20342043 PATRIOTIC CELEBRATIONS</b>							
56640 PATRIOTIC CELEBRATIONS	20,000	0	20,000	0	20,000	20,000	20,000
	20,000	0	20,000	0	20,000	20,000	20,000
<b>2192 LEGISLATIVE/DEVELOPMENT&amp;POLICY</b>							
<b>21922650 OFFICE OF DEVELOPMENT AND POLICY</b>							
50110 SALARIES	80,000	0	80,000	0	80,000	80,000	80,000
51809 HEALTH INSURANCE	32,800	0	32,800	0	32,800	32,800	32,800
56623 REPAIRS & MAINTENANCE	2,800	0	2,800	0	2,800	2,800	2,800
58852 FICA/MEDICARE EMPLOYER CONTRIB	6,120	0	6,120	0	6,120	6,120	6,120
59933 WORKERS COMPENSATION	512	0	512	0	512	512	512
	122,232	0	122,232	0	122,232	122,232	122,232
<b>2192 LEGISLATIVE/DEVELOPMENT&amp;POLICY</b>							
<b>21922651 OFFICE OF DEVELOPMENT AND POLICY</b>							
56699 MISC EXPENSE	0	39,750	39,750	0	0	0	0
	0	39,750	39,750	0	0	0	0
<b>2311 OFFICE OF SUSTAINABILITY</b>							
<b>2311 OFFICE OF DEVELOPMENT AND POLICY</b>							
50110 SALARIES	0	0	0	0	90,000	90,000	90,000
51809 HEALTH INSURANCE	0	0	0	0	38,007	38,007	38,007
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	2,000	2,000	2,000
56623 REPAIRS & MAINTENANCE	0	0	0	0	3,245	3,245	3,245
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	15,000	15,000	15,000
58852 FICA/MEDICARE EMPLOYER CONTRIB	0	0	0	0	7,092	7,092	7,092
59933 WORKERS COMPENSATION	0	0	0	0	593	593	593
	0	0	0	0	155,937	155,937	155,937
<b>2311 OFFICE OF SUSTAINABILITY</b>							
<b>2311 OFFICE OF SUSTAINABILITY</b>							
50110 SALARIES	60,000	0	60,000	0	60,000	60,000	60,000
51809 HEALTH INSURANCE	25,338	0	25,338	0	25,338	25,338	25,338
55520 GENERAL/OFFICE SUPPLY	2,000	0	2,000	0	2,000	2,000	2,000
56623 REPAIRS & MAINTENANCE	2,163	0	2,163	0	2,163	2,163	2,163
56694 OTHER CONTRACTUAL SERVICES	15,000	0	15,000	0	15,000	15,000	15,000
58852 FICA/MEDICARE EMPLOYER CONTRIB	4,728	0	4,728	0	4,728	4,728	4,728
59933 WORKERS COMPENSATION	396	0	396	0	396	396	396
	109,625	0	109,625	0	109,625	109,625	109,625
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	140,000	0	140,000	0	230,000	230,000	230,000
51000 EMPLOYEE BENEFITS	68,986	0	68,986	0	114,085	114,085	114,085
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	2,000	0	2,000	0	4,000	4,000	4,000
56000 RENTALS & SERVICES	39,963	39,750	79,713	0	58,208	58,208	58,208
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	908	0	908	0	1,501	1,501	1,501
	251,857	39,750	291,607	0	407,794	407,794	407,794



**CITY OF NEW HAVEN  
SPECIAL FUNDS  
FY 2021-22 BOA APPROVED BUDGET**

Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
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**132 - CHIEF ADMINISTRATOR'S OFFICE**

<b>2029 EMERGENCY MANAGEMENT</b>							
<b>20291999 EMERGENCY MANAGEMENT</b>							
56694 OTHER CONTRACTUAL SERVICES	65,000	1,638	66,638	0	65,000	65,000	65,000
	65,000	1,638	66,638	0	65,000	65,000	65,000
<b>2062 MISC PRIVATE GRANTS</b>							
<b>20622845 THE RECYCLE CT FUND</b>							
56694 OTHER CONTRACTUAL SERVICES	0	6,786	6,786	0	0	0	0
	0	6,786	6,786	0	0	0	0
<b>2096 MISCELLANEOUS GRANTS</b>							
<b>20962846 CLEAN CITY INITIATIVE</b>							
50110 SALARIES	288,578	0	288,578	0	288,578	288,578	288,578
50199 SALARY RESERVE	8,656	0	8,656	0	8,656	8,656	8,656
51809 HEALTH INSURANCE	121,867	0	121,867	0	121,867	121,867	121,867
51813 3144 SPECIAL FUND 457 PLAN	3,509	0	3,509	0	3,509	3,509	3,509
56623 REPAIRS & MAINTENANCE	10,403	0	10,403	0	10,403	10,403	10,403
56694 OTHER CONTRACTUAL SERVICES	40,000	0	40,000	0	40,000	40,000	40,000
58852 FICA/MEDICARE EMPLOYER CONTRIB	22,739	0	22,739	0	22,739	22,739	22,739
59933 WORKERS COMPENSATION	13,235	0	13,235	0	13,235	13,235	13,235
	508,987	0	508,987	0	508,987	508,987	508,987
<b>2133 MISC STATE GRANTS</b>							
<b>21332722 COMMUNITY GARDEN II NHLT</b>							
56694 OTHER CONTRACTUAL SERVICES	0	6,294	6,294	0	0	0	0
	0	6,294	6,294	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332787 COMMON GROUND RESTORATION- 21</b>							
56694 OTHER CONTRACTUAL SERVICES	0	39,541	39,541	0	0	0	0
	0	39,541	39,541	0	0	0	0
<b>2150 HOMELAND SECURITY GRANTS</b>							
<b>21502508 CBRNE BOAT PORT SECURITY</b>							
54411 EQUIPMENT	0	2,217	2,217	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	5,442	5,442	0	0	0	0
	0	7,659	7,659	0	0	0	0
<b>2150 HOMELAND SECURITY GRANTS</b>							
<b>21502548 2010 BOAT EQUIPMENT</b>							
56677 TRAINING/OTHER	0	35	35	0	0	0	0
	0	35	35	0	0	0	0
<b>2150 HOMELAND SECURITY GRANTS</b>							
<b>21502601 PORTWIDE INFRASTRUCTURE GRANT</b>							
54411 EQUIPMENT	0	136	136	0	0	0	0
	0	136	136	0	0	0	0
<b>2150 HOMELAND SECURITY GRANTS</b>							
<b>21502681 PORT SECURITY 2014</b>							
54411 EQUIPMENT	0	900	900	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	346	346	0	0	0	0
	0	1,247	1,247	0	0	0	0

**CITY OF NEW HAVEN  
SPECIAL FUNDS  
FY 2021-22 BOA APPROVED BUDGET**

Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>132 - CHIEF ADMINISTRATOR'S OFFICE</b>							
<b>2150 HOMELAND SECURITY GRANTS</b>							
<b>21502818 FEMA PORT SECURITY 2017</b>							
54411 EQUIPMENT	0	7,294	7,294	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	22,609	22,609	0	0	0	0
56677 TRAINING/OTHER	0	18,140	18,140	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	33,267	33,267	0	0	0	0
	0	81,310	81,310	0	0	0	0
<b>2150 HOMELAND SECURITY GRANTS</b>							
<b>21502851 2018 PORT SECURITY GRANT</b>							
54411 EQUIPMENT	0	14,767	14,767	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	85,125	85,125	0	0	0	0
	0	99,892	99,892	0	0	0	0
<b>2150 HOMELAND SECURITY GRANTS</b>							
<b>21502897 PORT SECURITY GRANT 2022</b>							
54411 EQUIPMENT	82,052	0	82,052	0	0	0	0
56677 TRAINING/OTHER	115,020	0	115,020	0	0	0	0
	197,072	0	197,072	0	0	0	0
<b>2150 HOMELAND SECURITY GRANTS</b>							
<b>21502945 ASSISTANCE FIREFIGHTERS GRANT</b>							
54411 EQUIPMENT	836,727	0	836,727	0	0	0	0
	836,727	0	836,727	0	0	0	0
<b>2150 HOMELAND SECURITY GRANTS</b>							
<b>21502946 PORT SECURITY 9/2023</b>							
54411 EQUIPMENT	297,250	0	297,250	0	0	0	0
	297,250	0	297,250	0	0	0	0
<b>2174 ENERGY EFFICIENCY BLOCK GRANT</b>							
<b>21742489 CEEF</b>							
56694 OTHER CONTRACTUAL SERVICES	0	2,532	2,532	0	0	0	0
	0	2,532	2,532	0	0	0	0
<b>2180 PSEG</b>							
<b>21802496 PSEG</b>							
56694 OTHER CONTRACTUAL SERVICES	0	106,819	106,819	0	0	0	0
	0	106,819	106,819	0	0	0	0
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	297,234	0	297,234	0	297,234	297,234	297,234
51000 EMPLOYEE BENEFITS	148,115	0	148,115	0	148,115	148,115	148,115
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	1,216,029	25,314	1,241,343	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	230,423	328,573	558,996	0	115,403	115,403	115,403
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	13,235	0	13,235	0	13,235	13,235	13,235
	1,905,036	353,887	2,258,923	0	573,987	573,987	573,987

**CITY OF NEW HAVEN  
SPECIAL FUNDS  
FY 2021-22 BOA APPROVED BUDGET**

Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>137 - DEPARTMENT OF FINANCE</b>							
<b>2143 CONTROLLERS SPECIAL FUND</b>							
<b>21432147 CONTROLLERS SPECIAL FUND</b>							
50110 SALARIES	180,880	0	180,880	0	162,063	162,063	162,063
50199 SALARY RESERVE	4,833	0	4,833	0	4,269	4,269	4,269
51809 HEALTH INSURANCE	68,040	0	68,040	0	60,094	60,094	60,094
51813 3144 SPECIAL FUND 457 PLAN	690	0	690	0	1,086	1,086	1,086
56623 REPAIRS & MAINTENANCE	6,500	0	6,500	0	5,822	5,822	5,822
58852 FICA/MEDICARE EMPLOYER CONTRIB	14,207	0	14,207	0	12,725	12,725	12,725
59933 WORKERS COMPENSATION	1,188	0	1,188	0	1,064	1,064	1,064
	276,338	0	276,338	0	247,123	247,123	247,123
<b>2307 RESERVE FOR LITIGATION</b>							
<b>23072849 RESERVE FOR LITIGATION</b>							
56696 LEGAL/LAWYERS FEES	0	1,000,000	1,000,000	0	0	0	0
	0	1,000,000	1,000,000	0	0	0	0
<b>2314 AMERICAN RESCUE PLAN ACT-CITY</b>							
<b>23142975 ARP ADMIN</b>							
56696 LEGAL/LAWYERS FEES	90,000,000	0	90,000,000	0	0	0	0
	90,000,000	0	90,000,000	0	0	0	0
<b>2402 COVID19</b>							
<b>24021010 COVID19</b>							
56696 LEGAL/LAWYERS FEES	0	4,484,410	4,484,410	0	0	0	0
	0	4,484,410	4,484,410	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251097 GENERAL ADMIN DEVELOPMENT</b>							
50110 SALARIES	235,469	0	235,469	0	260,271	260,271	260,271
50140 LONGEVITY	2,871	0	2,871	0	2,871	2,871	2,871
50199 SALARY RESERVE	6,164	0	6,164	0	7,200	7,200	7,200
51809 HEALTH INSURANCE	86,769	0	86,769	0	101,057	101,345	101,345
51813 3144 SPECIAL FUND 457 PLAN	4,166	0	4,166	0	4,857	4,857	4,857
53310 MILEAGE	1,500	0	1,500	0	1,500	500	500
53330 BUSINESS TRAVEL	3,000	0	3,000	0	3,000	1,000	1,000
54411 EQUIPMENT	3,000	0	3,000	0	3,000	1,500	1,500
55520 GENERAL/OFFICE SUPPLY	7,500	0	7,500	0	7,500	5,000	5,000
56610 ADVERTISEMENT	9,500	0	9,500	0	9,500	5,000	5,000
56615 PRINTING & BINDING	7,500	0	7,500	0	7,500	5,000	5,000
56623 REPAIRS & MAINTENANCE	8,107	0	8,107	0	9,351	9,351	9,351
56694 OTHER CONTRACTUAL SERVICES	82,763	22,456	105,219	0	100,000	51,030	51,030
56695 TEMPORARY & PT HELP	20,000	0	20,000	0	20,000	20,000	20,000
58852 FICA/MEDICARE EMPLOYER CONTRIB	17,939	0	17,939	0	20,659	20,659	20,659
59933 WORKERS COMPENSATION	1,483	0	1,483	0	1,710	1,710	1,710
	497,731	22,456	520,187	0	559,976	497,294	497,294
<b>2930 CARES ACT CDBG-CV</b>							
<b>29302930 CDBG-CV Admin</b>							
56694 OTHER CONTRACTUAL SERVICES	223,639	0	223,639	0	0	0	0
	223,639	0	223,639	0	0	0	0

**CITY OF NEW HAVEN  
SPECIAL FUNDS  
FY 2021-22 BOA APPROVED BUDGET**

Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
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**137 - DEPARTMENT OF FINANCE**

**AGENCY TOTALS**

50000 PERSONNEL SERVICES	430,217	0	430,217	0	436,674	436,674	436,674
51000 EMPLOYEE BENEFITS	191,811	0	191,811	0	200,478	200,766	200,766
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	4,500	0	4,500	0	4,500	1,500	1,500
54000 EQUIPMENT	3,000	0	3,000	0	3,000	1,500	1,500
55000 MATERIALS & SUPPLIES	7,500	0	7,500	0	7,500	5,000	5,000
56000 RENTALS & SERVICES	90,358,009	5,506,867	95,864,876	0	152,173	96,203	96,203
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	2,671	0	2,671	0	2,774	2,774	2,774
	<u>90,997,708</u>	<u>5,506,867</u>	<u>96,504,575</u>	<u>0</u>	<u>807,099</u>	<u>744,417</u>	<u>744,417</u>

**CITY OF NEW HAVEN  
SPECIAL FUNDS  
FY 2021-22 BOA APPROVED BUDGET**

Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>152 - LIBRARY</b>							
<b>2096 MISCELLANEOUS GRANTS</b>							
<b>20962789 MISC FOUNDATION FUNDS</b>							
50110 SALARIES	65,580	53,038	118,618	0	65,580	65,580	65,580
50199 SALARY RESERVE	1,967	9,928	11,895	0	1,967	1,967	1,967
51809 HEALTH INSURANCE	27,694	804	28,498	0	27,694	27,694	27,694
51813 3144 SPECIAL FUND 457 PLAN	1,312	185	1,497	0	1,312	1,312	1,312
56623 REPAIRS & MAINTENANCE	2,364	0	2,364	0	2,364	2,364	2,364
58852 FICA/MEDICARE EMPLOYER CONTRIB	5,167	0	5,167	0	5,167	5,167	5,167
59933 WORKERS COMPENSATION	432	160	592	0	432	432	432
	104,516	64,115	168,631	0	104,516	104,516	104,516
<b>2133 MISC STATE GRANTS</b>							
<b>21332886 FIBER TO LIBRARY COMMUNICATION</b>							
54411 EQUIPMENT	0	17,335	17,335	0	0	0	0
56656 RENTAL OF EQUIPMENT	0	156,600	156,600	0	0	0	0
56662 MAINTENANCE AGREEMENT SERVICE	0	7,500	7,500	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	8,600	8,600	0	0	0	0
	0	190,035	190,035	0	0	0	0
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	67,547	62,966	130,513	0	67,547	67,547	67,547
51000 EMPLOYEE BENEFITS	34,173	989	35,162	0	34,173	34,173	34,173
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	17,335	17,335	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	2,364	172,700	175,064	0	2,364	2,364	2,364
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	432	160	592	0	432	432	432
	104,516	254,150	358,666	0	104,516	104,516	104,516

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**161 - CITY/TOWN CLERK**

**2133 MISC STATE GRANTS**

**21332941 ABSENTEE BALLOT AID GRANT**

56694 OTHER CONTRACTUAL SERVICES	7,000	0	7,000	0	0	0	0
56695 TEMPORARY & PT HELP	51,017	0	51,017	0	0	0	0
	<u>58,017</u>	<u>0</u>	<u>58,017</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

**AGENCY TOTALS**

50000 PERSONNEL SERVICES	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	58,017	0	58,017	0	0	0	0
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	0	0	0	0	0	0	0
	<u>58,017</u>	<u>0</u>	<u>58,017</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

**CITY OF NEW HAVEN  
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<b>162 - REGISTRAR OF VOTERS</b>							
<b>2133 MISC STATE GRANTS</b>							
<b>21332942 ROV GRANT</b>							
56694 OTHER CONTRACTUAL SERVICES	49,500	0	49,500	0	0	0	0
	49,500	0	49,500	0	0	0	0
<b>2152 DEMOCRACY FUND</b>							
<b>21522236 DEMOCRACY FUND</b>							
53310 MILEAGE	0	500	500	0	0	0	0
53350 PROFESSIONAL MEETINGS	0	716	716	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	0	150	150	0	0	0	0
56500 PROFESSIONAL SERVICES	0	2,064	2,064	0	0	0	0
56615 PRINTING & BINDING	0	400	400	0	0	0	0
56677 TRAINING/OTHER	0	150	150	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	189,883	189,883	0	0	0	0
58117 DESIGN	0	100	100	0	0	0	0
58421 ADMINISTRATIVE/LEGAL	0	27,150	27,150	0	0	0	0
	0	221,113	221,113	0	0	0	0
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	1,216	1,216	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	0	150	150	0	0	0	0
56000 RENTALS & SERVICES	49,500	192,497	241,997	0	0	0	0
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	27,250	27,250	0	0	0	0
59000 CLAIMS & COMPENSATION	0	0	0	0	0	0	0
	49,500	221,113	270,613	0	0	0	0

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<b>200 - PUBLIC SAFETY COMMUNICATIONS</b>							
<b>2220 REGIONAL COMMUNICATIONS</b>							
<b>22201757 911 TELECOMMUNICATIONS FUND</b>							
50110 SALARIES	10,000	0	10,000	0	10,000	10,000	10,000
50130 OVERTIME	350,000	0	350,000	0	350,000	350,000	350,000
52260 TELEPHONE	50,000	0	50,000	0	50,000	50,000	50,000
53350 PROFESSIONAL MEETINGS	9,000	0	9,000	0	9,000	9,000	9,000
54411 EQUIPMENT	40,000	0	40,000	0	40,000	40,000	40,000
54482 COMMUNICATION EQUIPMENT	60,000	0	60,000	0	60,000	60,000	60,000
55520 GENERAL/OFFICE SUPPLY	25,000	0	25,000	0	25,000	25,000	25,000
56623 REPAIRS & MAINTENANCE	18,185	0	18,185	0	18,185	18,185	18,185
56677 TRAINING/OTHER	15,000	0	15,000	0	15,000	15,000	15,000
56694 OTHER CONTRACTUAL SERVICES	144,194	0	144,194	0	144,194	144,194	144,194
56699 MISC EXPENSE	2,000	0	2,000	0	2,000	2,000	2,000
58852 FICA/MEDICARE EMPLOYER CONTRIB	150	0	150	0	150	150	150
59933 WORKERS COMPENSATION	12	0	12	0	12	12	12
	723,541	0	723,541	0	723,541	723,541	723,541
<b>2220 REGIONAL COMMUNICATIONS</b>							
<b>22202343 911 TELECOMM FUND CAPITAL</b>							
56694 OTHER CONTRACTUAL SERVICES	0	9,599	9,599	0	0	0	0
	0	9,599	9,599	0	0	0	0
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	360,000	0	360,000	0	360,000	360,000	360,000
51000 EMPLOYEE BENEFITS	150	0	150	0	150	150	150
52000 UTILITIES	50,000	0	50,000	0	50,000	50,000	50,000
53000 ALLOWANCE & TRAVEL	9,000	0	9,000	0	9,000	9,000	9,000
54000 EQUIPMENT	100,000	0	100,000	0	100,000	100,000	100,000
55000 MATERIALS & SUPPLIES	25,000	0	25,000	0	25,000	25,000	25,000
56000 RENTALS & SERVICES	179,379	9,599	188,978	0	179,379	179,379	179,379
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	12	0	12	0	12	12	12
	723,541	9,599	733,140	0	723,541	723,541	723,541



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<b>201 - POLICE SERVICES</b>							
<b>2062 MISC PRIVATE GRANTS</b>							
<b>20622892 K( DEMAND ZERO</b>							
56694 OTHER CONTRACTUAL SERVICES	0	42,908	42,908	0	0	0	0
	0	42,908	42,908	0	0	0	0
<b>2085 THE HUMANE COMMISSION</b>							
<b>20851999 THE HUMANE COMMISSION</b>							
56645 POLICE TSTING/PROCESSING CHGS	5,000	25,820	30,820	0	0	0	0
	5,000	25,820	30,820	0	0	0	0
<b>2096 MISCELLANEOUS GRANTS</b>							
<b>20962899 SURVIVORS OF HOMICIDE</b>							
56694 OTHER CONTRACTUAL SERVICES	509	863	1,371	0	300	300	300
	509	863	1,371	0	300	300	300
<b>2134 POLICE APPLICATION FEES</b>							
<b>21342010 POLICE APPLICATION FEES</b>							
56694 OTHER CONTRACTUAL SERVICES	7,415	10,786	18,201	0	0	0	0
	7,415	10,786	18,201	0	0	0	0
<b>2150 HOMELAND SECURITY GRANTS</b>							
<b>21502213 HOMELAND SECURITY GRANT PROG</b>							
56699 MISC EXPENSE	0	7,346	7,346	0	0	0	0
	0	7,346	7,346	0	0	0	0
<b>2213 ANIMAL SHELTER</b>							
<b>22131664 ANIMAL SHELTER</b>							
56694 OTHER CONTRACTUAL SERVICES	6,760	70,251	77,011	0	11,000	11,000	11,000
56699 MISC EXPENSE	0	1,317	1,317	0	0	0	0
56999 MISC EXPENSE	0	6,270	6,270	0	0	0	0
	6,760	77,838	84,598	0	11,000	11,000	11,000
<b>2214 POLICE N.H. REGIONAL PROJECT</b>							
<b>22141665 SOUTH CENTRAL CRIMINAL JUSTICE</b>							
50110 SALARIES	203,716	0	203,716	0	164,881	164,881	164,881
50130 OVERTIME	1,500	0	1,500	0	1,500	1,500	1,500
50140 LONGEVITY	6,793	0	6,793	0	6,793	6,793	6,793
50199 SALARY RESERVE	4,947	0	4,947	0	4,947	4,947	4,947
51809 HEALTH INSURANCE	25,969	0	25,969	0	25,969	25,969	25,969
51813 3144 SPECIAL FUND 457 PLAN	5,095	0	5,095	0	5,095	5,095	5,095
52260 TELEPHONE	2,400	0	2,400	0	2,412	2,412	2,412
54411 EQUIPMENT	1,500	0	1,500	0	1,500	1,500	1,500
55520 GENERAL/OFFICE SUPPLY	2,600	0	2,600	0	2,600	2,600	2,600
56615 PRINTING & BINDING	1,000	0	1,000	0	1,000	1,000	1,000
56622 CLEANING	1,080	0	1,080	0	1,080	1,080	1,080
56638 INSURANCE	2,400	0	2,400	0	2,400	2,400	2,400
56652 RENTAL	20,827	0	20,827	0	21,244	21,244	21,244
56655 REGIS., DUES, & SUBSCRIPTONS	700	0	700	0	700	700	700
56656 RENTAL OF EQUIPMENT	5,100	0	5,100	0	5,100	5,100	5,100
56694 OTHER CONTRACTUAL SERVICES	1,000	0	1,000	0	1,000	1,000	1,000
58852 FICA/MEDICARE EMPLOYER CONTRIB	13,511	0	13,511	0	13,511	13,511	13,511
	300,138	0	300,138	0	261,732	261,732	261,732

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<b>201 - POLICE SERVICES</b>							
<b>2216 POLICE YOUTH ACTIVITIES</b>							
<b>22161736 POLICE YOUTH ACTIVITIES-MENTOR</b>							
56694 OTHER CONTRACTUAL SERVICES	0	231	231	0	0	0	0
	0	231	231	0	0	0	0
<b>2216 POLICE YOUTH ACTIVITIES</b>							
<b>22162019 POLICE YOUTH ACTIVITIES-BYAPC</b>							
56694 OTHER CONTRACTUAL SERVICES	0	526	526	0	0	0	0
	0	526	526	0	0	0	0
<b>2216 POLICE YOUTH ACTIVITIES</b>							
<b>22162072 NON SPECIFIC PROGRAM</b>							
56699 MISC EXPENSE	0	5	5	0	0	0	0
	0	5	5	0	0	0	0
<b>2216 POLICE YOUTH ACTIVITIES</b>							
<b>22162073 POLICE YOUTH ACTIVITIES-YVP</b>							
56699 MISC EXPENSE	0	847	847	0	0	0	0
	0	847	847	0	0	0	0
<b>2216 POLICE YOUTH ACTIVITIES</b>							
<b>22162221 CAMP WEFY WEED &amp; SEED DONATION</b>							
56694 OTHER CONTRACTUAL SERVICES	0	865	865	0	0	0	0
	0	865	865	0	0	0	0
<b>2216 POLICE YOUTH ACTIVITIES</b>							
<b>22162573 BUILDING HORIZONS THRU CULTURE</b>							
56694 OTHER CONTRACTUAL SERVICES	0	1,700	1,700	0	0	0	0
	0	1,700	1,700	0	0	0	0
<b>2216 POLICE YOUTH ACTIVITIES</b>							
<b>22162642 NHPD DISTRICT #2</b>							
56694 OTHER CONTRACTUAL SERVICES	0	1,706	1,706	0	0	0	0
	0	1,706	1,706	0	0	0	0
<b>2217 POLICE EQUIPMENT FUND</b>							
<b>22171669 POLICE EQUIPMENT FUND</b>							
56694 OTHER CONTRACTUAL SERVICES	2,898	7,890	10,789	0	0	0	0
	2,898	7,890	10,789	0	0	0	0
<b>2217 POLICE EQUIPMENT FUND</b>							
<b>22172385 POLICE PROPERTY ROOM</b>							
56694 OTHER CONTRACTUAL SERVICES	0	17,348	17,348	0	0	0	0
	0	17,348	17,348	0	0	0	0
<b>2218 POLICE FORFEITED PROP FUND</b>							
<b>22181670 POLICE FORFEITED PROP FEDERAL</b>							
53330 BUSINESS TRAVEL	0	1,596	1,596	0	0	0	0
54411 EQUIPMENT	0	58	58	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	9,131	173,988	183,119	0	90,000	90,000	90,000
	9,131	175,642	184,773	0	90,000	90,000	90,000
<b>2224 MISC POLICE DEPT GRANTS</b>							
<b>22242660 WELLNESS CENTER</b>							
56694 OTHER CONTRACTUAL SERVICES	0	3,609	3,609	0	0	0	0
	0	3,609	3,609	0	0	0	0

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<b>201 - POLICE SERVICES</b>							
<b>2224 MISC POLICE DEPT GRANTS</b>							
<b>22242732 POLICE DEPT DONATIONS FUND</b>							
56694 OTHER CONTRACTUAL SERVICES	1,100	0	1,100	0	5,000	5,000	5,000
	1,100	0	1,100	0	5,000	5,000	5,000
<b>2224 MISC POLICE DEPT GRANTS</b>							
<b>22242954 NHPD VIOLENT CRIME REDUCTION</b>							
56694 OTHER CONTRACTUAL SERVICES	125,000	0	125,000	0	0	0	0
	125,000	0	125,000	0	0	0	0
<b>2225 MISC POLICE DEPT FEDERAL GRANT</b>							
<b>22252319 FBI INFORMANT PAYMENTS 07-08</b>							
56699 MISC EXPENSE	0	1,500	1,500	0	0	0	0
	0	1,500	1,500	0	0	0	0
<b>2225 MISC POLICE DEPT FEDERAL GRANT</b>							
<b>22252684 SOLVING COLD CASES WITH DNA</b>							
50130 OVERTIME	0	42,916	42,916	0	0	0	0
53330 BUSINESS TRAVEL	0	4,475	4,475	0	0	0	0
54411 EQUIPMENT	0	911	911	0	0	0	0
56695 TEMPORARY & PT HELP	0	107,649	107,649	0	0	0	0
	0	155,951	155,951	0	0	0	0
<b>2225 MISC POLICE DEPT FEDERAL GRANT</b>							
<b>22252734 BODY CAMERA IMPLEMENTATION PRG</b>							
54411 EQUIPMENT	0	70	70	0	0	0	0
	0	70	70	0	0	0	0
<b>2225 MISC POLICE DEPT FEDERAL GRANT</b>							
<b>22252917 CORONAVIRUS EMRG SUPP FUND PRG</b>							
50130 OVERTIME	55,757	0	55,757	0	0	0	0
54411 EQUIPMENT	57,713	0	57,713	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	330,250	0	330,250	0	0	0	0
	443,720	0	443,720	0	0	0	0
<b>2225 MISC POLICE DEPT FEDERAL GRANT</b>							
<b>22252965 CRIME GUN INTEGENCE CENTER</b>							
50130 OVERTIME	312,792	0	312,792	0	0	0	0
54411 EQUIPMENT	387,208	0	387,208	0	0	0	0
	700,000	0	700,000	0	0	0	0
<b>2227 JUSTICE ASSISTANCE GRANT PROG</b>							
<b>22272780 2016 JUSTICE ASSISTANCE</b>							
54411 EQUIPMENT	0	14	14	0	0	0	0
	0	14	14	0	0	0	0
<b>2227 JUSTICE ASSISTANCE GRANT PROG</b>							
<b>22272848 2017 JUSTICE ASSISTANCE GRANT</b>							
50130 OVERTIME	0	16,363	16,363	0	0	0	0
54411 EQUIPMENT	0	57,183	57,183	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	1,243	1,243	0	0	0	0
56699 MISC EXPENSE	0	1	1	0	0	0	0
	0	74,790	74,790	0	0	0	0

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<b>201 - POLICE SERVICES</b>							
<b>2227 JUSTICE ASSISTANCE GRANT PROG</b>							
<b>22272853 2018 JUSTICE ASSISTANCE GRANT</b>							
50130 OVERTIME	0	6,030	6,030	0	0	0	0
54411 EQUIPMENT	0	57,666	57,666	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	23,478	23,478	0	0	0	0
56699 MISC EXPENSE	0	138	138	0	0	0	0
	0	87,312	87,312	0	0	0	0
<b>2227 JUSTICE ASSISTANCE GRANT PROG</b>							
<b>22272890 2019 JUSTICE ASSISTANCE GRANT</b>							
50130 OVERTIME	0	39,377	39,377	0	0	0	0
54411 EQUIPMENT	0	98,361	98,361	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	103	103	0	0	0	0
	0	137,842	137,842	0	0	0	0
<b>2227 JUSTICE ASSISTANCE GRANT PROG</b>							
<b>22272955 2020 JUSTICE ASSISTANCE GRANT</b>							
50130 OVERTIME	65,309	0	65,309	0	0	0	0
54411 EQUIPMENT	65,563	0	65,563	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	3,950	0	3,950	0	0	0	0
56699 MISC EXPENSE	10,000	0	10,000	0	0	0	0
	144,822	0	144,822	0	0	0	0
<b>2281 STATE FORFEITURE FUND</b>							
<b>22811671 POLICE FORFEITED PROP STATE</b>							
56694 OTHER CONTRACTUAL SERVICES	6,786	3,807	10,593	0	15,000	15,000	15,000
	6,786	3,807	10,593	0	15,000	15,000	15,000
<b>2309 FIRING RANGE RENTAL FEES</b>							
<b>23092885 FIRING RANGE RENTAL FEES</b>							
56694 OTHER CONTRACTUAL SERVICES	6,500	3,000	9,500	0	3,500	3,500	3,500
	6,500	3,000	9,500	0	3,500	3,500	3,500
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	650,814	104,686	755,500	0	178,121	178,121	178,121
51000 EMPLOYEE BENEFITS	44,575	0	44,575	0	44,575	44,575	44,575
52000 UTILITIES	2,400	0	2,400	0	2,412	2,412	2,412
53000 ALLOWANCE & TRAVEL	0	6,071	6,071	0	0	0	0
54000 EQUIPMENT	511,984	214,264	726,248	0	1,500	1,500	1,500
55000 MATERIALS & SUPPLIES	336,800	0	336,800	0	2,600	2,600	2,600
56000 RENTALS & SERVICES	213,205	515,195	728,401	0	157,324	157,324	157,324
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	0	0	0	0	0	0	0
	1,759,778	840,217	2,599,995	0	386,532	386,532	386,532

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<b>202 - FIRE SERVICES</b>							
<b>2063 MISC FEDERAL GRANTS</b>							
<b>20632815 FEMA HEAVY RESCUE</b>							
54411 EQUIPMENT	0	7,227	7,227	0	0	0	0
	0	7,227	7,227	0	0	0	0
<b>2063 MISC FEDERAL GRANTS</b>							
<b>20632956 GEAR WASHER EXTRACTOR AND DRYER</b>							
54411 EQUIPMENT	27,273	0	27,273	0	0	0	0
	27,273	0	27,273	0	0	0	0
<b>2096 MISCELLANEOUS GRANTS</b>							
<b>20962514 FIRE SAFETY EQUIP DONATION</b>							
56694 OTHER CONTRACTUAL SERVICES	0	1,035	1,035	0	0	0	0
	0	1,035	1,035	0	0	0	0
<b>2096 MISCELLANEOUS GRANTS</b>							
<b>20962847 FIRE DEPT PROTECTIVE EQUIPMENT</b>							
54458 SAFETY EQUIPMENT	0	77,109	77,109	0	0	0	0
	0	77,109	77,109	0	0	0	0
<b>2108 FIRE APPLICATION FEES</b>							
<b>21081999 FIRE APPLICATION FEES</b>							
56694 OTHER CONTRACTUAL SERVICES	5,721	0	5,721	0	5,000	5,000	5,000
	5,721	0	5,721	0	5,000	5,000	5,000
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	27,273	84,336	111,609	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	5,721	1,035	6,756	0	5,000	5,000	5,000
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	0	0	0	0	0	0	0
	32,993	85,371	118,364	0	5,000	5,000	5,000

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<b>301 - PUBLIC HEALTH</b>							
<b>2017 COMMUNITY FOUNDATION</b>							
<b>20172867 HEALTHY START 3/1/19-6/30/19</b>							
53310 MILEAGE	0	2,990	2,990	0	0	0	0
54411 EQUIPMENT	0	2,134	2,134	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	0	0	0
56615 PRINTING & BINDING	0	400	400	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	28,283	28,283	0	0	0	0
	0	33,808	33,808	0	0	0	0
<b>2028 STD CONTROL</b>							
<b>20281517 STD CONTROL GRANT</b>							
53330 BUSINESS TRAVEL	1,435	0	1,435	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	137	0	137	0	0	0	0
56623 REPAIRS & MAINTENANCE	883	0	883	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	25,380	0	25,380	0	0	0	0
	27,835	0	27,835	0	0	0	0
<b>2038 STATE HEALTH SUBSIDY</b>							
<b>20381514 PER CAPITA GRANT</b>							
50110 SALARIES	76,820	0	76,820	0	104,145	104,145	104,145
50199 SALARY RESERVE	1,890	0	1,890	0	2,709	2,709	2,709
51809 HEALTH INSURANCE	30,523	0	30,523	0	38,139	38,139	38,139
51813 3144 SPECIAL FUND 457 PLAN	1,260	0	1,260	0	1,807	1,807	1,807
54411 EQUIPMENT	13,200	0	13,200	0	0	0	0
55511 TESTING MATERIALS	4,400	0	4,400	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	1,244	0	1,244	0	0	0	0
56615 PRINTING & BINDING	2,550	0	2,550	0	0	0	0
56623 REPAIRS & MAINTENANCE	2,689	0	2,689	0	3,740	3,740	3,740
56694 OTHER CONTRACTUAL SERVICES	50,000	0	50,000	0	31,703	31,703	31,703
58852 FICA/MEDICARE EMPLOYER CONTRIB	6,021	0	6,021	0	8,174	8,174	8,174
59933 WORKERS COMPENSATION	504	0	504	0	684	684	684
	191,101	0	191,101	0	191,101	191,101	191,101
<b>2040 COMMUNICABLE DISEASE CONTROL</b>							
<b>20401543 TUBERCULOSIS CONTROL &amp; PREVENT</b>							
50110 SALARIES	34,267	0	34,267	0	47,400	47,400	47,400
53310 MILEAGE	520	0	520	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	845	0	845	0	845	845	845
55594 MEDICAL SUPPLIES	4,401	0	4,401	0	4,289	4,289	4,289
56623 REPAIRS & MAINTENANCE	1,659	0	1,659	0	1,659	1,659	1,659
56694 OTHER CONTRACTUAL SERVICES	26,100	0	26,100	0	11,878	11,878	11,878
58852 FICA/MEDICARE EMPLOYER CONTRIB	2,621	0	2,621	0	3,626	3,626	3,626
59933 WORKERS COMPENSATION	220	0	220	0	304	304	304
	70,632	0	70,632	0	70,000	70,000	70,000
<b>2040 COMMUNICABLE DISEASE CONTROL</b>							
<b>20401544 MULTIPHASIC (FEES)</b>							
50110 SALARIES	25,000	0	25,000	0	25,000	25,000	25,000
56694 OTHER CONTRACTUAL SERVICES	72,927	4,475	77,402	0	72,927	72,927	72,927
58852 FICA/MEDICARE EMPLOYER CONTRIB	1,913	0	1,913	0	1,913	1,913	1,913
59933 WORKERS COMPENSATION	160	0	160	0	160	160	160
	100,000	4,475	104,475	0	100,000	100,000	100,000

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**301 - PUBLIC HEALTH**

**2040 COMMUNICABLE DISEASE CONTROL**

**20402554 PEDIATRIC IMMUNIZATION**

50110 SALARIES	72,138	0	72,138	0	118,143	118,143	118,143
50140 LONGEVITY	1,965	0	1,965	0	2,304	2,304	2,304
50199 SALARY RESERVE	1,474	0	1,474	0	1,678	1,678	1,678
51809 HEALTH INSURANCE	24,092	0	24,092	0	26,946	26,946	26,946
51813 3144 SPECIAL FUND 457 PLAN	1,023	0	1,023	0	1,165	1,165	1,165
52260 TELEPHONE	780	0	780	0	0	0	0
54410 OFFICE & LAB EQUIPMENT	5,000	0	5,000	0	0	0	0
54411 EQUIPMENT	4,999	0	4,999	0	1,200	1,200	1,200
55520 GENERAL/OFFICE SUPPLY	2,000	0	2,000	0	750	750	750
55574 OTHER MATERIALS & SUPPLIES	15,000	0	15,000	0	4,233	4,233	4,233
55587 FOOD AND SUPPLIES	0	0	0	0	0	0	0
56601 TRANSPORTATION/BUSING	3,000	0	3,000	0	6,107	6,107	6,107
56623 REPAIRS & MAINTENANCE	2,946	0	2,946	0	4,373	4,373	4,373
56694 OTHER CONTRACTUAL SERVICES	44,879	0	44,879	0	0	0	0
56677 TRAINING/OTHER	500	0	500	0	2,000	2,000	2,000
56699 MISC EXPENSE	0	0	0	0	6,801	6,801	6,801
58852 FICA/MEDICARE EMPLOYER CONTRIB	5,519	0	5,519	0	9,863	9,863	9,863
59933 WORKERS COMPENSATION	462	0	462	0	3,930	3,930	3,930
	185,777	0	185,777	0	189,493	189,493	189,493

**2048 HEALTH DEPT GRANTS**

**20482495 DPH PREVENTIVE BLOCK GRANT**

50110 SALARIES	29,425	0	29,425	0	29,425	29,425	29,425
50199 SALARY RESERVE	833	0	833	0	833	833	833
51809 HEALTH INSURANCE	12,543	0	12,543	0	12,543	12,543	12,543
51813 3144 SPECIAL FUND 457 PLAN	589	0	589	0	589	589	589
53310 MILEAGE	200	0	200	0	200	200	200
54411 EQUIPMENT	2,200	0	2,200	0	2,200	2,200	2,200
55574 OTHER MATERIALS & SUPPLIES	433	0	433	0	433	433	433
55520 GENERAL/OFFICE SUPPLY	100	0	100	0	100	100	100
52260 TELEPHONE	767	0	767	0	767	767	767
56623 REPAIRS & MAINTENANCE	883	0	883	0	883	883	883
56677 TRAINING/OTHER	500	0	500	0	500	500	500
56699 MISC EXPENSE	0	0	0	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	2,319	0	2,319	0	2,319	2,319	2,319
59933 WORKERS COMPENSATION	194	0	194	0	194	194	194
	50,986	0	50,986	0	50,986	50,986	50,986

**2062 MISC PRIVATE GRANTS**

**20622391 E IRENE BOARDMAN FUND**

56699 MISC EXPENSE	0	2,246	2,246	0	0	0	0
	0	2,246	2,246	0	0	0	0

**2062 MISC PRIVATE GRANTS**

**20622697 MOMS PARTNERSHIP SSBG SUPPLEME**

56699 MISC EXPENSE	0	4,067	4,067	0	0	0	0
	0	4,067	4,067	0	0	0	0

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<b>301 - PUBLIC HEALTH</b>							
<b>2062 MISC PRIVATE GRANTS</b>							
<b>2062new PARENTS AS TEACHERS</b>							
50110 SALARIES	0	0	0	0	174,306	174,306	174,306
50199 SALARY RESERVE	0	0	0	0	5,229	5,229	5,229
51809 HEALTH INSURANCE	0	0	0	0	77,187	77,187	77,187
51813 3144 SPECIAL FUND 457 PLAN	0	0	0	0	5,229	5,229	5,229
53310 MILEAGE	0	0	0	0	1,160	1,160	1,160
53360 PARKING	0	0	0	0	5,760	5,760	5,760
54413 COMPUTER EQUIPMENT	0	0	0	0	2,500	2,500	2,500
54482 COMMUNICATION EQUIPMENT	0	0	0	0	2,400	2,400	2,400
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	1,000	1,000	1,000
55526 PROG PROMOTIONS & INCENTIVES	0	0	0	0	2,750	2,750	2,750
55574 OTHER MATERIALS & SUPPLIES	0	0	0	0	4,000	4,000	4,000
56615 PRINTING & BINDING	0	0	0	0	7,500	7,500	7,500
56616 MARKETING	0	0	0	0	22,582	22,582	22,582
56623 REPAIRS & MAINTENANCE	0	0	0	0	6,101	6,101	6,101
56677 TRAINING/OTHER	0	0	0	0	11,850	11,850	11,850
58852 FICA/MEDICARE EMPLOYER CONTRIB	0	0	0	0	13,334	13,334	13,334
59933 WORKERS COMPENSATION	0	0	0	0	8,994	8,994	8,994
	0	0	0	0	351,883	351,883	351,883
<b>2063 MISC FEDERAL GRANTS</b>							
<b>20632997 ADVANCING HEALTH LITERACY</b>							
50110 SALARIES	0	0	0	0	529,169	529,169	529,169
51809 HEALTH INSURANCE	0	0	0	0	243,418	243,418	243,418
51813 3144 SPECIAL FUND 457 PLAN	0	0	0	0	15,875	15,875	15,875
53310 MILEAGE	0	0	0	0	6,960	6,960	6,960
53330 BUSINESS TRAVEL	0	0	0	0	7,000	7,000	7,000
54413 COMPUTER EQUIPMENT	0	0	0	0	15,000	15,000	15,000
54482 COMMUNICATION EQUIPMENT	0	0	0	0	3,000	3,000	3,000
55520 GENERAL/OFFICE SUPPLY	0	0	0	0	2,400	2,400	2,400
56616 MARKETING	0	0	0	0	300,207	300,207	300,207
56623 REPAIRS & MAINTENANCE	0	0	0	0	15,875	15,875	15,875
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	2,653,951	2,653,951	2,653,951
56900 INDIRECT COSTS	0	0	0	0	163,277	163,277	163,277
58852 FICA/MEDICARE EMPLOYER CONTRIB	0	0	0	0	40,481	40,481	40,481
59933 WORKERS COMPENSATION	0	0	0	0	3,387	3,387	3,387
	0	0	0	0	4,000,000	4,000,000	4,000,000
<b>2070 HUD LEAD BASED PAINT</b>							
<b>20702913 HUD LEAD NON PERRSONNEL 2020</b>							
53330 BUSINESS TRAVEL	45,638	0	45,638	0	0	0	0
54411 EQUIPMENT	10,770	0	10,770	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	38,374	0	38,374	0	0	0	0
56677 TRAINING/OTHER	55,400	0	55,400	0	0	0	0
59951 OTHER PROGRAM EXPENSES	83,572	0	83,572	0	0	0	0
	233,753	0	233,753	0	0	0	0



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<b>301 - PUBLIC HEALTH</b>							
<b>2070 HUD LEAD BASED PAINT</b>							
<b>20702914 HUD LEAD PERSONNEL 2020</b>							
50110 SALARIES	1,415,733	0	1,415,733	0	0	0	0
50140 LONGEVITY	21,370	0	21,370	0	0	0	0
50199 SALARY RESERVE	38,570	0	38,570	0	0	0	0
51809 HEALTH INSURANCE	591,412	0	591,412	0	0	0	0
51813 3144 SPECIAL FUND 457 PLAN	19,353	0	19,353	0	0	0	0
56623 REPAIRS & MAINTENANCE	49,551	0	49,551	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	98,354	0	98,354	0	0	0	0
59933 WORKERS COMPENSATION	51,894	0	51,894	0	0	0	0
	<u>2,286,237</u>	<u>0</u>	<u>2,286,237</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>2070 HUD LEAD BASED PAINT</b>							
<b>20702915 HEALTHY HOMES 2020</b>							
56694 OTHER CONTRACTUAL SERVICES	600,000	0	600,000	0	0	0	0
	<u>600,000</u>	<u>0</u>	<u>600,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>2070 HUD LEAD BASED PAINT</b>							
<b>20702916 LEAD ABATEMENT 2020</b>							
56101 FAMILY RELOCATION	483,676	0	483,676	0	0	0	0
59968 GRANTS/LOANS	1,996,334	0	1,996,334	0	0	0	0
	<u>2,480,010</u>	<u>0</u>	<u>2,480,010</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842884 GETTING TO ZERO</b>							
56694 OTHER CONTRACTUAL SERVICES	122,661	0	122,661	0	0	0	0
	<u>122,661</u>	<u>0</u>	<u>122,661</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842901 ADMIN</b>							
50110 SALARIES	112,252	0	112,252	0	195,612	0	0
50140 LONGEVITY	4,112	0	4,112	0	4,112	0	0
51809 HEALTH INSURANCE	52,507	0	52,507	0	64,200	0	0
51813 3144 SPECIAL FUND 457 PLAN	0	0	0	0	4,782	0	0
55520 GENERAL/OFFICE SUPPLY	1	0	1	0	834	0	0
56623 REPAIRS & MAINTENANCE	4,672	0	4,672	0	4,672	0	0
56694 OTHER CONTRACTUAL SERVICES	23,166	0	23,166	0	24,166	0	0
56699 MISC EXPENSE	3,672	0	3,672	0	4,681	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	8,931	0	8,931	0	14,795	0	0
59933 WORKERS COMPENSATION	719	0	719	0	1,446	0	0
	<u>210,030</u>	<u>0</u>	<u>210,030</u>	<u>0</u>	<u>319,300</u>	<u>0</u>	<u>0</u>
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842902 QUALITY ASSURANCE</b>							
50110 SALARIES	81,680	0	81,680	0	110,981	0	0
50140 LONGEVITY	1,486	0	1,486	0	1,486	0	0
51809 HEALTH INSURANCE	32,453	0	32,453	0	32,047	0	0
51813 3144 SPECIAL FUND 457 PLAN	1,603	0	1,603	0	1,603	0	0
56623 REPAIRS & MAINTENANCE	2,587	0	2,587	0	2,587	0	0
56694 OTHER CONTRACTUAL SERVICES	523	0	523	0	523	0	0
56699 MISC EXPENSE	0	0	0	0	345	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	6,345	0	6,345	0	8,916	0	0
59933 WORKERS COMPENSATION	662	0	662	0	1,162	0	0
	<u>127,339</u>	<u>0</u>	<u>127,339</u>	<u>0</u>	<u>159,650</u>	<u>0</u>	<u>0</u>
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842903 SERVICES</b>							
56694 OTHER CONTRACTUAL SERVICES	2,851,451	0	2,851,451	0	2,851,451	0	0
	<u>2,851,451</u>	<u>0</u>	<u>2,851,451</u>	<u>0</u>	<u>2,851,451</u>	<u>0</u>	<u>0</u>

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<b>301 - PUBLIC HEALTH</b>							
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842905 MINORITY AIDS INITIATIVE</b>							
56694 OTHER CONTRACTUAL SERVICES	337,170	0	337,170	0	440,479	0	0
	337,170	0	337,170	0	440,479	0	0
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842907 SUPPLEMENTAL ADMIN 2/21</b>							
56694 OTHER CONTRACTUAL SERVICES	164,950	0	164,950	0	176,517	0	0
56699 MISC EXPENSE	1,003	0	1,003	0	1,003	0	0
	165,953	0	165,953	0	177,520	0	0
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842908 SUPPLEMENTAL QUALITY ASSURANCE</b>							
56694 OTHER CONTRACTUAL SERVICES	75,936	0	75,936	0	86,811	0	0
56699 MISC EXPENSE	1,949	0	1,949	0	1,949	0	0
	77,885	0	77,885	0	88,760	0	0
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842909 SUPPLEMENTAL SERVICES 2/21</b>							
56694 OTHER CONTRACTUAL SERVICES	275,274	0	275,274	0	1,508,922	0	0
	275,274	0	275,274	0	1,508,922	0	0
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842911 COVID ADMIN 2/21</b>							
56694 OTHER CONTRACTUAL SERVICES	21,409	0	21,409	0	21,409	21,409	21,409
	21,409	0	21,409	0	21,409	21,409	21,409
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842912 COVID SERVICES 2/21</b>							
56694 OTHER CONTRACTUAL SERVICES	192,687	0	192,687	0	192,687	192,687	192,687
	192,687	0	192,687	0	192,687	192,687	192,687
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842959 ADMIN 3/21-2/22</b>							
50110 SALARIES	169,406	0	169,406	0	195,612	195,612	195,612
50140 LONGEVITY	6,160	0	6,160	0	4,112	4,112	4,112
51809 HEALTH INSURANCE	67,763	0	67,763	0	64,200	64,200	64,200
51813 3144 SPECIAL FUND 457 PLAN	0	0	0	0	4,782	4,782	4,782
55520 GENERAL/OFFICE SUPPLY	1,547	0	1,547	0	834	834	834
56623 REPAIRS & MAINTENANCE	4,236	0	4,236	0	4,672	4,672	4,672
56694 OTHER CONTRACTUAL SERVICES	45,700	0	45,700	0	24,166	24,166	24,166
56699 MISC EXPENSE	5,546	0	5,546	0	4,681	4,681	4,681
58852 FICA/MEDICARE EMPLOYER CONTRIB	12,960	0	12,960	0	14,795	14,795	14,795
59933 WORKERS COMPENSATION	1,083	0	1,083	0	1,446	1,446	1,446
	314,401	0	314,401	0	319,300	319,300	319,300
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842960 QUALITY ASSURANCE 3/21-2/22</b>							
50110 SALARIES	96,295	0	96,295	0	110,981	26,516	26,516
50140 LONGEVITY	0	0	0	0	1,486	368	368
51809 HEALTH INSURANCE	38,517	0	38,517	0	32,047	10,606	10,606
55520 GENERAL/OFFICE SUPPLY	410	0	410	0	1,603	449	449
56623 REPAIRS & MAINTENANCE	2,407	0	2,407	0	2,587	663	663
56694 OTHER CONTRACTUAL SERVICES	11,500	0	11,500	0	523	10,000	10,000
56699 MISC EXPENSE	87	0	87	0	345	169	169
58852 FICA/MEDICARE EMPLOYER CONTRIB	7,367	0	7,367	0	8,916	2,028	2,028
59933 WORKERS COMPENSATION	617	0	617	0	1,162	170	170
	157,200	0	157,200	0	159,650	50,969	50,969

**CITY OF NEW HAVEN  
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Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>301 - PUBLIC HEALTH</b>							
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842961 SERVICES 3/21-2-22</b>							
56694 OTHER CONTRACTUAL SERVICES	2,672,407	0	2,672,407	0	2,851,451	2,851,451	2,851,451
	2,672,407	0	2,672,407	0	2,851,451	2,851,451	2,851,451
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842962 MINORITY AIDS ADMIN 3/21-2/22</b>							
56694 OTHER CONTRACTUAL SERVICES	64,067	0	64,067	0	64,067	64,067	64,067
	64,067	0	64,067	0	64,067	64,067	64,067
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842963 MINORITY AIDS INITIATIVE 2/22</b>							
56694 OTHER CONTRACTUAL SERVICES	363,049	0	363,049	0	440,479	440,479	440,479
	363,049	0	363,049	0	440,479	440,479	440,479
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842966 SUPPLEMENTAL ADMIN</b>							
53310 MILEAGE	3,000	0	3,000	0	0	0	0
53350 PROFESSIONAL MEETINGS	15,000	0	15,000	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	2,504	0	2,504	0	1,003	1,003	1,003
56694 OTHER CONTRACTUAL SERVICES	150,000	0	150,000	0	176,517	176,517	176,517
	170,504	0	170,504	0	177,520	177,520	177,520
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842967 SUPPLEMENTAL QUALITY ASSURANCE</b>							
50110 SALARIES	22,792	0	22,792	0	22,792	22,792	22,792
51809 HEALTH INSURANCE	9,117	0	9,117	0	9,117	9,117	9,117
56623 REPAIRS & MAINTENANCE	570	0	570	0	570	570	570
56694 OTHER CONTRACTUAL SERVICES	50,500	0	50,500	0	50,500	50,500	50,500
56699 MISC EXPENSE	383	0	383	0	383	383	383
58852 FICA/MEDICARE EMPLOYER CONTRIB	1,744	0	1,744	0	1,744	1,744	1,744
59933 WORKERS COMPENSATION	146	0	146	0	146	146	146
	85,252	0	85,252	0	85,252	85,252	85,252
<b>2084 RYAN WHITE - TITLE I</b>							
<b>20842968 SUPPLEMENTAL SERVICES</b>							
56694 OTHER CONTRACTUAL SERVICES	1,449,282	0	1,449,282	0	1,508,922	1,508,922	1,508,922
	1,449,282	0	1,449,282	0	1,508,922	1,508,922	1,508,922
<b>2096 MISCELLANEOUS GRANTS</b>							
<b>20962647 NAVIGATOR IN-PERSON ASSISTER</b>							
56694 OTHER CONTRACTUAL SERVICES	0	849	849	0	0	0	0
	0	849	849	0	0	0	0
<b>2096 MISCELLANEOUS GRANTS</b>							
<b>20962688 CULTIVATE HEALTHY COMMUNITIES</b>							
53330 BUSINESS TRAVEL	0	55	55	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	0	262	262	0	0	0	0
	0	317	317	0	0	0	0

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**301 - PUBLIC HEALTH**

**2096 MISCELLANEOUS GRANTS**

**20962895 FAMILY CHECK UP**

50110 SALARIES	137,848	0	137,848	68,924	149,656	149,656	149,656
50140 LONGEVITY	641	0	641	593	1,289	1,289	1,289
50199 SALARY RESERVE	2,067	0	2,067	2,067	4,489	4,489	4,489
51809 HEALTH INSURANCE	61,210	0	61,210	29,106	63,199	63,199	63,199
51813 3144 SPECIAL FUND 457 PLAN	4,004	0	4,004	611	1,325	1,325	1,325
52260 TELEPHONE	1,200	0	1,200	600	0	0	0
54411 EQUIPMENT	13,500	0	13,500	6,750	0	0	0
55520 GENERAL/OFFICE SUPPLY	1,064	0	1,064	532	0	0	0
56623 REPAIRS & MAINTENANCE	3,777	0	3,777	2,412	5,395	5,395	5,395
56699 MISC EXPENSE	2,116	0	2,116	2,412	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	12,101	0	12,101	5,476	11,891	11,891	11,891
59933 WORKERS COMPENSATION	1,985	0	1,985	1,634	4,871	4,871	4,871
	241,514	0	241,514	121,117	242,115	242,115	242,115

**2096 MISCELLANEOUS GRANTS**

**20962900 GILEAD FOCUS GRANT**

50110 SALARIES	113,566	0	113,566	0	108,316	108,316	108,316
50199 SALARY RESERVE	0	0	0	0	3,250	3,250	3,250
51809 HEALTH INSURANCE	46,562	0	46,562	0	45,742	45,742	45,742
51813 3144 SPECIAL FUND 457 PLAN	2,832	0	2,832	0	1,083	1,083	1,083
53310 MILEAGE	6,000	0	6,000	0	6,000	6,000	6,000
53350 PROFESSIONAL MEETINGS	2,500	0	2,500	0	2,500	2,500	2,500
54411 EQUIPMENT	6,000	0	6,000	0	6,000	6,000	6,000
55574 OTHER MATERIALS & SUPPLIES	2,556	0	2,556	0	2,556	2,556	2,556
55594 MEDICAL SUPPLIES	2,809	0	2,809	0	2,809	2,809	2,809
56615 PRINTING & BINDING	2,500	0	2,500	0	2,500	2,500	2,500
56623 REPAIRS & MAINTENANCE	6,246	0	6,246	0	3,904	3,904	3,904
56694 OTHER CONTRACTUAL SERVICES	4,500	0	4,500	0	8,984	8,984	8,984
58852 FICA/MEDICARE EMPLOYER CONTRIB	8,688	0	8,688	0	8,534	8,534	8,534
59933 WORKERS COMPENSATION	3,175	0	3,175	0	5,756	5,756	5,756
	207,934	0	207,934	0	207,934	207,934	207,934

**2096 MISCELLANEOUS GRANTS**

**20962944 OVERDOSE DATA ACTION**

50110 SALARIES	108,316	0	108,316	0	108,316	108,316	108,316
50199 SALARY RESERVE	3,250	0	3,250	0	3,250	3,250	3,250
51809 HEALTH INSURANCE	44,634	0	44,634	0	44,634	44,634	44,634
51813 3144 SPECIAL FUND 457 PLAN	2,166	0	2,166	0	2,166	2,166	2,166
53310 MILEAGE	116	0	116	0	116	116	116
55520 GENERAL/OFFICE SUPPLY	160	0	160	0	160	160	160
55574 OTHER MATERIALS & SUPPLIES	6,000	0	6,000	0	6,000	6,000	6,000
56623 REPAIRS & MAINTENANCE	3,904	0	3,904	0	3,904	3,904	3,904
58852 FICA/MEDICARE EMPLOYER CONTRIB	8,534	0	8,534	0	8,534	8,534	8,534
59933 WORKERS COMPENSATION	714	0	714	0	714	714	714
	177,794	0	177,794	0	177,794	177,794	177,794

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<b>301 - PUBLIC HEALTH</b>							
<b>2096 MISCELLANEOUS GRANTS</b>							
<b>20962952 COVID &amp; FLU VACCINE OUTREACH</b>							
50110 SALARIES	81,068	0	81,068	0	0	0	0
53310 MILEAGE	1,740	0	1,740	0	0	0	0
54411 EQUIPMENT	15,600	0	15,600	0	0	0	0
55100 MATERIALS & SUPPLIES INSTRUCTN	1,600	0	1,600	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	150	0	150	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	600	0	600	0	0	0	0
56610 ADVERTISEMENT	15,000	0	15,000	0	0	0	0
56623 REPAIRS & MAINTENANCE	2,837	0	2,837	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	6,202	0	6,202	0	0	0	0
59933 WORKERS COMPENSATION	0	0	0	0	0	0	0
	124,797	0	124,797	0	0	0	0
<b>2096 MISCELLANEOUS GRANTS</b>							
<b>20962953 BLOC COVID-19</b>							
50110 SALARIES	73,264	0	73,264	0	0	0	0
53310 MILEAGE	1,000	0	1,000	0	0	0	0
54411 EQUIPMENT	6,100	0	6,100	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	250	0	250	0	0	0	0
56623 REPAIRS & MAINTENANCE	2,564	0	2,564	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	4,688	0	4,688	0	0	0	0
56699 MISC EXPENSE	5,136	0	5,136	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	5,605	0	5,605	0	0	0	0
59933 WORKERS COMPENSATION	469	0	469	0	0	0	0
	99,076	0	99,076	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332813 CT OPIOID RESPONSE INIT</b>							
56694 OTHER CONTRACTUAL SERVICES	0	9,910	9,910	0	0	0	0
	0	9,910	9,910	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332949 ELC ENHANCING DETECTION</b>							
50110 SALARIES	189,325	0	189,325	0	406,833	406,833	406,833
50130 OVERTIME	4,006	0	4,006	0	0	0	0
50199 SALARY RESERVE	5,680	0	5,680	0	10,711	10,711	10,711
51809 HEALTH INSURANCE	84,031	0	84,031	0	130,252	130,252	130,252
51813 3144 SPECIAL FUND 457 PLAN	3,960	0	3,960	0	7,141	7,141	7,141
53310 MILEAGE	143	0	143	0	0	0	0
53360 PARKING	6,480	0	6,480	0	0	0	0
54409 SOFTWARE	31,510	0	31,510	0	0	0	0
54411 EQUIPMENT	43,900	0	43,900	0	0	0	0
54415 FURNITURE	4,100	0	4,100	0	0	0	0
55511 TESTING MATERIALS	4,886	0	4,886	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	12,000	0	12,000	0	0	0	0
54458 SAFETY EQUIPMENT	2,000	0	2,000	0	0	0	0
55594 MEDICAL SUPPLIES	5,005	0	5,005	0	0	0	0
56616 MARKETING	47,668	0	47,668	0	0	0	0
56623 REPAIRS & MAINTENANCE	6,626	0	6,626	0	13,896	13,896	13,896
56677 TRAINING/OTHER	10,500	0	10,500	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	30,005	0	30,005	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	14,790	0	14,790	0	30,371	30,371	30,371
59933 WORKERS COMPENSATION	1,212	0	1,212	0	2,540	2,540	2,540
	507,827	0	507,827	0	601,744	601,744	601,744

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<b>301 - PUBLIC HEALTH</b>							
<b>2133 MISC STATE GRANTS</b>						0	0
<b>21332950 OD MAP GRANT</b>							
52260 TELEPHONE	600	0	600	0	0	0	0
53310 MILEAGE	184	0	184	0	0	0	0
53330 BUSINESS TRAVEL	9,483	0	9,483	0	0	0	0
55100 MATERIALS & SUPPLIES INSTRUCTN	1,000	0	1,000	0	0	0	0
55594 MEDICAL SUPPLIES	14,488	0	14,488	0	0	0	0
56610 ADVERTISEMENT	6,150	0	6,150	0	0	0	0
56623 REPAIRS & MAINTENANCE	2,170	0	2,170	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	27,925	0	27,925	0	0	0	0
	62,000	0	62,000	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332972 VACCINE EQUITY PARTNERSHIP</b>							
50110 SALARIES	20,000	0	20,000	0	0	0	0
50199 SALARY RESERVE	600	0	600	0	0	0	0
51809 HEALTH INSURANCE	8,200	0	8,200	0	0	0	0
51813 3144 SPECIAL FUND 457 PLAN	600	0	600	0	0	0	0
56623 REPAIRS & MAINTENANCE	700	0	700	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	956,512	0	956,512	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	1,530	0	1,530	0	0	0	0
59933 WORKERS COMPENSATION	128	0	128	0	0	0	0
	988,270	0	988,270	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332996 ACADEMIC DETAILING FOR OPIOID PREVENTION</b>							
50110 SALARIES	21,663	0	21,663	0	0	0	0
56623 REPAIRS & MAINTENANCE	758	0	758	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	1,657	0	1,657	0	0	0	0
59933 WORKERS COMPENSATION	872	0	872	0	0	0	0
	24,950	0	24,950	0	0	0	0
<b>2136 HUD LEAD PAINT REVOLVING FUND</b>							
<b>21362112 HUD LEAD PAINT REVOLVING FUND</b>							
56699 MISC EXPENSE	10,240	228,570	238,810	0	15,000	15,000	15,000
	10,240	228,570	238,810	0	15,000	15,000	15,000
<b>2136 HUD LEAD PAINT REVOLVING FUND</b>							
<b>21362534 HEALTH LEAD PAINT REVOLVING</b>							
50110 SALARIES	0	0	0	0	62,781	62,781	62,781
50199 SALARY RESERVE	0	0	0	0	1,883	1,883	1,883
50140 LONGEVITY	0	0	0	0	2,587	2,587	2,587
51809 HEALTH INSURANCE	0	0	0	0	26,512	26,512	26,512
51813 3144 SPECIAL FUND 457 PLAN	0	0	0	0	1,307	1,307	1,307
56623 REPAIRS & MAINTENANCE	0	0	0	0	2,263	2,263	2,263
56694 OTHER CONTRACTUAL SERVICES	19,749	0	19,749	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	0	0	0	0	5,145	5,145	5,145
59933 WORKERS COMPENSATION	0	0	0	0	414	414	414
	19,749	0	19,749	0	102,892	102,892	102,892
<b>2138 BIO TERRORISM GRANTS</b>							
<b>21382599 PHP MEDICAL RESERVE CORPS</b>							
54411 EQUIPMENT	0	2,874	2,874	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	0	658	658	0	0	0	0
56610 ADVERTISEMENT	0	2,350	2,350	0	0	0	0
56677 TRAINING/OTHER	0	4,426	4,426	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	11,911	11,911	0	0	0	0
	0	22,218	22,218	0	0	0	0

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<b>301 - PUBLIC HEALTH</b>							
<b>2138 BIO TERRORISM GRANTS</b>							
<b>21382896 EMERGENCY PREPAREDNESS GRANT</b>							
50110 SALARIES	14,000	0	14,000	0	14,000	14,000	14,000
52260 TELEPHONE	600	0	600	0	600	600	600
53330 BUSINESS TRAVEL	70	0	70	0	70	70	70
55520 GENERAL/OFFICE SUPPLY	82	0	82	0	82	82	82
56623 REPAIRS & MAINTENANCE	490	0	490	0	490	490	490
56694 OTHER CONTRACTUAL SERVICES	49,733	0	49,733	0	49,733	49,733	49,733
58852 FICA/MEDICARE EMPLOYER CONTRIB	1,071	0	1,071	0	1,071	1,071	1,071
59933 WORKERS COMPENSATION	90	0	90	0	90	90	90
	66,136	0	66,136	0	66,136	66,136	66,136
<b>2160 MUNICIPAL ID PRGORAM</b>							
<b>21602360 ELM CITY RESIDENT CARD DONATE</b>							
56694 OTHER CONTRACTUAL SERVICES	0	4,522	4,522	0	0	0	0
	0	4,522	4,522	0	0	0	0
<b>2193 HEALTH MEDICAL BILLING PROGRAM</b>							
<b>21932657 HEALTH MEDICAL BILLING PROGRAM</b>							
50110 SALARIES	60,574	0	60,574	0	0	0	0
50130 OVERTIME	6,548	0	6,548	0	0	0	0
50199 SALARY RESERVE	0	0	0	0	0	0	0
51809 HEALTH INSURANCE	9,643	0	9,643	0	0	0	0
53310 MILEAGE	96	0	96	0	0	0	0
56623 REPAIRS & MAINTENANCE	4,321	0	4,321	0	0	0	0
56699 MISC EXPENSE	67,573	0	67,573	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	4,713	0	4,713	0	0	0	0
59933 WORKERS COMPENSATION	195	0	195	0	0	0	0
	153,663	0	153,663	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251039 HEALTH-ENVIRONMENTAL REHAB</b>							
56694 OTHER CONTRACTUAL SERVICES	0	9,830	9,830	0	0	0	0
	0	9,830	9,830	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251246 HEALTHY HOMES ASTHMA PROGRAM</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	3,056,084	0	3,056,084	71,584	2,564,876	2,167,102	2,167,102
51000 EMPLOYEE BENEFITS	1,369,582	0	1,369,582	35,193	1,153,460	998,788	998,788
52000 UTILITIES	3,947	0	3,947	600	1,367	1,367	1,367
53000 ALLOWANCE & TRAVEL	93,605	3,045	96,650	0	29,766	29,766	29,766
54000 EQUIPMENT	158,879	5,008	163,887	6,750	32,300	32,300	32,300
55000 MATERIALS & SUPPLIES	124,046	920	124,965	532	36,681	34,693	34,693
56000 RENTALS & SERVICES	11,616,755	311,838	11,928,593	4,825	13,878,048	8,781,319	8,781,319
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	2,145,406	0	2,145,406	1,634	37,400	33,800	33,800
	18,568,303	320,811	18,889,114	121,117	17,733,897	12,079,134	12,079,134

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**303 - ELDERLY SERVICES**

<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251081 HANNAH GRAY</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	17,995	10,000	10,000
	10,000	0	10,000	0	17,995	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251113 CASA OTONAL SENIOR CENTER</b>							
56694 OTHER CONTRACTUAL SERVICES	14,500	0	14,500	0	36,647	14,500	14,500
	14,500	0	14,500	0	36,647	14,500	14,500
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251231 MARY WADE HOME PUB SERV</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	23,505	15,000	15,000
	0	0	0	0	23,505	15,000	15,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251236 ELDERLY SERV RECREATION PLAN</b>							
56694 OTHER CONTRACTUAL SERVICES	22,500	9,840	32,340	0	36,100	20,000	20,000
	22,500	9,840	32,340	0	36,100	20,000	20,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new Continuum of Care</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	32,334	0	0
	0	0	0	0	32,334	0	0
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	47,000	9,840	56,840	0	146,581	59,500	59,500
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	0	0	0	0	0	0	0
	47,000	9,840	56,840	0	146,581	59,500	59,500



**CITY OF NEW HAVEN  
SPECIAL FUNDS  
FY 2021-22 BOA APPROVED BUDGET**

Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>308 - COMMUNITY SERVICES ADMINISTRATION</b>							
<b>2020 FOOD STAMP EMPLOYMENT &amp; TRAINING</b>							
<b>20202320 FOOD STAMP EMPLOY/TRAIN 10/07</b>							
56694 OTHER CONTRACTUAL SERVICES	0	46,172	46,172	0	0	0	0
	0	46,172	46,172	0	0	0	0
<b>2062 MISC PRIVATE GRANTS</b>							
<b>20622733 CITIES FINANCIAL EMPOWERMENT</b>							
50110 SALARIES	47,957	0	47,957	0	47,957	47,957	47,957
50199 SALARY RESERVE	1,439	0	1,439	0	1,439	1,439	1,439
51809 HEALTH INSURANCE	20,252	0	20,252	0	20,252	20,252	20,252
56623 REPAIRS & MAINTENANCE	1,729	0	1,729	0	1,729	1,729	1,729
56694 OTHER CONTRACTUAL SERVICES	4,528	39,699	44,227	0	4,528	4,528	4,528
58852 FICA/MEDICARE EMPLOYER CONTRIB	3,779	0	3,779	0	3,779	3,779	3,779
59933 WORKERS COMPENSATION	316	0	316	0	316	316	316
	80,000	39,699	119,699	0	80,000	80,000	80,000
<b>2062 MISC PRIVATE GRANTS</b>							
<b>20622743 NH CORRECTION CENTER JOB CENTER</b>							
56699 MISC EXPENSE	0	4,981	4,981	0	0	0	0
	0	4,981	4,981	0	0	0	0
<b>2062 MISC PRIVATE GRANTS</b>							
<b>20622761 FOOD POLICY KENDALL FOUND</b>							
56694 OTHER CONTRACTUAL SERVICES	0	2,891	2,891	0	0	0	0
	0	2,891	2,891	0	0	0	0
<b>2063 MISC FEDERAL GRANTS</b>							
<b>20632824 JUSTICE MENTAL HEALTH COLLABOR</b>							
53330 BUSINESS TRAVEL	0	435	435	0	0	0	0
55576 OTHER	0	4,517	4,517	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	56,747	56,747	0	0	0	0
	0	61,699	61,699	0	0	0	0
<b>2063 MISC FEDERAL GRANTS</b>							
<b>20632947 URBAN AGRICULTURE &amp; INNOVATIVE</b>							
50110 SALARIES	162,474	0	162,474	0	0	0	0
50199 SALARY RESERVE	4,875	0	4,875	0	0	0	0
51809 HEALTH INSURANCE	68,613	0	68,613	0	0	0	0
55574 OTHER MATERIALS & SUPPLIES	2,705	0	2,705	0	0	0	0
56615 PRINTING & BINDING	11,200	0	11,200	0	0	0	0
56623 REPAIRS & MAINTENANCE	5,856	0	5,856	0	0	0	0
56650 POSTAGE & FREIGHT	12,600	0	12,600	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	217,805	0	217,805	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	12,801	0	12,801	0	0	0	0
59933 WORKERS COMPENSATION	1,071	0	1,071	0	0	0	0
	500,000	0	500,000	0	0	0	0
<b>2063 MISC FEDERAL GRANTS</b>							
<b>20632948 COMMUNITY COMPOSTING &amp; FOOD WASTE</b>							
56694 OTHER CONTRACTUAL SERVICES	90,000	0	90,000	0	0	0	0
	90,000	0	90,000	0	0	0	0
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652869 COLUMBUS HOUSE REHSING 2020</b>							
56694 OTHER CONTRACTUAL SERVICES	43,643	0	43,643	0	0	0	0
	43,643	0	43,643	0	0	0	0
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652870 COLUMBUS HOME SHELTER 2020</b>							
56694 OTHER CONTRACTUAL SERVICES	110,720	0	110,720	0	0	0	0
	110,720	0	110,720	0	0	0	0

**CITY OF NEW HAVEN  
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Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>308 - COMMUNITY SERVICES ADMINISTRATION</b>							
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652871 LIBERTY COMM SUPP SERV 2020</b>							
56694 OTHER CONTRACTUAL SERVICES	18,852	0	18,852	0	0	0	0
	18,852	0	18,852	0	0	0	0
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652872 LIBERTY PREVENTION 2020</b>							
56694 OTHER CONTRACTUAL SERVICES	53,670	0	53,670	0	0	0	0
	53,670	0	53,670	0	0	0	0
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652874 NEW REACH ESG 20</b>							
56694 OTHER CONTRACTUAL SERVICES	60,327	0	60,327	0	0	0	0
	60,327	0	60,327	0	0	0	0
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652875 YOUTH CONTINUUM ESG 20</b>							
56694 OTHER CONTRACTUAL SERVICES	18,033	0	18,033	0	0	0	0
	18,033	0	18,033	0	0	0	0
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652876 ESG ADMIN 2020</b>							
56699 MISC EXPENSE	0	23,418	23,418	0	0	0	0
	0	23,418	23,418	0	0	0	0
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652919 COLUMBUS HOUSE REHSNG 2021</b>							
56694 OTHER CONTRACTUAL SERVICES	43,643	0	43,643	0	100,000	74,111	74,111
	43,643	0	43,643	0	100,000	74,111	74,111
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652920 COLUMBUS HSE SHELTER 2021</b>							
56694 OTHER CONTRACTUAL SERVICES	110,720	0	110,720	0	383,157	75,000	75,000
	110,720	0	110,720	0	383,157	75,000	75,000
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652921 LIBERTY COMM SUPP SERV 2021</b>							
56694 OTHER CONTRACTUAL SERVICES	18,852	0	18,852	0	50,879	50,789	50,789
	18,852	0	18,852	0	50,879	50,789	50,789
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652922 LIBERTY PREVENTION 2021</b>							
56694 OTHER CONTRACTUAL SERVICES	53,670	0	53,670	0	91,500	50,000	50,000
	53,670	0	53,670	0	91,500	50,000	50,000
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652923 NEW REACH ESG 21</b>							
56694 OTHER CONTRACTUAL SERVICES	60,327	0	60,327	0	90,000	50,000	50,000
	60,327	0	60,327	0	90,000	50,000	50,000
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652924 YOUTH CONTINUUM ESG 21</b>							
56694 OTHER CONTRACTUAL SERVICES	18,033	0	18,033	0	0	0	0
	18,033	0	18,033	0	0	0	0
<b>2065 EMERGENCY SOLUTIONS GRANT HUD</b>							
<b>20652925 ESG ADMIN 2021</b>							
50110 SALARIES	15,529	0	15,529	0	15,529	15,529	15,529
50199 SALARY RESERVE	466	0	466	0	466	466	466
51809 HEALTH INSURANCE	6,558	0	6,558	0	6,124	6,124	6,124
51813 3144 SPECIAL FUND 457 PLAN	310	0	310	0	310	310	310
56623 REPAIRS & MAINTENANCE	560	0	560	0	560	560	560
58852 FICA/MEDICARE EMPLOYER CONTRIB	1,225	0	1,225	0	1,225	1,225	1,225
59933 WORKERS COMPENSATION	102	0	102	0	102	102	102
	24,750	0	24,750	0	24,316	24,316	24,316

**CITY OF NEW HAVEN  
SPECIAL FUNDS  
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Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>308 - COMMUNITY SERVICES ADMINISTRATION</b>							
<b>2066 INNO. HOMELESS INITIATIVE</b>							
<b>20662348 END CHRONIC HOMELESSNESS</b>							
56694 OTHER CONTRACTUAL SERVICES	0	19,366	19,366	0	0	0	0
	0	19,366	19,366	0	0	0	0
<b>2073 HOUSING OPP FOR PERSONS WITH</b>							
<b>20731838 HOPWA ADMINISTRATION</b>							
50110 SALARIES	20,804	0	20,804	0	20,804	20,804	20,804
50199 SALARY RESERVE	624	0	624	0	624	624	624
51809 HEALTH INSURANCE	8,786	0	8,786	0	8,786	8,786	8,786
51813 3144 SPECIAL FUND 457 PLAN	416	0	416	0	416	416	416
56623 REPAIRS & MAINTENANCE	750	0	750	0	750	750	750
56699 MISC EXPENSE	0	0	0	0	839	839	839
58852 FICA/MEDICARE EMPLOYER CONTRIB	1,639	0	1,639	0	1,639	1,639	1,639
59933 WORKERS COMPENSATION	137	0	137	0	137	137	137
	33,156	0	33,156	0	33,995	33,995	33,995
<b>2073 HOUSING OPP FOR PERSONS WITH</b>							
<b>20731839 LIBERTY COMMUNITY SERVS</b>							
56694 OTHER CONTRACTUAL SERVICES	332,315	0	332,315	0	378,000	340,821	340,821
	332,315	0	332,315	0	378,000	340,821	340,821
<b>2073 HOUSING OPP FOR PERSONS WITH</b>							
<b>20731840 NEW REACH INC HOPWA</b>							
56694 OTHER CONTRACTUAL SERVICES	299,290	0	299,290	0	335,000	306,938	306,938
	299,290	0	299,290	0	335,000	306,938	306,938
<b>2073 HOUSING OPP FOR PERSONS WITH</b>							
<b>20731841 LEEWAY (HOPWA)</b>							
56694 OTHER CONTRACTUAL SERVICES	53,795	0	53,795	0	95,000	54,810	54,810
	53,795	0	53,795	0	95,000	54,810	54,810
<b>2073 HOUSING OPP FOR PERSONS WITH</b>							
<b>20731842 COLUMBUS HOUSE (HOPWA)</b>							
56694 OTHER CONTRACTUAL SERVICES	98,042	0	98,042	0	189,897	100,652	100,652
	98,042	0	98,042	0	189,897	100,652	100,652
<b>2073 HOUSING OPP FOR PERSONS WITH</b>							
<b>20732133 INDEPENDENCE NORTHWEST</b>							
56694 OTHER CONTRACTUAL SERVICES	191,681	0	191,681	0	246,859	196,321	196,321
	191,681	0	191,681	0	246,859	196,321	196,321
<b>2073 HOUSING OPP FOR PERSONS WITH</b>							
<b>20732843 STAYWELL</b>							
56694 OTHER CONTRACTUAL SERVICES	96,928	0	96,928	0	113,953	99,655	99,655
	96,928	0	96,928	0	113,953	99,655	99,655
<b>2095 SAGA SUPPORT SERVICES FUND</b>							
<b>20951999 SAGA SUPPORT SERVICES FUND</b>							
56694 OTHER CONTRACTUAL SERVICES	0	176,388	176,388	0	0	0	0
	0	176,388	176,388	0	0	0	0
<b>2096 MISCELLANEOUS GRANTS</b>							
<b>20962898 LEAD PROJECT CSHHC 3/31/20</b>							
56694 OTHER CONTRACTUAL SERVICES	0	23,003	23,003	0	0	0	0
	0	23,003	23,003	0	0	0	0
<b>2160 MUNICIPAL ID PRGORAM</b>							
<b>21602296 CARD FEE &amp; CREDIT</b>							
56699 MISC EXPENSE	0	60,200	60,200	0	0	0	0
	0	60,200	60,200	0	0	0	0
<b>2160 MUNICIPAL ID PRGORAM</b>							
<b>21602541 FCFC ELM CITY RESIDENT CARD</b>							
56694 OTHER CONTRACTUAL SERVICES	0	22,533	22,533	0	0	0	0
	0	22,533	22,533	0	0	0	0

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Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>308 - COMMUNITY SERVICES ADMINISTRATION</b>							
<b>2173 PRISON REENTRY PROGRAM</b>							
<b>21732498 PRISON REENTRY DONATIONS</b>							
56699 MISC EXPENSE	0	1,240	1,240	0	0	0	0
	0	1,240	1,240	0	0	0	0
<b>2310 DIXWELL COMMUNITY HOUSE</b>							
<b>23102906 DIXWELL COMMUNITY HOUSE</b>							
52210 NATURAL GAS	0	0	0	0	50,000	50,000	50,000
52220 ELECTRICITY	0	0	0	0	50,000	50,000	50,000
52250 WATER	0	0	0	0	10,000	10,000	10,000
52260 TELEPHONE	0	0	0	0	15,000	15,000	15,000
52265 TELECOMMUNICATIONS\INTERNET	0	0	0	0	20,000	20,000	20,000
55538 GAS & OIL	0	0	0	0	5,000	5,000	5,000
56623 REPAIRS & MAINTENANCE	0	0	0	0	250,000	250,000	250,000
56694 OTHER CONTRACTUAL SERVICES	150,000	0	150,000	0	850,000	850,000	850,000
	150,000	0	150,000	0	1,250,000	1,250,000	1,250,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251066 CORNELL SCOTT HILL HEALTH CNTR</b>							
56694 OTHER CONTRACTUAL SERVICES	11,000	0	11,000	0	0	0	0
	11,000	0	11,000	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251067 JUNTA</b>							
56694 OTHER CONTRACTUAL SERVICES	17,500	0	17,500	0	79,657	17,500	17,500
	17,500	0	17,500	0	79,657	17,500	17,500
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251115 BHCARE FOR DOMESTIC VIOLENCE</b>							
56694 OTHER CONTRACTUAL SERVICES	15,000	0	15,000	0	42,750	15,000	15,000
	15,000	0	15,000	0	42,750	15,000	15,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251145 LITERACY VOLUNTEERS</b>							
56694 OTHER CONTRACTUAL SERVICES	15,000	0	15,000	0	34,810	15,000	15,000
	15,000	0	15,000	0	34,810	15,000	15,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251148 NEW HAVEN LAND TRUST</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	\$ 57,400	10,000	10,000
	10,000	0	10,000	0	57,400	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251174 CSA CDBG ADMINISTRATION</b>							
50110 SALARIES	95,618	0	95,618	0	95,618	95,618	95,618
50140 LONGEVITY	3,205	0	3,205	0	3,205	3,205	3,205
50199 SALARY RESERVE	2,869	0	2,869	0	2,869	2,869	2,869
51809 HEALTH INSURANCE	40,380	0	40,380	0	40,380	40,380	40,380
51813 3144 SPECIAL FUND 457 PLAN	1,977	0	1,977	0	1,977	1,977	1,977
56623 REPAIRS & MAINTENANCE	3,447	0	3,447	0	3,447	3,447	3,447
56699 MISC EXPENSE	911	0	911	0	911	911	911
58852 FICA/MEDICARE EMPLOYER CONTRIB	7,780	0	7,780	0	7,780	7,780	7,780
59933 WORKERS COMPENSATION	631	0	631	0	631	631	631
	156,818	0	156,818	0	156,818	156,818	156,818
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251176 DOWNTOWN EVENING SOUP KITCHEN</b>							
56694 OTHER CONTRACTUAL SERVICES	12,000	0	12,000	0	50,434	10,000	10,000
	12,000	0	12,000	0	50,434	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251190 SICKLE CELL DISEASE ASSOC</b>							
56694 OTHER CONTRACTUAL SERVICES	25,000	0	25,000	0	47,300	20,000	20,000
	25,000	0	25,000	0	47,300	20,000	20,000

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<b>308 - COMMUNITY SERVICES ADMINISTRATION</b>							
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251208 FISH OF GREATER NEW HAVEN INC</b>							
56694 OTHER CONTRACTUAL SERVICES	25,000	0	25,000	0	40,000	10,000	10,000
	25,000	0	25,000	0	40,000	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251223 LIBERTY COMMUNITY SERVICES</b>							
56694 OTHER CONTRACTUAL SERVICES	12,000	0	12,000	0	49,192	12,000	12,000
	12,000	0	12,000	0	49,192	12,000	12,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251245 NEW HAVEN HOME OWNERSHIP CNTR</b>							
56694 OTHER CONTRACTUAL SERVICES	8,000	0	8,000	0	50,000	10,000	10,000
	8,000	0	8,000	0	50,000	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251258 INTEGRATED REFUGEE &amp; IMM SERV</b>							
56694 OTHER CONTRACTUAL SERVICES	10,500	0	10,500	0	45,994	10,000	10,000
	10,500	0	10,500	0	45,994	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251283 BEULAH HEIGHTS SOCIAL INTERGRA</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	15,000	7,500	7,500
	0	0	0	0	15,000	7,500	7,500
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251290 BELIEVE IN ME EMPOWERMENT CORP</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	86,080	10,000	10,000
	10,000	0	10,000	0	86,080	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251295 CAREER RESOURCES INC</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	15,000	10,000	10,000
	10,000	0	10,000	0	15,000	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251298 PROJECT MORE</b>							
56694 OTHER CONTRACTUAL SERVICES	20,000	0	20,000	0	55,000	20,000	20,000
	20,000	0	20,000	0	55,000	20,000	20,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251298 PROJECT MORE</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	86,741	65,000	65,000
	0	0	0	0	86,741	65,000	65,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251325 BHCARE FAMILY JUSTICE CENTER</b>							
56694 OTHER CONTRACTUAL SERVICES	20,000	0	20,000	0	95,202	20,000	20,000
	20,000	0	20,000	0	95,202	20,000	20,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251328 GREATER NEW HAVEN OIC</b>							
56694 OTHER CONTRACTUAL SERVICES	0	4,249	4,249	0	40,000	0	0
	0	4,249	4,249	0	40,000	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251330 NEW REACH-CAREWAYS</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	20,000	10,000	10,000
	10,000	0	10,000	0	20,000	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251332 FELLOWSHIP PLACE INC.</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	0	0	0
	10,000	0	10,000	0	0	0	0

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<b>308 - COMMUNITY SERVICES ADMINISTRATION</b>							
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251333 FRESH START PROGRAM</b>							
50110 SALARIES	18,475	0	18,475	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	1,410	0	1,410	0	0	0	0
59933 WORKERS COMPENSATION	115	0	115	0	0	0	0
	20,000	0	20,000	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251334 GRACE CHAPEL TOTAL MINISTRIES</b>							
56694 OTHER CONTRACTUAL SERVICES	5,000	0	5,000	0	0	0	0
	5,000	0	5,000	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251335 TINALIAH THE 1 THAT PERSEVERES</b>							
56694 OTHER CONTRACTUAL SERVICES	5,000	0	5,000	0	0	0	0
	5,000	0	5,000	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new Inspired Communities Inc. (Adult Institute)</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	73,248	10,000	14,199
	0	0	0	0	73,248	10,000	14,199
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new Winning Ways, Inc.</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	60,160	10,000	10,000
	0	0	0	0	60,160	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new Homeless Outreach</b>							
50110 SALARIES	0	0	0	0	54,158	0	0
50199 SALARY RESERVE	0	0	0	0	1,625	0	0
51809 HEALTH INSURANCE	0	0	0	0	22,871	0	0
51813 3144 SPECIAL FUND 457 PLAN	0	0	0	0	1,083	0	0
56623 REPAIRS & MAINTENANCE	0	0	0	0	1,952	0	0
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	0	25,000	25,000
58852 FICA/MEDICARE EMPLOYER CONTRIB	0	0	0	0	4,267	0	0
59933 WORKERS COMPENSATION	0	0	0	0	357	0	0
	0	0	0	0	86,313	25,000	25,000
<b>2930 CARES ACT CDBG-CV</b>							
<b>29302931 CDBG-CV PUBLIC HEALTH &amp; SAFETY</b>							
56694 OTHER CONTRACTUAL SERVICES	250,000	0	250,000	0	0	0	0
	250,000	0	250,000	0	0	0	0
<b>2930 CARES ACT CDBG-CV</b>							
<b>29302932 CDBG-CV SUPPORT AT-RISK POP</b>							
56694 OTHER CONTRACTUAL SERVICES	100,000	0	100,000	0	0	0	0
	100,000	0	100,000	0	0	0	0
<b>2930 CARES ACT CDBG-CV</b>							
<b>29302933 CDBG-CV BASIC NEEDS</b>							
56694 OTHER CONTRACTUAL SERVICES	360,361	0	360,361	0	0	0	0
	360,361	0	360,361	0	0	0	0
<b>2931 CARES ACT ESG-CV</b>							
<b>29312936 RAPID REHOUSING\HOMELESS PREV</b>							
56694 OTHER CONTRACTUAL SERVICES	1,680,371	0	1,680,371	0	0	0	0
	1,680,371	0	1,680,371	0	0	0	0
<b>2931 CARES ACT ESG-CV</b>							
<b>29312937 SHELTER\UNSHeltered ASSISTANCE</b>							
56694 OTHER CONTRACTUAL SERVICES	420,093	0	420,093	0	0	0	0
	420,093	0	420,093	0	0	0	0

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Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>308 - COMMUNITY SERVICES ADMINISTRATION</b>							
<b>2931 CARES ACT ESG-CV</b>							
<b>29312938 ESG-CV BASIC NEEDS</b>							
56694 OTHER CONTRACTUAL SERVICES	357,974	0	357,974	0	0	0	0
	357,974	0	357,974	0	0	0	0
<b>2931 CARES ACT ESG-CV</b>							
<b>29312939 ESG-CV ADMIN</b>							
56694 OTHER CONTRACTUAL SERVICES	188,791	0	188,791	0	0	0	0
	188,791	0	188,791	0	0	0	0
<b>2932 CARES ACT HOPWA-CV</b>							
<b>29322940 HOPWA-CV</b>							
56694 OTHER CONTRACTUAL SERVICES	160,839	0	160,839	0	0	0	0
	160,839	0	160,839	0	0	0	0
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	374,335	0	374,335	0	244,294	188,511	188,511
51000 EMPLOYEE BENEFITS	175,926	0	175,926	0	120,889	92,668	92,668
52000 UTILITIES	0	0	0	0	145,000	145,000	145,000
53000 ALLOWANCE & TRAVEL	0	435	435	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	2,705	4,517	7,222	0	5,000	5,000	5,000
56000 RENTALS & SERVICES	5,951,356	480,889	6,432,245	0	4,232,929	2,828,862	2,833,061
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	2,372	0	2,372	0	1,543	1,186	1,186
	6,506,694	485,841	6,992,535	0	4,749,655	3,261,227	3,265,426

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<b>309 - YOUTH &amp; RECREATION</b>							
<b>2035 YOUTH SERVICES BUREAU</b>							
<b>20351798 YOUTH SERVICES BUREAU</b>							
50110 SALARIES	57,100	0	57,100	0	76,502	76,502	76,502
51809 HEALTH INSURANCE	23,300	0	23,300	0	16,211	16,211	16,211
55574 OTHER MATERIALS & SUPPLIES	5,378	0	5,378	0	0	0	0
56623 REPAIRS & MAINTENANCE	2,001	0	2,001	0	2,001	2,001	2,001
56694 OTHER CONTRACTUAL SERVICES	6,935	0	6,935	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	4,400	0	4,400	0	4,400	4,400	4,400
59933 WORKERS COMPENSATION	700	0	700	0	700	700	700
	99,814	0	99,814	0	99,814	99,814	99,814
<b>2035 YOUTH SERVICES BUREAU</b>							
<b>20352682 ENHANCEMENT-YOUTH SERV BUREAU</b>							
56694 OTHER CONTRACTUAL SERVICES	17,175	0	17,175	0	17,175	17,175	17,175
	17,175	0	17,175	0	17,175	17,175	17,175
<b>2035 YOUTH SERVICES BUREAU</b>							
<b>20352683 ELI WHITNEY AFTER SCHOOL PROG</b>							
56694 OTHER CONTRACTUAL SERVICES	125,000	21,803	146,803	0	125,000	125,000	125,000
	125,000	21,803	146,803	0	125,000	125,000	125,000
<b>2050 ECONOMIC DEV. REVOLVING FUND</b>							
<b>20502361 YOUTH AT WORK</b>							
56694 OTHER CONTRACTUAL SERVICES	0	13,348	13,348	0	0	0	0
	0	13,348	13,348	0	0	0	0
<b>2100 PARKS SPECIAL RECREATION ACCT</b>							
<b>21001600 SPECIAL RECREATION</b>							
50110 SALARIES	108,749	42,628	151,377	0	108,749	108,749	108,749
50130 OVERTIME	750	126	876	0	750	750	750
50199 SALARY RESERVE	3,052	19,466	22,518	0	3,052	3,052	3,052
51809 HEALTH INSURANCE	35,918	498	36,416	0	35,918	35,918	35,918
51813 3144 SPECIAL FUND 457 PLAN	2,034	1,649	3,683	0	2,034	2,034	2,034
56623 REPAIRS & MAINTENANCE	3,667	326,521	330,188	0	3,667	3,667	3,667
58852 FICA/MEDICARE EMPLOYER CONTRIB	8,015	3,557	11,572	0	8,015	8,015	8,015
59933 WORKERS COMPENSATION	671	298	969	0	671	671	671
	162,856	394,742	557,598	0	162,856	162,856	162,856
<b>2100 PARKS SPECIAL RECREATION ACCT</b>							
<b>21002819 TREE REPLACEMENT FUND</b>							
56694 OTHER CONTRACTUAL SERVICES	0	23,900	23,900	0	20,000	20,000	20,000
	0	23,900	23,900	0	20,000	20,000	20,000
<b>2100 PARKS SPECIAL RECREATION ACCT</b>							
<b>2100new Stage Maintenance Account</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	5,000	5,000	5,000
	0	0	0	0	5,000	5,000	5,000
<b>2133 MISC STATE GRANTS</b>							
<b>21332617 YOUTH VIOLENCE PREVENTION GRNT</b>							
56694 OTHER CONTRACTUAL SERVICES	275,000	6,197	281,197	0	275,000	275,000	275,000
	275,000	6,197	281,197	0	275,000	275,000	275,000



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Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>309 - YOUTH &amp; RECREATION</b>							
<b>2153 MAYORS YOUTH INITIATIVE</b>							
<b>21532243 MAYORS YOUTH INITIATIVE PROG</b>							
50110 SALARIES	54,303	0	54,303	0	43,085	43,085	43,085
50199 SALARY RESERVE	1,629	0	1,629	0	1,293	1,293	1,293
51809 HEALTH INSURANCE	22,932	0	22,932	0	18,195	18,195	18,195
51813 3144 SPECIAL FUND 457 PLAN	1,086	0	1,086	0	0	0	0
56623 REPAIRS & MAINTENANCE	1,958	0	1,958	0	1,553	1,553	1,553
56694 OTHER CONTRACTUAL SERVICES	33,518	0	33,518	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	4,279	0	4,279	0	3,395	3,395	3,395
59933 WORKERS COMPENSATION	358	0	358	0	284	284	284
	120,063	0	120,063	0	67,805	67,805	67,805
<b>2153 MAYORS YOUTH INITIATIVE</b>							
<b>21532273 OPEN SCHOOLS</b>							
56694 OTHER CONTRACTUAL SERVICES	100,402	0	100,402	0	100,000	100,000	100,000
	100,402	0	100,402	0	100,000	100,000	100,000
<b>2153 MAYORS YOUTH INITIATIVE</b>							
<b>21532274 NEW HAVEN LEADERS</b>							
56694 OTHER CONTRACTUAL SERVICES	20,000	0	20,000	0	30,000	30,000	30,000
	20,000	0	20,000	0	30,000	30,000	30,000
<b>2153 MAYORS YOUTH INITIATIVE</b>							
<b>21532275 YOUTH COUNCIL</b>							
56694 OTHER CONTRACTUAL SERVICES	245,000	49,675	294,675	0	105,000	105,000	105,000
	245,000	49,675	294,675	0	105,000	105,000	105,000
<b>2153 MAYORS YOUTH INITIATIVE</b>							
<b>21532726 TEEN CENTER OPERATION</b>							
52000 UTILITIES	110,873	0	110,873	0	0	0	0
	110,873	0	110,873	0	0	0	0
<b>2153 MAYORS YOUTH INITIATIVE</b>							
<b>21532727 TEEN CENTER PROGRAMMING</b>							
56694 OTHER CONTRACTUAL SERVICES	59,153	0	59,153	0	0	0	0
	59,153	0	59,153	0	0	0	0
<b>2153 MAYORS YOUTH INITIATIVE</b>							
<b>21532729 YOUTH SPORTS PROGRAM</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	5,373	15,373	0	10,000	10,000	10,000
	10,000	5,373	15,373	0	10,000	10,000	10,000
<b>2153 MAYORS YOUTH INITIATIVE</b>							
<b>21532730 YOUTH PUBLIC SAFETY PROGRAM</b>							
56694 OTHER CONTRACTUAL SERVICES	0	7,158	7,158	0	0	0	0
	0	7,158	7,158	0	0	0	0
<b>2153 MAYORS YOUTH INITIATIVE</b>							
<b>21532775 TEEN CENTER/HOMELESS FACILITY</b>							
56694 OTHER CONTRACTUAL SERVICES	55,454	0	55,454	0	0	0	0
	55,454	0	55,454	0	0	0	0
<b>2159 STREET OUTREACH WORKER PROGRAM</b>							
<b>21592277 STREET OUTREACH WORKER PROGRAM</b>							
56694 OTHER CONTRACTUAL SERVICES	200,000	18,846	218,846	0	200,000	200,000	200,000
	200,000	18,846	218,846	0	200,000	200,000	200,000

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<b>309 - YOUTH &amp; RECREATION</b>							
<b>2304 YOUTH AT WORK</b>							
<b>23042166 YOUTH AT WORK</b>							
50110 SALARIES	153,004	461	153,465	0	153,004	153,004	153,004
50140 LONGEVITY	0	3,060	3,060	0	0	0	0
50199 SALARY RESERVE	0	4,590	4,590	0	4,590	4,590	4,590
51809 HEALTH INSURANCE	64,614	516	65,130	0	64,614	64,614	64,614
51813 3144 SPECIAL FUND 457 PLAN	3,060	3,121	6,181	0	3,060	3,060	3,060
56623 REPAIRS & MAINTENANCE	5,516	3,796	9,312	0	5,516	5,516	5,516
56699 MISC EXPENSE	0	239	239	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	12,056	3,548	15,604	0	12,056	12,056	12,056
59933 WORKERS COMPENSATION	1,008	28	1,036	0	1,008	1,008	1,008
	239,258	19,359	258,617	0	243,848	243,848	243,848
<b>2304 YOUTH AT WORK</b>							
<b>23042188 SUMMER YOUTH EMPLOYMENT PROG</b>							
56695 TEMPORARY & PT HELP	431,722	0	431,722	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	32,968	0	32,968	0	0	0	0
59933 WORKERS COMPENSATION	3,066	0	3,066	0	0	0	0
	467,756	0	467,756	0	0	0	0
<b>2304 YOUTH AT WORK</b>							
<b>23042488 YOUTH AT WORK ADMIN</b>							
56694 OTHER CONTRACTUAL SERVICES	38,683	0	38,683	0	0	0	0
	38,683	0	38,683	0	0	0	0
<b>2304 YOUTH AT WORK</b>							
<b>23042659 DONATIONS-YOUTH AT WORK</b>							
56694 OTHER CONTRACTUAL SERVICES	5,063	203,152	208,215	0	0	0	0
	5,063	203,152	208,215	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251071 CENTRO SAN JOSE</b>							
56694 OTHER CONTRACTUAL SERVICES	15,000	0	15,000	0	19,000	10,000	10,000
	15,000	0	15,000	0	19,000	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251074 CLIFFORD BEERS</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	15,000	5,000	0
	0	0	0	0	15,000	5,000	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251077 POP WARNER</b>							
56694 OTHER CONTRACTUAL SERVICES	24,000	0	24,000	0	40,000	20,000	20,000
	24,000	0	24,000	0	40,000	20,000	20,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251112 NEW HAVEN BOYS &amp; GIRLS CLUB</b>							
56694 OTHER CONTRACTUAL SERVICES	15,000	0	15,000	0	30,000	15,000	15,000
	15,000	0	15,000	0	30,000	15,000	15,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251118 CHILDREN IN PLACEMENT</b>							
56694 OTHER CONTRACTUAL SERVICES	16,000	0	16,000	0	30,000	15,000	15,000
	16,000	0	16,000	0	30,000	15,000	15,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251157 STUDENT PARENTING</b>							
56694 OTHER CONTRACTUAL SERVICES	7,000	0	7,000	0	11,800	8,000	8,000
	7,000	0	7,000	0	11,800	8,000	8,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251178 NEW HAVEN ECOLOGY PROJECT</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	0	0	0
	10,000	0	10,000	0	0	0	0

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<b>309 - YOUTH &amp; RECREATION</b>							
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251179 YOUTH SOCCER ASSOC</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	10,000	5,000	5,000
	10,000	0	10,000	0	10,000	5,000	5,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251207 CHILDRENS COMMUNITY PROG OF CT</b>							
56694 OTHER CONTRACTUAL SERVICES	13,000	0	13,000	0	29,130	13,000	13,000
	13,000	0	13,000	0	29,130	13,000	13,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251214 NEW HAVEN YMCA YOUTH CENTER</b>							
56694 OTHER CONTRACTUAL SERVICES	29,704	0	29,704	0	57,861	15,000	15,000
	29,704	0	29,704	0	57,861	15,000	15,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251219 ESCAPE TEEN CENTER</b>							
56694 OTHER CONTRACTUAL SERVICES	0	2,559	2,559	0	0	0	0
	0	2,559	2,559	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251278 NEW HAVEN READS</b>							
56694 OTHER CONTRACTUAL SERVICES	42,540	0	42,540	0	50,000	20,000	24,199
	42,540	0	42,540	0	50,000	20,000	24,199
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251287 ELEPHANT IN THE ROOM BOXING</b>							
56694 OTHER CONTRACTUAL SERVICES	20,000	0	20,000	0	50,000	10,000	10,000
	20,000	0	20,000	0	50,000	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251288 HIGHER HEIGHTS EMPOWERMENT PRG</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	25,000	10,000	10,000
	10,000	0	10,000	0	25,000	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251323 ELM CITY INTERNATIONAL</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	15,000	7,416	7,416
	10,000	0	10,000	0	15,000	7,416	7,416
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251329 SOLAR YOUTH</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	30,000	10,000	10,000
	10,000	0	10,000	0	30,000	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251336 EDGEWOOD PTA CHILDCARE</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	50,000	10,000	10,000
	10,000	0	10,000	0	50,000	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251337 THE PERFECT BLEND</b>							
56694 OTHER CONTRACTUAL SERVICES	10,000	0	10,000	0	0	0	0
	10,000	0	10,000	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new Casa Otonal (youth program)</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	168,518	10,000	10,000
	0	0	0	0	168,518	10,000	10,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new Inspired Communities Inc. (Youth Institute)</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	80,906	10,000	15,000
	0	0	0	0	80,906	10,000	15,000

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**309 - YOUTH & RECREATION**

**AGENCY TOTALS**

50000 PERSONNEL SERVICES	378,587	70,331	448,918	0	391,025	391,025	391,025
51000 EMPLOYEE BENEFITS	214,662	12,889	227,551	0	167,898	167,898	167,898
52000 UTILITIES	110,873	0	110,873	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	5,378	0	5,378	0	0	0	0
56000 RENTALS & SERVICES	1,888,492	682,568	2,571,060	0	1,612,127	1,093,328	1,097,527
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	5,803	326	6,129	0	2,663	2,663	2,663
	2,603,795	766,114	3,369,909	0	2,173,713	1,654,914	1,659,113

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<b>502 - ENGINEERING</b>							
<b>2133 MISC STATE GRANTS</b>							
<b>21332776 NH GREEN IMPROVEMENTS</b>							
56696 LEGAL/LAWYERS FEES	0	1,744	1,744	0	0	0	0
58002 CONSTRUCTION	0	249,818	249,818	0	0	0	0
	0	251,562	251,562	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332778 WILMOT RD BRIDGE</b>							
58002 CONSTRUCTION	0	445,000	445,000	0	0	0	0
	0	445,000	445,000	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332779 WINTERGREEN AMRY RESERVE CNTR</b>							
56696 LEGAL/LAWYERS FEES	0	1,480	1,480	0	0	0	0
	0	1,480	1,480	0	0	0	0
<b>2191 UI STREET LIGHT INCENTIVE</b>							
<b>21912608 UI STREET LIGHT INCENTIVE</b>							
58701 STREET & SIDEWALK IMPROVEMENTS	0	129,603	129,603	0	0	0	0
	0	129,603	129,603	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251128 SIDEWALK IMPROVEMENTS</b>							
58701 STREET & SIDEWALK IMPROVEMENTS	50,000	41,424	91,424	0	150,000	0	0
	50,000	41,424	91,424	0	150,000	0	0
<b>2927 CDBG-DISASTER RECOVERY</b>							
<b>29272760 BREWEY SQ BULKHEAD REPAIR</b>							
58701 STREET & SIDEWALK IMPROVEMENTS	0	6,508	6,508	0	0	0	0
	0	6,508	6,508	0	0	0	0
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	0	3,224	3,224	0	0	0	0
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	50,000	872,353	922,353	0	150,000	0	0
59000 CLAIMS & COMPENSATION	0	0	0	0	0	0	0
	50,000	875,577	925,577	0	150,000	0	0

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<b>504 - DEPARTMENT OF PARKS AND PUBLIC WORKS</b>							
<b>2044 LIGHTHOUSE CAROUSEL EVENT FUND</b>							
<b>20441850 LIGHTHOUSE PARK CAROUSEL EVT F</b>							
50110 SALARIES	59,912	0	59,912	0	59,912	59,912	59,912
50127 SECURITY STAFF	2,000	0	2,000	0	2,000	2,000	2,000
50130 OVERTIME	50,000	0	50,000	0	50,000	50,000	50,000
50140 LONGEVITY	1,851	0	1,851	0	1,851	1,851	1,851
50199 SALARY RESERVE	1,797	0	1,797	0	1,797	1,797	1,797
51813 3144 SPECIAL FUND 457 PLAN	1,235	0	1,235	0	1,235	1,235	1,235
56623 REPAIRS & MAINTENANCE	2,160	0	2,160	0	2,160	2,160	2,160
56699 MISC EXPENSE	0	2,178	2,178	0	0	0	0
58101 REMODELING/RENOVATIONS	0	607,402	607,402	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	4,862	0	4,862	0	4,862	4,862	4,862
59933 WORKERS COMPENSATION	395	0	395	0	395	395	395
	<u>124,212</u>	<u>609,580</u>	<u>733,792</u>	<u>0</u>	<u>124,212</u>	<u>124,212</u>	<u>124,212</u>
<b>2100 PARKS SPECIAL RECREATION ACCT</b>							
<b>21001604 PARDEE ROSE GARDEN</b>							
50110 SALARIES	81,647	0	81,647	0	81,647	81,647	81,647
50199 SALARY RESERVE	2,449	0	2,449	0	2,449	2,449	2,449
51809 HEALTH INSURANCE	34,479	0	34,479	0	34,479	34,479	34,479
51813 3144 SPECIAL FUND 457 PLAN	1,633	0	1,633	0	1,633	1,633	1,633
56623 REPAIRS & MAINTENANCE	2,943	0	2,943	0	2,943	2,943	2,943
56694 OTHER CONTRACTUAL SERVICES	75,237	26,361	101,598	0	75,237	75,237	75,237
56695 TEMPORARY & PT HELP	12,000	0	12,000	0	12,000	12,000	12,000
58852 FICA/MEDICARE EMPLOYER CONTRIB	6,433	0	6,433	0	6,433	6,433	6,433
59933 WORKERS COMPENSATION	538	0	538	0	538	538	538
	<u>217,359</u>	<u>26,361</u>	<u>243,720</u>	<u>0</u>	<u>217,359</u>	<u>217,359</u>	<u>217,359</u>
<b>2133 MISC STATE GRANTS</b>							
<b>21332187 EDGEWOOD &amp; EAST ROCK TRAIL IMP</b>							
56694 OTHER CONTRACTUAL SERVICES	0	420	420	0	0	0	0
	<u>0</u>	<u>420</u>	<u>420</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>2133 MISC STATE GRANTS</b>							
<b>21332850 FERRY ST GARDEN SITE RESTORE</b>							
56694 OTHER CONTRACTUAL SERVICES	0	22,791	22,791	0	0	0	0
	<u>0</u>	<u>22,791</u>	<u>22,791</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>2133 MISC STATE GRANTS</b>							
<b>21332852 CHERRY ANN PARK IMPROVEMENTS</b>							
56694 OTHER CONTRACTUAL SERVICES	0	44,200	44,200	0	0	0	0
	<u>0</u>	<u>44,200</u>	<u>44,200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	199,656	0	199,656	0	199,656	199,656	199,656
51000 EMPLOYEE BENEFITS	48,642	0	48,642	0	48,642	48,642	48,642
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	92,340	95,950	188,290	0	92,340	92,340	92,340
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	607,402	607,402	0	0	0	0
59000 CLAIMS & COMPENSATION	933	0	933	0	933	933	933
	<u>341,571</u>	<u>703,352</u>	<u>1,044,923</u>	<u>0</u>	<u>341,571</u>	<u>341,571</u>	<u>341,571</u>

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<b>702 - CITY PLAN</b>							
<b>2062 MISC PRIVATE GRANTS</b>							
<b>20622755 UNH BOATHOUSE BETTERMENT</b>							
56694 OTHER CONTRACTUAL SERVICES	0	20,996	20,996	0	0	0	0
	0	20,996	20,996	0	0	0	0
<b>2096 MISCELLANEOUS GRANTS</b>							
<b>20962964 VIBRANT COMMUNITIES INITIATIVE</b>							
56694 OTHER CONTRACTUAL SERVICES	27,000	0	27,000	0	0	0	0
	27,000	0	27,000	0	0	0	0
<b>2110 FARMINGTON CANAL LINE</b>							
<b>21102380 PHASE IV PLANS &amp; SPECIFICATION</b>							
58001 CONSTRUCTION COSTS	0	48,050	48,050	0	0	0	0
	0	48,050	48,050	0	0	0	0
<b>2110 FARMINGTON CANAL LINE</b>							
<b>21102888 FARMINGTON CANAL 4 DESIGN</b>							
58001 CONSTRUCTION COSTS	0	704,000	704,000	0	0	0	0
	0	704,000	704,000	0	0	0	0
<b>2110 FARMINGTON CANAL LINE</b>							
<b>21102889 FARMINGTON CANAL 4 CONSTRUCT</b>							
58001 CONSTRUCTION COSTS	1,174,900	6,167,200	7,342,100	0	1,367,200	1,367,200	1,367,200
	1,174,900	6,167,200	7,342,100	0	1,367,200	1,367,200	1,367,200
<b>2110 FARMINGTON CANAL LINE</b>							
<b>2110 new FARM CANAL YALE CONTRIBUTION</b>							
58001 CONSTRUCTION COSTS	0	0	0	0	765,500	765,500	765,500
	0	0	0	0	765,500	765,500	765,500
<b>2133 MISC STATE GRANTS</b>							
<b>21332572 CT FREEDOM TRAIL MUSEUM STUDY</b>							
56694 OTHER CONTRACTUAL SERVICES	0	15,000	15,000	0	0	0	0
	0	15,000	15,000	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332844 MILL RIVER TRAIL</b>							
56694 OTHER CONTRACTUAL SERVICES	0	185,923	185,923	0	0	0	0
	0	185,923	185,923	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332894 WAYFINDING PHASE II</b>							
56694 OTHER CONTRACTUAL SERVICES	0	1,054,200	1,054,200	0	0	0	0
	0	1,054,200	1,054,200	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332973 HISTORIC PRESERVATION ENHANCE</b>							
56694 OTHER CONTRACTUAL SERVICES	20,000	0	20,000	0	0	0	0
	20,000	0	20,000	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332974 SURVEY &amp; PLANNING GRANT</b>							
56694 OTHER CONTRACTUAL SERVICES	20,000	0	20,000	0	0	0	0
	20,000	0	20,000	0	0	0	0
<b>2140 LONG WHARF PARCELS G AND H</b>							
<b>21402130 BOAT HOUSE AT LONG WHARF</b>							
56694 OTHER CONTRACTUAL SERVICES	0	46,970	46,970	0	0	0	0
	0	46,970	46,970	0	0	0	0
<b>2179 RT 34 RECONSTRUCTION</b>							
<b>21792455 RT 34 RECONSTRUCTION</b>							
56694 OTHER CONTRACTUAL SERVICES	0	423,152	423,152	0	0	0	0
	0	423,152	423,152	0	0	0	0

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<b>702 - CITY PLAN</b>							
<b>2179 RT 34 RECONSTRUCTION</b>							
<b>21792652 RT 34 RECONSTRUCT SUPPLEMENTAL</b>							
56694 OTHER CONTRACTUAL SERVICES	0	822,617	822,617	0	0	0	0
	0	822,617	822,617	0	0	0	0
<b>2185 BOATHOUSE AT CANAL DOCK</b>							
<b>21852604 BOATHOUSE AT CANAL DOCK</b>							
56694 OTHER CONTRACTUAL SERVICES	0	673,904	673,904	0	0	0	0
	0	673,904	673,904	0	0	0	0
<b>2189 RT 34 DOWNTOWN CROSSING</b>							
<b>21892866 TIGER 8</b>							
56694 OTHER CONTRACTUAL SERVICES	0	17,099,168	17,099,168	0	0	0	0
	0	17,099,168	17,099,168	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251089 COMPREHENSIVE RESIDENTIAL PLAN</b>							
50110 SALARIES	41,370	0	41,370	0	66,370	66,370	66,370
50199 SALARY RESERVE	1,991	0	1,991	0	1,991	1,991	1,991
51809 HEALTH INSURANCE	3,028	0	3,028	0	28,028	28,028	28,028
51813 3144 SPECIAL FUND 457 PLAN	1,327	0	1,327	0	1,327	1,327	1,327
56623 REPAIRS & MAINTENANCE	2,393	0	2,393	0	2,393	2,393	2,393
56694 OTHER CONTRACTUAL SERVICES	0	13,292	13,292	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	5,230	0	5,230	0	5,230	5,230	5,230
59933 WORKERS COMPENSATION	438	0	438	0	438	438	438
	55,777	13,292	69,069	0	105,777	105,777	105,777
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new NEIGH PLANNING &amp; PRESERVATION</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	200,000	0	0
	0	0	0	0	200,000	0	0
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	43,361	0	43,361	0	68,361	68,361	68,361
51000 EMPLOYEE BENEFITS	9,585	0	9,585	0	34,585	34,585	34,585
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	69,393	20,355,222	20,424,615	0	202,393	2,393	2,393
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	1,174,900	6,919,250	8,094,150	0	2,132,700	2,132,700	2,132,700
59000 CLAIMS & COMPENSATION	438	0	438	0	438	438	438
	1,297,677	27,274,472	28,572,149	0	2,438,477	2,238,477	2,238,477



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**704 - TRANSPORTATION\TRAFFIC AND PARKING**

**2062 MISC PRIVATE GRANTS**

**20622893 ELECTRIC VEHICLE MOBILITY STDY**

56694 OTHER CONTRACTUAL SERVICES	0	15,000	15,000	0	0	0	0
	0	15,000	15,000	0	0	0	0

**AGENCY TOTALS**

50000 PERSONNEL SERVICES	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	0	15,000	15,000	0	0	0	0
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	0	0	0	0	0	0	0
	0	15,000	15,000	0	0	0	0

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<b>705 - COMM. ON EQUAL OPPORTUNITIES</b>							
<b>2042 CEO SCHOOL CONSTRUCTION PROG</b>							
<b>20422215 CEO TRAINING INCENTIVE DONATE</b>							
56694 OTHER CONTRACTUAL SERVICES	0	9,688	9,688	0	5,000	5,000	5,000
	0	9,688	9,688	0	5,000	5,000	5,000
<b>2042 CEO SCHOOL CONSTRUCTION PROG</b>							
<b>20422749 CEO SCHOOL CONSTRUCTION FY2016</b>							
56694 OTHER CONTRACTUAL SERVICES	0	5,101	5,101	0	0	0	0
	0	5,101	5,101	0	0	0	0
<b>2178 CONSTRUCTION WORKFORCE INIT</b>							
<b>21782627 CONSTRUCTION WORKFORCE INIT 13</b>							
56694 OTHER CONTRACTUAL SERVICES	0	58,335	58,335	0	0	0	0
	0	58,335	58,335	0	0	0	0
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	0	0	0	0	0	0	0
51000 EMPLOYEE BENEFITS	0	0	0	0	0	0	0
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	0	73,124	73,124	0	5,000	5,000	5,000
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	0	0	0	0	0	0	0
	0	73,124	73,124	0	5,000	5,000	5,000

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<b>721 - BUILDING INSPECTION &amp; ENFORCEMENT</b>							
<b>2303 SPECIAL VENDING DISTRICT FEES</b>							
<b>23032793 SPECIAL VENDING DISTRICT FEES</b>							
50110 SALARIES	112,347	0	112,347	0	112,347	112,347	112,347
50199 SALARY RESERVE	3,370	0	3,370	0	3,370	3,370	3,370
51809 HEALTH INSURANCE	20,749	0	20,749	0	20,749	20,749	20,749
51813 3144 SPECIAL FUND 457 PLAN	2,247	0	2,247	0	2,247	2,247	2,247
53310 MILEAGE	0	0	0	0	0	0	0
55586 UNIFORMS	0	0	0	0	0	0	0
56623 REPAIRS & MAINTENANCE	4,050	0	4,050	0	4,050	4,050	4,050
56694 OTHER CONTRACTUAL SERVICES	12,914	159,625	172,539	0	50,994	50,994	50,994
58852 FICA/MEDICARE EMPLOYER CONTRIB	8,853	0	8,853	0	8,853	8,853	8,853
59933 WORKERS COMPENSATION	5,971	0	5,971	0	5,971	5,971	5,971
	<u>170,501</u>	<u>159,625</u>	<u>330,126</u>	<u>0</u>	<u>208,581</u>	<u>208,581</u>	<u>208,581</u>
<b>2303 SPECIAL VENDING DISTRICT FEES</b>							
<b>23032794 VENDOR LICENSE UTILITY REIMB</b>							
52220 ELECTRICITY	14,500	40,030	54,530	0	15,000	15,000	15,000
	<u>14,500</u>	<u>40,030</u>	<u>54,530</u>	<u>0</u>	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	115,717	0	115,717	0	115,717	115,717	115,717
51000 EMPLOYEE BENEFITS	31,849	0	31,849	0	31,849	31,849	31,849
52000 UTILITIES	14,500	40,030	54,530	0	15,000	15,000	15,000
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	16,964	159,625	176,589	0	55,044	55,044	55,044
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	5,971	0	5,971	0	5,971	5,971	5,971
	<u>185,001</u>	<u>199,655</u>	<u>384,656</u>	<u>0</u>	<u>223,581</u>	<u>223,581</u>	<u>223,581</u>

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<b>724 - ECONOMIC DEVELOPMENT</b>							
<b>2050 ECONOMIC DEV. REVOLVING FUND</b>							
<b>20501552 SBI REVOLVING LOAN FUND</b>							
59968 GRANTS/LOANS	0	48,950	48,950	0	0	0	0
	0	48,950	48,950	0	0	0	0
<b>2050 ECONOMIC DEV. REVOLVING FUND</b>							
<b>20502111 ECONOMIC DEVELOPMENT REVOLVING</b>							
59968 GRANTS/LOANS	0	11,581	11,581	0	0	0	0
	0	11,581	11,581	0	0	0	0
<b>2062 MISC PRIVATE GRANTS</b>							
<b>20622492 OPEN SPACE REC LAND PURCHASE</b>							
58658 ACQUISITION OF SITE	0	60,000	60,000	0	0	0	0
	0	60,000	60,000	0	0	0	0
<b>2064 RIVER STREET MUNICIPAL DEV PRJ</b>							
<b>20642031 RIVER STREET MUNICIPAL DEV PRJ</b>							
56694 OTHER CONTRACTUAL SERVICES	0	552	552	0	0	0	0
	0	552	552	0	0	0	0
<b>2064 RIVER STREET MUNICIPAL DEV PRJ</b>							
<b>20642125 RIVER STREET DEVELOPMENT RENTS</b>							
56694 OTHER CONTRACTUAL SERVICES	0	4,022	4,022	0	0	0	0
	0	4,022	4,022	0	0	0	0
<b>2064 RIVER STREET MUNICIPAL DEV PRJ</b>							
<b>20642532 RIVER STREET MDP PHASE II</b>							
58002 CONSTRUCTION	0	1	1	0	0	0	0
58658 ACQUISITION OF SITE	0	68,382	68,382	0	0	0	0
	0	68,384	68,384	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332553 424 GRAND AVE CLEANUP</b>							
58660 SITE IMPROVEMENT	0	4,014	4,014	0	0	0	0
	0	4,014	4,014	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332556 TOD PILOT PROGRAM</b>							
56694 OTHER CONTRACTUAL SERVICES	0	19,337	19,337	0	0	0	0
	0	19,337	19,337	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332737 133 HAMILTON ST BROWNFIELD</b>							
56694 OTHER CONTRACTUAL SERVICES	0	7,307	7,307	0	0	0	0
	0	7,307	7,307	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332774 MNCPL BRNFLD ASSESS GRANT</b>							
58693 ENGIN SERV & ARCH FEES	0	90,525	90,525	0	0	0	0
	0	90,525	90,525	0	0	0	0
<b>2133 MISC STATE GRANTS</b>							
<b>21332777 LONG WHARF RESPONSIBLE GROWTH</b>							
56694 OTHER CONTRACTUAL SERVICES	0	17,177	17,177	0	0	0	0
	0	17,177	17,177	0	0	0	0

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<b>724 - ECONOMIC DEVELOPMENT</b>							
<b>2139 MID-BLOCK PARKING GARAGE</b>							
<b>21392129 MID-BLOCK GARAGE/ROUTE 34</b>							
56696 LEGAL/LAWYERS FEES	0	1	1	0	0	0	0
58002 CONSTRUCTION	0	1,040,233	1,040,233	0	0	0	0
58658 ACQUISITION OF SITE	0	1	1	0	0	0	0
	0	1,040,234	1,040,234	0	0	0	0
<b>2155 ECONOMIC DEVELOPMENT MISC REV</b>							
<b>21552245 ECONOMIC DEVELOPMENT MISC REV</b>							
56694 OTHER CONTRACTUAL SERVICES	201,822	336,314	538,136	100,632	201,264	201,264	201,264
	201,822	336,314	538,136	100,632	201,264	201,264	201,264
<b>2155 ECONOMIC DEVELOPMENT MISC REV</b>							
<b>21552969 WATERFRONT ST DISCONTINUANCE</b>							
56694 OTHER CONTRACTUAL SERVICES	100,000	0	100,000	0	0	0	0
	100,000	0	100,000	0	0	0	0
<b>2165 YNHH HOUSING &amp; ECO DEVELOP</b>							
<b>21652309 YNHH HOUSING &amp; ECO DEVELOP</b>							
50110 SALARIES	38,897	0	38,897	0	38,897	38,897	38,897
50199 SALARY RESERVE	1,167	0	1,167	0	1,167	1,167	1,167
51809 HEALTH INSURANCE	16,426	0	16,426	0	16,426	16,426	16,426
51813 3144 SPECIAL FUND 457 PLAN	778	0	778	0	778	778	778
56623 REPAIRS & MAINTENANCE	1,402	0	1,402	0	1,402	1,402	1,402
56694 OTHER CONTRACTUAL SERVICES	0	406,474	406,474	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	3,065	0	3,065	0	3,065	3,065	3,065
59933 WORKERS COMPENSATION	256	0	256	0	256	256	256
	61,991	406,474	468,465	0	61,991	61,991	61,991
<b>2165 YNHH HOUSING &amp; ECO DEVELOP</b>							
<b>2165new DEVEL AGREEMENT REV FUND</b>							
50110 SALARIES	0	0	0	0	38,897	38,897	38,897
50199 SALARY RESERVE	0	0	0	0	1,167	1,167	1,167
51809 HEALTH INSURANCE	0	0	0	0	16,426	16,426	16,426
51813 3144 SPECIAL FUND 457 PLAN	0	0	0	0	778	778	778
56623 REPAIRS & MAINTENANCE	0	0	0	0	1,402	1,402	1,402
58852 FICA/MEDICARE EMPLOYER CONTRIB	0	0	0	0	3,065	3,065	3,065
59933 WORKERS COMPENSATION	0	0	0	0	256	256	256
	0	0	0	0	61,991	61,991	61,991
<b>2177 SMALL &amp; MINORITY BUSINESS DEV</b>							
<b>21772447 CONTRACTOR DEVELOPMENT</b>							
50110 SALARIES	43,085	0	43,085	0	43,085	43,085	43,085
50199 SALARY RESERVE	1,114	0	1,114	0	1,293	1,293	1,293
51813 3144 SPECIAL FUND 457 PLAN	743	0	743	0	0	0	0
56623 REPAIRS & MAINTENANCE	1,339	0	1,339	0	1,553	1,553	1,553
56694 OTHER CONTRACTUAL SERVICES	34,864	0	34,864	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	2,926	0	2,926	0	3,395	3,395	3,395
59933 WORKERS COMPENSATION	245	0	245	0	284	284	284
	84,316	0	84,316	0	49,610	49,610	49,610
<b>2181 US EPA BROWNFIELDS CLEAN-UP</b>							
<b>21812515 10 WALL STREET BROWNFIELDS</b>							
56694 OTHER CONTRACTUAL SERVICES	0	15	15	0	0	0	0
	0	15	15	0	0	0	0

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<b>724 - ECONOMIC DEVELOPMENT</b>							
<b>2181 US EPA BROWNFIELDS CLEAN-UP</b>							
<b>21812516 BROWNFIELD REVLOING LOAN FUND</b>							
56694 OTHER CONTRACTUAL SERVICES	0	414,612	414,612	0	0	0	0
	0	414,612	414,612	0	0	0	0
<b>2181 US EPA BROWNFIELDS CLEAN-UP</b>							
<b>21812943 BROWNFIELDS ASSESSMENT PROGRAM</b>							
53330 BUSINESS TRAVEL	4,000	0	4,000	0	0	0	0
55520 GENERAL/OFFICE SUPPLY	2,000	0	2,000	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	194,000	0	194,000	0	0	0	0
	200,000	0	200,000	0	0	0	0
<b>2189 RT 34 DOWNTOWN CROSSING</b>							
<b>21892606 TIGER II DOWNTOWN CROSSING</b>							
56694 OTHER CONTRACTUAL SERVICES	0	2,935,868	2,935,868	0	0	0	0
	0	2,935,868	2,935,868	0	0	0	0
<b>2189 RT 34 DOWNTOWN CROSSING</b>							
<b>21892618 BIOSCIENCE CAREER LADDER</b>							
56694 OTHER CONTRACTUAL SERVICES	0	19,568	19,568	0	0	0	0
	0	19,568	19,568	0	0	0	0
<b>2189 RT 34 DOWNTOWN CROSSING</b>							
<b>21892725 DOWNTOWN CROSSING PHASE II</b>							
56694 OTHER CONTRACTUAL SERVICES	0	14,363,850	14,363,850	0	0	0	0
	0	14,363,850	14,363,850	0	0	0	0
<b>2189 RT 34 DOWNTOWN CROSSING</b>							
<b>2189 New DOWNTOWN CROSSING PHASE III</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	6,000,000	2,000,000	2,000,000	2,000,000
	0	0	0	6,000,000	2,000,000	2,000,000	2,000,000
<b>2189 RT 34 DOWNTOWN CROSSING</b>							
<b>2189 New 101 COLLEGE ST / DOT (LOTICIP)</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	4,500,000	4,500,000	4,500,000
	0	0	0	0	4,500,000	4,500,000	4,500,000
<b>2194 SMALL BUSINESS INITIATIVE</b>							
<b>21942658 SMALL BUSINESS INITIATIVE</b>							
56694 OTHER CONTRACTUAL SERVICES	0	39,654	39,654	0	0	0	0
	0	39,654	39,654	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251048 GREATER N.H. BUS. &amp; PROF.</b>							
56694 OTHER CONTRACTUAL SERVICES	25,000	25,000	50,000	0	0	0	0
	25,000	25,000	50,000	0	0	0	0

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<b>724 - ECONOMIC DEVELOPMENT</b>							
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251209 SMALL BUSINESS INITIATIVE</b>							
50110 SALARIES	129,798	0	129,798	0	129,797	129,797	129,797
50199 SALARY RESERVE	3,894	0	3,894	0	3,894	3,894	3,894
51809 HEALTH INSURANCE	54,813	0	54,813	0	54,813	54,813	54,813
51813 3144 SPECIAL FUND 457 PLAN	2,596	0	2,596	0	2,596	2,596	2,596
56623 REPAIRS & MAINTENANCE	4,679	0	4,679	0	4,679	4,679	4,679
56694 OTHER CONTRACTUAL SERVICES	53,136	64,593	117,729	0	75,000	55,000	55,000
58852 FICA/MEDICARE EMPLOYER CONTRIB	10,228	0	10,228	0	10,228	10,228	10,228
59933 WORKERS COMPENSATION	856	0	856	0	856	856	856
	260,000	64,593	324,593	0	281,863	261,863	261,863
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251217 SMALL CONTRACTORS' DEVELOPMENT</b>							
56694 OTHER CONTRACTUAL SERVICES	0	68,526	68,526	0	130,000	100,000	100,000
	0	68,526	68,526	0	130,000	100,000	100,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251338 COLLAB INC</b>							
56694 OTHER CONTRACTUAL SERVICES	20,000	0	20,000	0	60,000	20,000	20,000
	20,000	0	20,000	0	60,000	20,000	20,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251339 EMERGE CONNECTICUT, INC.</b>							
56694 OTHER CONTRACTUAL SERVICES	51,760	0	51,760	0	51,500	51,500	51,500
	51,760	0	51,760	0	51,500	51,500	51,500
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251340 HOPE FOR NEW HAVEN CERCLE INC</b>							
56694 OTHER CONTRACTUAL SERVICES	25,000	0	25,000	0	31,000	25,000	31,000
	25,000	0	25,000	0	31,000	25,000	31,000
<b>2927 CDBG-DISASTER RECOVERY</b>							
<b>29272689 RIVER ST BULKHEAD DESIGN-DOH</b>							
56694 OTHER CONTRACTUAL SERVICES	0	120,427	120,427	0	0	0	0
	0	120,427	120,427	0	0	0	0
<b>2927 CDBG-DISASTER RECOVERY</b>							
<b>29272701 MILL RIVER DISTRICT ANALYSIS</b>							
56694 OTHER CONTRACTUAL SERVICES	0	10,855	10,855	0	0	0	0
	0	10,855	10,855	0	0	0	0
<b>2930 CARES ACT CDBG-CV</b>							
<b>29302934 CDBG-CV LOAN PROGRAM</b>							
56694 OTHER CONTRACTUAL SERVICES	250,000	0	250,000	0	0	0	0
	250,000	0	250,000	0	0	0	0
<b>2930 CARES ACT CDBG-CV</b>							
<b>29302951 CDBG-CV ECONOMIC RESILIENCY</b>							
56694 OTHER CONTRACTUAL SERVICES	250,000	0	250,000	0	0	0	0
	250,000	0	250,000	0	0	0	0

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**724 - ECONOMIC DEVELOPMENT**

**AGENCY TOTALS**

50000 PERSONNEL SERVICES	217,955	0	217,955	0	258,197	258,197	258,197
51000 EMPLOYEE BENEFITS	91,575	0	91,575	0	111,570	111,570	111,570
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	4,000	0	4,000	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	2,000	0	2,000	0	0	0	0
56000 RENTALS & SERVICES	1,213,002	18,854,151	20,067,153	6,100,632	7,057,800	6,961,800	6,967,800
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	1,263,156	1,263,156	0	0	0	0
59000 CLAIMS & COMPENSATION	1,357	60,531	61,888	0	1,652	1,652	1,652
	<u>1,529,889</u>	<u>20,177,838</u>	<u>21,707,727</u>	<u>6,100,632</u>	<u>7,429,219</u>	<u>7,333,219</u>	<u>7,339,219</u>



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**747 - LIVABLE CITY INITIATIVE**

<b>2024 HOUSING AUTHORITY</b>							
<b>20241809 SECTION 8 HOUSING CODE INSPECT</b>							
50110 SALARIES	257,224	0	257,224	0	257,224	257,224	257,224
50140 LONGEVITY	4,273	0	4,273	0	3,016	3,016	3,016
50199 SALARY RESERVE	7,717	0	7,717	0	7,717	7,717	7,717
51809 HEALTH INSURANCE	108,626	0	108,626	0	108,626	108,626	108,626
51813 3144 SPECIAL FUND 457 PLAN	988	0	988	0	988	988	988
56623 REPAIRS & MAINTENANCE	9,273	0	9,273	0	9,273	9,273	9,273
56699 MISC EXPENSE	0	53,314	53,314	0	0	0	0
58852 FICA/MEDICARE EMPLOYER CONTRIB	20,595	0	20,595	0	20,498	20,498	20,498
59933 WORKERS COMPENSATION	3,683	0	3,683	0	3,683	3,683	3,683
	412,379	53,314	465,693	0	411,025	411,025	411,025
<b>2050 ECONOMIC DEV. REVOLVING FUND</b>							
<b>20501553 NPR PAYMENTS</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	1,500	1,500	1,500
	0	0	0	0	1,500	1,500	1,500
<b>2060 INFILL UDAG LOAN REPAYMENT</b>							
<b>20601708 INFILL UDAG LOAN REPAYMENT</b>							
59968 GRANTS/LOANS	67,574	120,983	188,556	0	5,000	5,000	5,000
	67,574	120,983	188,556	0	5,000	5,000	5,000
<b>2069 HOME - HUD</b>							
<b>20692178 HOUSING DEVEL PROGRAM INCOME</b>							
56694 OTHER CONTRACTUAL SERVICES	3,884	14,844	18,727	0	20,000	20,000	20,000
	3,884	14,844	18,727	0	20,000	20,000	20,000
<b>2069 HOME - HUD</b>							
<b>20692179 HOME ADMIN PROGRAM INCOME</b>							
56694 OTHER CONTRACTUAL SERVICES	0	119,955	119,955	0	0	0	0
	0	119,955	119,955	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692237 FY 2007 HOME CHDO SET ASIDE</b>							
59968 GRANTS/LOANS	0	2,247	2,247	0	0	0	0
	0	2,247	2,247	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692480 CHDO SETASIDE FY 2011</b>							
59968 GRANTS/LOANS	0	50	50	0	0	0	0
	0	50	50	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692519 HOME ELDERLY REHAB FY 2012</b>							
59968 GRANTS/LOANS	0	1,680	1,680	0	0	0	0
	0	1,680	1,680	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692636 HOUSING DEVELOPMENT FY 2014</b>							
59968 GRANTS/LOANS	0	10,948	10,948	0	0	0	0
	0	10,948	10,948	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692770 DOWNPAYMENT &amp; CLOSING FY 2017</b>							
59968 GRANTS/LOANS	0	81,278	81,278	0	0	0	0
	0	81,278	81,278	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692772 EERAP FY 2017</b>							
59968 GRANTS/LOANS	0	43,631	43,631	0	0	0	0
	0	43,631	43,631	0	0	0	0

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<b>747 - LIVABLE CITY INITIATIVE</b>							
<b>2069 HOME - HUD</b>							
<b>20692805 EERAP FY 2018</b>							
59968 GRANTS/LOANS	0	119,700	119,700	0	0	0	0
	0	119,700	119,700	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692839 ELDERLY REHAB FY 2019</b>							
59968 GRANTS/LOANS	0	90,000	90,000	0	0	0	0
	0	90,000	90,000	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692840 CHDO SET ASIDE FY 2019</b>							
59968 GRANTS/LOANS	0	37,235	37,235	0	0	0	0
	0	37,235	37,235	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692841 EERAP FY 2019</b>							
59968 GRANTS/LOANS	0	200,000	200,000	0	0	0	0
	0	200,000	200,000	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692842 HOUSING DEVELOPMENT FY 2019</b>							
59968 GRANTS/LOANS	0	782,788	782,788	0	0	0	0
	0	782,788	782,788	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692877 CHDO SET ASIDE 2020</b>							
59968 GRANTS/LOANS	0	186,230	186,230	0	0	0	0
	0	186,230	186,230	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692878 DOWNPAYMENT &amp; CLOSING 2020</b>							
59968 GRANTS/LOANS	0	100,000	100,000	0	0	0	0
	0	100,000	100,000	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692879 ELDERLY REHAB 2020</b>							
59968 GRANTS/LOANS	0	80,000	80,000	0	0	0	0
	0	80,000	80,000	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692880 EERAP 2020</b>							
59968 GRANTS/LOANS	0	200,000	200,000	0	0	0	0
	0	200,000	200,000	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692881 HOUSING DEVELOPMENT 2020</b>							
59968 GRANTS/LOANS	0	551,151	551,151	0	0	0	0
	0	551,151	551,151	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692882 HOME ADMIN 2020</b>							
56694 OTHER CONTRACTUAL SERVICES	0	98,383	98,383	0	0	0	0
	0	98,383	98,383	0	0	0	0
<b>2069 HOME - HUD</b>							
<b>20692926 CHDO SET ASIDE 2021</b>							
59968 GRANTS/LOANS	197,910	0	197,910	0	200,848	200,848	200,848
	197,910	0	197,910	0	200,848	200,848	200,848
<b>2069 HOME - HUD</b>							
<b>20692927 DOWNPAYMENT &amp; CLOSING 2021</b>							
59968 GRANTS/LOANS	100,000	0	100,000	0	0	0	0
	100,000	0	100,000	0	0	0	0

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<b>747 - LIVABLE CITY INITIATIVE</b>							
<b>2069 HOME - HUD</b>							
<b>20692928 HOUSING DEVELOPMENT 2021</b>							
59968 GRANTS/LOANS	1,103,090	0	1,103,090	0	1,004,240	1,004,240	1,004,240
	1,103,090	0	1,103,090	0	1,004,240	1,004,240	1,004,240
<b>2069 HOME - HUD</b>							
<b>20692929 HOME ADMIN 2021</b>							
50110 SALARIES	69,000	0	69,000	0	80,120	80,120	80,120
50140 LONGEVITY	2,514	0	2,514	0	3,301	3,301	3,301
50199 SALARY RESERVE	1,830	0	1,830	0	2,404	2,404	2,404
51809 HEALTH INSURANCE	25,766	0	25,766	0	33,835	33,835	33,835
51813 3144 SPECIAL FUND 457 PLAN	1,271	0	1,271	0	1,668	1,668	1,668
56623 REPAIRS & MAINTENANCE	2,200	0	2,200	0	2,888	2,888	2,888
56694 OTHER CONTRACTUAL SERVICES	23,957	0	23,957	0	2,588	2,588	2,588
58852 FICA/MEDICARE EMPLOYER CONTRIB	5,000	0	5,000	0	6,566	6,566	6,566
59933 WORKERS COMPENSATION	402	0	402	0	528	528	528
	131,940	0	131,940	0	133,898	133,898	133,898
<b>2092 URBAN ACT</b>							
<b>20922076 URBAN ACT REPAYMENT ACCOUNT</b>							
56699 MISC EXPENSE	0	5,502	5,502	0	0	0	0
	0	5,502	5,502	0	0	0	0
<b>2094 PROPERTY MANAGEMENT</b>							
<b>20942002 PROPERTY MANAGEMENT REIMBURSE.</b>							
56694 OTHER CONTRACTUAL SERVICES	94,396	335,331	429,727	0	90,000	90,000	90,000
	94,396	335,331	429,727	0	90,000	90,000	90,000
<b>2094 PROPERTY MANAGEMENT</b>							
<b>20942883 COMMUNITY MANAGEMENT TEAMS</b>							
56694 OTHER CONTRACTUAL SERVICES	0	65,694	65,694	0	0	0	0
	0	65,694	65,694	0	0	0	0
<b>2148 RESIDENTIAL RENTAL LICENSES</b>							
<b>21482183 RESIDENTIAL RENTAL LICENSES</b>							
50110 SALARIES	344,953	0	344,953	0	406,732	406,732	406,732
50140 LONGEVITY	5,044	0	5,044	0	2,877	2,877	2,877
50199 SALARY RESERVE	8,601	0	8,601	0	12,203	12,203	12,203
51809 HEALTH INSURANCE	121,068	0	121,068	0	171,763	171,763	171,763
51813 3144 SPECIAL FUND 457 PLAN	1,185	0	1,185	0	988	988	988
56623 REPAIRS & MAINTENANCE	10,335	0	10,335	0	14,662	14,662	14,662
58852 FICA/MEDICARE EMPLOYER CONTRIB	22,976	0	22,976	0	32,422	32,422	32,422
59933 WORKERS COMPENSATION	8,422	0	8,422	0	9,213	9,213	9,213
	522,584	0	522,584	0	650,860	650,860	650,860
<b>2151 HOUSING DEVELOPMENT FUND</b>							
<b>21512212 HOUSING DEVELOPMENT FUND</b>							
56694 OTHER CONTRACTUAL SERVICES	402,426	1,163,288	1,565,714	0	5,000	5,000	5,000
	402,426	1,163,288	1,565,714	0	5,000	5,000	5,000
<b>2165 YNH HOUSING &amp; ECO DEVELOP</b>							
<b>21652759 LCI LOAN REPAYMENTS</b>							
56694 OTHER CONTRACTUAL SERVICES	0	342,353	342,353	0	0	0	0
	0	342,353	342,353	0	0	0	0
<b>2170 LCI AFFORDABLE HOUSING CONST</b>							
<b>21702393 COMMISSION ON AFFORDABLE HOUSI</b>							
56694 OTHER CONTRACTUAL SERVICES	0	92,799	92,799	0	0	0	0
	0	92,799	92,799	0	0	0	0

**CITY OF NEW HAVEN  
SPECIAL FUNDS  
FY 2021-22 BOA APPROVED BUDGET**

Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>747 - LIVABLE CITY INITIATIVE</b>							
<b>2182 HUD CHALLENGE GRANT</b>							
<b>21822528 HUD CHALLENGE GRANT</b>							
56694 OTHER CONTRACTUAL SERVICES	0	325	325	0	0	0	0
	0	325	325	0	0	0	0
<b>2197 NEIGHBORHOOD COMMUNITY DEVEL</b>							
<b>21972719 NEIGHBORHOOD COMMUNITY DEVEL</b>							
50110 SALARIES	1,595,785	0	1,595,785	0	1,595,785	1,595,785	1,595,785
50140 LONGEVITY	21,207	0	21,207	0	21,207	21,207	21,207
50199 SALARY RESERVE	47,873	0	47,873	0	47,873	47,873	47,873
51809 HEALTH INSURANCE	673,899	0	673,899	0	673,899	673,899	673,899
51810 RETIREMENT CONTRIBUTION	6,719	0	6,719	0	6,719	6,719	6,719
51813 3144 SPECIAL FUND 457 PLAN	19,877	0	19,877	0	19,877	19,877	19,877
56623 REPAIRS & MAINTENANCE	57,525	0	57,525	0	57,525	57,525	57,525
58852 FICA/MEDICARE EMPLOYER CONTRIB	121,933	0	121,933	0	121,933	121,933	121,933
59933 WORKERS COMPENSATION	56,925	0	56,925	0	56,925	56,925	56,925
	2,601,743	0	2,601,743	0	2,601,743	2,601,743	2,601,743
<b>2199 NEIGHBORHOOD RENEWAL PROGRAM</b>							
<b>21992752 NEIGHBORHOOD RENEWAL PROGRAM</b>							
50110 SALARIES	28,120	0	28,120	0	17,000	17,000	17,000
50140 LONGEVITY	1,488	0	1,488	0	700	700	700
50199 SALARY RESERVE	1,083	0	1,083	0	510	510	510
51809 HEALTH INSURANCE	15,247	0	15,247	0	7,179	7,179	7,179
51813 3144 SPECIAL FUND 457 PLAN	752	0	752	0	354	354	354
56623 REPAIRS & MAINTENANCE	1,302	0	1,302	0	613	613	613
58852 FICA/MEDICARE EMPLOYER CONTRIB	2,959	0	2,959	0	1,393	1,393	1,393
59933 WORKERS COMPENSATION	238	0	238	0	112	112	112
	51,189	0	51,189	0	27,861	27,861	27,861
<b>2199 NEIGHBORHOOD RENEWAL PROGRAM</b>							
<b>21992791 NEIGH RENEWAL PROG 2 ADMIN</b>							
56694 OTHER CONTRACTUAL SERVICES	0	180,000	180,000	0	0	0	0
	0	180,000	180,000	0	0	0	0
<b>2199 NEIGHBORHOOD RENEWAL PROGRAM</b>							
<b>21992792 NEIGH RENEWAL PROG 2 DEVEL</b>							
56694 OTHER CONTRACTUAL SERVICES	0	2,240,000	2,240,000	0	0	0	0
	0	2,240,000	2,240,000	0	0	0	0
<b>2305 NEIGHBORHOOD COMM IMPROV FUND</b>							
<b>23052807 HILL MANAGEMENT TEAM IMPRVS</b>							
56694 OTHER CONTRACTUAL SERVICES	0	404,204	404,204	0	0	0	0
	0	404,204	404,204	0	0	0	0
<b>2305 NEIGHBORHOOD COMM IMPROV FUND</b>							
<b>23052808 NEW HAVEN WORKS-LCI</b>							
56694 OTHER CONTRACTUAL SERVICES	0	241,667	241,667	0	0	0	0
	0	241,667	241,667	0	0	0	0
<b>2312 HOUSING INVESTMENT FUND</b>							
<b>2312 HOUSING INVESTMENT FUND</b>							
56694 OTHER CONTRACTUAL SERVICES	25,000	0	25,000	0	0	0	0
	25,000	0	25,000	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251001 ALL ACQUIS/INFILL ACQ</b>							
56200 PROGRAM DELIVERY	0	0	0	0	50,000	50,000	50,000
56694 OTHER CONTRACTUAL SERVICES	0	254,165	254,165	0	400,000	335,763	335,763
	0	254,165	254,165	0	450,000	385,763	385,763

**CITY OF NEW HAVEN  
SPECIAL FUNDS  
FY 2021-22 BOA APPROVED BUDGET**

Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
<b>747 - LIVABLE CITY INITIATIVE</b>							
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251005 DISPOSITION</b>							
56200 PROGRAM DELIVERY	50,000	0	50,000	0	0	0	0
56694 OTHER CONTRACTUAL SERVICES	0	105,254	105,254	0	0	0	0
	50,000	105,254	155,254	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251018 ANTI-BLIGHT PUBLIC IMPROVEMENT</b>							
56200 PROGRAM DELIVERY	50,000	0	50,000	0	50,000	50,000	50,000
56694 OTHER CONTRACTUAL SERVICES	100,000	121,111	221,111	0	100,000	100,000	100,000
	150,000	121,111	271,111	0	150,000	150,000	150,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251029 RELOCATION</b>							
56101 FAMILY RELOCATION	0	6,450	6,450	0	0	0	0
	0	6,450	6,450	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251030 RESIDENT REHAB (ANTI BLIGHT)</b>							
56200 PROGRAM DELIVERY	296,128	0	296,128	0	429,356	429,356	429,356
56694 OTHER CONTRACTUAL SERVICES	0	668,576	668,576	0	200,000	146,900	146,900
	296,128	668,576	964,704	0	629,356	576,256	576,256
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251033 NEIGHBORHOOD HOUSING SERVICES</b>							
56694 OTHER CONTRACTUAL SERVICES	40,000	0	40,000	0	100,000	0	40,131
	40,000	0	40,000	0	100,000	0	40,131
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251041 HOUSING CODE ENFORCEMENT</b>							
56200 PROGRAM DELIVERY	1,046,810	0	1,046,810	0	1,085,250	1,085,250	950,251
56694 OTHER CONTRACTUAL SERVICES	100,000	416,523	516,523	0	0	0	0
	1,146,810	416,523	1,563,333	0	1,085,250	1,085,250	950,251
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251045 HABITAT FOR HUMANITY</b>							
56694 OTHER CONTRACTUAL SERVICES	50,000	0	50,000	0	90,000	55,000	55,000
	50,000	0	50,000	0	90,000	55,000	55,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251136 BEULAH LAND DEVEL CORP REHAB</b>							
56694 OTHER CONTRACTUAL SERVICES	50,000	0	50,000	0	0	0	0
	50,000	0	50,000	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251150 COLUMBUS HOUSE</b>							
56694 OTHER CONTRACTUAL SERVICES	0	40,000	40,000	0	0	0	0
	0	40,000	40,000	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251165 PROP MANAGEMENT PUBLIC LCI</b>							
56200 PROGRAM DELIVERY	150,000	0	150,000	0	281,807	231,807	231,807
56694 OTHER CONTRACTUAL SERVICES	0	616,739	616,739	0	0	0	0
	150,000	616,739	766,739	0	281,807	231,807	231,807
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251181 CORNELL SCOTT HILL HEALTH CORP</b>							
56694 OTHER CONTRACTUAL SERVICES	0	35,991	35,991	0	50,000	15,000	20,000
	0	35,991	35,991	0	50,000	15,000	20,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251194 COMMUNITY DEVEL-MAIN ST PROJ</b>							
56200 PROGRAM DELIVERY	269,810	0	269,810	0	273,241	273,241	273,241
56694 OTHER CONTRACTUAL SERVICES	1,098,913	294,713	1,393,626	0	0	0	0
	1,368,723	294,713	1,663,436	0	273,241	273,241	273,241

**CITY OF NEW HAVEN  
SPECIAL FUNDS  
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Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
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**747 - LIVABLE CITY INITIATIVE**

<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251199 DOWNTOWN EVENING SOUP KITCHEN</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	787,536	50,000	50,000
	0	0	0	0	787,536	50,000	50,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251213 BEULAH LAND DEVEL CORP NEW CON</b>							
56694 OTHER CONTRACTUAL SERVICES	20,000	13,096	33,096	0	100,000	0	50,131
	20,000	13,096	33,096	0	100,000	0	50,131
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251228 MARY WADE HOME</b>							
56694 OTHER CONTRACTUAL SERVICES	0	16,150	16,150	0	67,342	50,000	50,000
	0	16,150	16,150	0	67,342	50,000	50,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251230 'RKIDS INC IMPROVEMENTS</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	50,000	0	40,131
	0	0	0	0	50,000	0	40,131
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251240 MARRAKECH</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	50,000	50,000	50,000
	0	0	0	0	50,000	50,000	50,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251255 RESIDENTIAL REHAB LOAN REPAYS</b>							
59968 GRANTS/LOANS	0	56,000	56,000	0	0	0	0
	0	56,000	56,000	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251261 HANNAH GRAY HOME INC</b>							
56694 OTHER CONTRACTUAL SERVICES	0	21,072	21,072	0	0	0	0
	0	21,072	21,072	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251280 BELIEVE IN ME EMPOWERMENT CORP</b>							
56694 OTHER CONTRACTUAL SERVICES	25,000	0	25,000	0	0	0	0
	25,000	0	25,000	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251320 NEW REACH-MARTHA'S PLACE REHAB</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	73,435	50,000	50,000
	0	0	0	0	73,435	50,000	50,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251341 BELIEVE IN ME ACQUISITION</b>							
56694 OTHER CONTRACTUAL SERVICES	30,000	0	30,000	0	0	0	0
	30,000	0	30,000	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251342 CONTINUUM OF CARE</b>							
56694 OTHER CONTRACTUAL SERVICES	40,000	0	40,000	0	39,200	0	0
	40,000	0	40,000	0	39,200	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251342 CONTINUUM OF CARE</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	38,400	28,017	34,214
	0	0	0	0	38,400	28,017	34,214
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251343 NEIGHBORHOOD RX INC.</b>							
56694 OTHER CONTRACTUAL SERVICES	15,000	0	15,000	0	0	0	0
	15,000	0	15,000	0	0	0	0

**CITY OF NEW HAVEN  
SPECIAL FUNDS  
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Agency Fund Organization	FY 2020-21 BOA Approved	FY 2019-20 Carryover	FY 2020-21 Adjusted Budget	FY 2020-21 Anticipated Funding	FY 2021-22 Department Request	FY 2021-22 Mayor's Proposed	FY 2021-22 BOA Approved
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**747 - LIVABLE CITY INITIATIVE**

<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>29251344 LCI LEAD PROGRAM</b>							
56694 OTHER CONTRACTUAL SERVICES	0	170,721	170,721	0	0	0	0
	0	170,721	170,721	0	0	0	0
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new Youth Continuum</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	90,160	50,000	50,000
	0	0	0	0	90,160	50,000	50,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new The Towers at Towers Lane</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	70,000	0	35,000
	0	0	0	0	70,000	0	35,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new The Connection</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	45,368	30,000	30,000
	0	0	0	0	45,368	30,000	30,000
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new Ring One Boxing, Inc.</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	172,050	172,050	172,050
	0	0	0	0	172,050	172,050	172,050
<b>2925 COMMUNITY DEVEL BLOCK GRANT</b>							
<b>2925new The Glendower Group Inc.- Essex Townhomes</b>							
56694 OTHER CONTRACTUAL SERVICES	0	0	0	0	350,000	0	0
	0	0	0	0	350,000	0	0
<b>2927 CDBG-DISASTER RECOVERY</b>							
<b>29272814 UNION AV MITIGATION&amp;RESILIENCY</b>							
56694 OTHER CONTRACTUAL SERVICES	0	1,855,032	1,855,032	0	0	0	0
	0	1,855,032	1,855,032	0	0	0	0
<b>2930 CARES ACT CDBG-CV</b>							
<b>29302935 HOUSING ASSIST &amp; STABILIZATION</b>							
56694 OTHER CONTRACTUAL SERVICES	802,393	0	802,393	0	0	0	0
	802,393	0	802,393	0	0	0	0
<b>AGENCY TOTALS</b>							
50000 PERSONNEL SERVICES	2,396,712	0	2,396,712	0	2,458,669	2,458,669	2,458,669
51000 EMPLOYEE BENEFITS	1,148,861	0	1,148,861	0	1,208,708	1,208,708	1,208,708
52000 UTILITIES	0	0	0	0	0	0	0
53000 ALLOWANCE & TRAVEL	0	0	0	0	0	0	0
54000 EQUIPMENT	0	0	0	0	0	0	0
55000 MATERIALS & SUPPLIES	0	0	0	0	0	0	0
56000 RENTALS & SERVICES	4,864,352	9,993,251	14,857,603	0	5,247,194	3,456,433	3,498,024
57000 DEPT SERVICE	0	0	0	0	0	0	0
58000 CAPITAL IMPROVEMENT	0	0	0	0	0	0	0
59000 CLAIMS & COMPENSATION	1,538,244	2,663,921	4,202,165	0	1,280,549	1,280,549	1,280,549
	9,948,169	12,657,172	22,605,341	0	10,195,120	8,404,359	8,445,950

**SPECIAL FUND PERSONNEL  
FY 2021-22 BOA APPROVED BUDGET**

Agency Organization Title Pos #	FY 2020-21			FY 2021-22			FY 2021-22			FY 2021-22		
	R	S	BOA Approved	R	S	Department Request	R	S	Mayor's Proposed	R	S	BOA Approved
<b>131 Mayors Office</b>												
<b>21922650 Office of Development and Policy</b>												
213100030 Grant Writer and Policy Coordinator			80,000			80,000			80,000			80,000
1 F/T Pos			80,000			80,000			80,000			80,000
<b>2311 Office of Diversity</b>												
213200070 Diversity, Equity and Inclusion Officer			-			90,000			90,000			90,000
1 F/T Pos			-			90,000			90,000			90,000
<b>2311 Office of Sustainability</b>												
213200060 Sustainability Specialist/Analyst			-			60,000			60,000			60,000
1 F/T Pos			-			60,000			60,000			60,000
<b>3 F/T Pos</b>			<b>80,000</b>			<b>230,000</b>			<b>230,000</b>			<b>230,000</b>



**SPECIAL FUND PERSONNEL  
FY 2021-22 BOA APPROVED BUDGET**

Agency Organization Title Pos #	FY 2020-21 BOA Approved			FY 2021-22 Department Request			FY 2021-22 Mayor's Proposed			FY 2021-22 BOA Approved		
	R	S		R	S		R	S		R	S	
<b>132 Chief Administrator's Office</b>												
<b>20962846 Clean City Initiative</b>												
213200010 Financial Admin Assistant	5	3	45,112			45,112			45,112			45,112
213200020 Asst. Superintendent of Parks	7	9	73,276	7	9	73,276	7	9	73,276	7	9	73,276
213200030 Parks Foreperson	5	1	52,147	5	1	52,147	5	1	52,147	5	1	52,147
213200040 Housing/Public Space Inspector	20	1	61,006	20	1	61,006	20	1	61,006	20	1	61,006
213200050 Project Manager	8	2	57,037	8	2	57,037	8	5	57,037	8	5	57,037
5 F/T Pos			288,578			288,578			288,578			288,578
<b>5 F/T Pos</b>			<b>288,578</b>			<b>288,578</b>			<b>288,578</b>			<b>288,578</b>

**SPECIAL FUND PERSONNEL  
FY 2021-22 BOA APPROVED BUDGET**

Agency Organization Title Pos #	R	S	FY 2020-21 BOA Approved	R	S	FY 2021-22 Department Request	R	S	FY 2021-22 Mayor's Proposed	R	S	FY 2021-22 BOA Approved
<b>137 Dept. of Finance</b>												
<b>21432147 Controllers Special Fund</b>												
213700065 Administrative Assistant	9	3	44,915	9	3	44,915	9	3	44,915	9	3	44,915
213700070 Account Clerk I	6	1	38,606			-			-			-
213700080 Collection Service Representative p/t			19,760			19,760			19,760			19,760
213700110 Grants Manager	9	4	34,514			-			-			-
213700140 Executive Administrative Assistant	7	3	54,303	7	3	54,303	7	3	54,303	7	3	54,303
213700150 Administrative Assistant	9	1	43,085	9	1	43,085	9	1	43,085	9	1	43,085
4 F/T Pos			235,183			162,063			162,063			162,063
<b>29251097 CDBG General Administration</b>												
213700010 CDBG Financial Analyst/Auditor	8	1	54,158	8	1	54,158	8	1	54,158	8	1	54,158
213700020 Payroll/Benefit Auditor	8	6	69,674	8	6	69,674	8	6	69,674	8	6	69,674
213700060 Management Analyst II	6	2	35,342			-			-			-
213700110 Grants Manager	9	4	34,514			-			-			-
213700130 Financial & Program Analyst			-	9	4	69,028	9	4	69,028	9	4	69,028
213700060 Accountant I	5	4	11,853	5	4	47,411	5	4	47,411	5	4	47,411
213700120 Temp p/t			20,000			20,000			20,000			20,000
5 F/T Pos			225,540			260,271			260,271			260,271
<b>3C202004 Information &amp; Technology Initiatives</b>												
313700010 GIS System Analyst	7	9	73,276			73,276			73,276			73,276
1 F/T Pos			73,276			73,276			73,276			73,276
<b>75013028 Medical Self Insurance</b>												
713700010 Medical Benefits/Wellness Data Analyst	14	1	51,433	14	1	51,433	14	1	51,433	14	1	51,433
713700020 PT Medical Benefits/Wellness Data Analyst			25,000			25,000			25,000			25,000
1 F/T Pos			76,433			76,433	14	1	76,433	14	1	76,433
<b>11 F/T Pos</b>			<b>610,432</b>			<b>572,043</b>			<b>572,043</b>			<b>572,043</b>

**SPECIAL FUND PERSONNEL  
FY 2021-22 BOA APPROVED BUDGET**

Agency Organization Title Pos #	FY 2020-21 BOA Approved			FY 2021-22 Department Request			FY 2021-22 Mayor's Proposed			FY 2021-22 BOA Approved		
	R	S		R	S		R	S		R	S	
<b>152 Library</b>												
<b>20962789 Misc Foundation Funds</b>												
215200030 Library Technology Supervisor 1 F/T Pos	10	1	65,580	10	1	65,580	12	1	65,580	12	1	65,580
			65,580			65,580			65,580			65,580
<b>3C202011 Library Improvements</b>												
350200010 Project Manager Architect 0 F/T Pos	11	7	33,992	11	7	33,992	11	7	33,992	11	7	33,992
			33,992			33,992			33,992			33,992
<b>1 F/T Pos</b>			<b>99,572</b>			<b>99,572</b>			<b>99,572</b>			<b>99,572</b>

**SPECIAL FUND PERSONNEL  
FY 2021-22 BOA APPROVED BUDGET**

Agency Organization Title Pos #	FY 2020-21			FY 2021-22			FY 2021-22			FY 2021-22		
	R	S	BOA Approved	R	S	Department Request	R	S	Mayor's Proposed	R	S	BOA Approved

**200 Public Safety Communications**

**22201757 911 Communications**

220000010	Part Time 911 Operators/Dispatchers		10,000		10,000		10,000		10,000		10,000
	0 F/T Pos		10,000		10,000		10,000		10,000		10,000
	<b>0 F/T Pos</b>		<b>10,000</b>		<b>10,000</b>		<b>10,000</b>		<b>10,000</b>		<b>10,000</b>

**SPECIAL FUND PERSONNEL  
FY 2021-22 BOA APPROVED BUDGET**

Agency Organization Title Pos #	FY 2020-21 BOA Approved			FY 2021-22 Department Request			FY 2021-22 Mayor's Proposed			FY 2021-22 BOA Approved		
	R	S		R	S		R	S		R	S	

**201 Police Service**

**22141665 South Central Criminal Justice**

220100010 Director	10	10	103,389	10	10	103,389	10	10	103,389	10	10	103,389
220100020 Administrative Assistant	15	1	61,492	15	1	61,492	15	1	61,492	15	1	61,492
2 F/T Pos			164,881			164,881			164,881			164,881
<b>2 F/T Pos</b>			<b>164,881</b>			<b>164,881</b>			<b>164,881</b>			<b>164,881</b>

**SPECIAL FUND PERSONNEL  
FY 2021-22 BOA APPROVED BUDGET**

Agency Organization	Title	FY 2020-21		FY 2021-22		FY 2021-22		FY 2021-22					
		R	S	BOA Approved	R	S	Department Request	R	S	Mayor's Proposed	R	S	BOA Approved
<b>301 Health</b>													
<b>20381514 State Health Subsidy</b>													
230100110	Community Health Worker	8	1	24,733	8	1	24,733	7	5	24,733	7	5	24,733
230100420	Project Manager	10	1	38,255	10	1	65,580	10	1	65,580	10	1	65,580
230100530	Account Clerk III p/t			13,832			13,832			13,832			13,832
	2 F/T Pos			76,820			104,145			104,145			104,145
<b>20401543 Tuberculosis Control</b>													
230100130	Clerk Typist P/T			15,601			15,601			15,601			15,601
230100140	TB Control Specialist P/T			31,799			31,799			31,799			31,799
	1 F/T Pos			47,400			47,400			47,400			47,400
<b>20401544 MULTIPHASIC (FEES)</b>													
230100480	Account Clerk III P/T			25,000			-			-			-
	1 F/T Pos			25,000			-			-			-
<b>20402554 Pediatric Immunization</b>													
230100150	Immun Action Plan Sup	7	1	49,134	7	1	49,134	7	1	49,134	7	1	49,134
230100160	Pediatric Immunization Worker P/T			23,003			23,003			23,003			23,003
230100360	Pediatric Immunization Worker P/T			23,003			23,003			23,003			23,003
230100645	Pediatric Immunization Worker P/T			23,003			23,003			23,003			23,003
	3 F/T Pos			118,143			118,143			118,143			118,143
<b>20482495 DPH Preventive Block Grant</b>													
230100110	Community Health Worker	8	1	29,425	8	1	29,425	8	1	29,425	8	1	29,425
	1 F/T Pos			29,425			29,425			29,425			29,425
<b>2062new PARENTS AS TEACHERS</b>													
230100655	Clinical Supervisor			-			66,226			66,226			66,226
230100656	Family Service Provider			-			36,027			36,027			36,027
230100657	Family Service Provider			-			36,027			36,027			36,027
230100658	Family Service Provider-Bilingual			-			36,027			36,027			36,027
	4 F/T Pos			-			174,306			174,306			174,306
<b>20632997 Advancing Health Literacy</b>													
230100650	Grants Administrator & Contract Coordinator			-	9	1	78,213	9	1	78,213	9	1	78,213
230100651	Account Clerk III			-	12	1	18,844	12	1	37,688	12	1	37,688
230100652	Community Health Worker			-	8	1	54,158	8	1	54,158	8	1	54,158
230100653	Community Health Worker			-	8	1	54,158	8	1	54,158	8	1	54,158
230100654	Community Health Worker			-	8	1	54,158	8	1	54,158	8	1	54,158
	5 F/T Pos			-			259,531			278,375			278,375
<b>20702914 HUD Lead Hazard 2019 Personnel</b>													
230100210	Lead Program Coordinator	9	1	59,408	9	1	59,408	9	1	59,408	9	1	59,408
230100220	Program Manager	6	3	49,423	6	3	49,423	6	3	49,423	6	3	49,423
230100230	Lead Inspector	15	1	53,169	15	1	53,169	20	1	53,169	20	1	53,169
230100240	Computer Prog Assist	8	4	62,781			-			-			-
230100390	Lead Inspector	15	1	53,169	15	1	53,169	20	1	53,169	20	1	53,169
230100490	Lead Inspector	15	1	53,169	15	1	53,169	20	1	53,169	20	1	53,169
230100500	Community Health Worker	8	1	54,158	8	1	54,158	20	1	54,158	20	1	54,158
230100655	GIS System Analyst			-	7	9	73,276	7	9	73,276	7	9	73,276
	7 F/T Pos			385,277			395,772			395,772			395,772
<b>2084vari Ryan White Title I Administration</b>													
230100260	Ryan White Title I Proj Dir	10	8	92,880	10	8	92,880	10	8	92,880	10	8	92,880
230100290	Data Processing Project Coord.	9	4	69,028	9	4	69,028	9	4	69,028	9	4	69,028
230100400	Quality Assurance Manager	9	3	65,654	9	3	65,654	9	3	65,654	9	3	65,654
230100410	Management Analyst IV	8	4	62,781	8	4	62,781	8	4	62,781	8	4	62,781
	4 F/T Pos			290,343			290,343			290,343			290,343
<b>20842884 Getting to Zero</b>													
230100430	Project Director Getting to Zero CT	9	4	69,028			-			-			-
	0 F/T Pos			69,028			-			-			-
<b>20962895 Family Check Up</b>													
230100320	MCH Outreach Worker	8	1	41,715	8	1	41,715	8	1	41,715	8	1	41,715
230100330	MCH Outreach Worker	8	1	41,715	8	1	41,715	8	1	41,715	8	1	41,715
230100340	Project Coordinator	8	5	66,226	8	5	66,226	8	5	66,226	8	5	66,226
	3 F/T Pos			149,656			149,656			149,656			149,656

**SPECIAL FUND PERSONNEL  
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Agency Organization Title Pos #	FY 2020-21 BOA Approved		FY 2021-22 Department Request		FY 2021-22 Mayor's Proposed		FY 2021-22 BOA Approved		
	R	S	R	S	R	S	R	S	
<b>20962900 Gilead Focus Grant</b>									
230100460 Community Health Worker	8	1	54,158	8	1	54,158	8	1	54,158
230100470 Community Health Worker 2 F/T Pos	8	1	54,158	8	1	54,158	8	1	54,158
			108,316			108,316			108,316
<b>20962944 Overdose Data to Action</b>									
230100520 Community Health Worker 1 F/T Pos	8	1	54,158	8	1	54,158	8	1	54,158
			54,158			54,158			54,158
<b>20962952 COVID &amp; Flu Vaccine Outreach</b>									
230100600 Community Health Worker p/t			13,511			-			-
230100605 Community Health Worker p/t			13,511			-			-
230100610 Community Health Worker p/t			13,511			-			-
230100615 Community Health Worker p/t			13,511			-			-
230100620 Community Health Worker p/t			13,511			-			-
230100625 Community Health Worker p/t 3 F/T Pos			13,511			-			-
			81,068			-			-
<b>20962953 BLOC COVID-19</b>									
230100630 Infection Control Nurse p/t			36,632			-			-
230100635 Infection Control Nurse p/t 1 F/T Pos			36,632			-			-
			73,264			-			-
<b>21332949 ELC Enhancing Detection</b>									
230100540 APRN			27,108			50,343			50,343
230100545 Public Health Nurse Coordinator	9	6	41,114	9	6	76,355	9	6	76,355
230100550 COVID Epidemiologist	10	1	35,312	10	1	65,580	10	1	65,580
230100555 Contact Tracer	6	1	20,788	6	1	38,606	6	1	38,606
230100560 Contact Tracer	6	1	20,788	6	1	38,606	6	1	38,606
230100565 Contact Tracer	6	1	20,788	6	1	38,606	6	1	38,606
230100570 Compliance Tracker p/t			7,878			14,630			14,630
230100575 Health Assistant	4	4	20,788	4	4	38,606	4	4	38,606
230100580 Public Health Nurse		1	24,501		1	45,501		1	45,501
230100360 Med Biller / Med. Asst	8	2	14,210			-			-
230100370 Health Assistant 9 F/T Pos	4	4	12,869			-			-
			246,143			406,833			406,833
<b>21332972 Vaccine Equity Partnership</b>									
230100655 GIS System Analyst 0 F/T Pos	7	9	7,787	7	9	12,213	7	9	12,213
			7,787			12,213			12,213
<b>21332996 Academic Detailing for Opioid Prevention</b>									
230100110 Community Health Worker 0 F/T Pos	8	1	3,066	8	1	21,633	8	1	21,633
			3,066			21,633			21,633
<b>21362534 Health Lead Paint Revolving</b>									
230100240 Computer Prog Assist 1 F/T Pos			-	8	4	62,781	8	4	62,781
			-			62,781			62,781
<b>21382896 Public Health Preparedness Grant</b>									
230100590 MRC Coordinator p/t 1 F/T Pos			14,000			14,000			14,000
			14,000			14,000			14,000
<b>21932657 Health Medical Billing Program</b>									
230100350 Public Health Clinic Nurse			-			-			-
230100360 Med Biller / Med. Asst	8	2	28,421			-			-
230100370 Health Assistant	4	4	25,737			-			-
230100380 Health Assistant 0 F/T Pos			-			-			-
			54,158			-			-
<b>48 F/T Pos</b>			<b>1,833,052</b>			<b>2,248,655</b>			<b>2,267,499</b>

**SPECIAL FUND PERSONNEL  
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Agency Organization Title Pos #	FY 2020-21 BOA Approved		FY 2021-22 Department Request		FY 2021-22 Mayor's Proposed		FY 2021-22 BOA Approved		
	R	S	R	S	R	S	R	S	
<b>308 Community Services Administration</b>									
<b>20622733 Financial Empowerment Grant</b>									
230800110 Community Liaison Trainer 1 F/T Pos	12	1	47,957	12	1	47,957	12	1	47,957
			47,957			47,957			47,957
<b>20632947 Urban Agriculture and Innovative Production</b>									
230800120 SF Management & Policy Analyst 1 F/T Pos	8	1	54,158	8	1	54,158	8	1	54,158
			54,158			54,158			54,158
<b>20652925 ESG Admin</b>									
230800070 Manager Community Development Program 0 F/T Pos	8	1	15,529	8	1	15,529	8	1	15,529
			15,529			15,529			15,529
<b>20731838 HOPWA Admin</b>									
230800070 Manager Community Development Program 0 F/T Pos	8	1	20,804	8	1	20,804	8	1	20,804
			20,804			20,804			20,804
<b>29251174 CSA CDBG Administration</b>									
230800070 Manager Community Development Program	8	1	17,825	8	1	17,825	8	1	17,825
230800090 CDBG Prog Monitor/Auditor 1 F/T Pos	8	8	77,793	8	8	77,793	8	8	77,793
			95,618			95,618			95,618
<b>29251333 Homeless Program</b>									
230800110 Re-Entry Mentor p/t			7,144			-			-
230800120 Re-Entry Mentor p/t 0 F/T Pos			7,144			-			-
			14,288			-			-
<b>2925new Homeless Program</b>									
230800100 Community Health Worker 0 F/T Pos			-	8	1	54,158			-
			-			54,158			-
<b>4 F/T Pos</b>			<b>248,354</b>			<b>288,224</b>			<b>234,066</b>



**SPECIAL FUND PERSONNEL  
FY 2021-22 BOA APPROVED BUDGET**

Agency		FY 2020-21		FY 2021-22		FY 2021-22		FY 2021-22		
Organization	Title	R	S	R	S	R	S	R	S	
Pos #		BOA Approved		Department Request		Mayor's Proposed		BOA Approved		
<b>309 Youth &amp; Recreation</b>										
<b>20351798 Youth Services</b>										
230400010	Youth Service Specialist	7	4	57,177		-		-		-
230900010	Youth Service Bureau Manager			-	10 4	76,502	10 4	76,502	10 4	76,502
	1 F/T Pos			57,177		76,502		76,502		76,502
<b>21001600 Parks Special Recreation Account</b>										
216000030	Registration Specialist	6	5	54,591	6 5	54,591	6 5	54,591	6 5	54,591
216000080	Volunteer Coordinator	8	1	54,158	8 1	54,158	8 1	54,158	8 1	54,158
	2 F/T Pos			108,749		108,749		108,749		108,749
<b>21532243 Mayor's Youth Initiative</b>										
230400050	Administrative Assistant	9	1	43,085	9 1	43,085	9 1	43,085	9 1	43,085
	1 F/T Pos			43,085		43,085		43,085		43,085
<b>23042166 Youth at Work</b>										
230400020	Coordinator for Youth @ Work	10	4	76,502	10 4	76,502	10 4	76,502	10 4	76,502
230400040	Youth Services Business Manager	10	4	76,502	10 4	76,502	10 4	76,502	10 4	76,502
	2 F/T Pos			153,004		153,004		153,004		153,004
	<b>6 F/T Pos</b>			<b>362,015</b>		<b>381,340</b>		<b>381,340</b>		<b>381,340</b>

**SPECIAL FUND PERSONNEL  
FY 2021-22 BOA APPROVED BUDGET**

Agency Organization Pos #	Title	FY 2020-21		FY 2021-22		FY 2021-22		FY 2021-22		FY 2021-22			
		R	S	R	S	R	S	R	S	R	S		
<b>502 Engineering</b>													
<b>3C202012 Infrastructure Improvement</b>													
316000010	Chief Landscape Architect	10	7	90,235	10	7	90,235	10	8	90,235	10	8	90,235
	1 F/T Pos			90,235			90,235			90,235			90,235
<b>3C202031 Street Reconstruction/Complete Street</b>													
350200020	Economic Development Officer	8	10	21,730	8	10	21,730	8	10	21,730	8	10	21,730
350200030	Municipal Civil Engineer	8	6	22,992	8	6	22,992	8	7	22,992	8	7	22,992
350200050	Project Manager, Engineering	10	8	30,960	10	8	30,960	10	8	30,960	10	8	30,960
350200060	Project Manager	10	8	23,220	10	8	23,220	10	8	23,220	10	8	23,220
350200070	Municipal Civil Engineer			-	8	6	17,419	8	7	17,419	8	7	17,419
350200080	Capital Projects Coordinator			-	11	10	28,260	11	10	28,260	11	10	28,260
	2 F/T Pos			98,903			144,581			144,581			144,581
<b>3C202032 Sidewalk Reconstruction</b>													
350200020	Economic Development Officer	8	10	65,191	8	10	65,191	8	10	65,191	8	10	65,191
350200030	Municipal Civil Engineer	8	6	11,845	8	6	11,845	8	7	11,845	8	7	11,845
350200040	Municipal Civil Engineer	8	6	9,386	8	6	9,386	8	7	9,386	8	7	9,386
350200050	Project Manager, Engineering	10	8	30,960	10	8	30,960	10	8	30,960	10	8	30,960
350200060	Project Manager	10	8	31,440	10	8	31,440	10	8	31,440	10	8	31,440
350200070	Municipal Civil Engineer			-	8	6	17,419	8	7	17,419	8	7	17,419
350200080	Capital Projects Coordinator			-	11	10	28,260	11	10	28,260	11	10	28,260
	2 F/T Pos			148,821			194,500			194,500			194,500
<b>3C202033 Bridges</b>													
350200040	Municipal Civil Engineer	8	6	24,386	8	6	24,386	8	7	24,386	8	7	24,386
	0 F/T Pos			24,386			24,386			24,386			24,386
<b>3C202035 Facility Rehab</b>													
350200010	Project Manager Architect	11	7	33,021	11	7	33,021	11	7	33,021	11	7	33,021
350200050	Project Manager, Engineering	10	8	15,480	10	8	15,480	10	8	15,480	10	8	15,480
350200060	Project Manager	10	8	23,220	10	8	23,220	10	8	23,220	10	8	23,220
	1 F/T Pos			71,721			71,721			71,721			71,721
<b>3C202037 General Storm Works</b>													
350200030	Municipal Civil Engineer	8	6	22,992	8	6	22,992	8	7	22,992	8	7	22,992
350200040	Municipal Civil Engineer	8	6	20,902	8	6	20,902	8	7	20,902	8	7	20,902
350200050	Project Manager, Engineering	10	8	15,480	10	8	15,480	10	8	15,480	10	8	15,480
350200070	Municipal Civil Engineer			-	8	6	17,419	8	7	17,419	8	7	17,419
350200080	Capital Projects Coordinator			-	11	10	28,260	11	10	28,260	11	10	28,260
	1 F/T Pos			59,374			105,053	45	39	105,053	45	39	105,053
<b>3C202038 Flood &amp; Erosion</b>													
350200030	Municipal Civil Engineer	8	6	11,845	8	6	11,845	8	7	11,845	8	7	11,845
350200040	Municipal Civil Engineer	8	6	15,000	8	6	15,000	8	7	15,000	8	7	15,000
350200060	Project Manager	10	8	15,000	10	8	15,000	10	8	15,000	10	8	15,000
350200070	Municipal Civil Engineer			-	8	6	17,419	8	7	17,419	8	7	17,419
350200080	Capital Projects Coordinator			-	11	10	28,260	11	10	28,260	11	10	28,260
	1 F/T Pos	26	20	41,845			87,523			87,523			87,523
<b>3C191953 Goffe Street Armory</b>													
350200010	Project Manager Architect	11	7	30,107	11	7	30,107	11	7	30,107	11	7	30,107
	0 F/T Pos			30,107			30,107			30,107			30,107
<b>9</b>	<b>F/T Pos</b>			<b>565,392</b>			<b>748,107</b>			<b>748,107</b>			<b>748,107</b>

**SPECIAL FUND PERSONNEL  
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Agency Organization Title Pos #	FY 2020-21 BOA Approved			FY 2021-22 Department Request			FY 2021-22 Mayor's Proposed			FY 2021-22 BOA Approved		
	R	S		R	S		R	S		R	S	
<b>504 Dept of Parks and Public Works</b>												
<b>20441850 Lighthouse Park Carousel Event Fund</b>												
216000010 Events Project Coordinator	8	3	59,912	8	3	59,912	8	3	59,912	8	3	59,912
1 F/T Pos			59,912			59,912			59,912			59,912
<b>21001604 Pardee Rose Garden</b>												
216000040 Horticulture Specialist	8	9	81,646	8	9	81,646	8	9	81,646	8	9	81,646
1 F/T Pos			81,646			81,646			81,646			81,646
<b>3C202015 Trees</b>												
216000050 Tree System Coordinator	8	1	54,158	8	1	54,158	8	1	54,158	8	1	54,158
1 F/T Pos			54,158			54,158			54,158			54,158
<b>3 F/T Pos</b>			<b>195,716</b>			<b>195,716</b>			<b>195,716</b>			<b>195,716</b>

**SPECIAL FUND PERSONNEL  
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Agency Organization Title Pos #	FY 2020-21 BOA Approved			FY 2021-22 Department Request			FY 2021-22 Mayor's Proposed			FY 2021-22 BOA Approved		
	R	S		R	S		R	S		R	S	
<b>702 City Plan</b>												
<b>29251089 Comprehensive Plan</b>												
270200020 Planner II	7	7	41,370	7	7	66,370	7	7	66,370	7	7	66,370
1 F/T Pos			41,370			66,370			66,370			66,370
<b>3C202040 Costal Area Improvements</b>												
370200010 Senior Project Planner	12	5	48,343	12	5	48,343	12	5	48,343	12	5	48,343
1 F/T Pos			48,343			48,343			48,343			48,343
<b>3C202042 Route 34 East</b>												
370200010 Senior Project Planner	12	5	48,343	12	5	48,343	12	5	48,343	12	5	48,343
1 F/T Pos			48,343			48,343			48,343			48,343
<b>2 F/T Pos</b>			<b>138,056</b>			<b>163,056</b>			<b>163,056</b>			<b>163,056</b>

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Agency Organization Title Pos #	FY 2020-21 BOA Approved			FY 2021-22 Department Request			FY 2021-22 Mayor's Proposed			FY 2021-22 BOA Approved		
	R	S		R	S		R	S		R	S	

**704 Traffic and Parking**

**3C202049 Transportation Enhancement**

370400010	Traffic Project Engineer		10	5	80,235		10	5	80,235		10	5	80,235
	1 F/T Pos				80,235				80,235				80,235
	<b>1 F/T Pos</b>				<b>80,235</b>				<b>80,235</b>				<b>80,235</b>

**SPECIAL FUND PERSONNEL  
FY 2021-22 BOA APPROVED BUDGET**

Agency Organization Title Pos #	FY 2020-21 BOA Approved			FY 2021-22 Department Request			FY 2021-22 Mayor's Proposed			FY 2021-22 BOA Approved		
	R	S		R	S		R	S		R	S	
<b>721 OBIE</b>												
<b>23032793 Mobile Vendor License Fees</b>												
372100050 Zoning Officer	6	8	63,213	6	8	63,213	6	8	63,213	6	8	63,213
372100060 Program Coordinator	7	1	49,134	7	1	49,134	7	1	49,134	7	1	49,134
2 F/T Pos			112,347			112,347			112,347			112,347
<b>3C202055 Demolition</b>												
372100010 Program & Fiscal Coord	7	3	54,303	7	3	54,303	7	3	54,303	7	3	54,303
372100020 Demolition Officer	8	6	69,674	8	6	69,674	8	6	69,674	8	6	69,674
2 F/T Pos			123,977			123,977			123,977			123,977
4 F/T Pos			<b>236,324</b>			<b>236,324</b>			<b>236,324</b>			<b>236,324</b>

**SPECIAL FUND PERSONNEL  
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Agency Organization Pos #	Title	FY 2020-21		FY 2021-22		FY 2021-22		FY 2021-22		FY 2021-22			
		R	S	BOA Approved	R	S	Department Request	R	S	Mayor's Proposed	R	S	BOA Approved
<b>724 Economic Development</b>													
<b>21652309 YNHH Housing/Economic Devel Fund</b>													
272400050	Project Manager	8	8	38,897	8	8	38,897	8	8	38,897	8	8	38,897
	1 F/T Pos			38,897			38,897			38,897			38,897
<b>2165new Economic Develop Agreement Fund</b>													
272400050	Project Manager	8	8	38,897	8	8	38,897	8	8	38,897	8	8	38,897
	1 F/T Pos			38,897			38,897			38,897			38,897
<b>21772447 Contractor Development</b>													
272400010	Administrative Assistant	9	1	43,085	9	1	43,085	9	1	43,085	9	1	43,085
	1 F/T Pos			43,085			43,085			43,085			43,085
<b>29251209 Small Business Initiative</b>													
272400030	Econ Bus Officer / Business Counselor	8	8	77,793	8	8	77,793	8	8	77,793	8	8	77,793
272400040	Bilingual Outreach Coordinator	6	1	44,819	6	1	-	6	1	-	6	1	-
272400040	Bilingual Outreach Coordinator			-	6	4	52,004	6	4	52,004	6	4	52,004
	2 F/T Pos			122,612			129,797			129,797			129,797
<b>3C202056 Land and Building Bank</b>													
372400010	Econ Dev Off Bus/Special Projects	8	8	77,793	8	8	77,793	8	8	77,793	8	8	77,793
372400040	Deputy Director			-	11	6	92,521	11	6	92,521	11	6	92,521
	2 F/T Pos			77,793			170,314			170,314			170,314
<b>3C202057 Commercial Industrial Site Development</b>													
372400020	Econ Dev Off Bus/Special Projects	8	8	77,793	8	8	77,793	8	8	77,793	8	8	77,793
372400030	Econ Dev Off Bus/Special Projects	8	8	77,793	8	8	77,793	8	8	77,793	8	8	77,793
	2 F/T Pos			155,586			155,586			155,586			155,586
	<b>8 F/T Pos</b>			<b>476,869</b>			<b>576,575</b>			<b>576,575</b>			<b>576,575</b>





## SECTION VI-ENTERPRISE FUNDS



# EAST ROCK PARK COMMUNICATIONS TOWER ENTERPRISE FUND BUDGET

**ORDERED** by the New Haven Board of Alders that the operating budget for the East Rock Communications Tower fund be and hereby is approved for FY 2021-2022 as follows:

	For the Year Ending	6/30/2022
Fiscal Year 2022 Anticipated Beginning Balance		105,030

### Anticipated Revenues for Fiscal Year 2021-22

Rental Revenues		
Antenna and Equipment Fees		15,000
<b>Net Anticipated Revenue</b>		<b>15,000</b>

### Anticipated Expenditures for Fiscal Year 2021-22

Miscellaneous Expenditures		
Building and Grounds		5,000
Repairs and Maintenance		7,000
Other Contractual Services		50,000
<b>Net Anticipated Expenditures</b>		<b>62,000</b>
<b>FY 2021-22 Anticipated Operating Result Gain / (Loss)</b>		<b>(47,000)</b>
<b>FY 2021-22 Anticipated End of Year Balance</b>		<b>58,030</b>

## ALLING MEMORIAL GOLF COURSE ENTERPRISE FUND BUDGET

**ORDERED** by the New Haven Board of Alders that the operating budget for the Alling Memorial Golf Course fund be and hereby is approved for FY 2021-2022 as follows:

	For the Year Ending	6/30/2022
Fiscal Year 2022 Anticipated Beginning Balance		824,446
<b>Anticipated Revenues for Fiscal Year 2021-22</b>		
Rental Revenues		
Greens Fees		510,000
Cart Rental		250,000
Season Passes		50,000
Surcharge		25,000
Restaurant Income (Rent)		10,000
Locker Rental		0
<b>Net Anticipated Revenue</b>		<b>845,000</b>
<b>Anticipated Expenditures for Fiscal Year 2021-22</b>		
Administrative Expenditures		
Management Fee (percentage NOI* - restaurant income)		650,000
Revenue Sharing		0
Golf Cart Rentals		5,000
Capital Allocations		100,000
Rolling Stock/Fleet Replacement		40,000
<b>Net Anticipated Expenditures</b>		<b>795,000</b>
<b>FY 2021-22 Anticipated Operating Result Gain / (Loss)</b>		<b>50,000</b>
<b>FY 2021-22 Anticipated End of Year Balance</b>		<b>874,446</b>

## RALPH WALER SKATING RINK ENTERPRISE FUND BUDGET

**ORDERED** by the New Haven Board of Alders that the operating budget for the Ralph Walker Skating Rink fund be and hereby is approved for FY 2021-2022 as follows:

	For the Year Ending	6/30/2022
Fiscal Year 2022 Anticipated	Beginning Balance	33,560

### Anticipated Revenues for Fiscal Year 2021-22

Ice Time Sale		
Ice Rental - Resident	40,000	
Ice Rental - Non-Resident	80,000	
Ice Rental - New Haven Public Schools	4,000	
<b>Sub-Total Ice Time Sale</b>	<b>124,000</b>	
Public Skating /Admissions		
Public Skating - Youth	15,000	
Public Skating - Adults	15,000	
Special Groups	15,000	
<b>Sub-Total Public Skating/Admissions</b>	<b>45,000</b>	
Programs		
Learn to Skate	5,000	
Pro Shop	1,000	
Parties	5,000	
<b>Sub-Total Programs</b>	<b>11,000</b>	
<b>Net Anticipated Revenue</b>	<b>180,000</b>	

## RALPH WALER SKATING RINK ENTERPRISE FUND BUDGET

**ORDERED** by the New Haven Board of Alders that the operating budget for the Ralph Walker Skating Rink fund be and hereby is approved for FY 2021-2022 as follows:

<b>Anticipated Expenditures for Fiscal Year 2021-22</b>	
<b>Administrative Expenditures</b>	
Management Fee	0
Salaries	60,000
Payroll Expenses	4,500
Workers Compensation	4,500
<b>Sub-Total Administrative Expenses</b>	<b>69,000</b>
<b>Operating Expenses</b>	
Insurance	0
Start up costs: ice making, ice painting, equipment start up	15,000
Office Supplies	0
Rink Supplies	10,000
Rental Equipment	2,500
Maintenance Repairs	0
Marketing	10,000
<b>Sub-Total Operating Expenses</b>	<b>37,500</b>
<b>Capital Improvements</b>	
Repairs and Maintenance	0
Ice Repairs	0
Structural modifications	0
<b>Sub-Total Operating Expenses</b>	<b>0</b>
<b>Miscellaneous Expenditures</b>	
Revenue Sharing (.30 percent of net)	9,000
Repairs and Improvements, Facility & Equipment	10,000
<b>Sub-Total Operating Expenses</b>	<b>19,000</b>
<b>Net Anticipated Revenue</b>	<b>125,500</b>
<b>FY 2021-22 Anticipated Operating Result Gain / (Loss)</b>	<b>54,500</b>
<b>FY 2021-22 Anticipated End of Year Balance</b>	<b>88,060</b>

# LIGHTHOUSE CAROUSEL ENTERPRISE FUND BUDGET

**ORDERED** by the New Haven Board of Alders that the operating budget for the Lighthouse Carousel fund be and hereby is approved for FY 2021-2022 as follows:

For the Year Ending 6/30/2022  
Fiscal Year 2022 Anticipated Beginning Balance 680,719

## Anticipated Revenues for Fiscal Year 2021-22

Rental Revenues	
Permit Application Fee	6,000
Overtime Fees - Maintenance	50,000
Overtime Fees - Security	15,000
Rental Income - Building	40,000
Rental Income - Chairs & Tables	20,000
Other Miscellaneous Fees including administration	25,000
<b>Net Anticipated Revenue</b>	<b>156,000</b>

## Anticipated Expenditures for Fiscal Year 2021-22

Administrative Expenditures	
Salaries	59,912
Salary Reserve	1,797
Security staff	2,000
Overtime	50,000
Longevity	1,851
3144 Spec Fund 457	1,235
Repairs & Maintenance	2,160
Remodeling/Renovations	75,000
FICA/Medicare	4,862
Workers Compensation	395
<b>Net Anticipated Expenditures</b>	<b>199,212</b>
<b>FY 2021-22 Anticipated Operating Result Gain / (Loss)</b>	<b>(43,212)</b>
<b>FY 2021-22 Anticipated End of Year Balance</b>	<b>637,507</b>





## SECTION VII-PERMITS, LICENSES, AND USER FEES



AN ORDINANCE AMENDMENT SECTION 17-201 OF THE GENERAL CODE OF ORDINANCES AUTHORIZING ADDITIONS AND CHANGES IN PERMITS, LICENSES AND USER FEES FOR THE FISCAL YEAR 2021-2022.

WHEREAS, Additions and/or changes to Section 17-201 of the General Code of General Ordinances requires Board of Alders approval; and

WHEREAS, Effective Fiscal Year 2021-2022, Section 17-201 are adding fees to the General Code of General Ordinances; and

WHEREAS, City Plan, Fire Services are establishing the following fee(s):

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2021-22 BOA Approved</b>
<b>City Plan</b>		
City Plan Use Variance	17-201 (1)	\$850.00
<b>Fire Services</b>		
<b>Vacant Building Registration Program:</b>		
Vacant Building Monthly Late Fee (Residential)	17-201 (4)	\$100.00
Vacant Building Monthly Late Fee (Commercial)	17-201 (4)	\$400.00

; and

WHEREAS, Effective Fiscal Year 2021-2022, City Plan, Fire Department, and Finance are modifying the following fees of the General Code of Ordinances to Section 17-201, Connecticut General Statutes, and CT Public Acts.

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Change FY 2021-22 BOA vs FY 2020-21 BOA</b>
<b>City Plan</b>				
<b>Applications to Board of Zoning Appeals:</b>				
Special Exception	17-201(1)	\$250.00	\$350.00	\$100.00
Variance (except use variance)	17-201 (1)	\$250.00	\$350.00	\$100.00
Renewal of approval, per section 63.H of the Zoning Ordinance, Special Exception or Variance (except Use Variance)	17-201 (1)	\$200.00	\$0.00	(\$200.00)

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Change FY 2021-22 BOA vs FY 2020-21 BOA</b>
<b>Applications to City Plan Commission:</b>				
Certificate of Approval (CAL) for an Automotive Use (Public Hearing Required by City Plan Commission)	17-201 (1)	\$200.00	\$250.00	\$50.00
<b>Application for Map or Text Change:</b>				
Zoning ordinance map or text change application to Board of Alders	17-201 (1)	\$1,440.00	\$1,500.00	\$60.00
<b>Police Services</b>				
Pistol Fee	<u>CGS29-28</u>	\$50.00	\$70.00	\$20.00
Video (Each additional hour)	17-201 (9)	\$10.00	\$25.00	\$15.00
Bazaar (per day)	PA 17-231	\$20.00	\$60.00	\$40.00
<b>Finance</b>				
Check Return Fee	17-201 (14)	\$35.00	Based on Banking Institution Fee	

NOW, THEREFORE, BE IT ORDAINED by the New Haven Board of Alders that the addition and/or changes Section 29-119, Section 17-201, and Section 29-30.of the General Code of Ordinances be approved by Board of Alders

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>City Plan Department</b>								
<b>* Fees Indicated in Bold are also subject to a \$601 State Surcharge in accordance with CGS Section 22a-27j as amended from time to time.</b>								
<b>Applications to Board of Zoning Appeals</b>								
Special Exception	17-201 (1)	\$90.00	\$190.00	\$190.00	\$250.00	\$350.00	Existing	\$0.00
Filing following receipt of an Order to Cease and Desist	17-201 (1)	\$210.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Variance (except use variance)	17-201 (1)	\$75.00	\$190.00	\$190.00	\$250.00	\$350.00	Existing	\$0.00
Filing following receipt of an Order to Cease and Desist	17-201 (1)	\$210.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Use Variance	17-201 (1)	\$825.00	\$0.00	\$0.00	\$0.00	\$850.00	New	\$0.00
Filing following receipt of an Order to Cease and Desist	17-201 (1)	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Review of administrative order or decision of the zoning administrator	17-201 (1)	\$75.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
Renewal of approval, per section 63.H of the Zoning Ordinance, Special Exception or Variance (except Use Variance)	17-201 (1)	\$40.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Extension of time for approval	17-201 (1)				\$100.00	\$100.00	Existing	\$0.00
Renewal of approval, per section 63.H of the Zoning Ordinance, Special Exception or Variance (except Use Variance)	17-201 (1)	\$0.00	\$0.00	\$0.00	\$200.00	\$0.00	Existing	\$0.00
<b>Applications to City Plan Commission</b>								
Application to City Plan Commission for certification or recertification of an automotive use or reuse	17-201 (1)	\$180.00	\$180.00	\$180.00	\$200.00	\$200.00	Existing	\$0.00
Site Plan Review	17-201 (1)	\$0.00	\$0.00	\$0.00	\$410.00	\$410.00	Existing	\$0.00
Three or More Dwelling Units (Minimum)	17-201 (1)	\$0.00	\$0.00	\$0.00	\$300.00	\$300.00	Existing	\$0.00
Per Additional Unit	17-201 (1)	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Non Residential Addition/New Construction (> 5,000 SF)	17-201 (1)	\$0.00	\$0.00	\$0.00	\$300.00	\$300.00	Existing	\$0.00
Per Additional 1,000 SF over 5,000 SF	17-201 (1)	\$0.00	\$0.00	\$0.00	\$75.00	\$75.00	Existing	\$0.00
Revised Site Plan Application	17-201 (1)	\$0.00	\$0.00	\$0.00	\$150.00	\$150.00	Existing	\$0.00
Coastal Site Plan Application	17-201 (1)	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	Existing	\$0.00
Inland Wetlands Application	17-201 (1)	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	Existing	\$0.00
Site/Architectural Plans (Pre-Application Review):	17-201 (1)	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	Existing	\$0.00
Special Permit (Public Hearing Required by City Plan Commission)	17-201 (1)	\$0.00	\$0.00	\$0.00	\$350.00	\$350.00	Existing	\$0.00
Certificate of Approval (CAL) for an Automotive Use (Public Hearing Required by City Plan Commission)	17-201 (1)	\$0.00	\$0.00	\$0.00	\$200.00	\$250.00	Existing	\$0.00
Application for Small Cell Nodes in a new location or for Modifications to existing locations	17-201 (1)	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	Existing	\$0.00
Administration of 90-day delay of demolition	17-201 (1)	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	Existing	\$0.00
Public Hearing	17-201 (1)	\$0.00	\$0.00	\$0.00	\$400.00	\$400.00	Existing	\$0.00
Notice of Decision	17-201 (1)	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	Existing	\$0.00
Application for Time Extension for Any Approval, including time necessary to meet a condition of approval	17-201 (1)	\$0.00	\$0.00	\$0.00	\$150.00	\$150.00	Existing	\$0.00
Use of On-Call Consultant, if Applicable	17-201 (1)				Applicant invoiced for City's expense	Applicant invoiced for City's expense	Existing	\$0.00
<b>Application for Map or Text Change</b>								
Zoning ordinance map or text change application to Board of Alders	17-201 (1)	\$1,350.00	\$1,440.00	\$1,440.00	\$1,440.00	\$1,500.00	Existing	\$0.00
Inland wetland regulation map or text change application to City Plan Commission	17-201 (1)	\$140.00	\$440.00	\$440.00	\$440.00	\$440.00	Existing	\$0.00
<b>Planned Development Applications and Services</b>								
<b>Applications and General Plans</b>								
Planned Development Unit (PDU) - Application to board of zoning appeals	17-201 (1)	\$1,350.00	\$1,350.00	\$1,350.00	\$1,500.00	\$1,500.00	Existing	\$0.00
Time extension annually	17-201 (1)	\$675.00	\$675.00	\$675.00	\$750.00	\$750.00	Existing	\$0.00
Planned Development District (PDD) - Application to board of Alders	17-201 (1)	\$3,350.00	\$3,350.00	\$3,350.00	\$3,700.00	\$3,700.00	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Development Processing</b>								
Change in development team - change of development principals or members of professional team	17-201 (1)	\$350.00	\$350.00	\$350.00	\$385.00	\$385.00	Existing	\$0.00
Detailed plans - for a single submission for a project, or minor modification of approved general or detailed plan	17-201 (1)	\$280.00	\$540.00	\$540.00	\$540.00	\$540.00	Existing	\$0.00
<b>Fast tracking - for separate submission of elements of a detailed plan to facilitate construction of a project or a project phase</b>								
Site preparation (must include SESC and CSPR)	17-201 (1)	\$140.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Footings and foundations	17-201 (1)	\$140.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Structural framing and/or building	17-201 (1)	\$140.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Final site plan, including landscaping	17-201 (1)	\$140.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
<b>Certificate of completion for PDD or PDU for dwellings</b>								
1-5 units, per dwelling unit	17-201 (1)	\$40.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
More than 5 dwelling units	17-201 (1)	\$140.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Project or phase completion	17-201 (1)	\$140.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
<b>For institutional, commercial or industrial</b>								
For each tenant or project phase	17-201 (1)	\$40.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Project or phase completion	17-201 (1)	\$230.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
<b>Postponement, Rescheduling and Customer Receipts</b>								
Postponement or rescheduling of public hearing before Board of Alders or its committees; Board of Zoning Appeals, City Plan or Historic District Commission at applicant's request after advertisement or notification is sent; shall include a service charge of \$2.00 for each notice mailed, plus fee	17-201 (1)	\$90.00	\$100.00	\$100.00	\$110.00	\$110.00	Existing	\$0.00
<b>Maps, Publication and Customer Service Charges</b>								
<b>Maps</b>								
Zoning ordinance map with CAM District, single copy	17-201 (1)	\$50.00	\$50.00	\$50.00	\$55.00	\$55.00	Existing	\$0.00
Additional copies purchased at same time	17-201 (1)	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Inland wetland map	17-201 (1)	\$25.00	\$25.00	\$25.00	\$30.00	\$30.00	Existing	\$0.00
Topographic map section for SESC filing	17-201 (1)	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Large Format Maps (B & W)	17-201 (1)	\$25.00	\$25.00	\$25.00	\$30.00	\$30.00	Existing	\$0.00
Large Format Maps (Color)	17-201 (1)	\$35.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Large Format Aldermanic Ward Maps (B & W)	17-201 (1)	\$25.00	\$25.00	\$25.00	\$30.00	\$30.00	Existing	\$0.00
Small Format (Booklet) Aldermanic Maps (B & W)	17-201 (1)	\$30.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
GIS/Auto CAD data for City Base (Electronic)	17-201 (1)	\$550.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
GIS Parcel Plots/Location Maps (Electronic)	17-201 (1)	\$6.00	\$10.00	\$10.00	\$15.00	\$15.00	Existing	\$0.00
<b>Ordinances and Regulations</b>								
Zoning Ordinance text, print	17-201 (1)	\$50.00	\$75.00	\$75.00	\$85.00	\$85.00	Existing	\$0.00
Inland wetland regulations	17-201 (1)	\$20.00	\$25.00	\$25.00	\$30.00	\$30.00	Existing	\$0.00
Soil erosion and sediment control regulations	17-201 (1)	\$20.00	\$25.00	\$25.00	\$30.00	\$30.00	Existing	\$0.00
Customer service and mailing charges: mailing fee for application, map or ordinance	17-201 (1)	\$6.00	\$6.00	\$6.00	\$10.00	\$10.00	Existing	\$0.00
Agenda fee for board of zoning appeals or city plan commission; annual rate including mailing and postage	17-201 (1)	\$22.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Documents and publications	17-201 (1)	\$40.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
<b>Application for Zoning Permits</b>								
Certificate of Zoning Compliance, per parcel	17-201 (1)	\$45.00	\$100.00	\$100.00	\$110.00	\$110.00	Existing	\$0.00
Certificate of Appropriateness within Historic District	17-201 (1)	\$90.00	\$100.00	\$100.00	\$110.00	\$110.00	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<u>Departments &amp; Items</u>	<u>Ordinance No</u>	<u>FY 2017-18 BOA Approved</u>	<u>FY 2018-19 BOA Approved</u>	<u>FY 2019-20 BOA Approved</u>	<u>FY 2020-21 BOA Approved</u>	<u>FY 2021-22 BOA Approved</u>	<u>Existing or New Fee</u>	<u>+/- FY 22 BOA vs FY 21 BOA</u>
<b><u>Site Plan Review Applications, Coastal Site Plan Review, Inland Wetlands &amp; Watercourses, Soil Erosion and Sediment Control Applications</u></b>								
Written determination of unregulated or permitted use or activity including site plan review	17-201 (1)	\$40.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Class A application (minor review)	17-201 (1)	\$75.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Class B application (standard review)	17-201 (1)	\$210.00	\$300.00	\$300.00	\$300.00	\$300.00	Existing	\$0.00
Class C application (Major Project, Public Hearing Required) (For associated notification fees see below.)	17-201 (1)	\$280.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
<b><u>Notification Fee:</u></b>								
City prepares, mails required Legal Notices to abutters, for each notice	17-201 (1)	\$11.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Applicant prepares and mails required Legal Notices to abutters, and furnishes a certified list of those notified, for each notice	17-201 (1)	\$3.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Revision of Class B or C plan	17-201 (1)	\$55.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Time extension for site plan permit, annually	17-201 (1)	\$28.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Special permit	17-201 (1)	\$90.00	\$190.00	\$190.00	\$190.00	\$190.00	Existing	\$0.00
Filing following receipt of an Order to Cease and Desist	17-201 (1)	\$210.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Penalty fee for filing of application for zoning permits following receipt of Cease and Desist Order	17-201 (1)	\$115.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Administrative Site Plan Review	17-201 (1)	\$100.00	\$150.00	\$150.00	\$150.00	\$150.00	Existing	\$0.00
<b><u>Flood Plain Development Permit (FPD)</u></b>								
Flood Plain Development Permit (FPD)	17-201 (1)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Flood Plain Development Variance (FPD)	17-201 (1)	\$90.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
Time Extension for FPD Variance, per regulation	17-201 (1)	\$28.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>City Town Clerk</b>								
<b>Publications/Documents</b>								
Zoning Code	17-201 (2)	\$32.00	\$32.00	\$32.00	\$32.00	\$32.00	Existing	\$0.00
Housing Code	17-201 (2)	\$11.00	\$11.00	\$11.00	\$11.00	\$11.00	Existing	\$0.00
City Charter	17-201 (2)	\$32.00	\$32.00	\$32.00	\$32.00	\$32.00	Existing	\$0.00
Volume II, Code of General Ordinances	17-201 (2)	\$155.00	\$155.00	\$155.00	\$155.00	\$155.00	Existing	\$0.00
Supplements to City Code	17-201 (2)	\$27.00	\$27.00	\$27.00	\$27.00	\$27.00	Existing	\$0.00
Voter registration cards	17-201 (2)	\$6.00	\$6.00	\$6.00	\$6.00	\$6.00	Existing	\$0.00
Notary seal	17-201 (2)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
Notary Certificate	17-201 (2)	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00	Existing	\$0.00
<b>Recording fees</b>								
<b>Established by State Statute.</b>								
Recording 1st page of any document, plus town clerk fee	17-201 (2)	\$53.00	\$60.00	\$60.00	\$60.00	\$60.00	Existing	\$0.00
Each additional page or fraction thereof	17-201 (2)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
City conveyance per \$1,000	17-201 (2)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
<b>Dog licenses</b>								
<b>These Fees are controlled by CT General Statutes 22-339 as amended from time to time.</b>								
Spayed or neutered	17-201 (2)	\$8.00	\$8.00	\$8.00	\$8.00	\$8.00	Existing	\$0.00
Not spayed or neutered	17-201 (2)	\$19.00	\$19.00	\$19.00	\$19.00	\$19.00	Existing	\$0.00
<b>Election Request</b>								
Absentee ballot list per page	17-201 (2)	\$0.50	\$0.50	\$0.50	\$0.50	\$0.50	Existing	\$0.00
Exemption report per page	17-201 (2)	\$0.50	\$0.50	\$0.50	\$0.50	\$0.50	Existing	\$0.00
Financial report	17-201 (2)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
Official check list per ward	17-201 (2)	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	Existing	\$0.00
Citywide list	17-201 (2)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Official results	17-201 (2)	\$0.00	No Charge	No Charge	No Charge	No Charge	Existing	
Financial statements	17-201 (2)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00



**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Engineering Department</b>								
<b>Maps/ Documents</b>								
Street Index	17-201 (3)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Print of photo enlargement	17-201 (3)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Print of full size assessment or plan metric map	17-201 (3)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Print of Half Sheet (24" x 36")	17-201 (3)	\$14.00	\$14.00	\$14.00	\$14.00	\$14.00	Existing	\$0.00
Print of Quarter Sheet (18" x 24")	17-201 (3)	\$9.00	\$9.00	\$9.00	\$9.00	\$9.00	Existing	\$0.00
Print of Topographical Map - (half sheet or less)	17-201 (3)	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	Existing	\$0.00
Print of Topographical Map - (larger than half sheet)	17-201 (3)	\$65.00	\$65.00	\$65.00	\$65.00	\$65.00	Existing	\$0.00
Photocopy of Flood or Sewer Strip Maps (11" x 17")	17-201 (3)	\$4.00	\$4.00	\$4.00	\$4.00	\$4.00	Existing	\$0.00
Photocopy of pages from survey book (8.5" x 11")	17-201 (3)	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	Existing	\$0.00
Each sheet for multi-page specifications/documents	17-201 (3)	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00	Existing	\$0.00
Standard details: Booklet (11" x 17")	17-201 (3)	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	Existing	\$0.00
Standard details: CD only	17-201 (3)	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	Existing	\$0.00
New Haven specifications (boiler plate)	17-201 (3)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Color Maps (40" x 36")	17-201 (3)	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00	Existing	\$0.00
Color Maps (less than a sheet)	17-201 (3)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Digital Copies Black and White	17-201 (3)	\$8.00	\$8.00	\$8.00	\$8.00	\$8.00	Existing	\$0.00
Digital Copies Color	17-201 (3)	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	Existing	\$0.00
<b>Long wharf Fees</b>								
Docking Fees at Long wharf (Per Foot)	17-201 (3)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
Mooring fees (Per Foot) (3 moorings total available)	17-201 (3)	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00	Existing	\$0.00
<b>Storm Connection Fees</b>								
Storm Sewer (per connection where storm water mgmt. plan is required)	17-201 (3)	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Fire Department</b>								
<b>Licenses/Permits</b>								
Fire hydrant use license (per day)	17-201 (4)	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	Existing	\$0.00
Fire hydrant use permits (per month)	17-201 (4)	\$525.00	\$525.00	\$525.00	\$525.00	\$525.00	Existing	\$0.00
Flammable liquid permits per year - wholesale trade in	17-201 (4)	\$160.00	\$160.00	\$160.00	\$160.00	\$160.00	Existing	\$0.00
Flammable liquid permits per year - dealing with in vehicles	17-201 (4)	\$160.00	\$160.00	\$160.00	\$160.00	\$160.00	Existing	\$0.00
Cutting & welding permit (per year)	17-201 (4)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
<b>Fire Marshal's Office</b>								
Liquor License Inspection	17-201 (4)	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	Existing	\$0.00
Liquor License Renewal	17-201 (4)	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	Existing	\$0.00
Liquor License 1 Day permit	17-201 (4)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Underground Tank Removal Inspections	17-201 (4)	\$125.00	\$125.00	\$125.00	\$125.00	\$125.00	Existing	\$0.00
Skilled Nursing Facilities Inspections	17-201 (4)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
Skilled Nursing Facilities Inspections Renewal	17-201 (4)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
Hospital Inspections	17-201 (4)	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00
Hood Inspections for establishments with no liquor license	17-201 (4)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
Dry Cleaners Inspections	17-201 (4)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
Insurance Co. Fire Investigation Reports	17-201 (4)	\$75.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
Retail Fireworks/Sparklers Vendor	17-201 (4)	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	Existing	\$0.00
Hotel Inspections New	17-201 (4)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
Hotel Renewal	17-201 (4)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
<b>Telecommunications equipment</b>								
City of New Haven and organizations approved by the controller	17-201 (4)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Government-related users	17-201 (4)	Set by Assessor	Set by Assessor	Set by Assessor	Set by Assessor	Set by Assessor	Existing	
Private commercial users	17-201 (4)	Set by Assessor	Set by Assessor	Set by Assessor	Set by Assessor	Set by Assessor	Existing	
								\$0.00
<b>Arson Reports</b>								
Arson Report including pictures/videos & full page documentation	17-201 (4)	\$525.00	\$525.00	\$525.00	\$525.00	\$525.00	Existing	\$0.00
Basic Report				\$0.00	\$10.00	\$10.00	Existing	\$0.00
<b>Rescue insurance recovery fees</b>								
Light duty rescue-Personnel and equipment used to secure and protect scene	17-201 (4)	\$375.00	\$375.00	\$375.00	\$450.00	\$450.00	Existing	\$0.00
Heavy duty rescue-Same as light duty rescue with additional equipment (hydraulic, pneumatic etc.) to free victims	17-201 (4)	\$650.00	\$650.00	\$650.00	\$900.00	\$900.00	Existing	\$0.00
Technical rescue-Confined space, vertical or search and rescue (additional charges may apply)	17-201 (4)	\$1,000.00	\$1,000.00	\$1,000.00	\$1,500.00	\$1,500.00	Existing	\$0.00
Hazmat response-Response to incident where substance is determined to pose an unreasonable risk to health and safety. (Does not include damaged equipment)	17-201 (4)	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	Existing	\$0.00
Light vehicle fire-Customary passenger vehicles	17-201 (4)	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	Existing	\$0.00
Heavy vehicle fire-Commercial vehicles, trucks and buses	17-201 (4)	\$450.00	\$450.00	\$450.00	\$450.00	\$450.00	Existing	\$0.00
Structure fire-Commercial/Industrial	17-201 (4)	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00	Existing	\$0.00
Standby rate-After initial response (security, lighting & other support requiring that equipment be held on scene), per hour	17-201 (4)	\$75.00	\$75.00	\$75.00	\$150.00	\$150.00	Existing	\$0.00
<b>Building Plan Review</b>								
under 2,000 sq. ft.	17-201 (4)	\$65.00	\$65.00	\$65.00	\$80.00	\$80.00	Existing	\$0.00
2,000-4,999 sq. ft.	17-201 (4)	\$110.00	\$110.00	\$110.00	\$150.00	\$150.00	Existing	\$0.00
5,000-9,999 sq. ft.	17-201 (4)	\$400.00	\$400.00	\$400.00	\$450.00	\$450.00	Existing	\$0.00
10,000-29,999 sq. ft.	17-201 (4)	\$600.00	\$600.00	\$600.00	\$650.00	\$650.00	Existing	\$0.00
30,000-49,999 sq. ft.	17-201 (4)	\$800.00	\$800.00	\$800.00	\$850.00	\$850.00	Existing	\$0.00
over 50,000 sq. ft.	17-201 (4)	\$1,350.00	\$1,350.00	\$1,350.00	\$1,400.00	\$1,400.00	Existing	\$0.00
<b>Fire Alarm System Plan Review</b>								
1-4,999 sq. ft.	17-201 (4)	\$65.00	\$65.00	\$65.00	\$80.00	\$80.00	Existing	\$0.00
5,000-9,999 sq. ft.	17-201 (4)	\$110.00	\$110.00	\$110.00	\$150.00	\$150.00	Existing	\$0.00
10,000-49,999 sq. ft.	17-201 (4)	\$215.00	\$215.00	\$215.00	\$250.00	\$250.00	Existing	\$0.00
over 50,000 sq. ft.	17-201 (4)	\$500.00	\$500.00	\$500.00	\$550.00	\$550.00	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

Departments & Items	Ordinance No	FY 2017-18 BOA Approved	FY 2018-19 BOA Approved	FY 2019-20 BOA Approved	FY 2020-21 BOA Approved	FY 2021-22 BOA Approved	Existing or New Fee	+/- FY 22 BOA vs FY 21 BOA
<b><u>Sprinkler/Fire Protection System Plan Review</u></b>								
1-4,999 sq. ft.	17-201 (4)	\$65.00	\$65.00	\$65.00	\$80.00	\$80.00	Existing	\$0.00
5,000-9,999 sq. ft.	17-201 (4)	\$110.00	\$110.00	\$110.00	\$150.00	\$150.00	Existing	\$0.00
10,000-49,999 sq. ft.	17-201 (4)	\$215.00	\$215.00	\$215.00	\$250.00	\$250.00	Existing	\$0.00
over 50,000 sq. ft.	17-201 (4)	\$500.00	\$500.00	\$500.00	\$550.00	\$550.00	Existing	\$0.00
Modifications, Alterations, or Additions to Existing Fire Alarm and/or Active Fire Protective System(s)								
<b><u>Vacant Building Registration Program</u></b>								
Vacant Secured (Initial Registration Fee Per Building - Residential)	17-201 (4)		\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
Vacant Secured (Renewal fee per building for vacant - Residential)	17-201 (4)		\$500.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00
Vacant Secured (Initial Registration Fee Per Building - Commercial)	17-201 (4)		\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	Existing	\$0.00
Vacant Secured (Renewal fee per building for vacant - Commercial)	17-201 (4)		\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	Existing	\$0.00
Vacant Unsecured (Initial Registration Fee Per Building - Residential)	17-201 (4)		\$375.00	\$375.00	\$375.00	\$375.00	Existing	\$0.00
Vacant Unsecured (Renewal Registration Fee Per Building - Residential)	17-201 (4)		\$500.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00
Vacant Unsecured (Initial Registration Fee Per Building up to 5,000 square feet - Commercial)	17-201 (4)		\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	Existing	\$0.00
Vacant Unsecured (Initial Registration Fee Per Building greater than 5,000 square feet - Commercial)	17-201 (4)		\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	Existing	\$0.00
Vacant Abandon (Initial Registration Fee Per Building - Residential)	17-201 (4)		\$500.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00
Vacant Abandon (Initial Registration Fee Per Building - Commercial)	17-201 (4)		\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	Existing	\$0.00
Vacant Building Board up Services Fee Per Building - Residential)	17-201 (4)		\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	Existing	\$0.00
Vacant Building board up Services Per Building up to 5,000 square feet - Commercial)	17-201 (4)		\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	Existing	\$0.00
Vacant Building board up Services greater than 5,000 square feet - Commercial)	17-201 (4)		Min. \$3,000 + Labor/Materials	Min. \$3,000 + Labor/Materials	Min. \$3,000 + Labor/Materials	Min. \$3,000 + Labor/Materials	Existing	\$0.00
Vacant Building Monthly Late Fee (Residential)	17-201 (4)					\$100.00	New	\$0.00
Vacant Building Monthly Late Fee (Commercial)	17-201 (4)					\$400.00	New	\$0.00
<b><u>Operational Permits-To Operate an occupancy per use of special hazards</u></b>								
Ambulatory Health Care clinic	17-201 (4)		\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Day-Care Center	17-201 (4)	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Explosives, use and storage	17-201 (4)	\$0.00	\$0.00	\$0.00	\$60.00	\$60.00	Existing	\$0.00
Fireworks, sale and storage of consumer	17-201 (4)	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	Existing	\$0.00
Flammable liquid storage (Gas Station)	17-201 (4)	\$0.00	\$0.00	\$0.00	\$150.00	\$150.00	Existing	\$0.00
Health Care Facilities	17-201 (4)	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Hotels	17-201 (4)	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Hot Work Permits	17-201 (4)	\$0.00	\$0.00	\$0.00	\$40.00	\$40.00	Existing	\$0.00
Place of assembly (restaurants, special amusement buildings)-with Liquor	17-201 (4)	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	Existing	\$0.00
Place of assembly (restaurants, special amusement buildings)-Non-Liquor	17-201 (4)	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Residential board and care	17-201 (4)	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Business facilities	17-201 (4)	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Pyrotechnic/Flame effects/Fireworks	17-201 (4)	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Special outdoor events (including fairs, carnivals or other events)	17-201 (4)	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Temporary tents over 400sq ft.; per tent for 1st tent	17-201 (4)	\$0.00	\$0.00	\$0.00	\$25.00	\$25.00	Existing	\$0.00
Temporary tents over 400sq ft.; per tent, after 1st tent charge (per)	17-201 (4)	\$0.00	\$0.00	\$0.00	\$5.00	\$5.00	Existing	\$0.00
Temporary liquor license	17-201 (4)	\$0.00	\$0.00	\$0.00	\$25.00	\$25.00	Existing	\$0.00
<b><u>Fire Prevention Fee Schedule</u></b>								
Rapid Entry Key Lock Box Systems ("Knox Box") Application	17-201 (4)	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	Existing	\$0.00
Removable or Abandonment of Any Flammable or Combustible Liquid Storage Tank (Per Tank)	17-201 (4)	\$0.00	\$0.00	\$0.00	\$75.00	\$75.00	Existing	\$0.00
<b><u>Plan Reviews</u></b>								
Per additional 1,000 Sq. Feet >10,000	17-201 (4)	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Commercial Cooking Systems (Per System)	17-201 (4)	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	Existing	\$0.00

**Permits, License User Fee Update  
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<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Assembly Uses</b>								
Eating establishment under 50 occupancy	17-201 (4)	\$0.00	\$0.00	\$0.00	\$95.00	\$95.00	Existing	\$0.00
Take-out food service (no seating)	17-201 (4)	\$0.00	\$0.00	\$0.00	\$70.00	\$70.00	Existing	\$0.00
Recreation center; multipurpose rooms, etc., with less than 50 occupancy	17-201 (4)	\$0.00	\$0.00	\$0.00	\$95.00	\$95.00	Existing	\$0.00
Church or synagogue used for worship services	17-201 (4)	No charge	No charge	No charge	No charge	No charge	Existing	\$0.00
Emergency Medical Services Facilities	17-201 (4)	No charge	No charge	No charge	No charge	No charge	Existing	\$0.00
Municipal Activity centers	17-201 (4)	No charge	No charge	No charge	No charge	No charge	Existing	\$0.00
<b>Business and Professional Uses</b>								
Business/professional use less than 1,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$55.00	\$55.00	Existing	\$0.00
Business/professional use more than 1,000 square feet but less than 3,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$95.00	\$95.00	Existing	\$0.00
Business/professional use more than 3,000 square feet but less than 5,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$120.00	\$120.00	Existing	\$0.00
Business/professional use more than 5,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$170.00	\$170.00	Existing	\$0.00
<b>Retail use (mercantile).</b>								
Retail use less than 1,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$70.00	\$70.00	Existing	\$0.00
Retail use more than 1,000 square feet but less than 3,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$95.00	\$95.00	Existing	\$0.00
Retail use more than 3,000 square feet but less than 5,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$120.00	\$120.00	Existing	\$0.00
<b>Non-Life Hazard Fees</b>								
Use Group R-2 (multiple dwellings) and mixed use with any residential use: One to three dwelling units	17-201 (4)	\$0.00	\$0.00	\$0.00	\$90.00	\$90.00	Existing	\$0.00
Four dwelling units and up (\$15 per each additional dwelling unit)	17-201 (4)	\$0.00	\$0.00	\$0.00	\$90.00	\$90.00	Existing	\$0.00
Use groups A (Assembly), B (Business), E (Educational), F (Factory/Industrial), I (Institutional), M (Mercantile), and S (Storage/Warehouse) based upon the gross floor area of building or tenant space:	17-201 (4)							
Up to 3,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$90.00	\$90.00	Existing	\$0.00
3,000 square feet and greater (\$19.00 for every additional 1,000 square feet or part thereof)	17-201 (4)	\$0.00	\$0.00	\$0.00	\$90.00	\$90.00	Existing	\$0.00
Use Group H (not life hazard use)	17-201 (4)	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	Existing	\$0.00
Use Group T (Temporary Structure)	17-201 (4)	\$0.00	\$0.00	\$0.00	\$150.00	\$150.00	Existing	\$0.00
Owners of non-owner occupied structures, including vacant structures, of all Use Groups, excepting R-2, shall register with the Bureau of Fire Safety and pay an annual registration fee	17-201 (4)	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	Existing	\$0.00
Additional Fees - Copies of all fire incident reports	17-201 (4)	\$0.00	\$0.00	\$0.00	\$35.00	\$35.00	Existing	\$0.00
Additional Fees - Copies of all photographs of a fire incident (per photograph)	17-201 (4)	\$0.00	\$0.00	\$0.00	\$5.00	\$5.00	Existing	\$0.00
Use groups A (Assembly), B (Business), E (Educational), F (Factory/Industrial), I (Institutional), M (Mercantile), and S (Storage/Warehouse) based upon the gross floor area of building or tenant space:	17-201 (4)							
Up to 3,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$90.00	\$90.00	Existing	\$0.00
3,001 to 4,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$109.00	\$109.00	Existing	\$0.00
4,001 to 5,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$128.00	\$128.00	Existing	\$0.00
5,001 to 6,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$147.00	\$147.00	Existing	\$0.00
6,001 to 7,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$166.00	\$166.00	Existing	\$0.00
7,001 to 8,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$185.00	\$185.00	Existing	\$0.00
8,001 to 9,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$204.00	\$204.00	Existing	\$0.00
9,001 to 10,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$223.00	\$223.00	Existing	\$0.00
10,001 to 11,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$242.00	\$242.00	Existing	\$0.00
11,001 to 12,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$261.00	\$261.00	Existing	\$0.00
12,0001 to 13,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$280.00	\$280.00	Existing	\$0.00
13,001 to 14,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$299.00	\$299.00	Existing	\$0.00
14001 to 15,000 square feet	17-201 (4)	\$0.00	\$0.00	\$0.00	\$318.00	\$318.00	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Health Department</b>								
<b>Food Service</b>								
Food service establishment license- less than 1,500 sq. ft. of floor area	17-201 (5)	\$150.00	\$150.00	\$150.00	\$200.00	\$200.00	Existing	\$0.00
Food service establishment license- greater than or equal to 1,500 sq. ft. in floor area but less than 3,000 sq. ft. of floor area	17-201 (5)	\$275.00	\$275.00	\$275.00	\$300.00	\$300.00	Existing	\$0.00
Food service establishment license- greater than or equal to 3,000 sq. ft. in floor area or has a drive-up window	17-201 (5)	\$475.00	\$475.00	\$475.00	\$500.00	\$500.00	Existing	\$0.00
Food service establishment license application fee	17-201 (5)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
Food service establishment license - catering	17-201 (5)	\$550.00	\$550.00	\$550.00	\$550.00	\$550.00	Existing	\$0.00
Food service plan review fee	17-201 (5)	\$0.00	\$0.00	\$0.00	\$150.00	\$150.00	Existing	\$0.00
Itinerant food service license	17-201 (5)	\$200.00	\$200.00	\$200.00	\$250.00	\$250.00	Existing	\$0.00
Itinerant food service application fee	17-201 (5)	\$50.00	\$50.00	\$50.00	\$100.00	\$100.00	Existing	\$0.00
Itinerant food service - vehicle inspection fee (per each vehicle to be used in business)	17-201 (5)	\$30.00	\$30.00	\$30.00	\$50.00	\$50.00	Existing	\$0.00
Itinerant food vendor reciprocal (non-New Haven) inspection fee	17-201 (5)	\$0.00	\$0.00	\$0.00	\$80.00	\$80.00	Existing	\$0.00
Food service or restaurant establishment license renewal - late penalty fee	17-201 (5)	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	Existing	\$0.00
Temporary food service operation for an event held in one location for one (1) day only	17-201 (5)	\$60.00	\$60.00	\$60.00	\$80.00	\$80.00	Existing	\$0.00
Temporary food service operation for an event held in one (1) location for more than one (1) day	17-201 (5)	\$125.00	\$125.00	\$125.00	\$200.00	\$200.00	Existing	\$0.00
Second Re-Inspection	17-201 (5)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
<b>Pools</b>								
Public swimming pool license	17-201 (5)	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00	Existing	\$0.00
Additional pool water analysis	17-201 (5)	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	Existing	\$0.00
Individual homeowner's non-public pool water analysis	17-201 (5)	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	Existing	\$0.00
<b>Day Care</b>								
Day Care Center Inspection	17-201 (5)	\$110.00	\$110.00	\$110.00	\$110.00	\$110.00	Existing	\$0.00
<b>Septic Systems</b>								
Septic tank system permit to install or repair	17-201 (5)	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	Existing	\$0.00
Septic tank permit for each truck annually	17-201 (5)	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00	Existing	\$0.00
Plus for each 1,000 gallons of discharge, or fraction thereof delivered by each truck	17-201 (5)	\$28.00	\$28.00	\$28.00	\$28.00	\$28.00	Existing	\$0.00
<b>Clinical</b>								
Tuberculin skin test	17-201 (5)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
STD Clinic	17-201 (5)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Tuberculin office visit fee	17-201 (5)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Adult immunization office visit fee	17-201 (5)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Children's Clinic office visit fee	17-201 (5)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Travel Clinic office visit fee	17-201 (5)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Tuberculosis home visit fee	17-201 (5)	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00	Existing	\$0.00
Vision Screenings	17-201 (5)	\$10.58	\$10.58	\$10.58	\$10.58	\$10.58	Existing	\$0.00
Hearing Screenings	17-201 (5)	\$12.80	\$12.80	\$12.80	\$12.80	\$12.80	Existing	\$0.00
Postural (Scoliosis) Screenings	17-201 (5)	\$18.14	\$18.14	\$18.14	\$18.14	\$18.14	Existing	\$0.00
<b>Trailer camps</b>								
Trailer camps, 15,000 square feet or less	17-201 (5)	\$875.00	\$875.00	\$875.00	\$875.00	\$875.00	Existing	\$0.00
If area exceeds 15,000 square feet, for each additional square foot	17-201 (5)	\$160.00	\$160.00	\$160.00	\$160.00	\$160.00	Existing	\$0.00
<b>Weights and Measures</b>								
Scales large and small capacity (per scale)	17-201 (5)	\$36.00	\$36.00	\$36.00	\$36.00	\$36.00	Existing	\$0.00
Retail petroleum dispenser meter	17-201 (5)	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00	Existing	\$0.00
Truck petroleum meter	17-201 (5)	\$80.00	\$80.00	\$80.00	\$80.00	\$80.00	Existing	\$0.00
<b>On-site clinic Fee</b>								
School Based Health Clinic Permit Fee (Per-Site)	17-201 (5)		\$10,000.00	\$25,000.00	\$0.00	\$0.00	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b><u>Office of Building, Inspection and Enforcement</u></b>								
<b><u>Removal or Demolition of any Building or Structure</u></b>								
For buildings or structures not exceeding 5,000 cubic feet	17-201 (6)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
For buildings or structures exceeding 5,000 cubic feet but not exceeding 50,000 cubic feet	17-201 (6)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
For buildings or structures exceeding 50,000 cubic feet	17-201 (6)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Plus for each additional 5,000 cubic feet after 50,000	17-201 (6)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
For any building ordered demolished by governmental authority (except a building under 5,000 cubic feet)	17-201 (6)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
For any building or structure (per first \$1,000.00 or portion thereof)	17-201 (6)	\$50.00	\$50.00	\$50.00	\$53.00	\$53.00	Existing	\$0.00
For any building or structure (per each additional \$1,000.00 or portion thereof)	17-201 (6)	\$30.00	\$30.00	\$30.00	\$33.00	\$33.00	Existing	\$0.00
For any city-owned building or structure	17-201 (6)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Inspection fee	17-201 (6)	\$0.00					Existing	\$0.00
Legal occupancy analysis and open records search	17-201 (6)	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	Existing	\$0.00
<b>Above are zero due to below fees</b>								
For buildings or structures per 1,000 cubic ft.,	17-201 (6)							
Release of Building Code Violation	17-201 (6)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
Release of Zoning Code Violation - New	17-201 (6)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
Release of Zoning Code Violation orders - New	17-201 (6)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
<b><u>Fee Schedule for Building Permits</u></b>								
<b><u>The below lines includes an 0.26 cent state educational surcharge as governed by CGS 2925-L-C as amended from time to time</u></b>								
Building construction (per first \$1,000.00 or portion thereof) <b>Effective July 1, 2020 to September 30, 2020</b>	17-201 (6)	\$50.26	\$50.26	\$50.26	\$50.26	\$50.26	Existing	\$0.00
Building construction (per each additional \$1,000.00 or portion thereof) - <b>Effective July 1, 2020 to September 30, 2020</b>	17-201 (6)	\$30.26	\$30.26	\$30.26	\$30.26	\$30.26	Existing	\$0.00
Building construction (per first \$1,000.00 or portion thereof) - <b>July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$50.26	\$50.26	\$50.26	\$50.26	\$50.26	Existing	\$0.00
Building construction (per first \$1,000.00 or portion thereof)- Residential (1 or 2 family only) - <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$50.26	\$50.26	Existing	\$0.00
Building construction (per first \$1,000.00 or portion thereof)- Commercial/Mix use (incl. 3 or more family) - <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$55.26	\$55.26	Existing	\$0.00
Building construction (per each additional \$1,000.00 or portion thereof)-Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$27.26	\$27.26	Existing	\$0.00
Building construction (per each additional \$1,000.00 or portion thereof)-Commercial/Mix use (incl. 3 or more family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$35.26	\$35.26	Existing	\$0.00
Plumbing construction (per first \$1,000.00 or portion thereof)- <b>July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$50.26	\$50.26	\$50.26	\$50.26	\$50.26	Existing	\$0.00
Plumbing construction (per each additional \$1,000.00 or portion thereof)- <b>July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$30.26	\$30.26	\$30.26	\$30.26	\$30.26	Existing	\$0.00
Plumbing construction (per first \$1,000.00 or portion thereof)- Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$50.26	\$50.26	Existing	\$0.00
Plumbing construction (per first \$1,000.00 or portion thereof)- Commercial/Mix use (incl. 3 or more family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$55.26	\$55.26	Existing	\$0.00
Plumbing construction (per each additional \$1,000.00 or portion thereof)-Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$27.26	\$27.26	Existing	\$0.00
Plumbing construction (per each additional \$1,000.00 or portion thereof)-Commercial/Mix use (incl. 3 or more family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$35.26	\$35.26	Existing	\$0.00
Plumbing installation or repair (per \$1,000.00 or portion thereof)- <b>July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$50.26	\$50.26	\$50.26	\$50.26	\$50.26	Existing	\$0.00
Plumbing installation or repair (per each additional \$1,000.00 or portion thereof)- <b>July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$30.26	\$30.26	\$30.26	\$30.26	\$30.26	Existing	\$0.00
Plumbing installation or repair (per \$1,000.00 or portion thereof)- Residential (1 or 2 family only) - <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$50.26	\$50.26	Existing	\$0.00
Plumbing installation or repair (per \$1,000.00 or portion thereof)-- Commercial/Mix use (include 3 or more family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$55.26	\$55.26	Existing	\$0.00
Plumbing installation or repair (per each additional \$1,000.00 or portion thereof)-Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$27.26	\$27.26	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
Plumbing installation or repair (per each additional \$1,000.00 or portion thereof)--Commercial/Mix use (incl. 3 or more family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$35.26	\$35.26	Existing	\$0.00
Electrical construction (per first \$1,000.00 or portion thereof)- <b>July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$50.26	\$50.26	\$50.26	\$50.26	\$50.26	Existing	\$0.00
Electrical construction (per each additional \$1,000.00 or portion thereof)- <b>July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$30.26	\$30.26	\$30.26	\$30.26	\$30.26	Existing	\$0.00
Electrical construction (per first \$1,000.00 or portion thereof)--Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$50.26	\$50.26	Existing	\$0.00
Electrical construction (per first \$1,000.00 or portion thereof)--Commercial/Mix use (incl. 3+ family) - <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$55.26	\$55.26	Existing	\$0.00
Electrical construction (per each additional \$1,000.00 or portion thereof)--Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$27.26	\$27.26	Existing	\$0.00
Electrical construction (per each additional \$1,000.00 or portion thereof)--Commercial/Mix use (incl. 3+ family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$35.26	\$35.26	Existing	\$0.00
Electrical installation or repair (per \$1,000.00 or portion thereof)- <b>Effective July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$50.26	\$50.26	\$50.26	\$50.26	\$50.26	Existing	\$0.00
Electrical installation or repair (per each additional \$1,000.00 or portion thereof)- <b>Effective July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$30.26	\$30.26	\$30.26	\$30.26	\$30.26	Existing	\$0.00
Electrical installation or repair (per first \$1,000.00 or portion thereof)--Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$50.26	\$50.26	Existing	\$0.00
Electrical installation or repair (per first \$1,000.00 or portion thereof)--Commercial/Mix use (incl. 3 or more family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$55.26	\$55.26	Existing	\$0.00
Electrical installation or repair (per \$1,000.00 or portion thereof)--Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$27.26	\$27.26	Existing	\$0.00
Electrical installation or repair (per \$1,000.00 or portion thereof)--Commercial/Mix use (incl. 3 or more family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$35.26	\$35.26	Existing	\$0.00
Heating construction (per first \$1,000.00 or portion thereof)- <b>Effective July 1,2020 - September 30,2020</b>	17-201 (6)	\$50.26	\$50.26	\$50.26	\$50.26	\$50.26	Existing	\$0.00
Heating construction (per each additional \$1,000.00 or portion thereof)- <b>Effective July 1,2020 - September 30,2020</b>	17-201 (6)	\$30.26	\$30.26	\$30.26	\$30.26	\$30.26	Existing	\$0.00
Heating construction (per first \$1,000.00 or portion thereof)--Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$50.26	\$50.26	Existing	\$0.00
Heating construction (per first \$1,000.00 or portion thereof)--Commercial/Mix use (incl. 3 or more family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$55.26	\$55.26	Existing	\$0.00
Heating construction (per first \$1,000.00 or portion thereof)--Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$27.26	\$27.26	Existing	\$0.00
Heating construction (per first \$1,000.00 or portion thereof)--Commercial/Mix use (incl. 3 or more family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$35.26	\$35.26	Existing	\$0.00
Heating, refrigeration, ventilating or other mechanical equipment installation or repair (per \$1,000.00 or portion thereof)- <b>Effective July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$50.26	\$50.26	\$50.26	\$50.26	\$50.26	Existing	\$0.00
Heating, refrigeration, ventilating or other mechanical equipment installation or repair (per each additional \$1,000.00 or portion thereof)- <b>Effective July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$30.26	\$30.26	\$30.26	\$30.26	\$30.26	Existing	\$0.00
Heating, refrigeration, ventilating or other mechanical equipment installation or repair (per first \$1,000.00 or portion thereof)--Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$50.26	\$50.26	Existing	\$0.00
Heating, refrigeration, ventilating or other mechanical equipment installation or repair (per first \$1,000.00 or portion thereof)--Commercial/Mix use (incl. 3 or more family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$55.26	\$55.26	Existing	\$0.00
Heating, refrigeration, ventilating or other mechanical equipment installation or repair (per \$1,000.00 or portion thereof)--Residential (1 or 2 family only)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$27.26	\$27.26	Existing	\$0.00
Heating, refrigeration, ventilating or other mechanical equipment installation or repair (per \$1,000.00 or portion thereof)--Commercial/Mix use (incl. 3 or more family)- <b>Effective October 1, 2020</b> related to building code changes	17-201 (6)	\$0.00	\$0.00	\$0.00	\$35.26	\$35.26	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
Sign, marquee or billboard construction, erection, repair, alteration or removal for which a permit is required by state building code costing \$1,000.00 or fraction thereof - <b>Effective July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$50.26	\$50.26	\$50.26	\$50.26	\$50.26	Existing	\$0.00
Sign, marquee or billboard construction, erection, repair, alteration or removal for which a permit is required by state building code costing \$1,000.00 or fraction thereof - <b>Effective October 1, 2020</b>	17-201 (6)	\$0.00	\$0.00	\$50.26	\$55.26	\$55.26	Existing	\$0.00
Sign, marquee or billboard construction, erection, repair, alteration or removal for which a permit is required by state building code costing \$1,000.00 or fraction thereof (per each additional \$1,000.00 or portion thereof) - <b>Effective July 1, 2020 - September 30, 2020</b>	17-201 (6)	\$30.26	\$30.26	\$30.26	\$30.26	\$30.26	Existing	\$0.00
Sign, marquee or billboard construction, erection, repair, alteration or removal for which a permit is required by state building code costing \$1,000.00 or fraction thereof (per each additional \$1,000.00 or portion thereof) - <b>Effective October 1, 2020</b>	17-201 (6)	\$0.00	\$0.00	\$30.26	\$35.26	\$35.26	Existing	\$0.00
Certificate of occupancy, single dwelling only	17-201 (6)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Certificate of occupancy, first dwelling of multiple dwelling (incl. residential portion of mix use structure)	17-201 (6)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Plus for each dwelling unit in excess of 1 (incl. residential portion of mix use structure)	17-201 (6)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Nonresidential buildings: 20,000 square feet of gross floor area (incl. commercial portion of mix use building)	17-201 (6)	\$50.00	\$50.00	\$50.00	\$55.00	\$55.00	Existing	\$0.00
Each additional 10,000 sf of gross floor area or fraction thereof (incl. commercial portion of mix use building)	17-201 (6)	\$30.00	\$30.00	\$30.00	\$35.00	\$35.00	Existing	\$0.00
Certificate of Approval (Section 110.6 of 2003 IBC as Modified by 2005 Amendment)	17-201 (6)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
No permanent or temporary certificate of use and occupancy shall be issued by the Office of Building Inspection and Enforcement until the owner or builder has certified to the actual cost of the construction, erection, repair, alteration or extension for which a permit was issued and has paid to the building department any additional fee which may be due and payment of the appropriate fee has been made in accordance with the fee schedule set forth in section 17-201.	17-201 (6)						Existing	\$0.00
(b) Penalty: Any person or individual who performs any act covered by this section without having obtained the necessary permit shall be subject to the payment of a penalty equivalent to an amount that is double the applicable permit fee as established in section 17-201.6(a). Notwithstanding the foregoing, said penalty, shall, pursuant to C.G.S. Section 29-254a, not exceed one thousand dollars (\$1,000.00).	17-201 (6)						Existing	\$0.00
(c) Appeal. Any person or individual aggrieved by the imposition of a penalty, may appeal such action by filing a written notice of intent to appeal within (10) calendar days of receipt of the written notice of the penalty. The appeal must be taken in accordance with the requirements set forth in section 17-1.16 of this chapter.	17-201 (6)						Existing	\$0.00



**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Permit &amp; License Center</b>								
<b>License fees:</b>								
Excavation license	17-201 (7)	\$240.00	\$240.00	\$240.00	\$240.00	\$240.00	Existing	\$0.00
Sidewalk license	17-201 (7)	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00	Existing	\$0.00
Sandwich board sign license	17-201 (7)	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	Existing	\$0.00
Annual Utility Obstruction Permit	17-201 (7)	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	Existing	\$0.00
<b>Permanent Patch Fee:</b>								
Local Road Fee: Per 85 sq. ft. (Regular Side Streets)	17-201 (7)	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	Existing	\$0.00
Collector Road Fee: Per 85 sq. ft. (Main Street or Arterials)	17-201 (7)	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	Existing	\$0.00
Commercial waste collectors license	17-201 (7)	\$350.00	\$0.00	\$0.00	\$0.00	\$0.00	Deleted	\$0.00
<b>Permit Fees:</b>								
Excavation Permit	17-201 (7)	\$95.00	\$95.00	\$95.00	\$95.00	\$95.00	Existing	\$0.00
Excavation Permit (for each excavation in excess of 200 square feet and up to a length of one block)	17-201 (7)	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	Existing	\$0.00
Excavation Permit (for each additional block or part thereof)	17-201 (7)	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	Existing	\$0.00
Sidewalk permit (walk and curb work permit per address)	17-201 (7)	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	Existing	\$0.00
<b>Obstruction Permit:</b>								
Obstruction Permit - 0 to 10ft, for first 12 months. From 11ft to 50ft see Obstruction Permit Fee Chart	17-201(7)	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	Existing	\$0.00
First month (if < 50 ft. of obstruction)	17-201 (7)	\$32.00	\$32.00	\$32.00	\$32.00	\$32.00	Existing	\$0.00
Second month (if < 50 ft. of obstruction)	17-201 (7)	\$60.00	\$64.00	\$64.00	\$64.00	\$64.00	Existing	\$0.00
Third month (if < 50 ft. of obstruction)	17-201 (7)	\$90.00	\$96.00	\$96.00	\$96.00	\$96.00	Existing	\$0.00
Each additional month (if < 50 ft. of obstruction)	17-201 (7)	\$32.00	\$32.00	\$32.00	\$32.00	\$32.00	Existing	\$0.00
Beyond 12 months - each successive month	17-201 (7)	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00	Existing	\$0.00
<b>Amusements, Exhibitions and Entertainment</b>								
<b>One day</b>								
Capacity under 500 persons	17-201 (7)	\$55.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Capacity 500 to 1,000 persons	17-201 (7)	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Capacity over 1,000 persons	17-201 (7)	\$150.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
<b>Special Event Fee's</b>								
Special Event Permit - Review Fee (Non-Refundable)		\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
<b>The special event review fee is waived for NH residents for Block Parties. The resident(s) must live on the street in which they are applying for.</b>								
<b>The below mentioned fees are in addition to the Special Event Permit Fee</b>								
Street Intersection closure Fee (Per-Intersection closure)	17-201 (7)	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
Outdoor Market(s) (Per-Location)	17-201 (7)	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
Block Parties, Festivals, etc. (Per-Day)	17-201 (7)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Demonstration, Protest, Rally, ETC (Per-Day)	17-201 (7)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Church Services/Prayers vigils (per day)	17-201 (7)	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
<b>Each day for successive days of a term exceeding one day and not exceeding three (3) months:</b>								
Capacity under 500 persons	17-201 (7)	\$28.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Capacity 500 to 1,000 persons	17-201 (7)	\$55.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Capacity over 1,000 persons	17-201 (7)	\$75.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
<b>Amusement, exhibition or attraction, 3 months:</b>								
Capacity under 500 persons	17-201 (7)	\$210.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Capacity 500 to 1,000 persons	17-201 (7)	\$280.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Capacity over 1,000 persons	17-201 (7)	\$325.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Amusement, exhibition or carnival (Per-day)	17-201 (7)		\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
<b>Amusements, exhibitions or attractions, 1 year:</b>								
Capacity under 500 persons	17-201 (7)	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Capacity 500 to 1,000 persons	17-201 (7)	\$1,350.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Capacity over 1,000 persons	17-201 (7)	\$1,800.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00

**Permits, License User Fee Update  
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<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Amusements, exhibitions or attractions to promote business:</b>								
Per year or fractional part thereof	17-201 (7)	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	Existing	\$0.00
Or, per performance, but not to exceed \$100.00 in any one year	17-201 (7)	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00	Existing	\$0.00
<b>Amusement Devices and Game Rooms:</b>								
Operators of machines or devices or per machine or device	17-201 (7)	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00	Existing	\$0.00
Game rooms	17-201 (7)	\$475.00	\$475.00	\$475.00	\$475.00	\$475.00	Existing	\$0.00
Distributors	17-201 (7)	\$950.00	\$950.00	\$950.00	\$950.00	\$950.00	Existing	\$0.00
<b>Pool tables (non-machine exempt in private club)</b>								
	17-201 (7)	\$160.00	\$160.00	\$160.00	\$160.00	\$160.00	Existing	\$0.00
<b>Vendors</b>								
Vendors, annual license	17-201 (7)	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	Existing	\$0.00
Vendors, license for 4 or fewer consecutive days, price per day	17-201 (7)	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00	Existing	\$0.00
<b>Managing vendors</b>								
Managing vendors	17-201 (7)	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	Existing	\$0.00
<b>Vendor Enforcement Fines (Section 17-11)</b>								
Operating without a Vendor License	17-201 (7)	\$0.00	\$199.00	\$199.00	\$199.00	\$199.00	Existing	\$0.00
Failure to Renew Vendor License (more than 30 days expired)	17-201 (7)	\$0.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Failure to Display Vendor License in a prominent and visible manne	17-201 (7)	\$0.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Failure to display photo identification badge on his/her person while	17-201 (7)	\$0.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Illegal Parking of Vending Apparatus (truck, cart, or stand)	17-201 (7)	\$0.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Illegal Renting of Vending Space	17-201 (7)	\$0.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Illegal Vending During A Declared Festival/Special Event	17-201 (7)	\$0.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Vending within 20ft. of building entrance, exit, or alcove, driveway, n	17-201 (7)	\$0.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Vending within a Restricted Area (SVDs, Residential Areas, PDDs, i	17-201 (7)	\$0.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Violation of General Vending Rules & Regulations	17-201 (7)	\$0.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
<b>Brokers</b>								
First License	CGS 21-40	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Annual Renewal	CGS 21-40	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00

**Permits, License User Fee Update  
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<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Outdoor Seating</b>								
For 2 or fewer outdoor seats	17-201 (7)	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00	Existing	\$0.00
For 3 or 4 outdoor seats	17-201 (7)	\$110.00	\$110.00	\$110.00	\$110.00	\$110.00	Existing	\$0.00
For 5 or more outdoor seats	17-201 (7)	\$160.00	\$160.00	\$160.00	\$160.00	\$160.00	Existing	\$0.00
Permits valid from April 15 to November 15								
Permit fees shall not be prorated.								
<b>Tag Sales</b>								
For sales held more than two consecutive days, per day	17-201 (7)	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	Existing	\$0.00
For sales held on the same premises more than twice during one calendar month	17-201 (7)	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	Existing	\$0.00
<b>Auctions (per day)</b>								
17-201 (7)	17-201 (7)	\$125.00	\$125.00	\$125.00	\$125.00	\$125.00	Existing	\$0.00
<b>Auctioneers (per year)</b>								
17-201 (7)	17-201 (7)	\$325.00	\$325.00	\$325.00	\$325.00	\$325.00	Existing	\$0.00
<b>Auctioneers (per day)</b>								
17-201 (7)	17-201 (7)	\$90.00	\$90.00	\$90.00	\$90.00	\$90.00	Existing	\$0.00
<b>Bowling Alleys, each, per year</b>								
17-201 (7)	17-201 (7)	\$160.00	\$160.00	\$160.00	\$160.00	\$160.00	Existing	\$0.00
<b>Pay telephones, operating fee</b>								
17-201 (7)	17-201 (7)	\$125.00	\$125.00	\$125.00	\$125.00	\$125.00	Existing	\$0.00
<b>Pay telephones, permit fee, per phone</b>								
17-201 (7)	17-201 (7)	\$112.00	\$112.00	\$112.00	\$112.00	\$112.00	Existing	\$0.00
<b>Sales: Door to door, of merchandise and/or services</b>								
Connecticut residents (per year)	17-201 (7)	\$290.00	\$290.00	\$290.00	\$290.00	\$290.00	Existing	\$0.00
Non-Connecticut residents (per year)	17-201 (7)	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00	Existing	\$0.00
Sales of magazine subscriptions only (per year)		\$60.00	\$60.00	\$60.00	\$60.00	\$60.00	Existing	\$0.00
<b>Closeout Sales</b>								
No more than 15 days	17-201 (7)	\$125.00	\$125.00	\$125.00	\$125.00	\$125.00	Existing	\$0.00
No more than 30 days	17-201 (7)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
No more than 60 days	17-201 (7)	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00	Existing	\$0.00
Per day supplemental license	17-201 (7)	\$125.00	\$125.00	\$125.00	\$125.00	\$125.00	Existing	\$0.00
<b>Rooming Houses</b>								
Rooming House: 10 or fewer units	17-201 (7)	\$125.00	\$125.00	\$125.00	\$125.00	\$125.00	Existing	\$0.00
More than 10 rooming units	17-201 (7)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
<b>Parades</b>								
Regulation of parades, processions permit	17-201 (7)	\$55.00	\$0.00	\$0.00	\$0.00	\$0.00	Deleted	\$0.00

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<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b><u>Livable City Initiative</u></b>								
<b><u>Residential License Permit:</u></b>								
Residential License Permit, First 2 Units	17-201 (7)	\$135.00	\$200.00	\$200.00	\$200.00	\$200.00	Existing	\$0.00
Each Additional Unit	17-201 (7)	\$35.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
2nd Re-inspection - Failed Inspection	17-201 (7)	\$50.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Failure to Appear at Scheduled Inspection	17-201 (7)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
<b><u>Application Fee's</u></b>								
Residential Loan Programs (except Elderly Emergency	17-201 (7)		\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
Non/For-Profit Development Projects:	17-201 (7)		\$150.00	\$150.00	\$150.00	\$150.00	Existing	\$0.00
<b><u>Administrative Fees</u></b>								
Document Prep Fee (Development Loan)	17-201 (7)		\$500.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00
Lien Processing Fee including	17-201 (7)		\$150.00	\$150.00	\$150.00	\$150.00	Existing	\$0.00
Anti-Blight								
Demolition								
Property Management Lien								
Relocation								
<b><u>Lien Release Request including</u></b>	17-201 (7)		\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Anti-Blight								
Demolition								
Mortgage- Development/Residential								
Property Management Lien								
Relocation								
<b><u>Payoff Request Including</u></b>	17-201 (7)		\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
Anti-Blight								
Demolition								
Mortgage- Development/Residential								
Property Management Lien								
Relocation								
Subordination / Modification Request	17-201 (7)		\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Parks Department</b>								
<b>Entry Fees**</b>								
<b>**All fees plus staff time, plus 15% of total</b>								
Adult unlimited softball per team	17-201 (8)	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00	Existing	\$0.00
League entry per team	17-201 (8)	\$160.00	\$160.00	\$160.00	\$160.00	\$160.00	Existing	\$0.00
19 years and under division	17-201 (8)	\$90.00	\$90.00	\$90.00	\$90.00	\$90.00	Existing	\$0.00
<b>Field Rental</b>								
Use of practice field by adults - 2 hours or less	17-201 (8)	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00	Existing	\$0.00
Use of practice field by adults 2-4 hours	17-201 (8)	\$60.00	\$60.00	\$60.00	\$65.00	\$65.00	Existing	\$0.00
Baseball: Each additional hour	17-201 (8)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Baseball: Use of lights per hour or portion thereof	17-201 (8)	\$55.00	\$55.00	\$55.00	\$65.00	\$65.00	Existing	\$0.00
Football/Soccer: Use of field - 2 hours or less	17-201 (8)	\$50.00	\$50.00	\$50.00	\$60.00	\$60.00	Existing	\$0.00
Football/Soccer: Use of field- 2-4 hours	17-201 (8)	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Football/Soccer: Each additional hour	17-201 (8)	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
Football/Soccer: Use of lights per hour or portion thereof	17-201 (8)	\$65.00	\$65.00	\$65.00	\$70.00	\$70.00	Existing	\$0.00
Non Resident Surcharge (For all above rates)	17-201 (8)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
<b>*** New Haven Youth Sports Teams are eligible for field rental waivers if all rules</b>								
Resident Turf Field: Use of fields 2 hours or less	17-201 (8)	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00
Resident Turf Field: Use of fields - 2 - 4 hours	17-201 (8)	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00	Existing	\$0.00
Resident Turf Field: Each additional hour	17-201 (8)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
Non Resident Surcharge (For turf)	17-201 (8)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
<b>Tournament Fees*</b>								
Adult softball, tournament fee per team per game	17-201 (8)	\$20.00	\$20.00	\$20.00	\$30.00	\$30.00	Existing	\$0.00
Use of lights per hour or portion thereof	17-201 (8)	\$55.00	\$55.00	\$55.00	\$65.00	\$65.00	Existing	\$0.00
<b>All picnic areas except Lighthouse Park</b>								
Picnic shelter reservation - residents	17-201 (8)	\$65.00	\$65.00	\$65.00	\$75.00	\$75.00	Existing	\$0.00
Picnic shelter reservation - non-residents	17-201 (8)	\$130.00	\$130.00	\$130.00	\$150.00	\$150.00	Existing	\$0.00
<b>Open Space</b>								
Open space reservation - residents	17-201 (8)	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	Existing	\$0.00
Open space reservation - non-residents	17-201 (8)	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
<b>Equipment</b>								
<b>*** Rental costs do not include applicable staff OT charged as necessary</b>								
Mobile Bleacher Unit, per day	17-201 (8)	\$150.00	\$150.00	\$150.00	\$175.00	\$175.00	Existing	\$0.00
3 row bleachers per day	17-201 (8)	\$55.00	\$55.00	\$55.00	\$75.00	\$75.00	Existing	\$0.00
Mobile stage 1 - first day includes generator	17-201 (8)	\$350.00	\$350.00	\$350.00	\$375.00	\$375.00	Existing	\$0.00
Mobile stage 1- each additional day, per day	17-201 (8)	\$60.00	\$60.00	\$60.00	\$75.00	\$75.00	Existing	\$0.00
Mobile stage 1 - extensions of length per set up	17-201 (8)	\$85.00	\$85.00	\$85.00	\$85.00	\$85.00	Existing	\$0.00
Mobile stage 2 (stage only) - first day	17-201 (8)	\$200.00	\$200.00	\$200.00	\$225.00	\$225.00	Existing	\$0.00
Mobile stage 2 - each additional day, per day	17-201 (8)	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00	Existing	\$0.00
Mobile stage 3 (platform stage) - first day	17-201 (8)	\$160.00	\$160.00	\$160.00	\$175.00	\$175.00	Existing	\$0.00
Mobile stage 3 - each additional day	17-201 (8)	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00	Existing	\$0.00
Mobile stage 4 (small stage) - first day	17-201 (8)	\$150.00	\$150.00	\$150.00	\$175.00	\$175.00	Existing	\$0.00
Mobile stage 4 - each additional day	17-201 (8)	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00	Existing	\$0.00
Performance stage - first day	17-201 (8)		\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	Existing	\$0.00
Performance stage - each additional day	17-201 (8)		\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	Existing	\$0.00
Generators, per day	17-201 (8)							
Hay wagon with tractor, per day	17-201 (8)	\$275.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Portable light tower, per day	17-201 (8)	\$150.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
<b>Standard park permit application fee</b>								
Residents	17-201 (8)	\$40.00	\$40.00	\$40.00	\$45.00	\$45.00	Existing	\$0.00
Non-Residents	17-201 (8)	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
<b>Coogan &amp; Salperio Building</b>								
Under 4 hours - residents	17-201 (8)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
Under 4 hours - non-residents	17-201 (8)	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00	Existing	\$0.00
Over 4 hours - residents	17-201 (8)	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	Existing	\$0.00
Over 4 hours - non-residents	17-201 (8)	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00

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<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Lighthouse Park</b>								
<b>Resident Parking Fees</b>								
Parking Fees (resident, weekend and holidays)	17-201 (8)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Parking Fees (resident, weekdays)	17-201 (8)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Parking Fees (resident, senior: age 62 and above)	17-201 (8)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
<b>For off peak community oriented special events/activities/programs,</b>								
Up to 35 vehicles - \$100	17-201 (8)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
36 to 100 vehicles - \$225	17-201 (8)	\$225.00	\$225.00	\$225.00	\$225.00	\$225.00	Existing	\$0.00
101 to 250 vehicles - \$350	17-201 (8)	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00	Existing	\$0.00
For over 251 vehicles - \$500	17-201 (8)	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00
<b>Non Resident Parking Fees</b>								
Parking fees (weekends and holidays)	17-201 (8)	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
Parking fees (weekdays)	17-201 (8)	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
Parking fee (Out of State)	17-201 (8)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Per bus parking fee	17-201 (8)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
<b>Seasonal parking passes (residents)</b>								
Seasonal parking passes (non-residents)	17-201 (8)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
Boat Launch Season Pass (Resident)	17-201 (8)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Boat Launch Season Pass (Non-Resident)	17-201 (8)	\$130.00	\$130.00	\$130.00	\$130.00	\$130.00	Existing	\$0.00
(Lighthouse Park continued on next page)								
Reservation permit for picnic shelter - residents	17-201 (8)	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Reservation permit for picnic shelter - non-residents	17-201 (8)	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	Existing	\$0.00
Exclusive use of photo area - residents	17-201 (8)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Exclusive use of photo area - non-residents	17-201 (8)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
Carousel per ride charge in-season (Memorial Day - Labor Day) and off-season	17-201 (8)	\$0.50	\$0.50	\$0.50	\$0.50	\$0.50	Existing	\$0.00
Unlimited carousel rides per bus for resident and non-resident students	17-201 (8)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Resident Carousel rental: 4 hours or less	17-201 (8)	\$400.00	\$400.00	\$400.00	\$400.00	\$400.00	Existing	\$0.00
Non Resident Carousel rental: 4 hours or less	17-201 (8)	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00
Resident Carousel rental: more than 4 hours	17-201 (8)	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	Existing	\$0.00
Non Resident Carousel rental: more than 4 hours	17-201 (8)	\$700.00	\$700.00	\$700.00	\$700.00	\$700.00	Existing	\$0.00
Tables and chairs for 125 persons or less	17-201 (8)	\$450.00	\$450.00	\$450.00	\$450.00	\$450.00	Existing	\$0.00
Tables and chairs for more than 125 persons	17-201 (8)	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	Existing	\$0.00
Non-exclusive use of carousel during public hours	17-201 (8)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
Bathroom meeting room - up to 4 hours - residents	17-201 (8)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
Bathroom meeting room - up to 4 hours - non-residents	17-201 (8)	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	Existing	\$0.00
Bathroom meeting room - over 4 hours - residents	17-201 (8)	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	Existing	\$0.00
Bathroom meeting room - over 4 hours - non-residents	17-201 (8)	\$400.00	\$400.00	\$400.00	\$400.00	\$400.00	Existing	\$0.00
<b>Alling Memorial Golf Course</b> (Classifications and fees are listed in Code of Ordinances sect. 19-7(b))								
<b>Ralph Walker Ice Rink Enterprise Fund</b>								
<b>Ice Rental</b>								
Rentals (per 50 minutes of ice time)								
Residents (peak)	17-201 (8)	\$240.00	\$250.00	\$250.00	\$275.00	\$275.00	Existing	\$0.00
Nonresidents (peak)	17-201 (8)	\$295.00	\$300.00	\$300.00	\$375.00	\$375.00	Existing	\$0.00
Residents (off-peak)	17-201 (8)	\$150.00	\$150.00	\$150.00	\$175.00	\$175.00	Existing	\$0.00
Nonresidents (off-peak)	17-201 (8)	\$195.00	\$200.00	\$200.00	\$250.00	\$250.00	Existing	\$0.00
New Haven Public Schools - organized including Hockey	17-201 (8)	\$195.00	\$195.00	\$195.00	\$195.00	\$195.00	Existing	\$0.00
New Haven School groups, per child, including skate rental	17-201 (8)	\$2.00	\$2.00	\$2.00	\$3.00	\$3.00	Existing	\$0.00
Skate Rentals	17-201 (8)	\$5.00	\$5.00	\$5.00	\$7.00	\$7.00	Existing	\$0.00

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<b>Public Skating</b>								
Children (18 and under), residents	17-201 (8)	\$3.00	\$4.00	\$4.00	\$5.00	\$5.00	Existing	\$0.00
Children, non-residents	17-201 (8)	\$5.00	\$6.00	\$6.00	\$6.00	\$6.00	Existing	\$0.00
Adults, residents	17-201 (8)	\$4.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
Adults, non-residents	17-201 (8)	\$6.00	\$7.00	\$7.00	\$8.00	\$8.00	Existing	\$0.00
Senior Citizens	17-201 (8)	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	Existing	\$0.00
Skate rentals	17-201 (8)	\$5.00	\$5.00	\$5.00	\$7.00	\$7.00	Existing	\$0.00
<b>Party Room</b>								
Rental 1 hour (non-exclusive use of ice)	17-201 (8)			\$100.00	\$200.00	\$200.00	Existing	\$0.00
Per Child (Birthday Celebrant Free)	17-201 (8)			\$8.00	\$8.00	\$8.00	Existing	\$0.00
<b>Permit Application Fee</b>								
Late Permit Application Fee	17-201(8)	\$40.00	\$40.00	\$40.00	\$50.00	\$50.00	Existing	\$0.00
<b>Alling Memorial Golf Course: (Classifications and fees are listed in Code of Ordinances section 19-7(b))</b>								

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<b>Police Department</b>								
<b>Animal Shelter</b>								
Adoptions (FY19-20 corrected per CGS)	CGS 22-332(c)	\$5.00	\$25.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
Vaccination(s) ((\$10.00) per injection for a total of up to 3 injections) *Medical charge*	17-201 (9)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Fees for redeeming a pet (FY19-20 corrected per CGS)	CGS 22-333	\$20.00	\$25.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Per day charges	17-201 (9)	\$15.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
<b>Miscellaneous Police</b>								
Complete Accident Reconstruction Report	17-201 (9)		\$525.00	\$525.00	\$525.00	\$525.00	Existing	\$0.00
Accident photographs, per roll of developed film (*Now on disks)	17-201 (9)	\$32.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Accident photographs, per digital printout (3"x5")	17-201 (9)	\$3.50	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Accident photographs, per digital printout (4"x6")	17-201 (9)	\$3.50	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Accident photograph, per digital printout (8"x10")	17-201 (9)	\$10.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Accident photographs, any size	17-201 (9)		\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Fingerprinting per 2 cards	17-201 (9)	\$13.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
General Fingerprinting	17-201 (9)		\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Criminal record check (\$5 initial check, \$20 if applicant has a record)	17-201 (9)	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
911 Radio Recordings	17-201 (9)	\$3.00	\$10.00	\$10.00	\$10.00	\$10.00	Existing	\$0.00
Certified Stamp	17-201 (9)	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	Existing	\$0.00
Pistol Fee	CGS29-28	\$35.00	\$50.00	\$50.00	\$50.00	\$70.00	Existing	\$0.00
Risk Assessment & Report	17-201 (9)		\$600.00	\$600.00	\$600.00	\$600.00	Existing	\$0.00
Video (first 2 hours)	17-201 (9)		\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Video (Each additional hour)	17-201 (9)		\$10.00	\$10.00	\$10.00	\$25.00	Existing	\$0.00
<b>Tow Trucks</b>								
Tower's license	17-201 (9)	\$150.00	\$175.00	\$175.00	\$175.00	\$175.00	Existing	\$0.00
Tower's listing fee (To join list) (Per Year)			\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	Existing	\$0.00
<b>Towing and Storage Fee</b>								
Towing and storage fees; booting fees; posting of fees required Connecticut General Statute Maximum fee is \$105	29-119	\$77.00	\$77.00	\$89.00	\$89.00	\$89.00	Existing	\$0.00
Per tow fee remitted to the City of New Haven by Tower	29-119			\$12.00	\$12.00	\$12.00	Existing	\$0.00
<b>Pedal Cabs (Pedi cabs)</b>								
Registration for each cab, annual	17-201 (9)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Operator's license, annual	17-201 (9)	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
<b>Firearms</b>								
Retail License	17-201 (9)		\$250.00	\$250.00	\$250.00	\$250.00	Existing	\$0.00
<b>Fireworks permit</b>								
	17-201 (9)		\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
<b>Liquor</b>								
Temp permit	17-201 (9)		\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
New Restaurant	17-201 (9)		\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
New Beer Wine Bar	17-201 (9)		\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Annual Permit Renewal	17-201 (9)		\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
<b>Raffles</b>								
Class I	PA 17-231		\$50.00	\$50.00	\$75.00	\$75.00	Existing	\$0.00
Class II	PA 17-231		\$20.00	\$20.00	\$30.00	\$30.00	Existing	\$0.00
Class III	PA 17-231		\$40.00	\$40.00	\$60.00	\$60.00	Existing	\$0.00
Class IV	PA 17-231		\$15.00	\$15.00	\$15.00	\$15.00	Existing	\$0.00
Class V	PA 17-231		\$80.00	\$80.00	\$120.00	\$120.00	Existing	\$0.00
Class VI	PA 17-231		\$100.00	\$100.00	\$150.00	\$150.00	Existing	\$0.00
Class VI	PA 17-231		\$150.00	\$150.00	\$300.00	\$300.00	Existing	\$0.00
<b>Bazaar (per day)</b>	PA 17-231		\$20.00	\$20.00	\$20.00	\$60.00	Existing	\$0.00
<b>Bingo</b>								
Class A	PA 17-231		\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Class B (per day)	PA 17-231		\$10.00	\$10.00	\$10.00	\$10.00	Existing	\$0.00
Class C	PA 17-231		\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00



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<b>Public Works Department</b>								
<b>Transfer station, Commercial Use (This item is referred to as "refuse disposal" in Code section 17-20(20))</b>								
<b>Bulk Trash</b>								
Provides each one (1), two (2) and three (3) family dwelling get one (1) free bulk trash pickup per fiscal year. (non-construction material)	17-201 (10)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Second (2) Per Scheduled Pickup - Up to 4,500 lbs.	17-201 (10)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Missed Appointment	17-201 (10)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
<b>Hauling</b>								
Commercial Waste and/or Recycling Collectors	17-127	\$340.00	\$340.00	\$340.00	\$340.00	\$340.00	Existing	\$0.00
Commercial Recycling Pickup by Public works per Bin - Annual	17-127	\$225.00	\$225.00	\$225.00	\$225.00	\$225.00	Existing	\$0.00
<b>Commercial Waste and Recycling Receptacles By Size – Annually:</b>								
Recycling Receptacles		FREE	FREE	FREE	FREE	FREE	Existing	
Up to 30 gallons	30¼-16 (d)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
Up to 60 gallons	30¼-16 (d)	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00	Existing	\$0.00
Up to 90 gallons	30¼-16 (d)	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	Existing	\$0.00
<b>YARDS UP TO:</b>								
Up to 0.50 Yards	30¼-16 (d)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Up to 1 Yard	30¼-16 (d)	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	Existing	\$0.00
Up to 2 Yards	30¼-16 (d)	\$60.00	\$60.00	\$60.00	\$60.00	\$60.00	Existing	\$0.00
Up to 3 Yards	30¼-16 (d)	\$80.00	\$80.00	\$80.00	\$80.00	\$80.00	Existing	\$0.00
Up to 4 Yards	30¼-16 (d)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
Up to 5 Yards	30¼-16 (d)	\$120.00	\$120.00	\$120.00	\$120.00	\$120.00	Existing	\$0.00
Up to 6 Yards	30¼-16 (d)	\$140.00	\$140.00	\$140.00	\$140.00	\$140.00	Existing	\$0.00
Up to 7 Yards	30¼-16 (d)	\$160.00	\$160.00	\$160.00	\$160.00	\$160.00	Existing	\$0.00
Up to 10 Yards	30¼-16 (d)	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	Existing	\$0.00
Up to 20 Yards	30¼-16 (d)	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	Existing	\$0.00
Up to 30 Yards	30¼-16 (d)	\$220.00	\$220.00	\$220.00	\$220.00	\$220.00	Existing	\$0.00
30 or more Yards	30¼-16 (d)	\$240.00	\$240.00	\$240.00	\$240.00	\$240.00	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Registrar of Voters</b>								
General Information	17-201 (11)	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00	Existing	\$0.00
Democratic List/Ward*** (Without Phone Numbers)	17-201 (11)	\$3.00	\$3.00	\$3.00	\$3.00	\$3.00	Existing	\$0.00
Republican List/Ward*** (Without Phone Numbers)	17-201 (11)	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	Existing	\$0.00
Complete Ward List*** (Without Phone Numbers)	17-201 (11)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
Democratic List/Ward*** (With Phone Numbers)	17-201 (11)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
Republican List/Ward*** (With Phone Numbers)	17-201 (11)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
Complete Ward List*** (With Phone Numbers)	17-201 (11)	\$8.00	\$8.00	\$8.00	\$8.00	\$8.00	Existing	\$0.00
Assembly Districts With Numbers	17-201 (11)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Street guidebooks	17-201 (11)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
City-Wide Ward Map	17-201 (11)	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00	Existing	\$0.00
Individual Ward Map	17-201 (11)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
Mailing Labels per Ward (Household)	17-201 (11)	\$35.00	\$35.00	\$35.00	\$35.00	\$35.00	Existing	\$0.00
Mailing Labels per Ward (Individual)	17-201 (11)	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00	Existing	\$0.00
Complete Voter List - Disk (Citywide)	17-201 (11)	\$130.00	\$130.00	\$130.00	\$130.00	\$130.00	Existing	\$0.00
Complete Voter List - Disk (Senate)	17-201 (11)	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	Existing	\$0.00
Complete Voter List - Disk (Ward)	17-201 (11)	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
*** No charge to candidates who have filed with City/Town Clerk or to ward committee chairs								

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
<b>Traffic &amp; Parking</b>								
<b>Traffic Records</b>								
Traffic maintenance record, fee for records search and preparation of report	17-201(12)	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Traffic signal chart, fee for preparation of (included above)	17-201(12)	Included Above	Included Above	Included Above	Included Above	Included Above	Existing	
Traffic signal layout, fee for preparation of (included above)	17-201(12)	Included Above	Included Above	Included Above	Included Above	Included Above	Existing	
<b>Residential parking</b>								
Each permanent decal to a maximum of 2 - Reference Below	29-55(e)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Residential Zone Parking (limit 1 per vehicle)	29-55(e)	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Existing	
Sporting / Special Event Residential Zone Parking (limit 1 per vehicle)	29-55(e)	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Existing	
Each visitor's decal - Changed to below	29-55(e)	N/A	N/A	N/A	N/A	N/A	Existing	
*Ten 1-day visitor passes provided to each permit holder. - Changed with below	29-55(e)	N/A	N/A	N/A	N/A	N/A	Existing	
Visitor Parking (limit 3 per household, 14 days per year maximum stay)	29-55(e)	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Existing	
1 or 2 day visitor/special or sporting event passes (10 per household)	29-55(e)	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Existing	
Additional books of 10 visitor passes available for \$10	17-201(12)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Each Special Event thereafter - up to 10 passes for 1 or 2 Day		\$10.00	\$10.00	\$10.00	\$10.00	\$10.00	Existing	\$0.00
Each issuance of special event permits - Changed to below	17-201(12)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Business Restricted - Annual	17-201(12)	\$360.00	\$360.00	\$360.00	\$400.00	\$400.00	Existing	\$0.00
Business Restricted - Monthly	17-201(12)	\$40.00	\$40.00	\$40.00	\$45.00	\$45.00	Existing	\$0.00
Business Restricted - Weekly	17-201(12)	\$12.00	\$12.00	\$12.00	\$15.00	\$15.00	Existing	\$0.00
Business Restricted - Daily	17-201(12)	\$3.00	\$3.00	\$3.00	\$5.00	\$5.00	Existing	\$0.00
Business Restricted - 10 Day Booklet	17-201(12)	\$25.00	\$25.00	\$25.00	\$40.00	\$40.00	Existing	\$0.00
Health Care / Home Professional - Annual	17-201(12)	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	Existing	\$0.00
Medical Care - Annual	17-201(12)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Contractor Residential Zone - Annual	17-201(12)		\$360.00	\$360.00	\$360.00	\$360.00	Existing	\$0.00
Contractor Residential Zone - Weekly	17-201(12)	\$10.00	\$10.00	\$10.00	\$15.00	\$15.00	Existing	\$0.00
Landlord - Annual (1 per entity)	17-201(12)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Landlord Maintenance - Annual	17-201(12)	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	Existing	\$0.00
Funeral - Daily	17-201(12)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Existing	\$0.00
Realtor Permit - Annual	17-201(12)	\$60.00	\$60.00	\$60.00			Existing	\$0.00
<b>Parking Meter Permit</b>								
Meter Bags	17-201(12)	\$17.00	\$17.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
Meter Bag Late Fee - every 120 day past-due per account	17-201(12)		\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Economic Development Bag User Fee	17-201(12)	\$7.00	\$7.00	\$7.00	\$0.00	\$0.00	Existing	\$0.00
Economic Development User Fee Per calendar month or part thereof					\$30.00	\$30.00	Existing	\$0.00
eV parking permit	29-56				Included in Motor Vehicle Tax	Included in Motor Vehicle Tax	Existing	\$0.00

**Permits, License User Fee Update  
FY 2021-22 Mayor's Proposed**

<b>Departments &amp; Items</b>	<b>Ordinance No</b>	<b>FY 2017-18 BOA Approved</b>	<b>FY 2018-19 BOA Approved</b>	<b>FY 2019-20 BOA Approved</b>	<b>FY 2020-21 BOA Approved</b>	<b>FY 2021-22 BOA Approved</b>	<b>Existing or New Fee</b>	<b>+/- FY 22 BOA vs FY 21 BOA</b>
Recreational vehicle parking permit (1 per license plate/maximum of 1 month/calendar year)					\$40.00	\$40.00	Existing	\$0.00
<b>Low Speed Vehicle Permit</b>								
Pedal Cab Operator - \$XXX per year	17-142	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
Pedal Cab Owner - \$XXX per year	17-143	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Pedal Bus Owner - \$100 per year	17-143			\$100.00	\$100.00	\$100.00	Existing	\$0.00
Annual Electric Mobility (Electric Scooter) - speed limit 15mph Per-Day	17-201(12)			\$1.00	\$100.00	\$100.00	Existing	\$0.00
<b>Right of Way Permit - Parking Restrictions</b>								
One side of street, 1st 100 Feet	17-201(12)	\$30.00	\$30.00	\$30.00	\$40.00	\$40.00	Existing	\$0.00
Each additional 100 Feet	17-201(12)	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Existing	\$0.00
Two sides of street, 1st 100 Feet	17-201(12)	\$35.00	\$35.00	\$35.00	\$50.00	\$50.00	Existing	\$0.00
Each additional 100 Feet	17-201(12)	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00	Existing	\$0.00
<b>Special Event Permit Safety Guard Extra Duty</b>								
Each 4 hour period per position	17-201(12)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
<b>Banner Permit</b>								
Per banner, suspended across street (up to 2 weeks)	17-201(12)	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00
Per banner, per permit extension (up to 2 weeks)	17-201(12)	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00
Late fee for banners that are delivered later than 7 days prior to the installation date	17-201(12)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
<b>Parking Lots</b>								
Less than 50 spaces	17-201 (12)	\$130.00	\$130.00	\$130.00	\$130.00	\$130.00	Existing	\$0.00
50 to 99 spaces	17-201 (12)	\$260.00	\$260.00	\$260.00	\$260.00	\$260.00	Existing	\$0.00
100 to 499 spaces	17-201 (12)	\$375.00	\$375.00	\$375.00	\$375.00	\$375.00	Existing	\$0.00
500 or greater spaces	17-201 (12)	\$0.00	\$0.00	\$500.00	\$500.00	\$500.00	Existing	\$0.00
<b>Penalties for Violation of parking regulations</b>								
<b>GROUP I</b>								
Beyond posted time/ Meter Expired	29-30(a)	\$20.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
Meter repeater/ Occupying 2 spaces	29-30(a)	\$20.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
Away from Curb	29-30(a)	\$20.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
72-hour parking	29-30(a)	\$20.00	\$25.00	\$25.00	\$25.00	\$25.00	Existing	\$0.00
<b>GROUP II</b>								
Parking prohibited/ Obstructing driveway	29-30(a)	\$30.00	\$30.00	\$35.00	\$35.00	\$35.00	Existing	\$0.00
Mayor's proclamation/ Blocking entrance to public building	29-30(a)	\$30.00	\$30.00	\$35.00	\$35.00	\$35.00	Existing	\$0.00
Loading zone/ Residential parking zone	29-30(a)	\$30.00	\$30.00	\$35.00	\$35.00	\$35.00	Existing	\$0.00
Unauthorized off street	29-30(a)	\$30.00	\$30.00	\$35.00	\$35.00	\$35.00	Existing	\$0.00
<b>GROUP III</b>								
25 feet of corner*/ Safety zone*	29-30(a)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
25 feet of stop sign*/ Bus stop*	29-30(a)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Vehicle on sidewalk*/ No standing*	29-30(a)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
25 feet of crosswalk*/ Obstructing traffic*	29-30(a)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Wrong way on a One way street* / Wrong side of street*	29-30(a)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
Illegal repair/ Street cleaning	29-30(a)	\$50.00	\$50.00	\$50.00	\$100.00	\$100.00	Existing	\$0.00
Delinquent parking tickets (tow ordered)	29-30(a)	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	Existing	\$0.00
<b>GROUP IV</b>								
Fire zone/ 10 feet of hydrant	29-30(a)	\$50.00	\$50.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
Illegal repair	29-30(a)	\$50.00	\$50.00	\$75.00	\$75.00	\$75.00	Existing	\$0.00
<b>GROUP V</b>								
Snow Emergency	29-30(a)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
Misuse Residential Parking Permit	29-30(a)	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
Commercial vehicle in residential area	29-30(a)		\$100.00	\$100.00	\$100.00	\$100.00	Existing	\$0.00
<b>GROUP VI</b>								
Handicapped Zone	29-30(a)	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	Existing	\$0.00

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<b><u>Department of Finance</u></b>								
One copy of each report will be provided to City Departments & Each Member of the Board of Alders. Copies will be available to be viewed by members of the public at all City Libraries, City Hall and be available online. Additional copies as follows:								
Budget Books	17-201 (13)	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	Existing	\$0.00
Monthly Financial Reports	17-201 (13)	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	Existing	\$0.00
CAPER	17-201 (13)	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	Existing	\$0.00
Annual Plan	17-201 (13)	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	Existing	\$0.00
5 Year Plan	17-201 (13)	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	Existing	\$0.00
<b><u>City Wide</u></b>								
Check Return Fee	17-201 (14)	\$30.00	\$30.00	\$30.00	\$35.00	Based on Banking Institution Fee	Existing	\$0.00
Copy Fee (per page)	17-201 (14)	\$0.50	\$0.50	\$0.50	\$0.50	\$0.50	Existing	\$0.00

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<b>Commission on Equal Opportunities</b>								
<b>Penalties for Compliance Violations</b>								
Not meeting for a pre-award conference - \$2,000 or 2% of construction contract amount per violation, whichever is more, charged against the (sub)contractor.	17-201 (15)							
Not meeting for a pre-award conference - \$2,000 or 2% of construction contract amount per violation, whichever is more, charged against the (sub)contractor.	17-201 (15)			\$1,000.00	\$2,000.00	\$2,000.00	Existing	\$0.00
Three or more subcontractors hired for the same project not meeting for a pre-award conference - when third subcontractor violation occurs, charge \$2,000 per violation per subcontractor for each occurrence against each hiring contractor (all tiers) including the general contractor.	17-201 (15)			\$1,000.00	\$2,000.00	\$2,000.00	Existing	\$0.00
Late Certified or Living Wage Weekly Payroll Reports - \$500 per week for every week that each report is overdue, or 1% of construction contract amount per week for every week that each report is overdue, whichever is more, charged to the employees' company.	17-201 (15)			\$500.00	\$500.00	\$500.00	Existing	\$0.00
Certified or Living Wage Weekly Payroll Reports Past Due for 8 Weeks - \$500 per week for the 9th and every subsequent week that each report is overdue, or 1% of construction contract amount per week for 9th and every subsequent week that each report is overdue, whichever is more, per subcontractor, for each occurrence, charged to each hiring contractor (all tiers) up to and including the general contractor.	17-201 (15)			\$500.00	\$500.00	\$500.00	Existing	\$0.00
Missing, Unfilled, or Incorrectly Filled-In Daily Reports (employee attendance, hours, demographics, trades worked) - \$500 per violation assessed against the subcontractor..	17-201 (15)			\$500.00	\$500.00	\$500.00	Existing	\$0.00
Sixth Site Visit at the Same Project In Which There Are Missing, Unfilled, or Incorrectly Filled-In Daily Reports (employee attendance, hours, demographics, trades worked) by the Same Contractor - \$500 per violation for the sixth and subsequent violation assessed against the each hiring contractor (all tiers) up to and including the general contractor	17-201 (15)			\$500.00	\$500.00	\$500.00	Existing	\$0.00
Violation of "Maximum Effort" to Reach Minority Participation Goal - \$1,000 or 1% of the respective construction contract amount, whichever is more, for each week of violation, up to the entire project work period, charged separately against the (sub)contractor and all tiers of hiring contractor up to and including the general contractor.	17-201 (15)			\$1,000.00	\$1,000.00	\$1,000.00	Existing	\$0.00
Violation of "Maximum Effort" to Reach Female Participation Goal - \$1,000 or 1% of the respective construction contract amount, whichever is more, for each week of violation, up to the entire project work period, charged separately against the (sub)contractor and all tiers of hiring contractor up to and including the general contractor.	17-201 (15)			\$1,000.00	\$1,000.00	\$1,000.00	Existing	\$0.00
Violation of "Maximum Effort" to Reach Resident Participation Goal (when applicable) - \$1,000 or 1% of the respective construction contract amount, whichever is more, for each week of violation, up to the entire project work period, charged separately against the (sub)contractor and all tiers of hiring contractor up to and including the general contractor.	17-201 (15)			\$1,000.00	\$1,000.00	\$1,000.00	Existing	\$0.00