



Future Framework 2008 September 25, 2008

> John DeStefano, Jr. Mayor



Improving quality of life

- > Education
- > Equity
- > Environment
- > Economy







Demographics: New Haven, Hartford & Bridgeport

Population

Big Three: 384,733 Statewide: 3,405,565

Big Three: 11.3% of total Population

Average Families Below Poverty Level

Big Three: 27.7% All others: 2.9%

Average Minorities as Percentage of Population

Big Three: 66.7% All others: 20.1%

Low Income and Section 8 Housing Units

Big Three: 20,778 All others: 34,491

Big Three: 39% of statewide total

Average Tax Exempt Property

Big Three: 46.6% All others: 10.8%

Labor Market

Big Three host 14% of jobs statewide

Average Percentage Homes with Female Head of Household

Big Three: 25.5% All others: 9.3%

Average Households with English as a Second Language

Big Three: 39.5% All others: 13.9%

Average Median Income

Big Three: \$33,819 Statewide: \$63,422

Average Unemployment Rate

Big Three: 7.9% Statewide: 3.5%

Average Percentage of Owner-Occupied Housing Units

Big Three: 35.5% All others: 68.1%

Statutory Grants to Municipalities

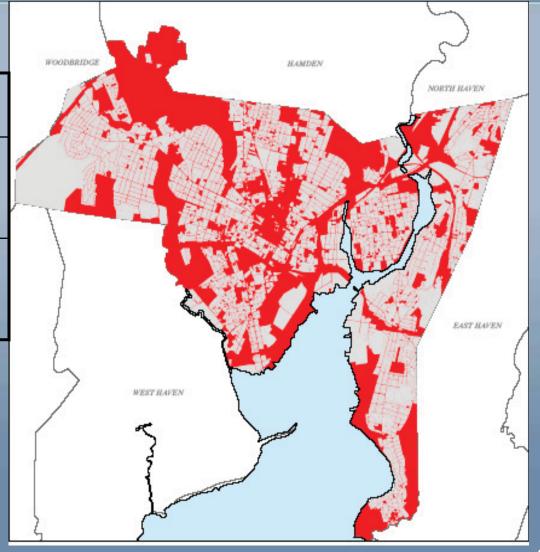
Big Three: 28%

All other municipalities: 72%



New Haven GL 2007 % of Property Tax Exempt

Total Real Property	9.82 Billion	100%
Exempt Property	4.08 Billion	42%
Taxable Real Property	5.74 Billion	58%





Taxable Grand List VS Exempt Grand List

Town Name	2005 Grand List (Gross taxable)	Grand List Per Capita	Total Exempt % Exempt
New Haven 130,331	4,192,456,244	32,168	3,117,638,332 43%
Woodbridge 9,276	1,192,053,570	128,509	124,526,200 9%
Hartford <i>124,346</i>	3,575,226,148	28,752	2,405,525,483 40%
West Hartford 64,577	3,747,580,380	58,033	666,433,250 15%
Bridgeport 144,470	5,389,073,132	37,302	2,433,814,089 31%
Westport 26,275	10,333,795,667	393,294	1,869,177,400 15%



Shartenberg Tax Analysis



Land area is 6.5% of City Land area

Assessed value is 26% of City total

Jobs are approximately 33% of City's 79,000 total

GL YEAR	2006	2007	2008	2009	2010	2011*	2012	2013	2014
Assessment (Estimated 2010-2014)	2,092,790 EXEMPT	2,092,790 Frozen at Land Value	2,092,790 Frozen at Land Value	2,092,790 Frozen at Land Value	34,230,000 (20% Phase in)	34,230,000 (40% Phase in)	34,230,000 (60% Phase in)	34,230,000 (80% Phase in)	34,230,000 (100% Phase in)
Estimated Taxes At 42.21 Mills	EXEMPT City Owned Property	88,336	88,336	88,336	288,970	577,939	866,909	1,155,879	1,444,848

The Shartenberg Development sits within the Empowerment Zone and therefore receives a frozen assessment during construction and a 5- year phase in of the assessment of site improvements.

After the initial 8 years of development and phase-in the project will unlock an over \$1.4 million in annual tax revenue.

[•]Next Revaluation assessment will increase past estimate.



Gateway Community College Development: State Property Pilot

	GL 2009
	FY 10-11
	State PILOT 11-12
Estimated	97 701 100
Assessment	87,701,199
Estimated Tax	3,701,867
Liability	0,701,007
45% Statutory	1,665,840
Reimbursement	1,503,616
38% Recent	1,430,750
Reimbursement	1,400,700

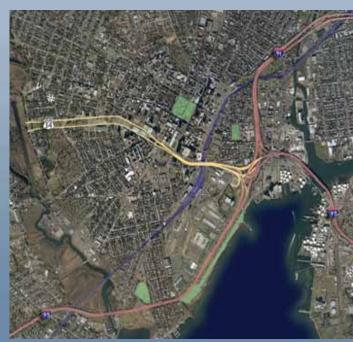


Economy

Development strategy

- Build new jobs on existing economic base
- Workforce development
- Neighborhood housing & quality
- Responsible and sustainable
- Grow tax base without losing our "sense of place"
- Urban infill







Economy

Urban infill strategy

- Utilize surface parking lots, surplus highway
 ROW and vacant land for new development
- Increase density,especially in central NewHaven
- Increase transit viability
- Encourage mixed use to reduce distances between residences, work, shopping and recreation

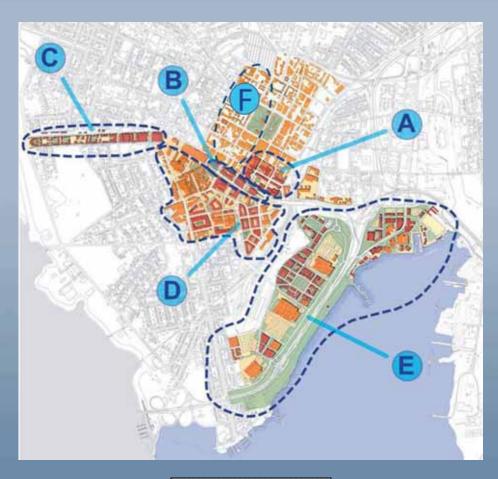


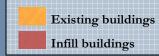


Economy

Infill areas

- A. Gateway
- B. Downtown
 Crossing/Route
 34 East
- C. Route 34
 West/MDP
- D. Medical/
 Union Station
- E. Long Wharf
- F. Yale







Economy

A. Gateway: Coliseum Site / Malley's & Macy's Sites

Malley's & Macy's

New home for Gateway Community College

Coliseum Site

- New Long Wharf Theatre
- > Knights of Columbus expansion
- > Retail, Office, Residential adjacent to 9th Sq.
- New street (George-Frontage/or Orange-State)
- > Extend Fair St. to Olive St./ Wooster Square
- > Northland Development









A. Gateway: Coliseum site

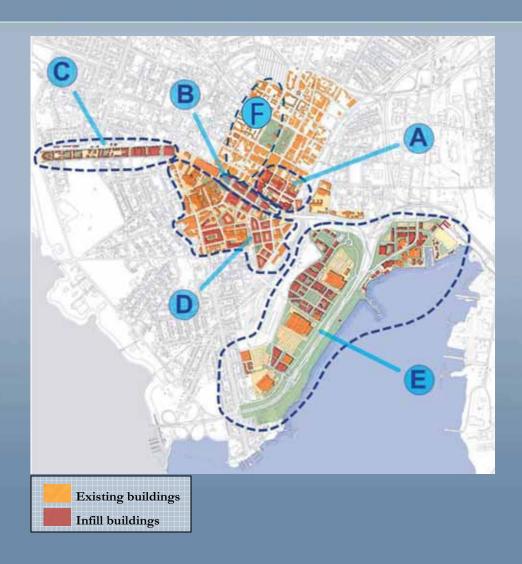
	TOTAL
Total (s.f)	1,530,000
Retail (s.f)	40,000
Commercial (s.f)	80,000
Civic – Tax Exempt / PILOT	425,000
Residential (s.f)	368,750
Parking Garage (s.f)	530,000
New Jobs Created	753
Number of Residential Units	550
New Taxable Assessed Value	58,238,921
New Tax Exempt Assessed Value	96,740,000
New Tax Revenue (at current mill rate)	\$2,458,265
New PILOT (at 45% Reimbursement)	\$1,665,840





Economy

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50 Years of Highway Construction

Project	Selected Impacts in New Haven	
Connecticut Turnpike	186 principal buildings demolished.	
Pouto 24 (Fact)	881 families displaced.	
Route 34 (East)	358 principal buildings demolished.	
Pouto 24 (Most)	600 families displaced.	
Route 34 (West)	65 businesses displaced.	
Interstate 91	1,200 principal buildings razed.	
interstate 91	150 businesses displaced.	
Current Projects	31 Acres Tax Exempt, \$11.5 Million Grand List Loss, 450 Displaced Jobs	



B. Route 34 East: Downtown Crossing



"Connector Developments"



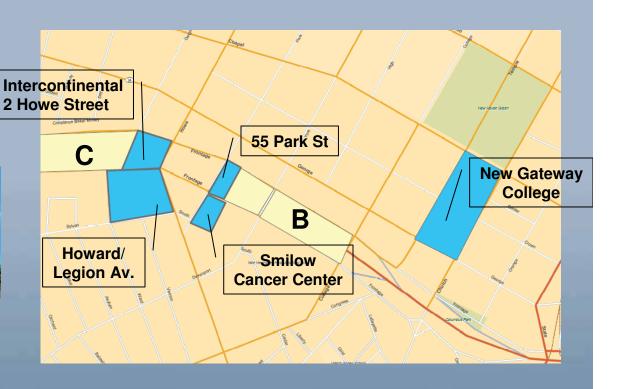
55 Park Street



Intercontinental - "2 Howe St"



Smilow Cancer Center





Economy

B. Route 34 East: Downtown Crossing

- Conversion of Route 34 highway to an urban boulevard
- Up to 4 new development sites totaling approximately 10 acres
- Two reconnected streets: Orange St. and Temple St.
- Mixed-use development: residential, commercial, and bio-medical units, along with structured parking
- Initial bio-medical development by Winstanley Enterprises on College Street



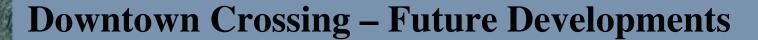


Downtown Crossing – Urban Grid



Downtown Crossing - Present Day









B. Downtown Crossing: Route 34 East

	TOTAL
Total (s.f)	894,661
Retail (s.f)	120,783
Commercial / Medical / Bio Tech & Research (s.f)	444,125
Residential (s.f)	144,345
New Jobs Created	2,116
Number of Residential Units	180
New Taxable Assessed Value	95,044,361
New Tax Revenue (at current mill rate)	\$4,011,822





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Economy

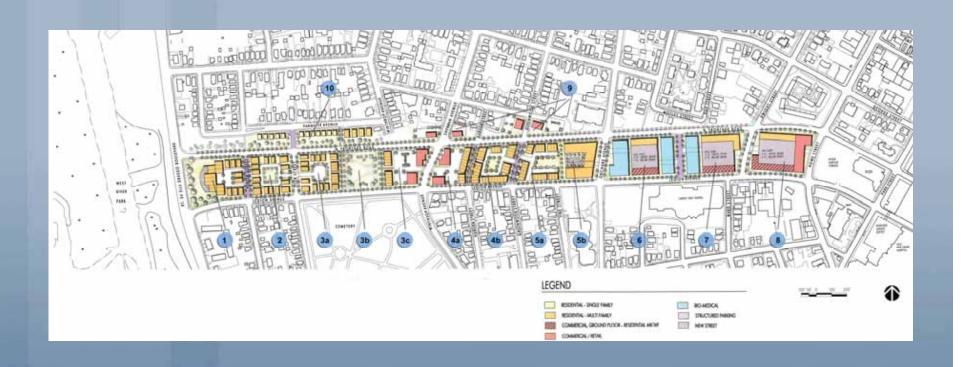
C. Route 34 West/MDP

- New retail, office, commercial, bio-science, residential
- Reconnect Hill, Dwight, WestRiver neighborhoods
- Opportunities for neighborhood entrepreneurship
- Municipal Development Plan under CGS 132
- Reconnected/New through streets: Greenwood, Auburn





C. Route 34 West/MDP

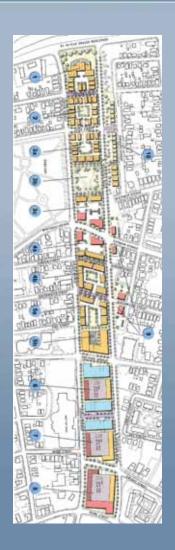


RKG, 2006



C. Route 34 West/MDP

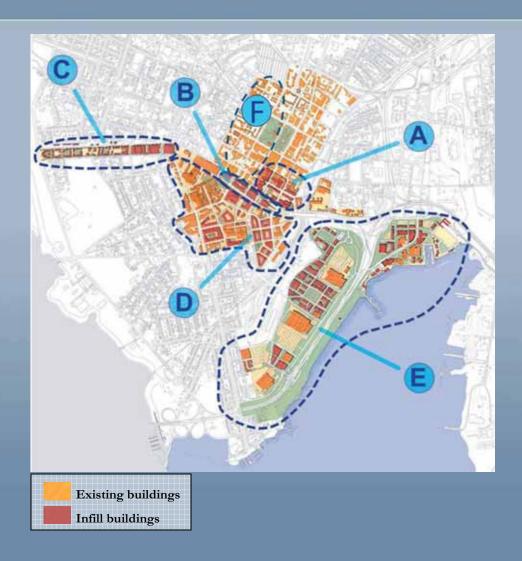
	TOTAL
Total (s.f)	1,749,300
Commercial / Medical / Bio Tech & Research (s.f)	311,000
Residential (s.f)	753,000
Parking Garage (s.f)	685,300
New Jobs Created	733
Number of Residential Units	620
Number Parking Spaces	1958
New Taxable Assessed Value	164,006,618
New Tax Revenue (at current mill rate)	\$6,922,719





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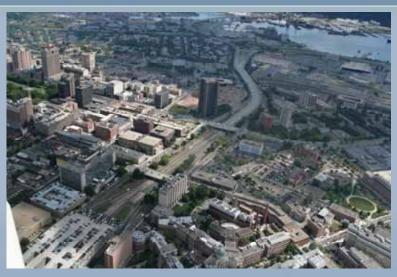




Economy

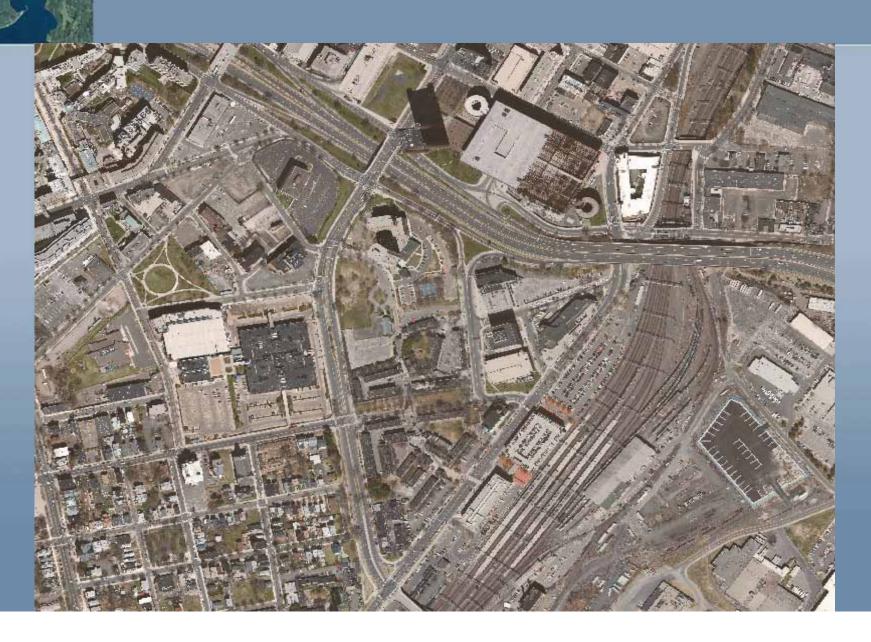
D. Medical District/ Union Station

- Medical District infill, largely on surface parking lots
- Union Station garage development (TOD)
- Connect Downtown & Medical District
- Add residential and retail now absent from institutional area
- Church Street South
- New streets to improve circulation south of 34

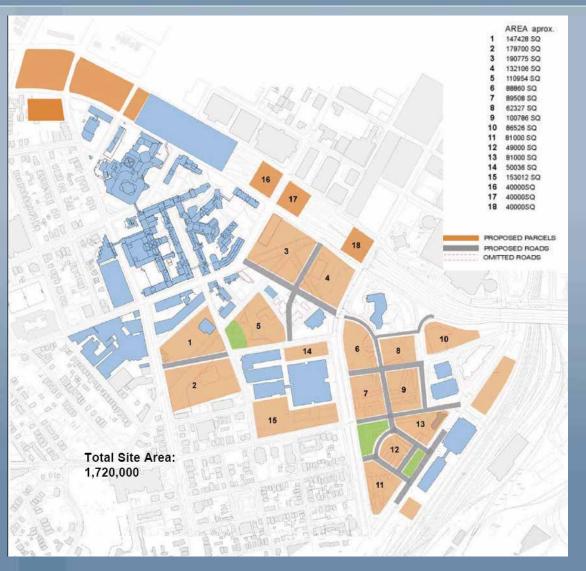




Church Street South

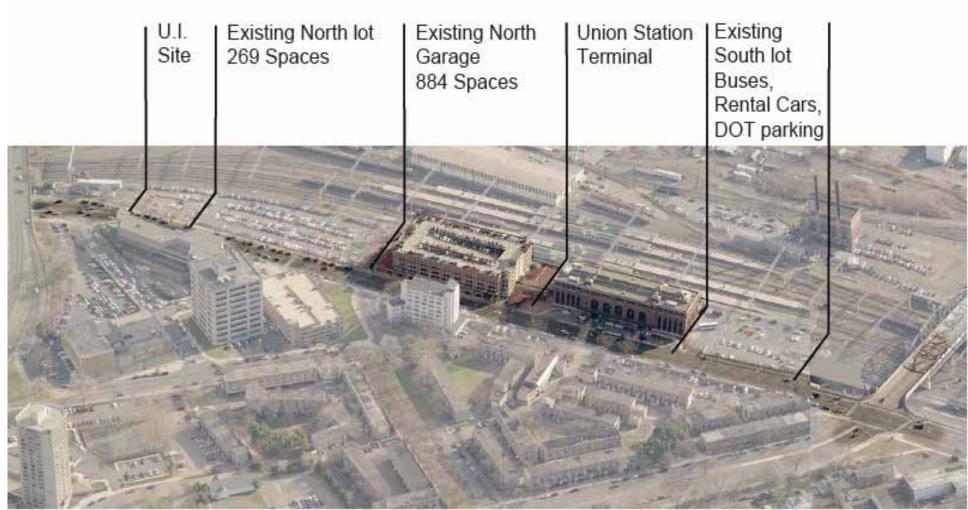






Davis, Brody & Bond, 2003







Phase 3:

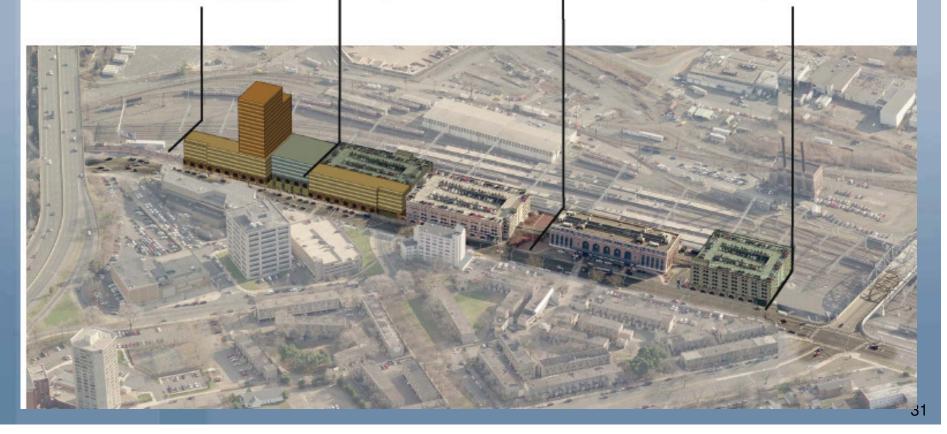
- New development garage 500 spaces
- New retail 20,000sf
- New office 90,000sf
- New loft apartments 138 units

Phase 2:

- New North Garage 530 spaces
- Develop retail frontage at existing garage 14,000sf

Phase 1:

- New South Garage 667 spaces
- Pedestrian Bridge to Union Station
- · Multi-modal connections at grade
- Expand mixed use development of Union Station 50,000sf





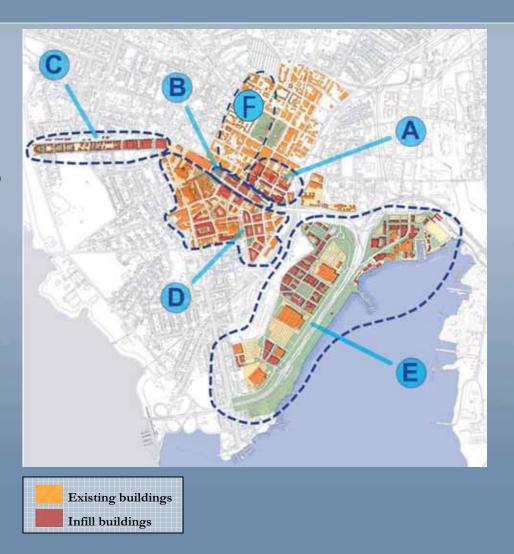
	TOTAL
Total (s.f)	8,670,000
Retail (s.f)	100,000
Commercial / Medical / Bio Tech & Research (s.f)	400,000
Civic – Tax Exempt / PILOT (s.f)	3,000,000
Residential (s.f)	1,000,000
Parking Garage (s.f)	2,170,000
New Jobs Created	10,000
Number of Residential Units	1,000
Parking Spaces Created	6,200
New Taxable Assessed Value	558,783,542
New Tax Exempt Assessed Value	840,961,914
Net New Tax Revenue (at current mill rate)	\$23,586,253
New PILOT (at 77% Reimbursement)	\$27,332,692





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Economy

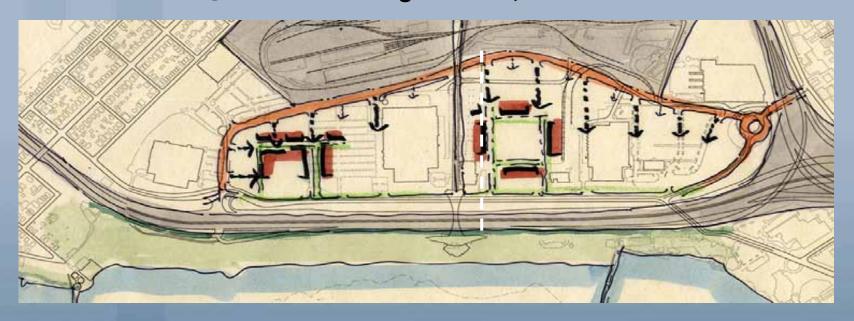
E. Long Wharf

- New Ring Road
- Long Wharf Drive closure/ Park expansion
- Boathouse at Canal Dock
- New mixed use neighborhoods:
 - Maritime Center/ HamiltonStreet
 - Post Office Park
 - Brewery Square
 - Sargent Drive South





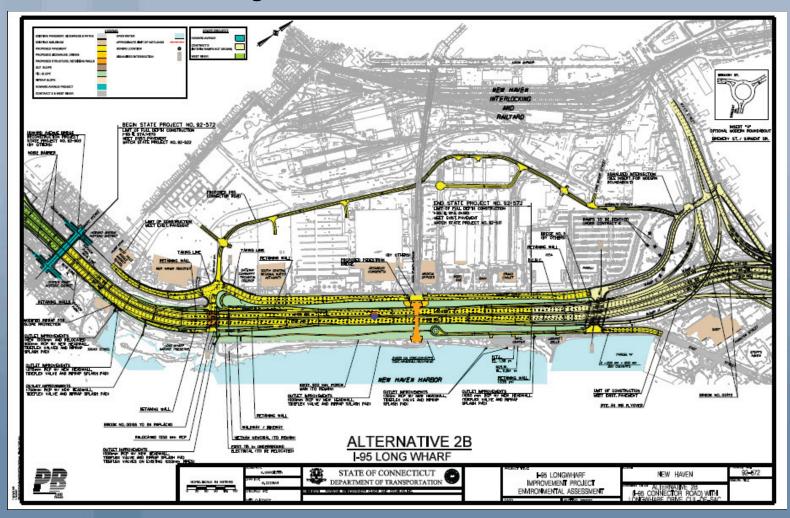
Ring Road from Brewery Street @ Route 34 to Long Wharf
 Drive @ New Haven Register site; enable new access to sites







I-95 widening Alternate 2B - Environmental Assessment

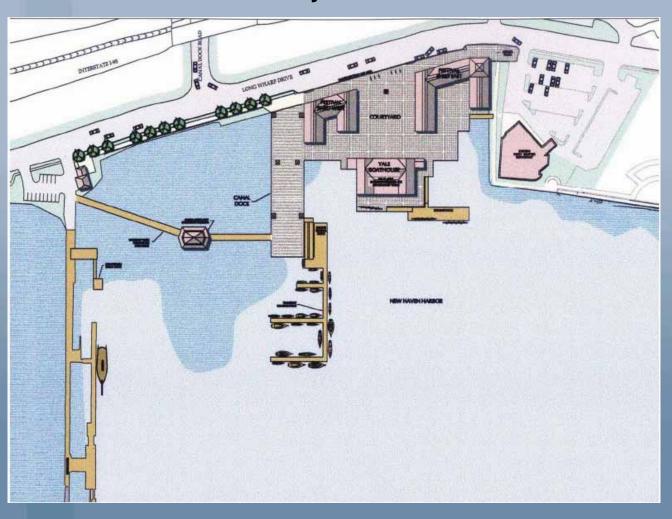








Canal Dock: Community Boathouse & Public Access





	TOTAL
Total (s.f)	3,400,000
Retail (s.f)	435,000
Commercial (s.f)	2,262,000
Civic – Tax Exempt / Post Office	85,000
Residential (s.f)	654,000
New Jobs Created	9,000
Number of Residential Units	550
New Taxable Assessed Value	405,193,000
Net New Tax Revenue (at current mill rate)	\$17,104,000





Infill Development Potential

	TOTAL
Total (s.f)	16,243,961
Retail (s.f)	695,783
Commercial (s.f)	3,497,125
Civic – Tax Exempt / PILOT	3,654,345
Residential (s.f)	2,775,750
Parking Garage (s.f)	3,385,400
New Jobs Created	22,602
Number of Residential Units	2,900
Taxable Assessed Value	1,281,266,442
Tax Exempt Assessed Value	937,701,914
Tax Revenue (at current mill rate)	\$54,153,041
New PILOT (at statutory reimbursement)	\$28,998,532





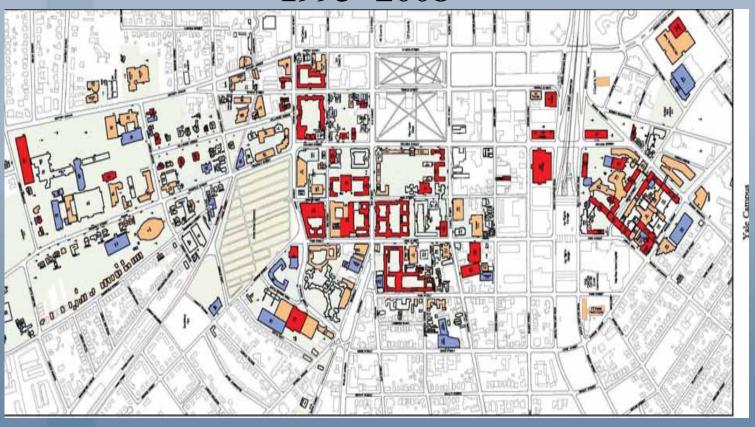
F. Yale





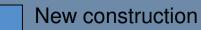
Yale Development

Yale University Capital Improvements 1993 -2008



Renovation







Yale Development

Yale University Capital Improvements 2008 - 2013





Yale Development

	TOTAL
Payroll for 9,400 full time employees in FY 1992	\$422,000,000
Payroll for 12,309 full time employees in FY 2007	\$960,000,000
New construction completed, under construction or approved since 1993	> 2,400,000 sq. ft.
Renovations Completed, under construction or approved since 1993	> 4,800,000 sq. ft.
Voluntary PILOT Payment FY 1993	\$1,263,720
Voluntary PILOT Payment FY 2008	\$4,385,663
Building Permits paid to City FY 1993	\$1,800,000
Building Permits paid to City FY 2008	\$8,200,000
Size of Academic Campus	14,000,000 sq. ft.
Commercial Space (University Properties for retail & apartments)	900,000 sq. ft.
Total properties	14,900,000 sq. ft.





Increased Capacity (Economic Development Corporation)



Marketing (Market New Haven)



Investments from State and Federal Partners



Authenticity



Maintaining a focus on Education, Environment & Equity



Never Passive



- We'd like your ideas, suggestions, feedback
- We'll establish an online forum for those interested in placing comments or reading others' comments.
- All projects go through public approvals, watch for workshops, public hearings and board and commission meetings







